

# Measuring the Impact of Purely Financial Participants on Wholesale and Retail Market Performance: The Case of Singapore\*

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## Abstract

In April 2015, Singapore introduced an anonymous futures market for wholesale electricity to increase competition faced by the vertically-integrated incumbent retailers. Four independent retailers subsequently entered. Using data on prices and other observable characteristics of all competitive retail contracts signed from October 2014 to March 2016, a larger average quantity of open futures contracts that clear during the term of the retail contract before the retail contract starts predicts a lower price for the retail contract. This outcome is consistent with increased futures market purchases by independent retailers causing lower retail prices. Consistent with the logic in Wolak (2000) that a larger volume of fixed-price forward contract obligations leads to offer prices closer to the supplier's marginal cost of production, a larger volume of futures contracts clearing against short-term wholesale prices predicts lower half-hourly wholesale prices. Both empirical results support introducing purely financial players to improve both retail and wholesale market performance.

Key Words: Financial participants, electricity markets, market design, market power, vertical integration.

JEL: G10, G13, L13

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# 1 Introduction

Many restructured electricity supply industries have a small number of generation unit owners and many of these firms are vertically-integrated into electricity retailing. This market structure limits both wholesale and retail competition which can increase both wholesale and retail electricity prices. Although these elevated prices may encourage entry by new suppliers, siting, building, and bringing on-line a new generation unit can take at least 18 months, and although this additional generation capacity may discipline the offer behavior of existing firms, it may not be needed to serve the distribution annual half-hourly demands. Consequently, this mode of new entry is a costly and high risk approach to increasing both wholesale and retail competition.

In contrast, purchasing a fixed-price forward contract for wholesale electricity is a lower cost and less risky approach to entering electricity retailing that can increase the competition faced by incumbents in electricity retailing and wholesale supply. A new entrant purchases a fixed-price forward contract for wholesale energy for the term of the retail contract for the total amount of energy the customer is likely to consume. This forward contract hedges the vast majority of the short-term wholesale price risk faced by the entrant and also sets a lower bound on the fixed-price retail contract it can offer. Armed with a portfolio of fixed-price forward contracts at various delivery horizons in the future, the new entrant can compete against suppliers with generation assets to sell retail contracts that deliver energy during these future periods. If the new entrant is successful in obtaining retail customers and this forward contract is held to the clearing date, the generation unit owners that sold these forward contracts now have larger total fixed-price forward contract obligations when they submit their offers into the short-term market. By the logic in Wolak (2000), these generation unit owners have an incentive to submit offers into the short-term wholesale market that are closer to their marginal cost of production, which should result in lower wholesale prices.

This paper examines the empirical validity of the above logic that the introduction of a futures market for wholesale electricity increased competition in both electricity retailing and wholesale supply for the case of Singapore, which started a futures market in April 2015 for quarterly contracts for baseload electricity. These fixed-price forward contracts are traded on the Singapore Exchange Limited (SGX) and clear against the half-hourly Uniform Singapore Electricity Price (USEP) at a rate of 0.25 megawatt-hour (MWh) each half-hour of the quarter.

A number of initial conditions in Singapore make it likely that introducing a futures market for wholesale electricity would yield significant competitiveness benefits. First, Singapore

has a highly concentrated electricity supply industry, with three firms owning 67 percent of the installed capacity and five firms owning 86 percent in 2016. It also has substantial land constraints, which makes siting and constructing a new generation unit extremely expensive. Finally, Singapore has a relatively flat daily load profile because of the large share generation going to commercial and industrial customers and the steady demand for air conditioning by all customers due to Singapore's tropical climate. This daily load shape makes it possible to hedge a significant fraction of the wholesale price risk to serve most customers with a baseload futures contract.

Using data on the prices and other observable characteristics of all fixed-price retail contracts signed between large consumers and electricity retailers from October 2014 to March 2016, I find lower prices for these retail contracts signed after the introduction of purely financial retailers. In addition, higher average volumes of open futures contracts that clear during the term of the retail contract during the month before the retail contract started delivering energy predicts a lower retail price. Both of these empirical results are consistent with the presence of purely financial retailers increasing the competitiveness of retail market outcomes. I estimate that the total savings in energy purchased in retail contracts from May 1, 2015 through March 2016 from the introduction of the futures market and average monthly volume of open positions in the market during that period is between 10 and 20 percent of the total spending on retail energy contracts during this same time period.

Wholesale market performance in Singapore also appears to have improved as a result of the introduction of the futures market. I find that higher volumes of futures contracts clearing against the USEP during a half-hour predicts a lower wholesale price during that half-hour. This result is consistent with the forward market purchases of purely financial retailers increasing the aggregate fixed-price forward market obligations of generation unit owners in Singapore. These larger forward market obligations cause generation unit owners to submit price offers closer to their marginal cost of producing electricity, which then results in lower wholesale electricity prices. I estimate that short-term energy prices total wholesale energy cost savings from July 1, 2015 though March 2016 from the introduction of the futures market and the open positions in the futures market during that period is between 10 and 20 percent of the total spending on wholesale energy from July 1, 2015 through April 30, 2016.

These retail and wholesale market price results support the argument that establishing a formal futures market can increase the competitiveness of both retail and wholesale market outcomes. Independent retailers can initially serve final consumers incurring minimal sunk costs of entry through purchases of wholesale energy from the futures market. As these retailers increase the number of customers served and system demand grows, they can invest

in new generation capacity. This lower cost and less risky entry strategy is particularly relevant for electricity supply industries where generation asset ownership is concentrated, a common initial condition in many restructured electricity supply industries.

It is important to emphasize the need for liquidity in the futures market to the success of this strategy. Providing financial incentives for market participants to act as market makers and post bid/ask spreads for minimum volumes of energy for each futures contract, as is the case in Singapore, is one approach to providing this liquidity. Without this requirement or a regulatory mandate for retailers or generation unit owners to participate in the futures market, it is unlikely that a sufficient volume of open positions will occur to produce the desired competitiveness benefits. Another argument in favor of establishing a market for standardized forward contracts and mandating participation is that it provides a mechanism for ensuring long-term energy adequacy. Generation unit owners and retailers in virtually all restructured markets complain about their inability to purchase or sell a significant quantity of energy in the future. If developers of generation unit entrants are able to sell a significant fraction of the output from a potential new generation unit for several years into the future in standardized forward contracts for energy at attractive prices, this will enable them to obtain the necessary financing to build the new generation unit. Establishing a market for standardized forward contracts and mandating that retailers purchase these contracts, particularly at longer horizons to delivery, can reduce the barriers to new entry of generation units and obtain adequate generation resources to meet a growing demand at the lowest possible cost.

The remainder of the paper first describes the structure of the Singapore electricity supply industry and the factors that led the Energy Market Authority (EMA), the Singapore electricity regulator, to encourage the formation of a market for standardized forward contracts for energy. Section 3 describes the data used in our analysis and how each of the regressors used in the subsequent empirical analysis are constructed. Section 4 presents the empirical analysis of the impact of the introduction of the futures market on retail market performance. Section 5 presents the empirical analysis of the impact of the introduction of the futures market on wholesale market performance. Section 6 discusses the implications of these results for wholesale electricity market design.

## 2 Singapore Electricity Supply Industry

Singapore has a population of 5.7 million people and a land area of 280 square miles, roughly the land area from San Francisco south to the city of Palo Alto on the San Francisco Peninsula. It has Gross Domestic Product in US Dollars per capita that is comparable to the United States. Singapore has high share of commercial and industrial electricity demand, which combined with its tropical climate, implies a relatively high load factor—the ratio of the annual average hourly demand to the annual peak demand. The annual peak demand is approximately 7,000 megawatts (MW). Residential electricity consumption is approximately 15 percent of total demand, relative to roughly 30 percent in the United States and Europe.

### 2.1 Wholesale Electricity Market

The National Electricity Market of Singapore began on January 1, 2003. Singapore operates a single-settlement locational marginal pricing (LMP) market on a half-hourly basis. Each half-hour of the day, the Energy Market Company (EMC), which operates the Singapore Wholesale Electricity Market, sets LMPs for all generation locations and load withdrawal points in the Singapore bulk transmission network. Figure 1 contains a map of Singapore. All generation units are located throughout the main island and several of the surrounding island and are paid the LMP at their location for the energy they inject into the transmission network.

Each half-hour, all loads pay the Uniform Singapore Electricity Price (USEP), which is the quantity-weighted average of the LMPs across all load withdrawal points in Singapore. Wholesale electricity prices in Singapore are typically close to the annual half-hourly mean value, but slightly more than 10 percent of the half-hours of the year they can rise to extremely high levels. To illustrate this point, Figure 2 plots the price duration curve for the USEP for the period June 1, 2015 to May 31, 2016. For each Singapore Dollar (SGD) per megawatt-hour (MWh) price on the vertical axis the corresponding value of the horizontal axis gives the fraction of hours in the period June 1, 2015 to May 31, 2016 that half-hourly values of the USEP are above that price level. Figure 3 plots the portion of the USEP Price Duration curve for the highest 10 percent of half-hours of the year.

Virtually all of the electricity consumed in Singapore is produced from natural gas-fired generation units. In 2015 and 2014, ninety-five percent of the electricity was produced using natural gas and virtually all of this natural gas was burned in combined cycle gas turbine (CCGT) generation units. Figure 4 plots the licensed generation capacity by technology from

2010 to 2016.

Figure 5 plots the capacity shares by supplier from 2010 to 2016. Although the capacity shares of the three largest firms has declined from 85 percent to in 2010 to 67 percent in 2016, the industry is still extremely concentrated. Five firms currently control slightly more than 86 percent of the installed capacity in Singapore. Figure 6 plots the electricity generation shares for 2010 to 2015. The aggregate market share of electricity generation from the three largest firms is uniformly smaller than the capacity shares of these firms from 2010 to 2015. In 2015, the three largest firms had a generation share of 58 percent in 2015 versus a capacity share of 69 percent. This outcome is consistent with the large suppliers (as measured by the amount of capacity they own) exercising unilateral market power and the small suppliers taking advantage of the higher offer prices submitted by the large suppliers by selling more electricity in the wholesale market.

Singapore has full retail competition for commercial and industrial customers with an average monthly electricity consumption of at least 2,000 KWh. Customers meeting this criteria can choose their electricity retailer. Customers making this choice are called "contestable." All customers with average monthly consumption below 2,000 KWh are served by Singapore Power Services (SP Services) at a regulated tariff set by the EMA. Customers with monthly demand above 2,000 KWh that have not yet elected to choose a competitive retailer can either purchase their wholesale electricity demand at the half-hourly USEP or from SP Services at a regulated tariff by the EMA. A small fraction have chosen the first option, which the vast majority of potentially contestable customers are served by SP Services at the regulated tariff. There are over 30,000 potentially contestable customers in Singapore. Figure 7 plots the annual energy sales shares of the major retailers in Singapore. SP Services still has the largest market share, but this has declined from 36 percent in 2010 to 31 percent in 2015, as more potentially contestable customers have decided to select one of the competitive retailers and become contestable.

All of the major retailers own significant amounts of generation capacity. The seven companies with the largest generation shares in 2015 in Figure 6 are also the seven retailers with the largest retail electricity sales shares in 2015 in Figure 7. The market shares of the electricity retailers in the competitive retailing segment reflect this entry strategy. The market shares of these retailers within this segment are close to their annual generation shares. For example, in 2015 Senoko Energy has a 20 percent generation share and a Senoko Energy Supply (its retailing arm) had market share in the competitive retailing segment of 19 percent. YTL PowerSeraya has a 18 percent generation share in 2015 and Seraya Energy (its retailing arm) has a market share in the competitive retailing segment 20 percent. The

agreement between generation shares and competitive retailing shares also holds for the remaining five generation firms.

Historically, the entry path into electricity retailing was to construct a generation facility and sell energy to SP Services and contestable customers. The generation facility provides the new retailer with a physical hedge against the short-term price volatility shown in Figures 2 and 3. However, this entry strategy involves substantial sunk costs, and therefore involves significant financial risk, given the volatility of the USEP.

## 2.2 Singapore Exchange Electricity Futures Markets

In an attempt to provide a lower sunk cost entry path for electricity retailers and new generation unit owners, the EMA established a futures market for wholesale electricity that clears against the half-hourly USEP. Starting in April of 2015, these contracts traded in a bid-ask market on the Singapore Exchange Limited (SGX). In order to provide liquidity in market for these contracts, the EMA implemented the Forward Sales Contract (FSC) scheme which compensates market participants for posting bid-ask spreads for minimum volumes for each of the contracts available in the futures market.<sup>1</sup> During the first month of the futures market, there were no open positions taken in any of the futures contracts. Starting in June of 2015, there were open positions in the September 2015 contracts. From that time until March 2016, there were open positions in virtually all outstanding contracts during all trading days.

These futures contracts would allow retailers that did not own generation units to enter the retail market by purchasing futures contracts to hedge the USEP volatility associated with offering a fixed-price retail contract. A potential electricity retailer could partner with a financial market participant with a balance sheet to manage the financial risk associated with purchasing the futures contracts and sell contracts for retail energy for delivery during the period covered by the futures contracts purchased. At least four retailers have followed this entry strategy since the SGX futures market began operation.

The SGX futures contracts are quarterly baseload contracts. The EMA requires suppliers to post bid-ask spreads for contracts for nine consecutive quarters ending the last day of March, June, September, and December. The contract size is 0.25 MWh for each half-hour of the day over the quarter. For a 90-day quarter the contract size is 1080 MWh, for a

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<sup>1</sup>Participants in the FSC scheme were awarded fixed-price forward contracts for energy at prices set by EMA for up to 3 years in the future in exchange for acting as market makers in all outstanding futures contracts. The FSC is described in "Forward Sale Contract (FSC) Scheme to Facilitate the Development of an Electricity Futures Market in Singapore," Request for Interest, May 23, 2016, EMA Document.

91-day quarter the contract size is 1092 MWh, and for 92-day quarter the contract size is 1,104 MWh. Prices are quoted in SGD per MWh and the minimum tick size for bids and asks is 0.01 SGD/MWh. The final settlement price for the futures contract is the arithmetic average of the half-hourly USEPs over the expiring contract quarter, rounded to two decimal places. The last trading day for the contract is the last business day of the quarter.

Because of the tropical climate in Singapore and relatively steady demand for air conditioning and large share of commercial and industrial demand, daily load shapes in Singapore tend to be relatively flat. Figure 8 plots the annual mean daily system load shape for 2014 and 2015. If  $Q_{hd}$  is the value of system load in MWh in half-hour  $h$  of day  $d$ , each of the 48 points on the graph is equal to  $\overline{Q}_h = \frac{1}{D} \sum_{d=1}^D Q_{hd}$  for  $h = 1, 2, \dots, 48$  where  $D$  is the number of days in the year. The fact that load shapes in Singapore are relatively flat limits the half-hourly quantity risk that the retailer faces by hedging a customer's half-hourly consumption with a forward contract that clears against the arithmetic average of USEPs during the term of the contract as opposed to that customers half-hourly consumption.

An expression for the variable profit earned by a retailer using the futures market to hedge the USEP price risk can be derived using the following notation. Let  $Q_h$  equal the customer's half-hourly consumption during half hour  $h$  of the quarter and  $QD_T = \sum_{h=1}^H Q_h$  is the customer's total consumption in the quarter and  $H$  is the total number of half-hours in the quarter. Let  $P_R$  equal the fixed retail price (net of transmission and distribution charges) that customer pays the retailer,  $P_F$  the price paid for wholesale electricity purchased from the futures market for "delivery" during half-hour  $h$ , and  $USEP_h$  the value of the USEP in half-hour  $h$ . Note that  $P_F$  is not indexed by  $h$  because the futures contract purchases 0.25 MWh of electricity "delivered" each half-hour of the quarter at a fixed price. Suppose that retailer purchased  $QD_T$  in a quarterly futures contract to serve this customer. The variable profits during half-hour  $h$  earned by the retailer from serving this customer with this futures market purchase at  $P_F$  is equal to:

$$\begin{aligned}\pi(USEP_h, P_F) &= (P_R - USEP_h)Q_h + (USEP_h - P_F)\frac{QD_T}{H} \\ &= P_R Q_h - P_F \frac{QD_T}{H} + USEP_h \left( \frac{QD_T}{H} - Q_h \right)\end{aligned}\tag{1}$$

The first two terms in the last expression are not impacted by wholesale market outcomes.  $P_R Q_h$  is equal to the revenues the retailer earns from supplying this customer at  $P_R$ .  $P_F \frac{QD_T}{H}$  is the cost of purchasing energy in the futures market for half-hour  $h$ . The residual quarterly wholesale energy cost risk faced by a retailer using an SGX futures contract to hedge the

wholesale energy cost of serving this customer is equal to  $\sum_{h=1}^H USEP_h(Q_h - \frac{1}{H}Q_T)$ . This expected cost is higher the more the customer's actual consumption,  $Q_h$ , exceeds its average half-hourly consumption for the quarter,  $\frac{Q_T}{H}$  during half-hour with the highest values of  $USEP_h$ .

Data on the total quantity of open positions and closing price for each outstanding contract for each day from April 2015 to May 2016 was obtained from the SGX. The open position for a quarterly contract is the total quantity of contracted energy that a buyer has purchased in the futures market from a seller. The daily closing price for the contract is determined by SGX based on bid and ask prices and transactions prices for trades that took place during the day. This is the first data set that will be used in the empirical analysis of the impact of the size of open positions in the futures market and the prices contestable consumers pay for retail electricity.

### 2.3 Retail Contract Market

Competition for contestable retail customers takes place through a variety of mechanisms. The larger contestable customers run a formal procurement process where retailers submit price offers into a sealed-bid auction to provide retail electricity for a fixed term. Smaller contestable customers typically solicit offers from suppliers and negotiate their retail contract with a number of suppliers before settling on a single supplier.

Our analysis is based on EMAs information compiled on each retail contract signed by a contestable customer, which includes the supplier, the type of contract, the duration of the contract, monthly amount of energy procured under the contract, the start date of the contract and the price paid for energy under the contract. Virtually all of the retail contracts signed by contestable customers are fixed price. For retail contracts starting delivery between January 2013 and March 2016, a small fraction are indexed to the price of natural gas in Singapore and a larger, but still small fraction, are structured as a discount relative to the regulated SP Services tariff for that customer class set by EMA.

These contracts range in duration from 3 months to 36 months, with a mean duration of approximately 12 months. Between January 2013 through March 2016 over 15,300 retail contracts were signed. Data on the characteristics of each retail contract signed by a contestable customer is the second dataset used in the empirical analysis of the impact of open positions in the futures market and the price contestable customers pay for retail electricity.

### 3 Open Positions in Futures Contracts and Retail Prices

If a liquid futures market for wholesale electricity exists, a prospective independent entrant that would like to sell retail contracts delivering over the next four quarters (for example) can purchase SGX futures contracts that clear against the USEP during these four quarters. These futures market purchases provide the new entrant with wholesale price certainty for the quantity of energy purchased in the futures market each quarter. The retailer would likely purchase a significant fraction of these futures contracts before deciding to compete in the contestable customer retail market. Because the procurement process for a retail contract typically takes place before the month that the contract starts delivering energy, I use the average open position in futures contracts that clear during the term of the retail contract over all trading days in the month before the start date of the retail contract as a summary measure of the competition faced by incumbent retailers for this retail contract.

Another factor determining the level of the retail price that a new entrant might offer is the average price paid for wholesale energy purchased in the SGX futures market to hedge this retail contract. If entering retailers are able to obtain lower prices from the futures market then it is likely that they are willing to offer lower retail electricity prices during the period covered by these futures contracts. For this reason, we also compute a open-position-weighted average of the daily closing prices of futures contract for all trading days in the month before the retail contract starts for all futures contracts "delivering" during the term of the retail contract.

There are several other factors that could cause retailers to change their retail price offer. For example, retail contracts for a larger volume of monthly energy could sell at a discount. Longer duration contracts could sell for more or less than shorter duration retail contracts. Finally, a higher price of the major input used to produce electricity in Singapore—natural gas—should imply higher wholesale prices which would be reflected in higher retail prices.

Because the procurement process for each the retail contract takes place before the winner of the contract starts making deliveries, I use information on average daily open positions, average daily closing prices, and average natural gas prices during the month before the retail contract starts as measures of market conditions at the time of the procurement process for the retail contract. For each month from June 2015, the first month of non-zero open positions in any futures contract, through April 2016, I compute the arithmetic average of the daily open position of each outstanding futures contract for all trading days in the month and daily-open-position-weighted average closing price for all trading days in the month.

These variables are computed in the following manner. Let  $QP_{fdm}$  equal the open position

for futures contract  $f$  ( $f = 1, 2, \dots, 9$ ) for trading day  $d$  ( $d = 1, 2, \dots, D(m)$ ) for month  $m$  and  $PC_{fdm}$  equal the closing price for futures contract  $f$  for trading  $d$  for month  $m$ , where  $D(m)$  is the total number of trading days in month  $m$ . Compute

$$AQP_{fm} = \frac{1}{D(m)} \sum_{d=1}^{D(m)} QP_{fdm},$$

the average daily open position in futures contract  $f$  during month  $d$ , and

$$APP_{fm} = \frac{1}{D(m)} \frac{\sum_{d=1}^{D(m)} PC_{fdm} QP_{fdm}}{\sum_{d=1}^{D(m)} QP_{fdm}}$$

, the daily-open position weighted average closing price for month  $m$ . For each month. I repeat these two calculations for each outstanding futures contract during month  $m$ .

For example, in April of 2016 there are nine outstanding quarterly contracts: starting in April 2016 and ending the last day of June 2016, starting in July and ending the last day of September 2016, starting in October of 2016 and ending the last day of December 2016, and starting in January of 2017 and ending the last day of March 2017. The contracts that end in June 2017, September 2017, December 2017, March 2018, and June 2018 clear over the same time periods within the year as the 2016 contracts. This process yields a monthly average open position and monthly weighted average closing price for each outstanding futures contracts for each month from June 2015 through April 2016.

To account for the fact that futures market began operation in April 2015, an indicator variable is defined for all contracts starting delivery in and after May 1, 2015, the first month of retail contracts that could have been impacted by the existence of the futures market. MARKET is the indicator variable that is equals zero for contracts starting delivery before May 1, 2015 and one for all contracts starting delivery in or after May 1, 2015.

For each retail contract, I construct the following two variables using the values of  $AQP_{fm}$  and  $APP_{fm}$  for each outstanding futures contract during month  $m$ . Suppose that the start date of a retail contract is February 1, 2016 and the contract is a one year in duration. I construct the variable AVGQ for this retail contract as the weighted average of values of  $AQP_{fm}$  for January 2016 for contracts that cover the time period of the retail contract. For this example, there are five contracts clear against half-hourly USEPs during the duration of the retail contract: (1) the quarterly contract that ends the last day of March 2016, (2) the quarterly contract that ends the last day of June 2016, (3) the quarterly contract that ends the last day of September 2016, (4) the quarterly contract that ends the last day of

December 2016, and (5) quarterly contract that ends the last day of March 2017. AVGQ would assign a weight of 2/12 to  $AQP_{mf}$  for  $m = January$  2016 for the futures contract that ends in March of 2016 because two months of this contract are contained in the period covered by the retail contract. The value of  $AQP_{mf}$  for  $m = January$  2016 for next three futures contracts would receive weights of 1/4, and the final contract would receive a weight of 1/12 because only one month of the quarter is contained in the time period covered by the retail contract. The second variable, AVGP is constructed in the same manner using the monthly averages of the daily-weighted average closing prices. These two variables are constructed for each retail contract. To account for the fact that there were no open positions for any futures contracts until June 2015, the values of AVGQ and AVGP were set equal to zero for all contracts starting delivery before July 2015.

To account for prices of the primary input to produce electricity in Singapore when the retail contract is under negotiation, I also construct the monthly average of the weekly SGX natural gas price index during the month before the retail contract began delivering. This variable is called AVPLNG and it is the average of the weekly price for all weeks with any days during the month of interest. Figure 9 plots the weekly LNG price and weekly average USEP to demonstrate the importance of controlling for changes in this input price over time in measuring the competitiveness benefits of introducing a futures market in Singapore.

There are other variables that control for the characteristics of the retail contract. The first is IND, an indicator variable for whether the contract was served by an independent retailer that does not own any generation units and zero otherwise. DUR is the duration of the retail contract in months. CONS is the monthly quantity of energy sold under the contract in gigawatt-hours (GWh). TARIFF is an indicator variable that take on the value of 1 if the retail contract is discount relative to the SP Services regulated tariff and zero otherwise. Because our LNG price index series does not start until October 1, 2014 all of our retail price regressions include retail contracts that started delivery on or after November 1, 2014.

Because there was entry of new generation capacity in the Singapore market that could have impacted competition in both the retail market and wholesale market during the sample period, for each month from January 1, 2014 to the end our sample, I compute the monthly reserve margin,  $RSVMAR_m$ , which is equal to  $\frac{ICAP_m - PEAK_m}{PEAK_m}$ , where  $PEAK_m$  is the peak demand in megawatts (MW) in month  $m$  and  $ICAP_m$  is the registered generation capacity in Singapore as the start of month  $m$ . To capture the extent of competition generation unit owners face in month  $m$ , I will use  $RSVMAR_{m-1}$  in as the most up-to-date measure of supplier competition available when customers and retailers are negotiating retail contracts

starting deliveries in month  $m$ . Figure 10 plots the reserve marginal for month  $m - 1$  and the weekly average USEP for month  $m$ . As the graph illustrates, higher values of  $RSVMAR_{m-1}$  are likely to predict lower values of retail contract prices and USEPs during month  $m$ .

The hypothesis that the average volume of open positions in the futures market during term the retail contract as of the month before the retail contract starting delivery increases retail competition yield several empirical predictions. The first is that after controlling for observable contract characteristics, a higher value of AVGQ for a contract predicts a lower price for the retail contract. The second is that a higher value of AVGP predicts higher values for the price of the retail contract, because a higher average price of the futures contract used to hedge the retail contract offered by an independent retailer limits the retailer's ability lower its retail price offer.

The basic specification estimated takes the form:

$$\begin{aligned} P_c = & \delta_j + \beta_0 + \beta_1 AVGP_c + \beta_2 AVGQ_c + \beta_3 AVGP_c * IND_c \\ & + \beta_4 AVGQ_c * IND_c + \beta_5 MARKET_c + X'_c \delta + \epsilon_c \end{aligned} \quad (2)$$

where the subscript "c" indexes contracts.  $P_c$  is the price of contract  $c$ ,  $\delta_j$  is fixed effect for retailer  $j$ ,  $X_c$  is a vector of additional covariates, and  $\epsilon_c$  is a mean zero regression error. Table 1 reports estimates of various versions of equation (2) for the sample composed fixed price contracts. Table 2 reports estimates of equation (2) for this same sample of contracts with all of the variables in logs. The standard errors are clustered at the retailer level for both sets of estimates.

Across all specifications that include AVGP and AVGQ we find evidence consistent with the two empirical predictions described above. Higher levels of AVGQ are associated with lower prices for the retail contract and higher levels of AVGP are associated with higher prices for the retail contract. The first result is consistent the logic that a larger average volume open positions in futures contract that clear during the term of the retail contract in the month before the retail contract is signed implies greater competition from new entrants for this contract, which should and does predict a lower price for the contract. The second result is consistent with the logic that if independent retailers have to pay a higher average price for the wholesale power to supply a retail contract they pass on a portion of this higher price in the retail prices they offer.

The interactions of  $\ln(\text{AVGQ})$  with  $IND$  in the logarithmic specification are consistent with the logic that a larger value of AVGQ has a smaller in absolute value impact on price of the retail contract offered by an independent relative to an incumbent. The coefficient

on this interaction is typically positive and smaller in absolute value than the coefficient on AVGQ. This result is consistent with the logic that the primary result of a larger value of AVGQ is on increasing extent of competition faced by incumbent retailers from independent retailers. A larger value of AVGQ could be the result of more purchases in the futures market by one independent retailer or more purchases by additional retailers. The available data on open positions in the futures cannot distinguish between these two reasons for an increase in AVGQ. In the levels specification reported in Table 1, none of the coefficient estimates on the AVQP\*IND interaction are statistically different from zero.

Both tables also contain estimates that exclude AVGP, AVGQ, and interactions of the these variables with IND, but include an indicator variable, MARKET. In both the levels and logs specifications that excludes these variables (Column II), the coefficient on MARKET is negative indicating that prices for retail contracts that begin delivering on and after May 1, 2015 were lower than observably similar retail contracts signed before that date. Both the levels and logs specifications (Column IV) that include both the MARKET and AVGP, AVGQ and their interactions and find that the coefficients on MARKET and AVGQ are both negative indicating that both the existence of the futures market and higher values of AVGQ predict lower retail contract prices. The coefficient on AVGP is also remains positive in both of these regressions.

The results in this section provide strong empirical evidence consistent with the hypothesis that the introduction of a futures market facilitated entry by independent retailers, which increased competition in electricity retailing and reduced retail prices for contestable customers. These results demonstrate that futures prices for energy clearing during the term of a retail contract are an important predictor of retail prices. This result is also consistent with independent retailers using these contracts as a way to compete in electricity retailing.

The regression estimates can be used to obtain an estimate of retail energy cost savings that resulted from the introduction of these contracts. For the specifications in terms of level of the retail price, the predicted price reduction for each contract is computed using the general expression

$$\Delta P_c = \beta_2 AVGQ_c + \beta_4 AVGQ_c * IND_c + \beta_5 MARKET_c \quad (3)$$

In the regressions that exclude AVGQ and AVGQ\*IND,  $\Delta P_c$  excludes these variables. In the regressions that exclude MARKET or AVGQ,  $\Delta P_c$  excludes this variable. For each regression and each definition of  $\Delta P_c$ , I compute the estimated total retail energy cost savings for all contracts starting delivery on or after July 1, 2015 as a percentage of total retail energy

spending on these same retail contracts. This magnitude is computed as

$$Total\ Percent\ Savings = 100 \times \frac{\sum_{c \in C(f)} \Delta P_c \times CONS_c \times DUR_c}{\sum_{c \in C(f)} P_c \times CONS_c \times DUR_c} \quad (4)$$

where  $C(f)$  is the set of retail contracts starting delivery on or after May 1, 2015.

For the logs specification  $\Delta P_c$  is computed as:

$$\Delta P_c = P_c [1 - \exp(-\beta_2 \ln(AVGQ_c) - \beta_4 \log(AVGQ_c) * IND_c - \beta_5 MARKET_c)]. \quad (5)$$

Total Percent Savings is computed the same way as in equation (4) for this definition of  $\Delta P_c$ . Table 3 presents the Total Percent Savings estimates for each of the model estimates in Tables 1 and 2. The estimated savings vary significantly across the various specifications. For the specifications that only include MARKET indicator variable, the estimated savings are 8 to 9 percent of actual total retail energy costs for contestable customers since May 1, 2015. The specifications that include MARKET, AVGQ, AVGP and their interactions with IND, the total savings are estimated to be between 13 percent (the levels specification) and 26 percent (the logs specification.) Any of these estimates imply sizeable retail cost savings to contestable customers due to the introduction of a futures market in Singapore.

Tables 4, 5 and 6 repeat the results in Tables 1, 2, and 3 for the sample that contains both fixed price contracts and contracts that are indexed to the SP Services tariff. The results are qualitatively and quantitatively similar to the results with just the fixed price contract sample.

## 4 Open Positions and Wholesale Market Prices

This section examines the extent to which the introduction of the futures market for wholesale energy impacted the competitiveness of wholesale market outcomes. As discussed in Wolak (2000), the level of fixed-price forward market obligations held by a generation unit owner determines the aggressiveness of the supplier's offers into short-term wholesale market. This logic implies that fixed-price forward contracts sold to independent retailers through the futures market should increase the quantity of fixed-price forward contract obligations of the generation unit owners, which should reduce short-term wholesale prices during the half-hours that these forward contracts clear. This section examines this hypothesis empirically using half-hourly USEPs, the day-ahead demand forecast for that half-hour, weekly natural gas prices, and the total quantity of open positions in the futures market clearing against the

short-term price during that half-hour.

To understand the mechanism that would cause a generation-owning retailer that sold futures contracts to an independent retailer to submit offer curves into the short-term market closer to their marginal cost curve, below I derive an expression for the variable profit of a vertically-integrated retailer. Let  $P_R$  equal the fixed retail price charged by the vertically-integrated retailer,  $Q_R$  equal the quantity of energy sold by the retailer at  $P_R$ ,  $Q_C$  equal the quantity of fixed-price forward contracts sold by the retailer, and  $P_C$  equal the quantity-weighted average contract price. Define  $DR(p)$  as the residual demand facing this supplier in the short-term wholesale market and  $p$  as the half-hourly wholesale price. As discussed in Wolak (2000), a supplier's residual demand curve is equal to wholesale market demand less the willingness to supply curve of all other suppliers besides this firm. The residual demand facing a supplier is amount of the market demand at price level  $p$  that is left for that supplier to serve after accounting for the aggregate willingness-to-supply of its competitors. For simplicity, let  $c$  equal the constant marginal cost generation for this retailer and  $\tau$  equal the variable cost it pays for transmission and distribution services.

In terms of this notation, the vertically-integrated retailer's variable profit during a half-hour is equal to

$$\Pi(p) = (P_R - p)Q_R + DR(p)(p - c) - (p - P_C)Q_C - \tau Q_R \quad (6)$$

The first-term is the variable profit from retailing, the second term is the variable profit from sales in the short-term wholesale market, the third term is the difference payments for clearing fixed-price forward contracts and the last terms is the cost the retailer of using the transmission and distribution grid. Following McRae and Wolak (2014), this expression can be re-written as

$$\Pi(p) = (P_R - c - \tau)Q_R + (P_C - c)Q_C + [DR(p) - (Q_R + Q_C)](p - c)Q_C. \quad (7)$$

All but the last term in this expression are unaffected by the supplier's offer behavior in the short-term wholesale market. The last expression demonstrates that if a generation-owning retailer expects to sell more in the short-term market ( $DR(p)$ ) than its fixed-price forward market obligations, ( $Q_R + Q_C$ ), the supplier profits from raising short-term prices above its marginal cost of generation. Conversely, if the supplier expects to sell less than its forward market obligations in the short-term market, then it would like to set short-term prices below its marginal cost of production.

Suppose that initially the generation-owning retailer's variable profits are given by the expression in equation (7). Let  $\Delta$  equal the additional fixed-price forward market obligations of this retailer that result from its sales in the futures market. Let  $P_F$  equal the price at which these futures contracts were sold. Equation (7) becomes

$$\Pi(p) = (P_R - c - \tau)Q_R + (P_C - c)Q_C + (P_F - c)\Delta + [DR(p) - (Q_R + Q_C + \Delta)](p - c)Q_C. \quad (8)$$

Because  $\Delta > 0$ , the generation-owning retailer now has an incentive to submit offers into the short-term market at or below its marginal cost production for more of its output. This would imply short-term prices closer to its marginal cost of production for more half-hours. If other generation-owning retailers have also sold futures contracts to independent retailers, these suppliers will also submit offers closer to their marginal cost of production and set lower wholesale prices during the half-hours that it has these incremental fixed-price forward market obligations. McRae and Wolak (2014) provide empirical evidence for both of these predictions about supplier behavior for the New Zealand wholesale electricity market. They find higher levels of fixed-price forward market obligations lead to offer prices for a supplier closer to its marginal cost of production and this offer behavior leads to lower market-clearing prices.

To investigate this hypothesis for the Singapore futures market, I run the following regression.

$$USEP_h = Hour_j + Day_k + \beta_0 + \beta_1 Demand\_Forecast_h + \beta_2 (Demand\_Forecast_h)^2 + \beta_3 LNG\_Price_h + \beta_4 Open\_Position_h + \beta_5 MARKETW_h + \epsilon_h \quad (9)$$

where  $USEP_h$  is the USEP for half-hour  $h$ ,  $Hour_j$  is a fixed-effect half-hour-of-the-day  $j$ , ( $j = 1, 2, \dots, 48$ ),  $Day_k$  is a fixed-effect for day-of-week  $k$ , ( $k = 1, 2, \dots, 7$ ),  $Demand\_Forecast_h$  is the day-ahead demand forecast for half-hour  $h$ ,  $LNG\_Price_h$  is the weekly natural gas price for half-hour  $h$ ,  $Open\_Position_h$  is the total open position of contracts that are clearing during half-hour  $h$ . For example, if  $h$  is half-hour 10 of January 3, 2016, then the quantity of open positions of quarterly contracts with a final settlement date of March 31, 2016 on January 3, 2016 would be the value of  $Open\_Position_h$ . The hypothesis is that after controlling for the level of forecast demand for a half-hour and the price of the primary input fuel to produce electricity ( $LNG\_Price$ ), higher levels of  $Open\_Position$  (which correspond to higher values of  $\Delta$  in our theoretical analysis) implies lower short-term prices.  $MARKETW_h$  is an indicator variable that equals one for all half-hours after the first half-hour of July 1, 2015

and is zero for all half-hour before that date. Similar to  $MARKET_c$  for the retail contract analysis, this indicator variable accounts for the existence of positive open positions clearing against half-hourly USEP.

Table 7 presents the results of estimating equation (9) with all of the variables in levels and in logs. Heteroscedasticity-consistent standard errors are reported below the coefficient estimates for all regressions. I also include versions which exclude  $Open\_Position_h$  and replace it with  $MARKETW_h$ . A third version of (9) includes both  $MARKETW_h$  and  $Open\_Position_h$ . For all these versions of the model in levels and logs, I find that the introduction of the futures market led to lower wholesale prices and higher level of  $Open\_Position_h$  predicts larger reductions in  $USEP_h$ .

The same procedure used to estimate the financial impact of the futures contracts on retail prices can be used estimate the financial impact on wholesale prices. Specifically, for the levels regression, I compute the

$$\Delta USEP_h = \beta_4 Open\_Position_h + \beta_5 MARKETW_h \quad (10)$$

In the regressions that exclude  $Open\_Position_h$  or  $MARKETW_h$ ,  $\Delta_{PC}$  excludes these variables. I compute the estimated total wholesale energy cost savings as a percentage of total wholesale energy costs since July 1, 2015. this magnitude is computed as

$$Total\ Percent\ Savings = 100 \times \frac{\sum_{h \in H(f)} \Delta USEP_h \times Actual\_Demand_h}{\sum_{h \in H(f)} USEP_h \times Actual\_Demand_h} \quad (11)$$

where  $H(f)$  is the set of hours in the sample from half-hour 1 of July 1, 2015 and  $Actual\_Demand_h$  is actual demand during half-hour  $h$ .

For the logs specification  $\Delta USEP_h$  is computed as:

$$\Delta USEP_h = USEP_h [1 - exp(-\beta_4 ln(Open\_Position_h) + \beta_5 Market_h)]. \quad (12)$$

Total Percent Savings is computed the same way as in equation (11) for this definition of  $\Delta USEP_h$ . Table 8 computes the Total Percent Savings for each of the three models estimated for the logs and levels specification. For the specifications that only include  $MARKETW$  the estimated savings range from 7 percent (the levels specification in Column II) to 22 percent (the logs specification in Column V). For the specifications that include both  $MARKETW$  and  $Open\_Position_h$  the estimated savings range from 9 percent (the levels specification in Column III) to 21 percent (the logs specification in Column VI). Regardless of how the

financial impact of the introduction of a liquid the futures market on wholesale prices is measured, the wholesale price impact is economically significant.

Before concluding this section, it is important to emphasize that because a substantial fraction of final demand in Singapore is covered by fixed-price forward market obligations, multiplying  $\Delta USEP_h$  by  $Actual\ Demand_h$  is likely to over-estimate the wholesale market saving significantly. If  $\alpha \in (0, 1)$  is the fraction of final demand covered by fixed-price forward market obligations, then  $\alpha \times (Total\ Percent\ Savings)$  is a more appropriate figure for the wholesale energy cost savings from the introduction of the futures market.

## 5 Policy Implications

The results of the previous two sections provide strong empirical support for the argument that a liquid market for standardized forward contracts can significantly improve both retail and wholesale market performance. It is important to emphasize that a major driver of the estimated economic benefits realized from the futures market in Singapore is the Forward Sales Contract Scheme that encourages market participants to act as market makers and provide bid/ask spreads for minimum volumes for each of the outstanding futures contracts. The FSC Scheme ensures sufficient liquidity at reasonable prices for prospective retailers that would like to enter to sell retail contracts by purchasing a futures contracts that clear during the term of the retail contract. This logic implies that in order for a futures market to provide retail and wholesale market competitiveness benefits, there must be a financial incentive or a regulatory mandate for suppliers or retailers to participate in this market to ensure sufficient liquidity.

Virtually all jurisdictions with formal wholesale electricity markets have regulatory mandates that aimed at maintaining an adequate long-term supply of energy at a reasonable price. Mandating participation in a standardized futures market for energy that clears against a spatially averaged half-hour or hourly price such as the USEP in Singapore can be used as alternative mechanism for ensuring long-term resource adequacy.

There is increasing dissatisfaction in the United States with the capacity-based long-term resource adequacy processes. This is particularly the case for regions with significant renewable energy goals. The firm capacity of a generation unit is typically defined as the amount of energy that the generation unit can produce under extreme system conditions, which makes defining the firm capacity of intermittent renewable generation units difficult, if not impossible. In addition, capacity-based resource adequacy processes procure firm

capacity up to pre-specified multiple of the peak demand, typically in the range of 1.15, which limits wholesale price volatility and the incentive for investments in storage and active participation of final consumers in the wholesale market.

An energy-based long-term resource adequacy process that has the potential to reduce the total amount of generation capacity required to serve the same annual demand for energy, which can allow consumers to pay lower average wholesale prices, despite an increase in wholesale price volatility. Consumers can be protected from a significant fraction of this wholesale price volatility through the purchases of long-term contracts for energy. A liquid market for standardized forward contracts provides mechanism for providing the necessary hedges against wholesale price volatility, as well as mechanism for ensuring long-term resource adequacy.

The wholesale market regulator could mandate that all load-serving entities in the region purchase and hold until delivery fixed-price forward contracts purchased from this standardized market equal to a pre-specified fraction of their final demand. For example, the mandate could be that all retailers purchase 97 percent of final demand one year in advance, 95 percent two years in advance, and 92 percent three years in advance. Retailers that fail to meet this obligation would be subject to a per MWh penalty for every MWh their final demand exceeds this forward market obligation.

The requirement that all retailers purchase these standardized forward contracts is straightforward for the regulator to monitor. The requirement that these contracts are purchased and held by retailers ensures there are revenue streams for wholesale energy three years into the future. This revenue stream provides consumers with wholesale price certainty for virtually all of their final demand far in advance of delivery and provides a revenue stream to generation unit owners far enough in advance of delivery to allow them ensure there adequate energy available to meet demand. In this case, the regulatory mandate that all retailers purchase these contracts, ensures liquidity in the futures market at the mandated horizons to delivery.

Using a standardized futures markets for energy as the basis for a long-term resource adequacy process has the following advantages. First, it is technology and capacity neutral. There is no need for the regulator to determine the firm capacity of a generation unit or set an overall capacity requirement. Second, it allows wholesale prices to reflect scarcity conditions that can make storage investments and active demand-side participation economic. This will increase the capacity factor of existing generation units and which allows the same annual demand to be met with less generation capacity, thereby reducing annual average wholesale prices. Finally, the prices of these futures contracts can be used to set the wholesale price

component of the regulated retail price.

For example, if the regulator would like to set the wholesale component of the regulated retail price for the coming year, it can use the weighted average futures price for contracts delivering in the following four quarters. Because the retailer has purchased these futures contracts to meet its regulatory mandate, the regulator knows that the retailer can at least supply energy at retail price that include this wholesale price. In this way, the regulator is able to set the regulated retail price for a vertically-integrated electricity retailer. It simply uses the average futures prices for the relevant delivery horizon at the wholesale energy price component of the retail price.

## 6 Conclusions

The empirical analysis presented in this paper has quantified direct economic benefits in the form of reduced retail electricity contract costs to contestable consumers in excess of 10 percent of total retail sales to contestable customers since May 2015 from the existence of a liquid futures market in Singapore. The existence of a liquid futures market allows independent retailers to enter by purchasing futures contracts and offer retail electricity contracts that compete against the offers of incumbent retailers. Because generation-owning retailers are likely to be the eventual counterparty to most of these future contracts, these futures market sales increase the quantity of fixed-price forward contract obligations that these suppliers have when they submit their offers into the short-term wholesale market. The increased fixed-price forward market obligations cause these suppliers to submit offer curves closer to their marginal cost curves, which yields wholesale prices that are between 10 and 20 percent lower.

## References

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- Wolak, F. A. (2000). An empirical analysis of the impact of hedge contracts on bidding behavior in a competitive electricity market. *International Economic Journal*, 14(2):1–39.

Table 1: Estimates for model of retail prices, levels: Fixed Price Contracts

Variable	I	II	III	IV
AVGP	-0.009 (0.012)			0.034 (0.015)
IND*AVGP	-0.276 (0.033)			-0.377 (0.045)
AVGQ	-0.123 (0.013)		-0.009 (0.010)	-0.017 (0.010)
IND*AVGQ	-0.055 (0.098)		0.013 (0.114)	-0.108 (0.096)
DUR	-0.508 (0.196)	-0.316 (0.175)	-0.331 (0.168)	-0.332 (0.161)
CONS	-1.993 (0.449)	-2.034 (0.468)	-2.033 (0.469)	-2.074 (0.470)
AVGLNG	4.959 (0.490)	2.719 (0.434)	2.796 (0.465)	2.855 (0.469)
RSVMGN	-0.730 (0.199)	-1.750 (0.241)	-1.693 (0.260)	-1.576 (0.257)
MARKET		-16.823 (2.085)	-16.143 (2.609)	-17.784 (2.686)
CONSTANT	158.555 (21.241)	279.465 (27.304)	273.463 (29.823)	262.318 (29.024)
N	7666	7670	7666	7666

Each model contains retailer fixed effects. Standard errors clustered at the retailer level reported in parentheses.

Table 2: Estimates for model of retail prices, logs: Fixed Price Contracts

Variable	I	II	III	IV
ln(AVGP)	0.02490 (0.00754)			0.02566 (0.00650)
IND*ln(AVGP)	-0.10775 (0.04663)			-0.13042 (0.05806)
ln(AVGQ)	-0.05336 (0.00915)		-0.01452 (0.00270)	-0.03971 (0.00737)
IND*ln(AVGQ)	0.03847 (0.00919)		0.03075 (0.01540)	0.02939 (0.00794)
ln(DUR)	-0.06242 (0.01412)	-0.04883 (0.01429)	-0.05402 (0.01370)	-0.05826 (0.01339)
ln(CONS)	-0.03309 (0.00248)	-0.03201 (0.00262)	-0.03232 (0.00262)	-0.03308 (0.00252)
ln(AVGLNG)	0.37734 (0.02857)	0.21600 (0.02906)	0.25920 (0.02255)	0.27934 (0.02343)
ln(RSVMGN)	-0.58166 (0.09555)	-1.46267 (0.16792)	-1.21138 (0.13685)	-0.93216 (0.07298)
MARKET		-0.14470 (0.01228)	-0.08408 (0.01137)	-0.08732 (0.00798)
CONSTANT	7.14007 (0.45589)	11.49170 (0.81406)	10.26090 (0.65500)	8.97068 (0.33763)
N	7663	7667	7663	7663

Each model contains retailer fixed effects. Standard errors clustered at the retailer level reported in parentheses.

Table 3: Counterfactual estimates for retailer contract revenues: Fixed Price Contracts

	I	II	III	IV
Levels				
Realized contract revenues (\$m)	903	903	903	903
Change in contract revenues (\$m)	41	145	142	159
Reduction total (%)	5	16	16	18
Logs				
Realized contract revenues (\$m)	903	903	903	903
Change in contract revenues (\$m)	161	141	123	210
Reduction total (%)	18	16	14	23

Each column represents the model estimated in table 1 for levels and table 2 for logs used to construct counterfactual contract revenues.

Table 4: Estimates for model of retail prices, levels: Fixed Price and Tariff-Indexed Contracts

Variable	I	II	III	IV
AVGP	-0.011 (0.016)			0.038 (0.013)
IND*AVGP	0.090 (0.023)			0.001 (0.020)
AVGQ	-0.127 (0.011)		-0.002 (0.013)	-0.013 (0.015)
IND*AVGQ	-0.082 (0.057)		-0.147 (0.054)	-0.131 (0.056)
DUR	-0.521 (0.176)	-0.325 (0.159)	-0.333 (0.159)	-0.333 (0.153)
CONS	-2.091 (0.492)	-2.147 (0.512)	-2.146 (0.513)	-2.188 (0.514)
AVGLNG	4.788 (0.508)	2.515 (0.505)	2.538 (0.581)	2.644 (0.594)
TARIFF	19.885 (3.850)	19.774 (4.048)	20.047 (3.983)	19.998 (3.922)
RSVMGN	-0.727 (0.204)	-1.785 (0.250)	-1.763 (0.293)	-1.609 (0.304)
MARKET		-17.511 (2.315)	-17.349 (3.141)	-18.968 (2.976)
CONSTANT	160.147 (21.683)	285.562 (28.001)	283.565 (33.089)	267.922 (34.052)
N	8311	8316	8311	8311

Each model contains retailer fixed effects. Standard errors clustered at the retailer level reported in parentheses.

Table 5: Estimates for model of retail prices, logs: Fixed Price and Tariff-Indexed Contracts

Variable	I	II	III	IV
ln(AVGP)	0.02514 (0.00682)			0.02614 (0.00568)
IND*ln(AVGP)	0.00834 (0.00891)			0.00016 (0.00954)
ln(AVGQ)	-0.05378 (0.00839)		-0.01284 (0.00248)	-0.03857 (0.00665)
IND*ln(AVGQ)	-0.00050 (0.01432)		-0.02959 (0.01555)	-0.00598 (0.01388)
ln(DUR)	-0.06201 (0.01358)	-0.04831 (0.01380)	-0.05304 (0.01339)	-0.05737 (0.01302)
ln(CONS)	-0.03271 (0.00236)	-0.03154 (0.00248)	-0.03184 (0.00248)	-0.03262 (0.00244)
ln(AVGLNG)	0.35190 (0.03790)	0.18395 (0.03618)	0.22242 (0.03232)	0.24573 (0.03750)
TARIFF	0.14704 (0.02422)	0.14769 (0.02425)	0.14816 (0.02439)	0.14774 (0.02396)
ln(RSVMGN)	-0.58114 (0.09557)	-1.47714 (0.16906)	-1.25092 (0.14061)	-0.96558 (0.09466)
MARKET		-0.14757 (0.01336)	-0.09397 (0.00880)	-0.09692 (0.00614)
CONSTANT	7.18873 (0.46819)	11.62856 (0.81432)	10.52634 (0.66698)	9.19210 (0.46091)
N	8308	8313	8308	8308

Each model contains retailer fixed effects. Standard errors clustered at the retailer level reported in parentheses.

Table 6: Counterfactual estimates for retailer contract revenues: Fixed Price and Tariff-Indexed Contracts

	I	II	III	IV
Levels				
Realized contract revenues (\$m)	1027	1027	1027	1027
Change in contract revenues (\$m)	48	169	169	188
Reduction total (%)	5	16	16	18
Logs				
Realized contract revenues (\$m)	1027	1027	1027	1027
Change in contract revenues (\$m)	187	163	149	249
Reduction total (%)	18	16	15	24

Each column represents the model estimated in table 4 for levels and table 5 for logs used to construct counterfactual contract revenues.

Table 7: Estimates for model of wholesale prices

Variable	Levels			Logs		
	I	II	III	IV	V	VI
DEMAND	-0.293 (0.019)	-0.300 (0.020)	-0.305 (0.020)			
$\frac{(DEMAND)^2}{1000}$	0.028 (0.002)	0.029 (0.002)	0.029 (0.002)			
LNGPRICE	4.539 (0.152)	5.058 (0.152)	5.305 (0.152)			
RSVMGN	-3.881 (0.180)	-4.396 (0.166)	-3.159 (0.153)			
OPENQ	-0.065 (0.005)		-0.194 (0.008)			
ln(DEMAND) <sup>2</sup>				2.943 (0.197)	2.958 (0.199)	3.096 (0.196)
ln(LNGPRICE)				0.626 (0.008)	0.647 (0.008)	0.624 (0.008)
ln(OPENQ+1)				-0.041 (0.001)		-0.197 (0.005)
ln(RSVMGN)				-2.688 (0.064)	-2.897 (0.062)	-1.987 (0.064)
CONSTANT	1161.612 (66.925)	1223.819 (66.830)	1125.837 (65.106)	222.278 (14.789)	224.321 (14.905)	231.087 (14.714)
N	28121	28121	28121	28121	28121	28121

Each model contains half-hour of day fixed effects. Standard errors robust to heteroskedasticity reported in parentheses.

Table 8: Counterfactual estimates for wholesale market purchases

	Levels			Logs		
	I	II	III	IV	V	VI
Realized wholesale expenditure (\$m)	3548	3548	3548	3548	3548	3548
Change in wholesale expenditure (\$m)	429	73	175	756	676	683
Percentage reduction (%)	12	2	5	21	19	19

Each column represents the model estimated in table 7 used to construct counterfactual wholesale market purchases.



Figure 1: Map of Singapore

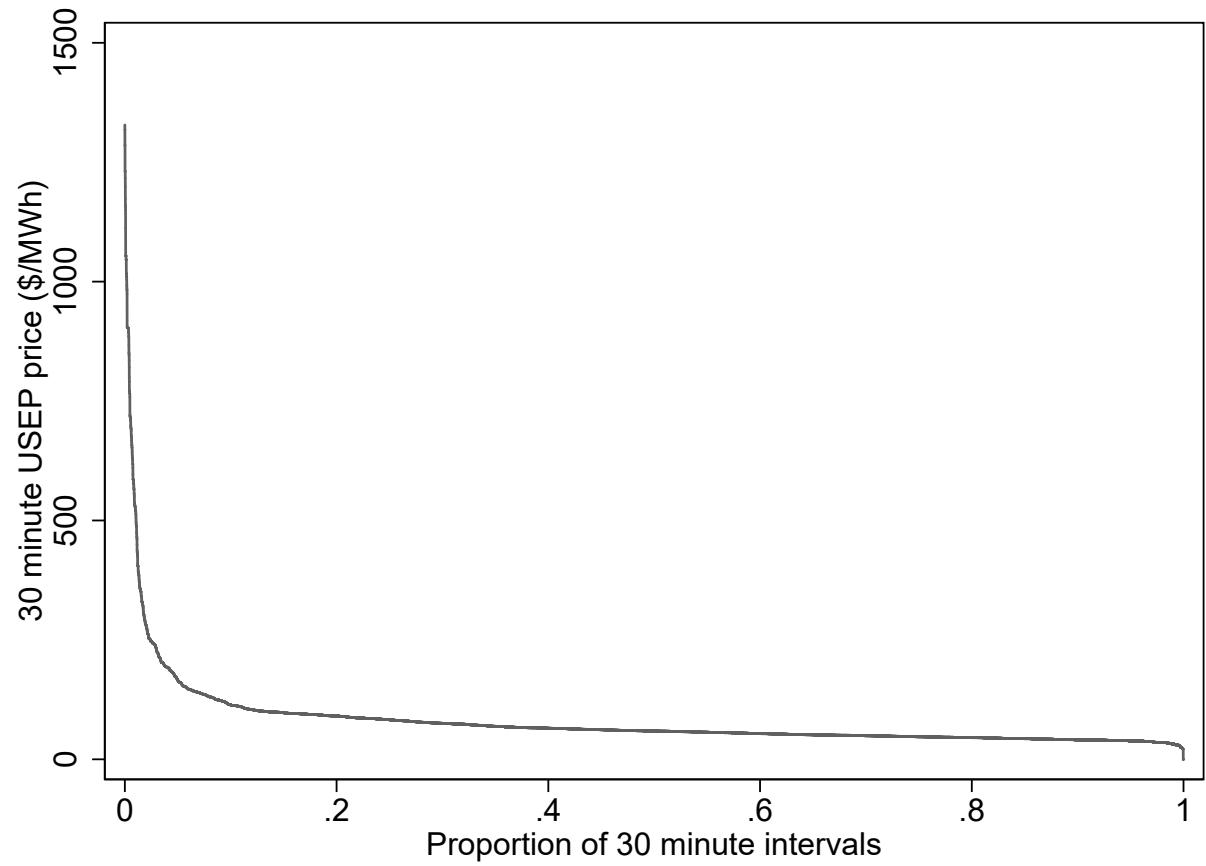


Figure 2: Uniform Singapore Electricity Price (USEP) Duration Curve for June 1, 2015 to May 31, 2016 (SGD/MWh)

Source: [https://www.ema.gov.sg/statistic.aspx?sta\\_sid=20140826Y84sgBebjwKV](https://www.ema.gov.sg/statistic.aspx?sta_sid=20140826Y84sgBebjwKV)

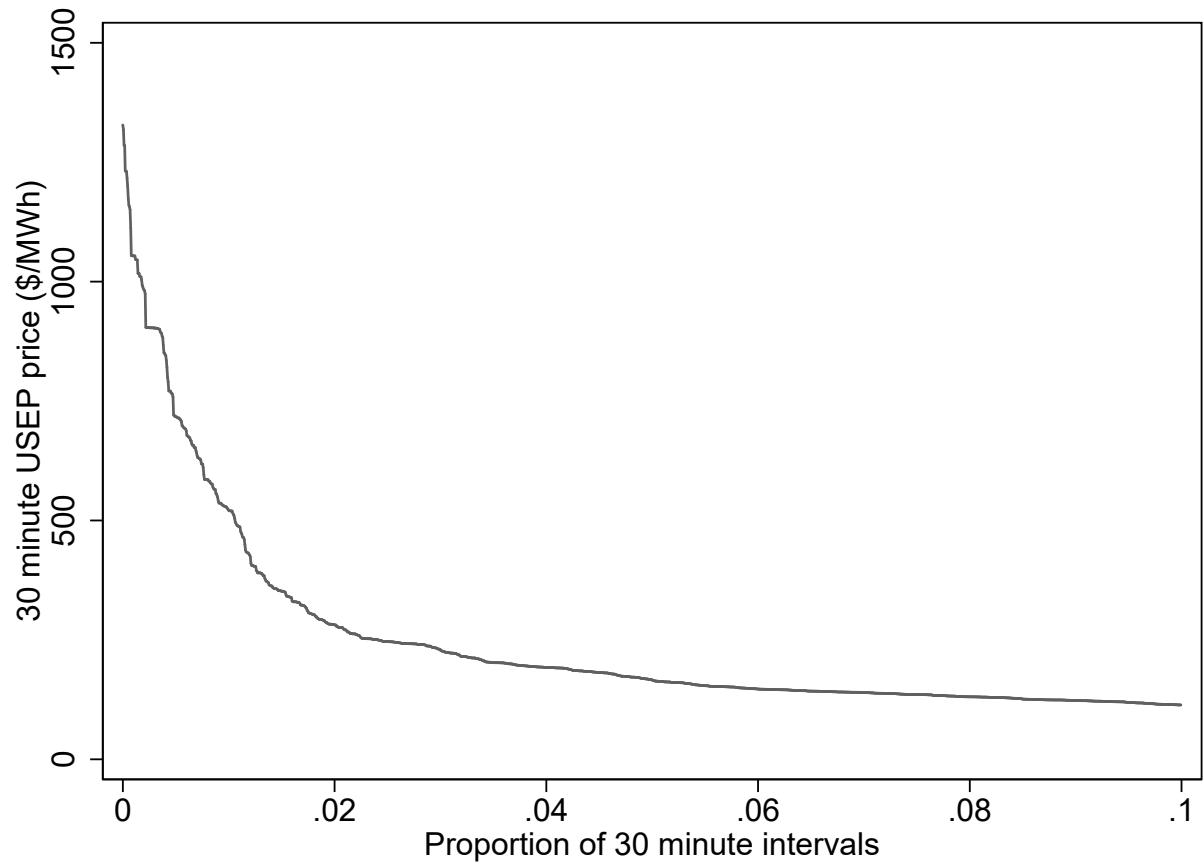


Figure 3: Upper 10 Percent of Uniform Singapore Electricity Price (USEP) Duration Curve for June 1, 2015 to May 31, 2016 (SGD/MWh)

Source: [https://www.ema.gov.sg/statistic.aspx?sta\\_sid=20140826Y84sgBebjwKV](https://www.ema.gov.sg/statistic.aspx?sta_sid=20140826Y84sgBebjwKV)

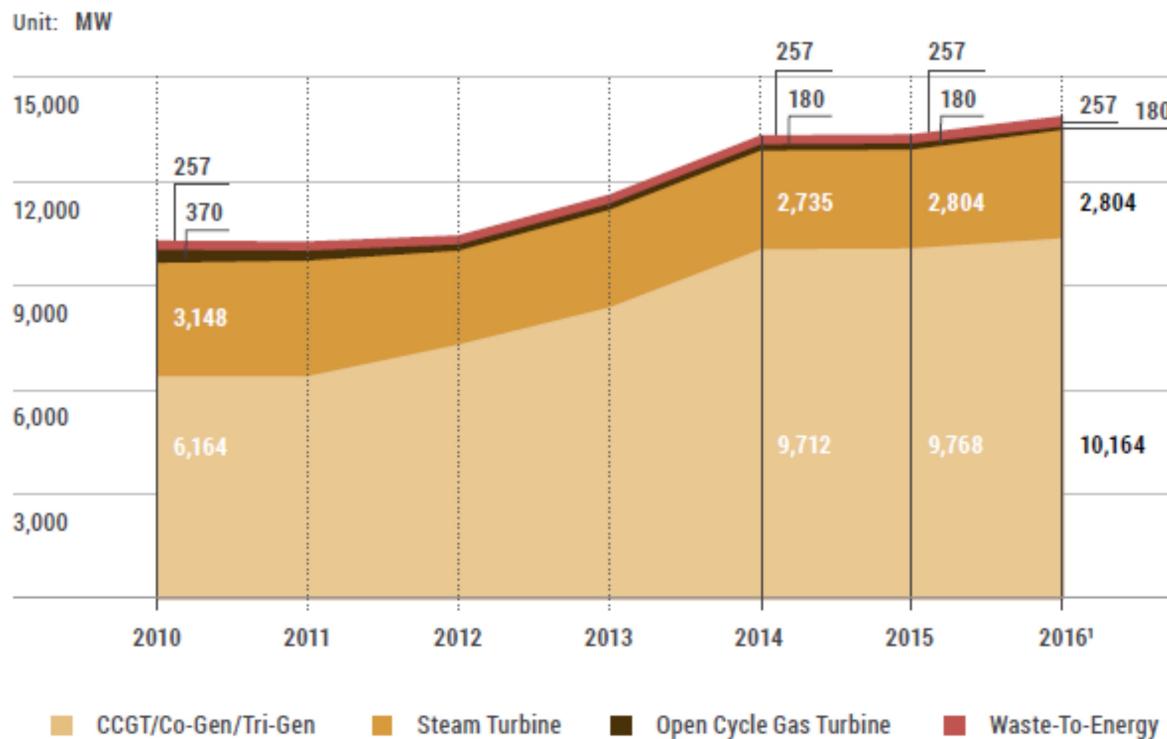


Figure 4: Licensed Generation Capacity by Technology  
Source: Singapore Energy Statistics 2016

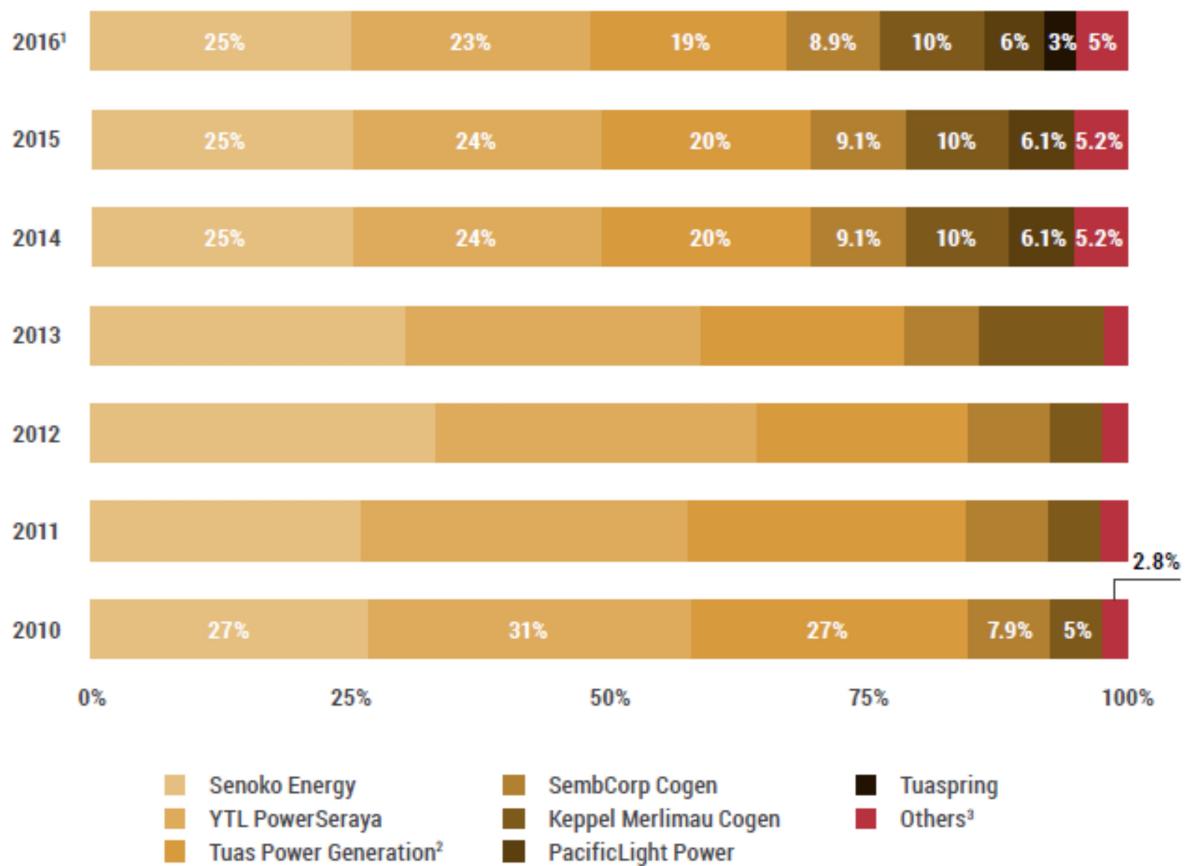


Figure 5: Licensed Capacity Shares by Generation Technology  
Source: Singapore Energy Statistics 2016

Unit: Percent (%)

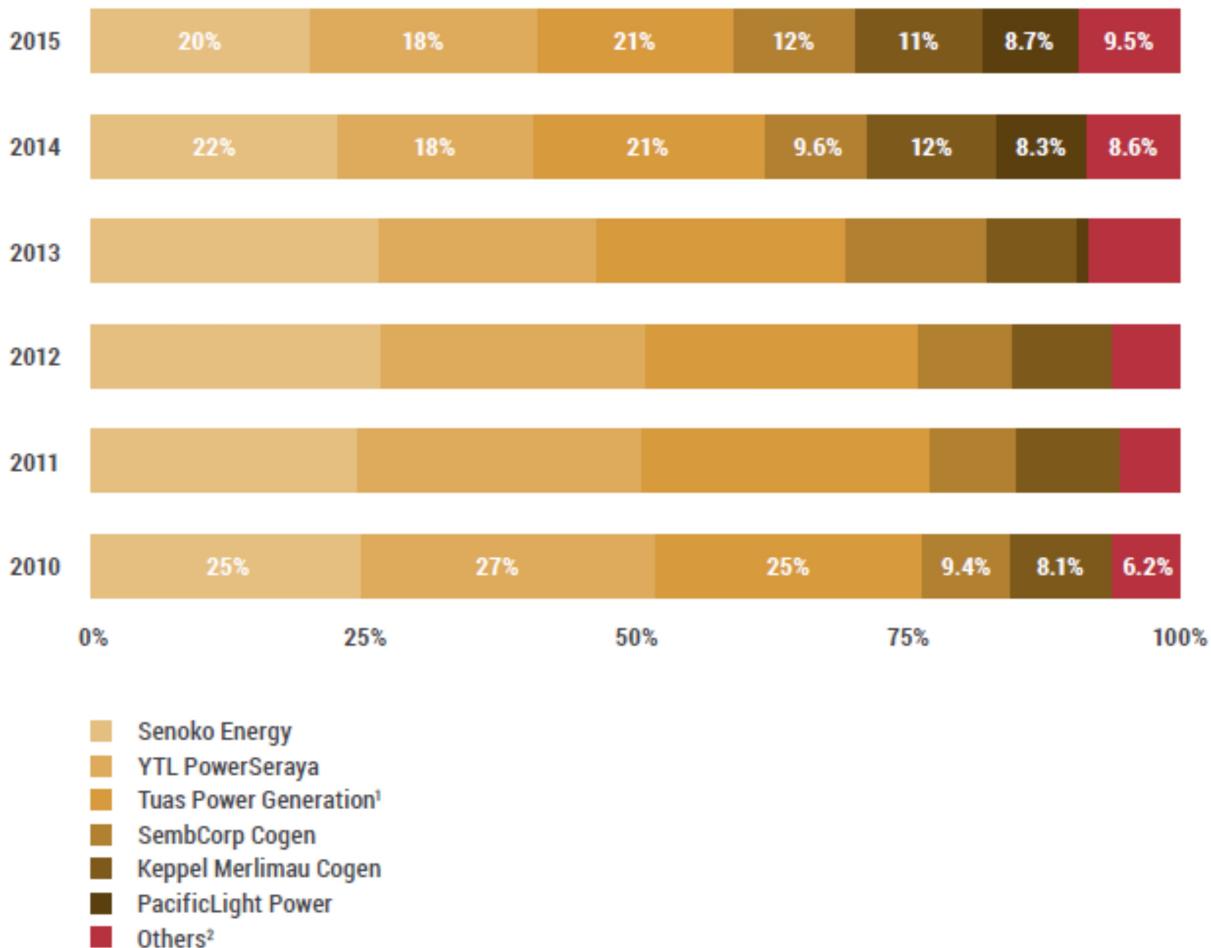


Figure 6: Annual Generation Shares by Supplier  
Source: Singapore Energy Statistics 2016

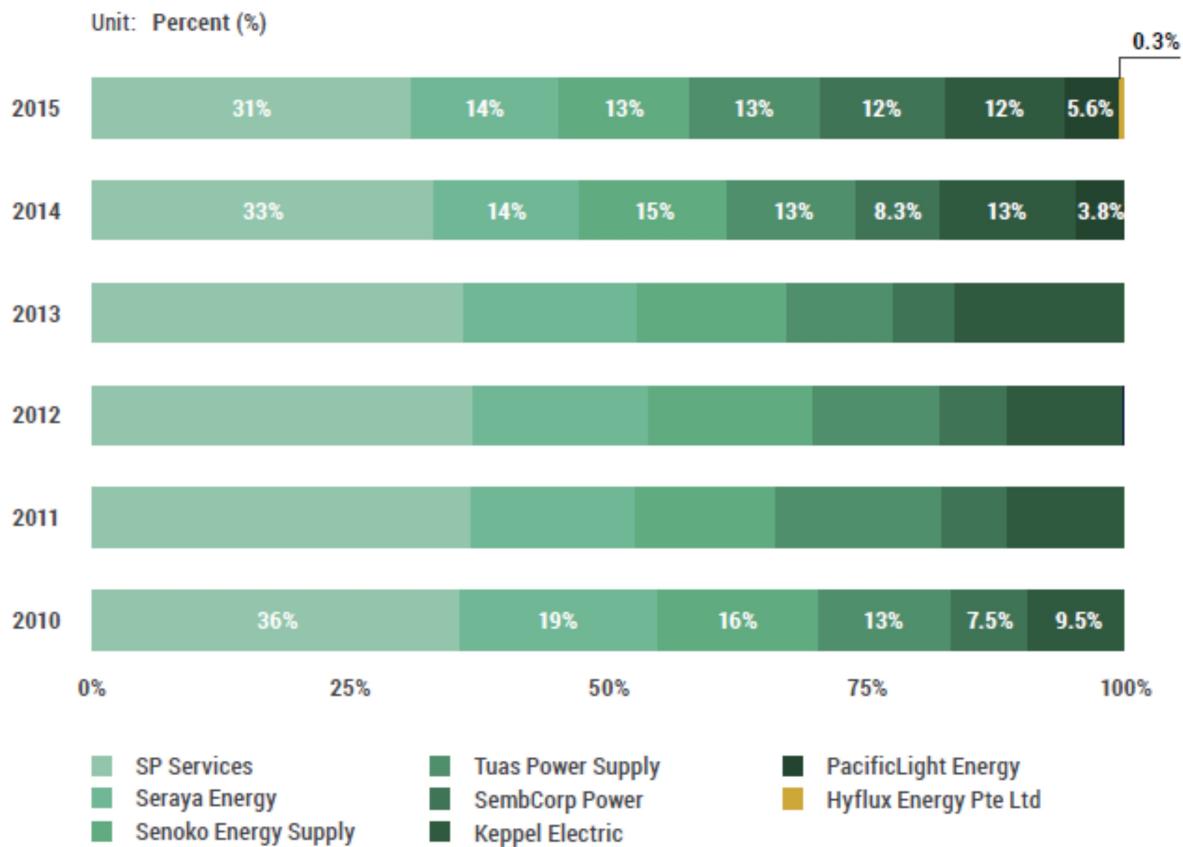


Figure 7: Annual Energy Sales Shares by Retailer  
Source: Singapore Energy Statistics 2016

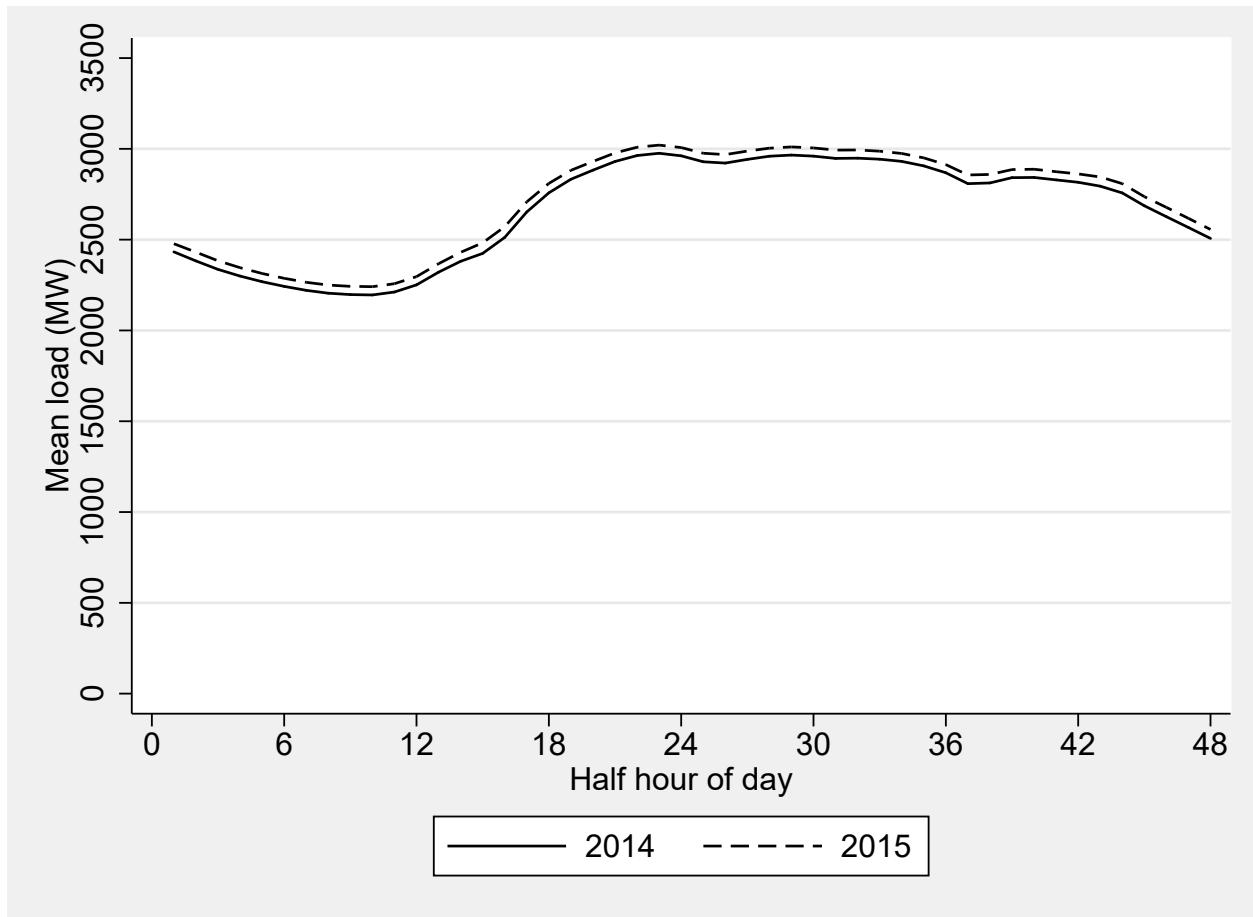


Figure 8: Annual Hourly Daily Load

Source: [https://www.ema.gov.sg/statistic.aspx?sta\\_sid=20140826Y84sgBebjwKV](https://www.ema.gov.sg/statistic.aspx?sta_sid=20140826Y84sgBebjwKV)

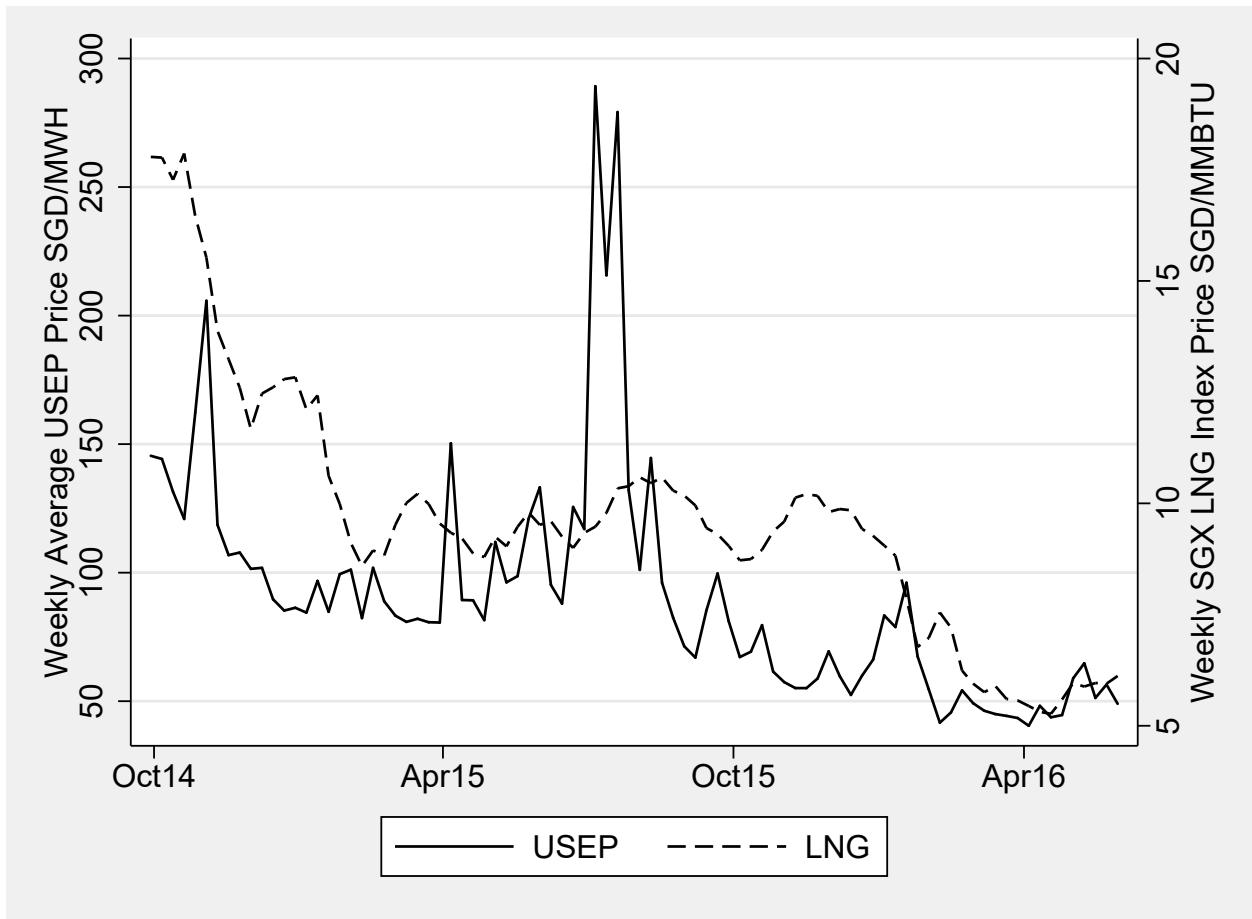


Figure 9: Average Weekly USEPs (SGD/MWh) and Weekly LNG Prices SGD/MMBTU  
Source of SLNG Prices: Bloomberg

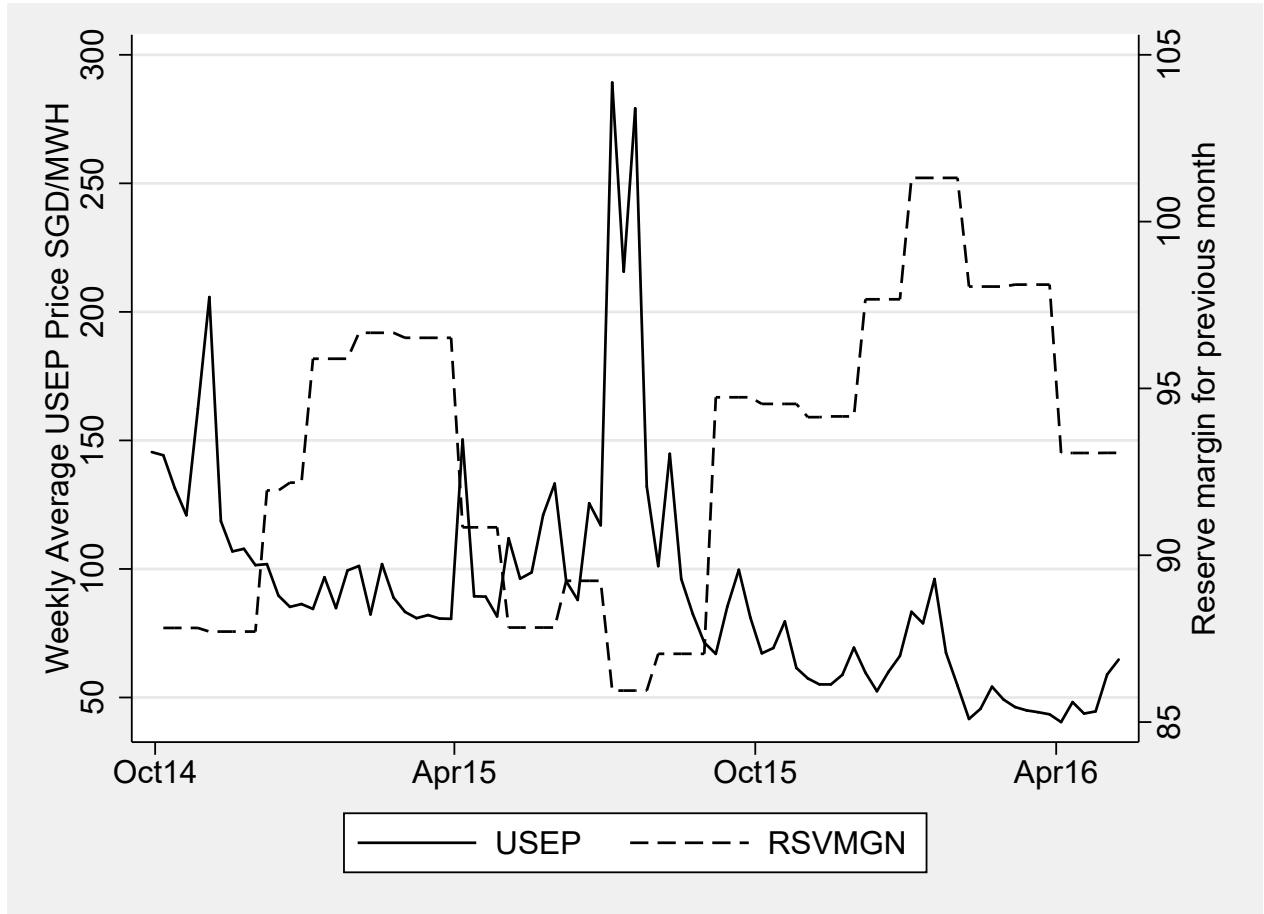


Figure 10: Average Weekly USEPs (SGD/MWh) and Monthly Reserve Margin from Previous Month (Percent)

Source of Monthly Installed Capacity: <https://www.emcsg.com/aboutu/publicrelations/marketreports>