Food Establishment Standard of Care
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Food Service Establishment Guideline with Checklist
PART 1 - GENERAL

1.1 INTRODUCTION

A. This design guide provides guidelines for the design of food service establishments (FSE). The guidelines are intended for use by project managers, design-build contractors, and design teams (architectural, mechanical, electrical and plumbing consultants). The design guide is aimed at developing FSEs that are easy to maintain, operate and provide a clean working environment.

B. Stanford University encourages energy efficiency, water conservation and waste reduction when designing FSEs. This guide will list requirements and make recommendations for energy efficiency, water conservation and waste reduction, reuse, recycling, and composting.

C. The design guide is organized by discipline with recommendations and requirements for each discipline.

D. This design guide was written in July 2013 and is based on codes that were in force at the time. Design teams are responsible for insuring that the design of any FSE is in compliance with current code.

1. Revision Record
   a. Original Document: August 2013

1.2 REFERENCES AND STANDARDS

A. The following references and standards shall be consulted and appropriate provisions incorporated into the design.

1. Codes and standards:
   a. City of Palo Alto Municipal Code
   b. Santa Clara County Public Health Code
   c. California Health and Safety Code
   e. California Building Code.
   g. California Mechanical Code
2. Additional Standards:
   a. NSF National Science Foundation
   b. ASME American Society of Mechanical Engineers
   c. ASTM American Standards for Testing and Materials
   d. ASSE American Society of Sanitary Engineers
   e. AWWA American Water Works Association
   f. IAPMO International Association of Plumbing and Mechanical Officials
   g. NBS National Bureau of Standards
   h. NFPA National Fire Protection Association
   i. PDI Plumbing and Drainage Institute
   j. UL Underwriter’s Laboratory

3. Stanford University Facilities Design Guide (FDG)
   a. Many sections of the FDG govern components of FSE design. This guide expects compliance with the FDG.
   b. MEP Quick Guide
   c. Stanford University Food Service Establishments Resources
      1) http://lbre.stanford.edu/sem/kitchenprogram
      2) http://bgm.stanford.edu/pssi_cafe_composting_program

1.3 QUALITY ASSURANCE
   A. Manufacturer’s Qualifications: Firms regularly engaged in the manufacture of plumbing and fountain systems products, of types, materials, and sizes required, whose products have been successfully installed on similar projects for a minimum of 5 years.
   B. Installer’s Qualifications: Firm with at least 5 years of successful installation experience on similar projects.
   C. Manufacturer’s Instructions: Manufacturer’s instructions shall be followed where the manufacturers of the components used in the water feature have been provided.

1.4 WORK RESPONSIBILITIES
   A. Coordinate the work with other trades.
   B. Verify the location of all existing utilities prior to construction and protect from damage.
   C. Install pipe with necessary offsets and fittings to maintain required accessibility, and satisfy the University’s Representative.
   D. Provide complete functioning systems and include all necessary components required for the water feature to operate safely and satisfactorily.
E. Provide work indicated on the Drawings whether or not specifically mentioned in the Specifications.

1.5 SUBMITTALS

A. During Schematic Design:

1. Submit a preliminary FSE equipment layout and equipment schedule with equipment tags.
   a. The drawing shall be sufficient for preliminary mechanical, plumbing and electrical team members to plan their work.
   b. The drawing shall indicate how food, dishes, waste and deliveries will flow through the FSE.
   c. The drawing shall designate space for grease interceptors, food strainers, recycling, composting, and landfill bins and janitorial storage.

B. During the final design phase provide a detailed design submittal. Include the following:

1. Complete plan drawings at a scale of 1/4 inch equals 1 foot of the FSE with all disciplines work indicated on the drawings. Small FSEs may submit combined services drawings incorporating multiple trades on one drawing. Medium and large FSEs shall have separate drawings for each trade.
2. Complete design calculations for:
   a. Sanitary waste pipe sizing
   b. Grease waste pipe sizing
   c. Grease interceptor sizing
   d. Water heater sizing
   e. Gas pipe sizing
   f. Potable cold and hot water pipe sizing
   g. Kitchen cooking exhaust duct velocities
   h. Fan and AHU static pressure calculations
   i. Electrical load calculations for food service equipment
   j. Panelboard ampacity and capacity calculations
   k. Calculation for lighting levels demonstrating compliance with California Health and Safety Code Part 7; California Retail Food Code section 114252

   Calculations shall include a summary of fixtures, fixture units, and water flow rates for each service.

3. An estimate of the average number of meals served per day.
4. An estimate of average daily and yearly water consumption.
5. An estimate of average daily electrical power consumption.
6. An estimate of average daily natural gas consumption.
7. Energy model showing code and LEED compliance as applicable.
C. During Construction the contractor shall submit product data and catalog cut sheets for:
   1. All specified components.
   2. All equipment items.
   3. All materials proposed for substitution.
      a. Clearly indicate in submittal package those items that are proposed substitutions.
      b. Submittals for items proposed for substitution shall specifically include performance characteristics, material, finish, and Certification of Performance with specified codes and standards.

D. Detailed Drawings: Submit detailed drawings for review per Stanford Facilities Design Guide Section 01 33 00.

E. Record Drawings:
   1. Keep an accurate record set of Drawings per requirements of Stanford Facilities Design Guide Section 01 77 00.
   2. Provide final as-built, reproducible drawings that include the following:
      a. All valves clearly marked and identified.
      b. Position of all concealed piping accurately dimensioned both vertically and horizontally.
      c. Locations of all concealed pipe bends, dimensioned from 2 reference points.
      d. All FSE equipment with labels and schedule with reference to manufacturer’s maintenance and operations manual.

F. Operation and Maintenance Manual: Prepare and deliver to the University’s Representative prior to acceptance of the Work, in ring binders and on CD-ROM, operations and maintenance manuals containing the following information:
   1. Catalog and parts sheets on every material and equipment installed under this Contract.
   2. Index sheet stating Contractor’s address and telephone number, and a list of equipment with the name, address, and telephone number of the local manufacturer’s representatives.
   3. Complete operating and maintenance instructions for all equipment.
   4. Recommended inspection and maintenance schedule.
   5. Complete and dated warranties for all materials used.

1.6 PRODUCT DELIVERY, STORAGE AND HANDLING

A. All pipe and appurtenances shall be loaded for delivery in such a manner as to avoid scratches or damage to the pipe or appurtenances.

B. Delivery of pipe and other equipment to the site of the work shall not take place until immediately prior to installation.

C. All pipe and other equipment and materials shall be handled with care to avoid scratches and damage. Piping shall be protected from damage during installation.
D. Replacements: In the event of damage, immediately make all repairs and replacements necessary to the approval of the University’s Representative.

PART 2 - DISCIPLINE GUIDELINES

2.1 GENERAL

A. Use only new materials of brands, types, quality and performance indicated on the Drawings and specified herein, or approved equals.

B. Where practicable, the products of a single manufacturer for each type of material or equipment shall be used throughout all work specified under this Section.

C. Provide all special tools for proper operation and maintenance of the equipment under this Section and deliver to the University’s Representative.

2.2 ARCHITECTURAL CONSIDERATIONS

A. Included spaces and areas: FSEs shall include spaces for the following functions:

1. Trash Enclosure: The trash area shall accommodate all required waste bins including 1) cardboard, 2) plastics, metal, and glass, 3) paper, 4) compostable, 5) landfill, and 6) grease.

2. Janitor’s Closet: The janitor’s closet shall be large enough to store cleaning supplies and shall have a floor mounted mop sink. Recommended minimum size for the janitor’s closet is 6 ft wide, by 8 ft deep.

3. Dish and Pot Wash: Dish and Pot wash areas shall be separated from food service preparation areas. The dish room shall be at a negative pressure from adjacent areas to reduce the migration of humid air and have space for a compost bin.

4. Floor mat wash area: An area shall be designated for washing floor mats. The area shall be provided with hot water hose bibb and a drain to grease waste. The area shall be located such that the cleaning process does not contaminate food or cooking areas.

5. Vermin mitigation measures shall be provided as required by code.

B. Sight lines

The layout of the FSE cooking areas shall consider the flow of food and materials to cooking areas and from food storage areas. Large obstructions shall be avoided to allow visibility.

C. Cleanliness of surfaces

1. Food contact surfaces shall be smooth, free of breaks, crevices and free of sharp corners.

2. Non-food contact surfaces that are exposed to splash, spillage or other water or food soiling shall be constructed of a corrosion-resistant, non-absorbent, smooth material that permits easy cleaning.
3. Surfaces that require frequent cleaning shall be constructed of a corrosion-resistant, non-absorbent, smooth material that permits easy cleaning.
4. The floor surfaces in all areas in which food is prepared, prepackaged, or stored, where any utensil is washed, where refuse or garbage is stored, where janitorial facilities are located, and in all toilet and hand washing areas shall be smooth and of durable construction, water tight and non-absorbent material that is easily cleanable.
5. The walls and ceilings of all rooms within the food preparation, storage and cleaning areas shall be durable, smooth, non-absorbent and easily cleaned materials.
6. Floor mats and duckboards shall be designed to be easily removed and cleaned.

D. Carpets
1. No carpets shall be used in any area associated with the food handling, preparations, and storage.
2. Carpets shall not be used in any room or area subject to splash, spillage of water or food.
3. Carpets shall not be used in FSE offices or spaces frequented by FSE staff in the normal course of their work.
   a. Carpets may be provided in dining areas with the agreement of the Stanford University representative.

2.3 MECHANICAL

A. Ventilation Cooking Hoods
1. Mechanical exhaust ventilation equipment shall be provided over all cooking equipment as required to effectively remove cooking odors, smoke, steam, grease, heat, and vapors. All mechanical exhaust ventilation equipment shall be installed and maintained in accordance with the California Mechanical Code.
2. Short circuit and air curtain type cooking hoods shall not be installed.
3. Make-up air (MUA) to kitchen exhaust hoods shall be provided through transfer air from adjacent spaces where possible.
4. Exhaust ventilation hood systems in food preparation and ware washing areas, including components such as hoods, fans, guards, and ducting, shall be designed to prevent grease or condensation from draining or dripping onto food, equipment, utensils, linens, and single-use articles.
5. Velocities shall be provided for each section of exhaust ventilation hood ductwork at the completion of the final design phase. These duct velocities shall demonstrate a minimum velocity of 1400FPM (at stated hood design exhaust CFM), and a maximum velocity of 2500FPM.
6. Evaluation of cooking hood demand control ventilation (Melink, Halton Marvel or equivalent) shall be provided to demonstrate that the most appropriate, cost appropriate (life cycle) design solution has been selected and integrated within the final design.
7. Architectural layout shall optimize use of transfer air from adjacent spaces, and provide low pressure transfer path. Make-up air (MUA) to
kitchen exhaust hoods shall utilize the fresh air provision from transferring spaces to reduce local MUA kitchen supply.

8. Evaluation of suitability for pollution control units shall be provided as part of the design. Electrostatic or multi-stage filter units shall be provided in line with hood exhaust systems as is appropriate to each cooking type.

9. Filters, grease gutters or other grease extracting equipment shall be designed to be readily removable for cleaning and replacement if not designed to be cleaned in place. Exhaust hood and ducts shall be designed to provide sufficient number of clean-outs and easy access to clean-outs. Where filtration units are located in dedicated rooms, exhaust shall be provided to prevent the migration of odor during filter replacement.

10. Hood exhaust external duct external terminations shall be installed away from and downwind (prevailing) of building outside air intakes to prevent odors from circulating into buildings.

B. General Ventilation

1. General ventilation and cooling of kitchen spaces shall be provided with an all-air VAV or displacement system.

2. Position of ventilation ceiling diffusers within kitchen spaces shall be such that they do not interfere with hood performance. Air thrown from ceiling diffusers shall not be directed towards the hood. Air terminal velocities at the hood line shall not exceed 50fpm. Consideration shall be given to using displacement ventilation within kitchen areas.

3. Kitchen spaces shall be at an overall negative pressure to adjacent areas to prevent the migration of odors.

4. Local dining spaces shall utilize occupant demand control ventilation (DCV) while providing a control sequence that allows for appropriate use of transfer air as kitchen make-up. The DCV system shall not starve transfer air to the kitchen spaces.

5. Natural ventilation of any areas open to cooking and food preparation shall address ingress of vermin and health code compliance restrictions.

C. Exhaust

1. Trash enclosures, mat washing areas and dish washing areas shall have sufficient exhaust to prevent the migration of odors to other areas of the FSE.

D. Dish Washing Spaces

1. Dish washing spaces shall be provided with a sufficient air change rate and negative pressure to prevent high moisture levels and the migration of odors to other areas of the FSE.

2. Dishwasher hoods shall be interlocked with the HVAC system to allow for a balanced system.

E. Insulation
1. Walk in freezers, cold receiving spaces and similar shall be provided with appropriate insulation and adjustments to slab heights to provide an integrated solution.

2.4 PLUMBING

A. Hot Water

1. Commercial dishwasher utilized for ware washing is capable of providing heat to the surface of the utensils of a temperature of at least 160°F. Cafes need to provide means to boost the water temperature for dishwashers if necessary.
2. Hot water shall be supplied to cooking appliances and equipment shall be provided at a minimum temperature of at least 120°F measured from the faucet, unless otherwise specified in this part.
   a. Hand washing sinks shall be provided with hot water not exceeding 110°F using a mixing valve integrated with each faucet.

B. Grease Waste

1. All FSEs shall incorporate grease interceptors for current and future use. Grease interceptors and grease piping shall comply with the requirements of this section and with Stanford FDG section 22 13 19.23.
2. Grease waste piping:
   a. Grease waste piping shall be cast iron.
   b. Grease waste piping shall be sloped at 2% minimum for all sizes of pipe.
   c. Grease waste piping shall include cleanouts at each change in direction and every 20 feet.
   d. A main cleanout shall be provided after the last fixture and before the grease interceptor. This cleanout shall be a two-way cleanout.
   e. Fixtures and equipment shall connect to the grease waste system with indirect drains unless a direct connection is required by code. If a direct connection is required by code then a floor sink shall be installed between the fixture and the next downstream connection.
   f. Dishwashers shall not be connected to the grease wastesystem.
   g. Condensate drains shall not connect to grease waste piping.
   h. Ice maker drains shall not connect to grease waste piping.

C. Strainers

1. All sinks and equipment plumbed to waste piping shall include strainers to capture food scraps. Strainers shall be easily accessible and cleaned when full or every day as part of daily cleaning.

D. Drains

1. Indirect and direct wastes
   a. Indirect drains are preferred for all fixtures and cooking equipment if permitted by code.
b. Hand sinks and restroom fixtures shall have standard direct connections and must not be plumbed to grease interceptors.

2. Drains should not include sediment buckets.
3. Floor drains located in cooking areas, under mats and in areas where food spillage may occur shall be connected to the grease waste system.
4. Drains shall be labeled with “GW” or “SW” machined into the rim of the drain body to identify which system the drain is connected.

E. Water supply.

1. Hot and cold water piping shall be insulated. Hot water shall comply with Title 24 requirements. Cold water shall have ½ inch insulation.
2. Insulation shall be elastomeric or other closed cell type suitable for wet environments.
3. Recycled water shall not be routed in or through any FSE. Plumbing fixtures for FSE staff use shall not use recycled water.
4. Janitor’s sinks shall have a backflow preventer on the water supply to the fixture and a vacuum breaker at the spout.

F. Sewage Ejectors

1. FSEs located below the sewer main that utilize sewage ejectors shall include a bubble diffuser in the ejector pit to prevent solidification of solids in the sump.
2. Sewage ejector sumps shall not be located in any area where food handling may occur.

2.5 ELECTRICAL AND LIGHTING

A. The food service designer and the electrical engineer shall work together to verify that correct electrical connectors are specified for all equipment.

B. The engineer shall coordinate with the food service designer to insure that the electrical distribution system provides the correct voltages for all food service equipment.

C. The food service equipment shall be connected to panelboards dedicated to the FSE and shall utilize the correct diversity as permitted by NEC 220.56

D. Provide 25% space ampacity and capacity on panelboards serving the FSE.

E. Covered outlets shall be provided in all cooking areas and areas subject to hose spray including, but not limited to:

1. Mat washing areas
2. Cart washing areas
3. Trash enclosures
4. Loading docks
5. Food storage rooms and coolers
F. In every room and area in which any food is prepared, manufactured, processed, or in which equipment or utensils are cleaned, sufficient natural or artificial lighting shall be provided to produce lighting intensity per California Health and Safety Code Part 7; California Retail Food Code section 11 4252

G. The design team is encouraged to specify high efficiency LED lighting in walk-in coolers, refrigerators and freezers.

H. Lighting designers shall specify lighting fixtures with a minimum Color Rendering Index (CRI) of 90 or higher in food preparation, serving, and dining areas.

I. Luminaires in public spaces should have correlated color temperature of 3500K or warmer.

2.6 FIRE PROTECTION

A. General requirements

1. All FSEs shall have a fire suppression sprinkler system designed to comply with the requirements in the CBC and CFC.
2. The FSE shall be a separate zone for both sprinkler and fire alarm system and shall be shown as such on the fire alarm control panel.

B. Hood and grease exhaust ducts

1. Commercial cooking equipment that produces grease laden vapors shall be provided with a Type I Hood, in accordance with California Mechanical Code, and an automatic fire extinguishing system.

C. Coordinate the connections between FSE hood fire suppression systems with the fire alarm system.

2.7 SPECIAL REQUIREMENTS

A. Trash enclosures

1. Trash enclosures have special requirements requiring a coordinated approach with the design team, Stanford University and the contractor.
2. Trash enclosures should be located outside away from any outside air intakes.
3. The enclosure must have a roof if there is a sanitary drain in the trash enclosure
4. The enclosure must be large enough to hold all required recycling, composting and landfill bins.
5. Drains are not required to be installed in trash enclosures. If the enclosure has a drain it must be connected to grease waste.
6. Provide active ventilation
7. Design trash enclosures to minimize access by vermin.

B. Tallow bin
1. All FSEs shall have a receptacle, a tallow bin, for containing waste fats, oils and greases (FOG). The tallow bin shall be sized appropriately for the type of FSE and the generation rate of FOG.
2. Tallow bins shall be steel or double walled polypropylene and have a lightweight removable lid with a locking mechanism.
3. Tallow bins that are 55 gallons or more shall be located on a 4 inch tall housekeeping pad with a 4 inch curb around the bin to contain spills.
4. Tallow bins that are 55 gallons or more shall be secured to the housekeeping pad to comply with seismic restraint requirements.
5. Tallow bins shall be located for easy access by the grease collection vendor.

PART 3 - DESIGN CHECK LIST
# Food Service Establishment Design Checklist

## Phase  Schematic Design

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
<th>Does Project Design Comply with Guideline? (Yes/No/Non-Applicable) If &quot;&quot;No&quot;&quot;, provide explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>GSD1</td>
<td>Does the drawing set include a preliminary food service establishment equipment layout?</td>
<td></td>
</tr>
<tr>
<td>GSD2</td>
<td>Does the layout include flow diagrams for food, dishes, delivers, and waste?</td>
<td></td>
</tr>
<tr>
<td>GSD3</td>
<td>Are grease interceptors shown?</td>
<td></td>
</tr>
<tr>
<td>GSD4</td>
<td>Are food strainers shown?</td>
<td></td>
</tr>
<tr>
<td>GSD5</td>
<td>Is there storage for Janitors' cleaning materials?</td>
<td></td>
</tr>
<tr>
<td>GSD6</td>
<td>Does the layout include a trash enclosure?</td>
<td></td>
</tr>
<tr>
<td>GSD7</td>
<td>Are dish and pot wash areas separated from the food preparation areas?</td>
<td></td>
</tr>
<tr>
<td>GSD8</td>
<td>Are the surfaces of walls and floors in the food preparation areas defined? Are the smooth and durable materials?</td>
<td></td>
</tr>
<tr>
<td>GSD9</td>
<td>Is carpeting shown anywhere in the food preparation areas?</td>
<td></td>
</tr>
</tbody>
</table>

## Phase  Design Development

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
<th>Does Project Design Comply with Guideline? (Yes/No/Non-Applicable) If &quot;&quot;No&quot;&quot;, provide explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>GDD1</td>
<td>Does the set include 1/4 scale drawings of the food service establishment?</td>
<td></td>
</tr>
<tr>
<td>GDD2</td>
<td>Does the trash enclosure have sufficient space for all waste and recycling bins?</td>
<td></td>
</tr>
<tr>
<td>GDD3</td>
<td>Does the trash enclosure have a roof?</td>
<td></td>
</tr>
<tr>
<td>GDD4</td>
<td>If drain is provided in the trash enclosure; is it plumbed to the grease waste/interceptor?</td>
<td></td>
</tr>
<tr>
<td>GDD5</td>
<td>Is the trash enclosure ventilated?</td>
<td></td>
</tr>
<tr>
<td>GDD6</td>
<td>Is there a tallow bin shown on the plans?</td>
<td></td>
</tr>
<tr>
<td>GDD7</td>
<td>Are the materials of construction for the tallow bin specified?</td>
<td></td>
</tr>
<tr>
<td>GDD8</td>
<td>Is there easy access to the tallow bin?</td>
<td></td>
</tr>
<tr>
<td>MDD1</td>
<td>Are exhaust hoods shown over cooking equipment?</td>
<td></td>
</tr>
<tr>
<td>MDD2</td>
<td>Are the exhaust discharge vents away from building entrances and out side air intake louvers?</td>
<td></td>
</tr>
</tbody>
</table>
### Electrical

<table>
<thead>
<tr>
<th>EDD1</th>
<th>Are covered outlets specified?</th>
</tr>
</thead>
<tbody>
<tr>
<td>EDD2</td>
<td>Are lighting levels noted on the plans?</td>
</tr>
<tr>
<td>EDD3</td>
<td>Were the calculations included for an estimate of average daily electrical power consumption?</td>
</tr>
</tbody>
</table>

### Plumbing

<table>
<thead>
<tr>
<th>PDD1</th>
<th>Were the calculations included for sanitary waste pipe sizing?</th>
</tr>
</thead>
<tbody>
<tr>
<td>PDD2</td>
<td>Were the calculations included for grease waste pipe sizing?</td>
</tr>
<tr>
<td>PDD3</td>
<td>Were the calculations included for grease interceptor sizing</td>
</tr>
<tr>
<td>PDD4</td>
<td>Were the calculations included for water heater sizing?</td>
</tr>
<tr>
<td>PDD5</td>
<td>Were the calculations included for gas pipe sizing?</td>
</tr>
<tr>
<td>PDD6</td>
<td>Were the calculations included for potable cold and hot water pipe sizing?</td>
</tr>
<tr>
<td>PDD7</td>
<td>Does the project design document include for an estimate of the average number of meals served per day?</td>
</tr>
<tr>
<td>PDD8</td>
<td>Were the calculations included for an estimate of average daily and yearly water consumption?</td>
</tr>
<tr>
<td>PDD9</td>
<td>Were the calculations included for an estimate of average daily natural gas consumption?</td>
</tr>
<tr>
<td>PDD10</td>
<td>Are clean out shown every 20 feet and at every change in direction?</td>
</tr>
<tr>
<td>PDD11</td>
<td>Are connections to grease waste made with indirect connections?</td>
</tr>
<tr>
<td>PDD12</td>
<td>Are the floor drains in cooking areas connected to grease waste piping?</td>
</tr>
<tr>
<td>PDD13</td>
<td>Are cooler and ice machine drains connected to sanitary waste piping?</td>
</tr>
<tr>
<td>PDD14</td>
<td>Is there a detail for the backflow preventer on the water supply lines to the janitor's sink?</td>
</tr>
</tbody>
</table>

### Fire Protection

<table>
<thead>
<tr>
<th>FPDD1</th>
<th>Is a hood fire suppression system specified?</th>
</tr>
</thead>
<tbody>
<tr>
<td>FPDD2</td>
<td>Are all areas of the food service establishment sprinklered?</td>
</tr>
</tbody>
</table>
Housekeeping and Maintenance General Practices
<table>
<thead>
<tr>
<th>Area</th>
<th>Task</th>
<th>Frequency</th>
<th>Suggested Roles &amp; Responsibility</th>
<th>Contract Applicability</th>
</tr>
</thead>
<tbody>
<tr>
<td>Flooring</td>
<td>Hard Flooring - General sweep and mop of kitchen and dining areas. Mop water must drain to grease interceptor. PAMC 16.09.075 (m)(2)(B)</td>
<td>At the end of each shift (Breakfast, Lunch &amp; Dinner)</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Carpeted Flooring - Vacuum carpet</td>
<td>At the end of each shift (Breakfast, Lunch &amp; Dinner)</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Flooring - Perform deep cleaning (power scrub/steam cleaning) of flooring to maintain sanitation and appearance. Zinc free floor wax/finish must be used. PAMC 16.09.200</td>
<td>Monthly</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Flooring (Exterior) - Power wash (pavers, concrete and arcade). Storm drains must be plugged all water must be collected. PAMC 16.09.075 (k)(3)(A) &amp; (B)</td>
<td>Weekly</td>
<td>University</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Flooring - Spot clean all identified spills.</td>
<td>Immediately</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fatigue Mats - Rinse loose dirt</td>
<td>Daily</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fatigue Mats - Pressure wash to deep clean</td>
<td>Weekly</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Walk-Off Mats - Vacuum and spot clean</td>
<td>Daily</td>
<td>Operator</td>
<td>Monthly</td>
</tr>
<tr>
<td></td>
<td>Walk-Off Mats - Replacement</td>
<td>Yearly</td>
<td>University</td>
<td>Monthly</td>
</tr>
<tr>
<td></td>
<td>Windows, sills and screens - Spot clean interior and exterior</td>
<td>Daily</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Windows, sills and screens - Complete clean interior and exterior</td>
<td>Weekly</td>
<td>Operator</td>
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<tr>
<td></td>
<td>Ceiling - Clean and wipe down</td>
<td>Weekly</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td>Wall</td>
<td>Walls - Light dusting</td>
<td>Daily</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Walls (interior) - Clean scuff and markings off</td>
<td>Daily</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td>Tables</td>
<td>Tables (Interior and Exterior) - Clear and wipe</td>
<td>At the end of each shift (Breakfast, Lunch &amp; Dinner)</td>
<td>Operator</td>
<td>Monthly</td>
</tr>
<tr>
<td></td>
<td>Tables (Exterior) - Power wash</td>
<td>Monthly</td>
<td>University</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Tables and Chairs - Reposition as necessary.</td>
<td>At the end of each shift (Breakfast, Lunch &amp; Dinner)</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Tables and Chairs - Report all missing or damaged</td>
<td>End of Day</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td>Umbrellas</td>
<td>Patio umbrellas - cleaned and maintained</td>
<td>Monthly</td>
<td>University</td>
<td>Monthly</td>
</tr>
<tr>
<td>Benches</td>
<td>Benches - Cleaned, sealed and refinished</td>
<td>Yearly</td>
<td>University</td>
<td>Monthly</td>
</tr>
<tr>
<td>Recyclables, Compostable,</td>
<td>Waste, Recyclable and Biodegradable (Compost) - Place signage to identify all appropriate containers</td>
<td>General</td>
<td>University</td>
<td></td>
</tr>
<tr>
<td>Landfill Waste or recycling, composting, and landfill waste or bins</td>
<td>Interior bins should be emptied and cleaned - Clean and empty</td>
<td>As needed at the end of each shift (Breakfast, Lunch &amp; Dinner)</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Bring contents of bins to appropriate container in outside enclosure</td>
<td>As needed at the end of each shift (Breakfast, Lunch &amp; Dinner)</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Bring contents of bins to appropriate container in outside enclosure</td>
<td>At the end of each shift (Breakfast, Lunch &amp; Dinner)</td>
<td>University - DTZ</td>
<td>Daily</td>
</tr>
<tr>
<td></td>
<td>Recyclables, Compostable, and Landfill Waste or recycling, composting, and landfill waste (General Main Dumpster) - Pick up service to empty</td>
<td>Daily</td>
<td>University - PSSI</td>
<td>Daily</td>
</tr>
<tr>
<td></td>
<td>All waste containers must be clean and free of food waste/grease buildup on the exterior. Staff should close the lids to all compost bins after each day. Tallow drums should be sealed after each use. - PAMC 16.09.075 (k)(3)(B)</td>
<td>Daily</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Staff must keep a spill log with date and time - PAMC 16.09.075 (p)(2)(B)</td>
<td>As Needed</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Tallow drums &gt; 55 gallons require secondary containment. - EPA SPCC 112.12</td>
<td>Daily</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td>Panel Surfaces</td>
<td>Stainless Steel Panels &amp; Equipment - Spot clean</td>
<td>Daily</td>
<td>Operator</td>
<td></td>
</tr>
</tbody>
</table>
### Maintenance

<table>
<thead>
<tr>
<th>Topic</th>
<th>Task</th>
<th>Frequency</th>
<th>Suggested Roles &amp; Responsibility</th>
<th>Applicability</th>
</tr>
</thead>
<tbody>
<tr>
<td>Architectural</td>
<td>Windows - Inspect, verify operation and repair as necessary</td>
<td>Daily</td>
<td>Operator/University</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Doors - Inspect, verify operation and repair as necessary</td>
<td>Daily</td>
<td>Operator/University</td>
<td></td>
</tr>
<tr>
<td>Mechanical</td>
<td>Kitchen Exhaust Duct - Cleaned of oil/grease. PAMC - 16.09.075(k)(2)(C)</td>
<td>Monthly</td>
<td>University</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Filters - Replace HVAC air filters</td>
<td>Quarterly</td>
<td>University</td>
<td></td>
</tr>
<tr>
<td>Plumbing</td>
<td>Floor Drains - Preventive maintenance work order shall be issued to university's Plumbing Shop to clean drains and ensure priming</td>
<td>Bi-Weekly</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sewage Line - Preventive maintenance work order shall be issued to university's Plumbing Shop to maintain system</td>
<td>Quarterly (Recommend Semi-Annual, may need to increase frequency as needed)</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Grease Trap - Preventive maintenance work order shall be issued to university's Plumbing Shop to maintain system. Grease traps/interceptors must be measured for compliance with the 25% rule. PAMC - 16.09.075 (f) &amp; (m)(2)(A)</td>
<td>Monthly</td>
<td>University</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sewage Ejector- Preventive maintenance work order shall be issued to university's Plumbing Shop to maintain system</td>
<td>Quarterly</td>
<td>University</td>
<td></td>
</tr>
<tr>
<td>Electrical</td>
<td>Lighting - Clean, verify operation and Relamp/reballast as necessary</td>
<td>Daily</td>
<td>University</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Exit Signs - Test, verify operation and repair as necessary</td>
<td>Monthly</td>
<td>University</td>
<td></td>
</tr>
<tr>
<td>Fire Suppression</td>
<td>Fire Sprinkler - Inspect, test system and repair as necessary</td>
<td>Yearly</td>
<td>University</td>
<td></td>
</tr>
<tr>
<td>Pest Control</td>
<td>Independent Pest Control - Contract to treat and inspect pests</td>
<td>Yearly</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td>Equipment</td>
<td>University Supplied Equipment - Provide necessary maintenance per manufacturer's recommendation</td>
<td>Per Manufacturer's Recommendation</td>
<td>University</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Operator furnished Equipment - Provide necessary maintenance per manufacturer's recommendation</td>
<td>Per Manufacturer's Recommendation</td>
<td>Operator</td>
<td></td>
</tr>
<tr>
<td></td>
<td>General Equipment - Cleaning outside of designated wash stations is strictly prohibited. Refer to Stanford Facility Design Guideline Section 15210 - Fat's Oil and Grease (FOG) Waste Management System. Also see PAMC 16.09.075 (m)(2)(B)</td>
<td>Daily</td>
<td>Operator</td>
<td></td>
</tr>
</tbody>
</table>

**Disclaimer**

1. Suggested roles and responsibilities shall be used as guideline.
2. Funding source for the different tasks varies and depends on contract set-up.

**Abbreviations**

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAMC</td>
<td>Palo Alto Municipal Code</td>
</tr>
<tr>
<td>EPA</td>
<td>Environmental Protection Agency</td>
</tr>
</tbody>
</table>
Typical Food Establishment Contract
Agreement No. ____

STANFORD UNIVERSITY

SERVICES AGREEMENT

FOR

THE MANAGEMENT AND OPERATION OF ___________ CAFE

THIS AGREEMENT is made and entered into effective ____, 2011, by and between The Board of Trustees of the Leland Stanford Junior University, a body having corporate powers under the laws of the State of California hereinafter referred to as “University” and ____, hereinafter referred to as “Operator,” whose principal place of business is _________________.

WITNESSETH

RECITALS:

A. The University owns the building located at __________ (“The Building”) on the Stanford University Campus. The Building contains, among other things, a space which shall hereinafter be named The __________ Cafe. The __________ Cafe includes <description of space>, and the fixtures identified in Exhibit B. All of these spaces are hereinafter referred to as The __________ Cafe and the precise boundaries of The __________ Cafe areas are set out in a Floor Map Diagram attached to this Agreement as Exhibit “D.”

B. Operator and University wish to make available to the faculty, students, staff and guests of the University an innovative and attractive food service and catering operation and ensure the ambiance and attractiveness of quality dining within a business environment.

C. Operator and University desire to enter into this Agreement whereby the Operator will manage and operate The __________ Cafe.

D. University shall designate a Contact person to oversee and support The __________ Cafe operations. The Contact person is named in Article 10 below.

NOW THEREFORE, in consideration of the revenue prescribed hereunder and of the agreements, covenants, and conditions contained herein and other good and valuable consideration, the parties hereby agree as follows:
ARTICLE 1

OPERATING RIGHT AND DUTY

Subject to the covenants and conditions herein contained, the University hereby grants to Operator the exclusive right to operate “The_________Café,” for the sole purpose of providing food and beverage services for students, faculty, staff, and guests of the University. Operator shall make no other use of The_________Café without the prior written approval of the Contact, identified in Article 10 below. Operator covenants to operate The___________Café at all times during the term hereof, pursuant to the terms hereof.

ARTICLE 2

OPERATOR SERVICES

2.1 Scope of Services

Operator shall be available to fully operate The___________Café and perform the services described in University’s Request For Proposal (“RFP”) dated________, 2011, to which Operator responded in its Proposal dated________, 2011, including Operator’s Responses to University’s questions/requests-for-clarifications during the RFP process. All such documents are incorporated herein by reference only. Operator’s services shall include, but not be limited to, the following:

a. Provide food services that are consistent financially and operationally with the RFP and Operator’s Response Proposal.

b. Purchase and distribute all food products and related supplies and materials necessary to operate The___________Café”.

c. Maintain daily sales records for The___________Café and transmit such information to the Contact, on a monthly basis, or upon request by the Contact.

d. Submit revenue statements as follows:
   - A statement of weekly sales.
   - A monthly total of sales
   - The amount due to University for the month.
   The monthly revenue statement shall be submitted to University by the 10th of the following month.

e. Meet with the Contact or his/her designee, on request within reason, and at least once every six (6) months, to review Operator’s financial and operational performance. Operator’s on-site manager shall attend all such meetings.

f. Cooperate in both quality assurance audits and financial audits of its management and operation of The___________Café. The University will have the right to conduct quarterly quality assurance audits and annual financial audits. Quality assurance audits will be conducted without prior notice to Operator. The University will provide copies
of audit findings to Operator after review by appropriate employees or agents of University. The Operator’s senior management must promptly address in writing any operational or accounting procedure adjustment required by the audits.

2.2 Personnel

a. All services hereunder shall be performed by personnel experienced and highly skilled in their profession to the extent necessary for a particular position and in accordance with the highest applicable standards of professionalism for comparable or similar services. University shall not supervise nor control the detail of Operator’s services, but rather shall be interested only in the results of Operator’s services.

b. Operator shall maintain an adequate staff of trained employees to provide services indicated above. Operator shall have at least one person, in a management capacity, on site during The_______Café operating hours.

c. Operator agrees to manage and supervise all persons utilized by it so as to ensure that they do not conduct themselves in a manner that will endanger any patron, and that they treat all patrons politely and considerately. Additionally, Operator agrees to ensure that staff adheres to University-wide policies (smoking, sexual harassment, etc.). These may be obtained on Stanford University’s web site at <http://harass.stanford.edu/ > and <http://www.stanford.edu/dept/vpsa/judicialaffairs/guiding/other.smokefree.htm>, or you may request hardcopies of such policies from the Contact.

d. University reserves the right to consult with Operator regarding all management personnel assigned to this account. All employees must be U.S. citizens or otherwise lawfully able to work under U.S. law.

2.3 Interaction with the University

Operator at all times, in the performance of its duties hereunder, shall respond to the Contact and shall interact with such other persons or departments, as the Contact shall direct.

ARTICLE 3

PERIOD OF PERFORMANCE

3.1 Term

a. The term of this Agreement shall be for ( ) years, starting on the Grand Opening date of The_______Café, and shall be subject to early termination as provided in Article 19.

b. At the sole option and discretion of the University, and based on satisfactory performance by the Operator and mutual agreement of the parties, this Agreement provides for ( ) -year extensions, with each extension being subject to early termination as provided in Article 19.

3.2 Operating Calendar and Schedule
Operator shall maintain the hours of operation as set forth in Exhibit “A,” the Operation Schedule, to this agreement. Any alterations to the business hours must be approved by the Contact, and must be recorded in an updated “Operation Schedule” that will be made a part of this Agreement as Exhibit “A,” via a bilateral Amendment.

ARTICLE 4 REVENUE

SHARING TERMS

4.1 “Gross Revenues” as used herein, mean all revenues of whatsoever kind received and collected by Operator from or in connection with the premises, including catering sales, if any, but excluding sales taxes and gratuities, and without any other deductions or offset.

4.2 Gross Revenues from The_______Café sales must support Operator’s operating and overhead expenses with no subsidy from the University. (Optional: Except that the University will pay for the construction or ordering and installation of fixtures used within the Shop). Operator must also pay back to University, as commission, the Percentages of Gross Revenues specified hereunder.

4.3 Operator agrees to pay University, throughout the term of this Agreement, and pursuant to Section 4.4 below, the following commission payments based on Operator’s Gross Revenues earned, as follows: % of gross sales.

4.4 Operator shall make commission payments to University on the tenth day of each month, based on the previous month’s gross revenues. Payments not made by 5pm on the 10th day of the month shall be considered late and will be subject to a late charge equal to $100.00 per day for each day beyond the 10th of the month. If the 10th day of the month falls on a non-working day, payment will become due on the next working day without incurring a late charge. Commission payment checks shall be made out to “Stanford University” and mailed to the address provided in Exhibit “G” of the Agreement.

4.5 Operator shall bear at its own expense any and all taxes imposed by local, state, or federal agencies on Operator’s income, sales, employment and any other aspects of Operator’s business, including personal property taxes on property owned by Operator. Operator shall collect sales tax on all services charged to the University unless University provides Operator with an exempt organization certificate covering the sale.

4.6 Property Taxes: Operator agrees to pay The_______Café property taxes that are due semi-annually. Property tax checks shall be made out to “Stanford University” and mailed to the address provided in Exhibit “F” of the Agreement.

4.7 Operator may be asked to purchase computerized registers with remote polling capability for use in “The_______Café.” All registers should be approved by the Contact before purchase and installation.
ARTICLE 5

GENERAL OPERATING REQUIREMENTS

5.1 The intent of this Agreement is to provide the University community with quality food and service.

5.2 Any menu items subject to spoilage and/or contamination that are prepared off-site shall be prepared and transported to The________Café in accordance with federal, state, and local codes and regulations.

5.3 Operator shall make every reasonable effort to respond to the needs expressed by University.

5.4 Operator shall post, in clear view, current item pricing.

5.5 The Operator shall accept cash, debit cards and credit cards as methods of payment for customer purchases.

When processing payments, Operator must comply with Payment Card Industry regulations (Section 5.10.e). In order to distinguish the Operator’s business from the University’s, the Operator must establish a network separate from the University’s for the purposes of processing payments.

Operator shall acquire its own non-Stanford network access in The________Café, and shall ensure that all University payment method compliance policies and practices and all applicable laws and regulations are followed, as described in this Agreement. Operator understands, acknowledges, and agrees that it will not use Stanford’s network, internet domain and/or computer resources for the purposes of processing payments.

5.6 Operator shall respond to any requests from the University, whether written or verbal, concerning any price increases, and shall be prepared to demonstrate that increases are necessary to maintain Operator’s profit margin and are not caused by deficiencies in Operator’s business practices.

5.7 Operator may provide direct advertising including, but not limited to, fliers and promotional coupons. Operator shall obtain prior approval of all advertising materials from the Contact.

5.8 From time to time University may wish to make general offers/discounts available to students, faculty, and staff that will increase sales and/or goodwill. Operator agrees to work with University to successfully implement these special offers. University agrees to provide Operator with at least four (4) weeks advance written notice of these events and Operator agrees to provide adequate advertising of this special offer at least one (1) week in advance of event.

5.9 Operator shall maintain reasonably priced items, with selection input from the students, faculty and staff.

5.10 Operator’s Administrative Responsibilities

The Operator shall have the following responsibilities:
a. Notify the Contact immediately of any unsafe or unhealthy conditions and take appropriate action to remedy the condition(s).

b. Obtain all necessary permits and licenses and pay all fees associated with the operation. Copies of all licenses and permits will be sent to the Contact within five (5) business days following their receipt by the Operator.

c. Remit all license fees payable as required by approved licensing contracts.

d. Be responsible for maintaining first aid equipment and supplies in all production and service areas.

e. Handle credit card transactions in compliance with (i) the Payment Card Industry’s (PCI) requirements, and any other legal requirements for matters including, but not limited to, safeguarding cardholder account numbers and other sensitive data, (ii) California state law related to handling of credit card transactions, and (iii) any applicable University policies, procedures or practices. Certificates evidencing that The Café complies with PCI requirements must be remitted to the University’s Treasurer’s Office each year. Applicable renewals of such certificates must be submitted to the University in a timely manner.

f. Develop procedures for handling other payment transactions in compliance with (i) any legal requirements for matters including, but not limited to, safeguarding purchaser/customer private or other sensitive data, (ii) California state law related to handling of payment transactions, and (iii) any applicable University policies, procedures or practices.

ARTICLE 6
UTILITIES, FACILITIES, AND EQUIPMENT

6.1 Utilities

a. The University will supply heat/air and electrical current necessary for the operation of “CoupaExpress.”

b. The Operator will also pay the monthly phone/fax/computer access charges used in “The ________ Café.” Operator’s checks for such access charges shall be payable directly to the company providing phone/fax/computer access after December 31, 2011.

c. If the Operator wishes to extend the services in ways that require additional electrical capacity, alterations will be made at the Operator’s expense and not prior to having obtained written authorization from the Contact.

d. The University does not guarantee an uninterrupted supply of electricity heat or air conditioning or other utilities. However, it shall use its reasonable efforts to restore service promptly following an interruption.

e. Operator shall use reasonable efforts to minimize utility consumption and conserve energy, and shall comply with established energy conservation practices, regulations and policies.
6.2 Sanitation and Safety

a. Operator shall operate and maintain The ________ Café in a clean, neat and safe condition and warrant that the operation shall comply fully with all relevant federal, state and local laws, codes and regulations, including the acquiring and maintaining of all necessary permits and licenses, and other requirements applicable to University.

b. To ensure sanitation, health, cleanliness and to maximize customer appeal, Operator shall perform all cleaning and sanitation services necessary to maintain all areas of The ________ Café to the highest standards of sanitation including pest extermination. All tables (interior and exterior) shall be cleared and wiped as needed, and tables and chairs re-positioned as necessary. Operator shall report missing or damaged tables and chairs to the Contact.

c. University shall provide waste containers in the dining areas in sufficient quantity to maintain sanitary standards for trash disposal. Waste containers inside and outside on the patios shall be kept in a clean and sanitary condition and emptied as often as necessary by Operator. All trash shall be placed in the designated outdoor dumpster by Operator’s staff at end of each business day. All recyclable and biodegradable materials will be placed in appropriate containers at the end of each business day.

d. Operator shall fully cooperate with all inspectors of state, local and University health departments and safety offices, and such persons shall have access to The ________ Café spaces and all food service, production and storage areas on inspections, which they may conduct. A copy of any health inspection report shall be furnished to the Contact within 24 hours of the inspection.

e. Operator hereby agrees to begin implementation, within thirty (30) days of receipt of notice requiring same (or earlier if required by notice), corrective operating measures required or recommended as a result of such health inspections.

f. Nothing contained herein shall obligate or be deemed to obligate University to conduct any inspection of The ________ Café or exercise a particular standard of care in making an inspection. University shall not be liable for failure to make inspections or for failure to observe defects or unsafe conditions or for failure to notify Operator of same or to rectify any defects or conditions.

g. Operator shall develop and implement a prudent program of accident prevention and safety education. Operator shall provide proper and sufficient instructions and training on the use of equipment and techniques of handling food and beverages to aid in the goal of having an accident-free and safe environment. First aid supplies (provided by Operator), and fire extinguishers and fire alarms (provided by the University) will be available for use as needed. Operator will train employees on where to find them and how to use them. All injuries and accidents are to be reported to the Contact promptly.

h. Operator shall comply with University’s Requirements set forth in the attached documents:

- Special Conditions for Water Discharge Management and Environmental Pollution Prevention document
6.3 **Equipment, Furniture, and Fixtures**

a. All furniture and fixtures owned by University, as listed in Exhibit “B” of this Agreement, will be available for Operator’s use.

b. Operator agrees to take reasonable care and provide normal necessary maintenance and repairs of the University-owned equipment and cabinetry in “The_____Café,” listed in Exhibit “B”. Operator will be held financially liable for the damage to University-provided fixtures and cabinetry as a result of Operator negligence. Operator shall return fixtures and cabinetry to the University in good condition satisfactory to the University allowing solely for ordinary wear and tear as is normally and customarily encountered in the industry and for obsolescence.

c. Operator will be responsible for the purchasing, installation, and maintenance of any necessary appliances above what is provided by the University. All of such Operator-owned assets shall be listed in Exhibit “C” of the Agreement and shall be subject to paragraph (f) below. Contact must approve such appliances in advance of purchase/installation. Any approved appliances must be operated by The_____Café personnel.

d. Operator shall provide all of the computer systems and cash registers necessary to operate all aspects of “The_____Café.”

e. Except for University-owned equipment and fixtures installed in “The_____Café,” Operator shall provide and be responsible for all equipment and any additional fixtures necessary to maintain operation. The costs for all such major new equipment and/or additional fixtures are to be recovered by Operator solely out of its regular revenues received under this Agreement, and must be depreciated over a seven (7) year period, and in accordance with the schedule detailed in Exhibit “E.” This depreciation schedule is for the sole purpose of determining the purchase price of any specific piece of equipment or fixture, which the University might be interested in purchasing from Operator at the end of the Agreement term(s). In such event, the University will have the option, but not the obligation, to buy back such equipment and/or fixture(s) at the un-depreciated value, in accordance with Exhibit “E” and provided Operator gave copies of all invoices for such equipment and fixtures, at the time that the expense was incurred, to the Facilities Contact.

f. Operator hereby agrees that, at the end of the depreciation schedule in Exhibit “E,” the respective equipment and fixtures will become the property of the University, provided the University wishes to retain such equipment and/or fixtures.

g. Operator shall take such measures as may reasonably be required for protection against loss by pilferage or destruction of any assets in “The_____Café.”

h. Operator shall supply all smallware equipment required for the successful operation of The_____Café. Smallware equipment consists of dishware, glassware, flatware, utensils, coffee machines, grinders, soda dispensers and similar loose items necessary for
normal operating requirements. All “To Go” containers, cups, and wrappings will be biodegradable whenever possible, or at a minimum recyclable.

i. Operator shall purchase all paper, cleaning materials, and other supplies required for operation of “The_______Café.”

6.4 The Facility

a. The_______Café is located_____, Stanford, California and occupies a total of ___ square feet of indoor space. In addition, <describe additional space, if any> (square feet). Total square footage is: ___.

b. The Building shall be locked after hours and shall be accessible with the use of I.D. Cards. The Operator will have access to The Building as needed and will be responsible for securing The_______Café facility at the end of each business day.

c. The University shall have the full right of access to The_______Café and all areas covered by the Agreement, at any and all times. In no event shall Operator license or in any manner permit any person or entity to use or occupy any such space except as specifically provided in this Agreement and no assignable or transferable property interest is created hereby. The_______Café locks may only be changed with the prior written authorization of the Contact who will, if authorized, coordinate the change with the University lock shop.

d. Operator shall not have the right to make temporary or permanent alterations, additions, or renovations to The_______Café without the Contact’s prior written consent, which consent shall not be unreasonably withheld. The Operator may not alter the appearance of the area in any way without his prior written permission.

e. Operator shall order and pay for The_______Café signage. Designs shall be pre-approved by the Contact. Location of signage must be within the 133 square foot space and may not be outside or above the designated area. Specific location of signage must be pre-approved by the Contact prior to installation.

f. Operator shall order and pay for Proposition 65 signage required for Food Facilities and the serving of Alcoholic Beverages. Sign shall meet the signage specifications and requirements outlined in Title 27 of the California Code of Regulations.

g. Operator agrees to arrange for and pay for all electrical or other repairs caused by activities of the Operation.

h. During the course of this Agreement, the University may make renovations to The_______Café. The University shall provide Operator with prior notice of such renovations and shall work with the Operator to minimize disruptions.

ARTICLE 7

CODES AND REGULATIONS

All services performed under this Agreement shall conform to all applicable Local, County, State and Federal codes and regulations. Unless otherwise provided, the codes and regulations referred to above
Agreement No. _____

shall be the latest edition or revision in effect as of the effective date of this Agreement. Nothing in this Agreement shall be construed as requiring or permitting services that are contrary to the above-referenced codes and regulations.
ARTICLE 8

INSURANCE REQUIREMENTS

Operator shall not commence services under this Agreement until it has obtained all of the insurance required under this Agreement as described below, and such insurance has been approved by University.

Insurance required under this Agreement shall be:

8.1 Commercial General Liability (bodily injury, property damage, personal injury) with a single limit of not less than $2,000,000, and Vehicle Liability insurance (covering vehicles used by operator and employees), with a single limit of not less than $1,000,000 for a single occurrence.

Commercial General Liability and Vehicle Liability insurance shall include the following provisions:

8.1.1 Additional Insureds: Stanford University, its Board of Trustees, officers, employees, and agents, shall be included as additional insureds.

8.1.2 Primary Coverage: The Contractor's insurance shall be primary coverage, Stanford University and/or Stanford Hospital and Clinics insurance or self-insurance shall be excess and noncontributory.

8.1.3 Cancellation Notice: Thirty (30) days prior written notice of cancellation or material change in the insurance must be given to the University.

8.1.4 Waiver of Subrogation: Contractor and Contractor's insurance companies waive their rights to subrogation against the above named insureds.

8.2 Worker's Compensation insurance and employer's liability insurance covering all persons whom the Contractor may employ in carrying out the services hereunder. Worker's compensation insurance will be in accordance with the Worker's Compensation Law of the State of California.

8.3 Personal Property Insurance with a limit sufficient to cover all of Operator's property and contents (including food and beverage).

8.4 The insurance arranged by Operator shall include contractual liability insurance insuring the indemnity clause of this Agreement set forth in Article 10, below.

Prior to the commencement of services described herein, Operator shall furnish the University with Certificates of Insurance (or evidence of self-insurance, if appropriate, and acceptable to the University) for all insurance required in the preceding paragraphs.
ARTICLE 9

INDEMNIFICATION

Operator shall indemnify, defend and hold the University, its trustees, officers, employees, agents, and students harmless from any and all claims arising in whole or in part out of any injury or death of any person, or damage to any property, including Operator’s partners, employees, subcontractors, and agents, resulting in whole or in part from the use or operation of the premises by Operator or negligence or willful misconduct of Operator, its partners, employees, subcontractors, or agents.

ARTICLE 10

COMMUNICATIONS

All written notices and/or correspondence pertaining to this Agreement shall be addressed to the Contact with a copy to the Contract Specialist, as they are identified below:

_________ is the Contact person, pursuant to this Agreement.

Contact

________________________
________________________
________________________
Stanford, CA 9430-
Email:________________________
Phone: (650) __________

Correspondence to Operator shall be addressed to: Contract Specialist:

_________ Attn: __________
____________
_________, CA 94301
Phone: __________
Fax: __________
Email: __________

ARTICLE 11

CONFIDENTIAL INFORMATION

11.1 In the course of providing services hereunder, the parties may be exposed to trade secrets or other confidential or proprietary information and materials of the other party all of which shall be contain a legend identifying the information as confidential (“Confidential Information”). The parties agree to hold in confidence and not to disclose any Confidential Information for two (2) years after the Confidential Information is made available to the receiving party, except that the parties may use or disclose Confidential Information: (a) to its employees and affiliates or others to the extent necessary to render any service hereunder, provided that the other party is first
notified of the information that will be provided to any party outside of this Agreement and provided further that such information is disclosed only after such party is required to maintain it in confidence as required hereunder; (b) to the extent expressly authorized by either party; (c) to the extent that at the time of disclosure, such Confidential Information is in the public domain, or after disclosure, enters the public domain other than by breach of the terms of this Agreement; (d) that is in the possession of either party at the time of disclosure and is not acquired directly or indirectly from the other party; (e) that is subsequently received on a non-confidential basis from a third party having a right to provide such information; or (f) as required by order or other legal process during the course of a judicial or regulatory proceeding or as required by a government authority. The parties agree not to photocopy or otherwise duplicate any Confidential Information without the express written consent of the other party. Each party’s Confidential Information shall remain the exclusive property of the party and shall be returned to the other party upon termination or expiration of this Agreement. In the event of any breach of this provision, the parties shall be entitled to seek equitable relief, in addition to all other remedies otherwise available to it at law. This provision shall survive the termination or expiration of this Agreement.

11.2 Operator agrees to handle data and other information generated from financial transactions involving the Stanford community ("Data") according to Payment Card Industry Security Standards (PCI DSS) Compliance standards, https://www.pcisecuritystandards.org/security_standards/index.php?id=pci_dss_v1-2.pdf, if applicable, or using secure standard financial industry practices, if PCI DSS standards are not applicable. The University reserves the right at any time to request either proof of PCI DSS compliance or a certification (from a recognized third-party security auditing firm) verifying Operator uses secure standard financial industry practices in its financial transactions, and maintains ongoing compliance under PCI DSS standards and/or secure financial industry practices as they change over time. Exhibit H provides a list of payment applications Operator will use to conduct financial transactions under this Agreement; Operator will provide 30 days notice prior to adding or removing any payment applications. Operator will comply with all laws relating to the collection, use, storage, protection and breach of Data, including but not limited to the California Money Transmission Act. Operator warrants that it will not use any University system in connection with financial transactions under this Agreement, and without limiting the foregoing, further warrants that it will not store or transmit Data using the University’s system. Operator will give immediate notice to the University of any actual or suspected unauthorized disclosure of, access to or other breach of the Data. The parties agree that Operator is entirely responsible for Data generated under this Agreement and Operator will indemnify the University for its violation of this paragraph. This paragraph and its indemnity will survive the termination of the Agreement.
ARTICLE 12 EXAMINATION
OF RECORDS

121 University shall have access to and the right to examine any directly pertinent books, documents, papers and records of Operator involving transactions related to this Agreement until four (4) years after expiration of the Agreement. Operator agrees to keep and maintain such records for such period of time.

122 Operator shall make available, upon written request from the Secretary of the United States Department of Health and Human Services or from the United States Comptroller General, or any of their duly authorized representatives, this Agreement and such books, documents and records of Operator as are necessary to certify the nature and extent of the reasonable cost of services to the University. This paragraph shall be of force and effect only to the extent required by P.L. 96-499.

123 Books and Records

Operator shall keep and maintain, at The ________ Café or at such other place as University may approve in writing, complete and accurate books of accounts and records of all operations performed under this Agreement. Operator agrees to record all sales, at the time each sale is made, whether for cash or credit, in a cash register or registers containing block-cumulative tapes with cumulating capacity satisfactory to University. Operator shall be able to categorize all revenue transactions into one of three categories: retail food, retail drink or catering. Operator shall keep for at least four (4) years following the termination of this Agreement all pertinent original sales books, and records, which records shall include: (a) daily dated register tapes identified by food service unit; (b) serially numbered sales slips; (c) payroll records; (d) all purchasing invoices; (e) settlement report sheets of transactions with subcontractors, concessionaires and affiliates; (f) duplicate bank deposit slips and bank statements; (g) such other records as would normally be required to be kept and examined by an independent accountant in accordance with generally accepted auditing practices in performing an audit of Operator net sales; and (i) all income, sales and occupation tax returns.

124 Audits

The acceptance by University of payments, operating statements and reports shall be without prejudice of University’s right to an examination of Operator’s books and records of its net sales, and inventories in order to verify the amount of Operator’s net sales. At any reasonable time prior to four (4) years after the termination of this Agreement, University may cause an audit to be made of Operator’s business affairs and records relating to this Agreement for the period covered by this Agreement. If the books of accounts and records of Operator are kept at some location other than “The ________ Café,” Operator agrees, at University’s expense, to transport such books and records to “The ________ Café,” or, at University’s option, to some other location selected by University within Santa Clara County, within ten (10) days of such written notice of an audit. Any such audit performed by an independent auditor, selected by University, shall be binding upon the parties. Any such audit shall be paid for by University unless such audit shall determine that there is a deficiency in the payment of funds due the University for an Academic Year in excess of two (2) percent of the profits theretofore computed and paid by Operator for such Academic Year. In such later event Operator shall pay the full cost of such audit.
shall promptly furnish University with a copy of any independent audit it obtains for the operations hereunder. If any audit shall determine that there has been a deficiency in the payment of funds due the University, such deficiencies shall be immediately paid to the University by Operator, together with interest at the rate of one and a half (1½) percent per month. University shall have the right, at its expense and at all reasonable time (but no more frequently than annually) to inspect and audit the books and records of Operator.

125 Accounting

Operator shall perform all accounting necessary and appropriate for the operations under this Agreement on a cash basis in accordance with generally accepted accounting principles consistently applied, except as otherwise disclosed.

ARTICLE 13

USE OF UNIVERSITY TRADEMARKS

Operator agrees not to use University’s name or other trademarks (together referred to herein as the “Marks”), or the name or trademarks of any related organization, or to quote the opinion of any of University’s employees or agents (“Quotes”), either in writing or orally, without the prior written consent of the University’s Assistant Vice President of Business Development. This prohibition includes, but is not limited to, use of the Marks or Quotes in press releases, advertising, marketing materials, other promotional materials, presentations, case studies, reports, websites, application or software interfaces, and other electronic media.

ARTICLE 14

INDEPENDENT OPERATOR

Operator shall be an independent Operator, and neither Operator nor any employee of Operator shall be, or be deemed to be, an employee of the University.

ARTICLE 15

CONFLICT OF INTEREST

Operator affirms, that to the best of its knowledge, there exists no actual or potential conflict between Operator's family, business or financial interest and the services under this Agreement, and in the event of change in either private interests or services under this Agreement, it will raise with the University any question regarding possible conflict of interest which may arise as a result of such change.

ARTICLE 16

EQUAL OPPORTUNITY

In connection with its performance under this Agreement, Operator will not: (1) discriminate against any employee or applicant for employment because of race, religion, color, sex, age, national origin, or physical or mental disability (unless such disability is job related), and will take affirmative action to insure equal opportunity in all aspects of employment including, but not limited to recruitment,
promotion, demotion, transfer, layoff, termination, compensation and selection for training, including apprenticeship; and (2) will send to each labor union or representative of workers with which it has a collective bargaining agreement or other contract or understanding a notice stating the terms of the commitment hereunder with respect to equal opportunity.

Operator agrees to comply with the following Federal regulations, incorporated herein by reference: FAR 52.222-26 (Equal Opportunity), FAR 52.222-27 (Affirmative Action Compliance for Construction - applicable to Construction Contracts only), FAR 52.222-35 (Affirmative Action for Special Disabled and Vietnam Veterans), FAR 52.222-36 (Affirmative Action for Handicapped) and the applicable regulations in 41CFR Part 60.

All applicable and required flow down provisions of the Federal Acquisition Regulations (“FAR”) are hereby incorporated by reference into this Agreement.

**ARTICLE 17 ASSIGNMENT**

**PROHIBITED**

Operator shall neither assign its rights nor delegate its duties under this Agreement, nor any interest therein, without prior written consent of University. This prohibition of assignment and delegation extends to all assignments and delegations that lawfully may be prohibited by agreement.

**ARTICLE 18**

**LAW**

This Agreement and all services hereunder shall be governed by the laws of the State of California.

**ARTICLE 19**

**TERMINATION OF AGREEMENT**

19.1 Either party may terminate this Agreement for its convenience, without penalty or cause, by giving not less than ninety (90) days advance written notice to the other party of the intention to terminate this Agreement and the specific termination date.

19.2 University may terminate this Agreement for default provided it gives written notice to Operator of its dissatisfaction with Operator’s performance under the terms and conditions of the Agreement, and provides Operator a minimum of thirty (30) days to correct deficiencies or show cause, as deemed satisfactory by University, why the determination is unjust.

**ARTICLE 19**

**ENVIRONMENTAL, HEALTH AND SAFETY**

This section applies to all Operators who supply Stanford University with services that are not related to facilities or grounds maintenance, construction, demolition, installation of equipment (including furnishings) or products that contain regulated hazardous materials (including consumer products).
Asbestos: In accordance with California Health and Safety Code Section 25915 (Connely Act) and the Cal/OSHA Asbestos Standard, 8 CCR Section 1529, Operator is hereby notified that in University facilities there are construction materials that are known to contain asbestos. In some areas, asbestos has been identified in one or more of the following construction products: spray-applied fireproofing; pipe, boiler, tank and air duct insulation; air duct seam tape; gaskets; roofing tar, felt and mastic; asbestos-cement pipe, wallboard, and shingles; plaster and acoustical treatments; gypsum board taping compound; vinyl and asphalt floor tile; vinyl sheet flooring; vinyl flooring, basecove, and ceiling tile adhesive; caulking and glazing compound; acoustic ceiling and wall tile; lab fumehood liners, exhaust ducts and counter tops; and fire-rated door core insulation.

Operator shall not disturb building materials and shall stop work and report any inadvertent disturbance of such materials immediately to Stanford Environmental Health and Safety at 650-725-9999. Unless specifically qualified to do so, Operator shall not enter an area that is posted with warning signs or labels indicating the presence or chemical, biohazardous or radioactive materials or equipment or areas that may have residual contamination from such materials.

Proposition 65 Notice: Under California Health and Safety Code Sections 25249.5 through 25249.14, asbestos, lead, mercury, polychlorinated biphenyls and other chemicals found in food and alcohol have been listed as chemicals known to the State of California to cause cancer or reproductive harm. Operator will be working in areas in which some or all of these materials may be present. This notice constitutes the warning of the presence of a chemical known to cause cancer or reproductive harm required by Proposition 65. It is Operator’s duty to follow all requirements of Proposition 65.

ARTICLE 20
SUSTAINABILITY

20.1 University’s 5R Recycling Program

The Stanford Recycling Center is operated by Peninsula Sanitary Services, Inc. (“PSSI”). Operator shall acquaint itself with Stanford’s 5R Recycling Program, and shall set up a program of Reduction, Reuse, Recycling, and Composting as outlined in Stanford’s 5R Recycling Program, which can be found at: http://recycling.stanford.edu/5r/index.html

20.2 Disposable Service Ware

Exhibit “I” covers the “Program and Purchasing Guidelines for Disposable Service Ware Use in Retail Dining Establishments on the Campus of Stanford University”. Operator shall acquaint itself with these guidelines and shall only supply Approved Service Ware for “To-Go” orders, in its operation of the Dining Services Program.

20.3 Compost Collection

Exhibit “J” covers “PSSI’s Recycle and Compost Collection Program”. Operator shall acquaint itself with this Program and shall comply with this Program in its operation of the Dining Services Program.
20.4 Trash, Garbage, Recyclables and Compostables

Operator shall be responsible for gathering and properly containerizing trash, garbage, recyclables, and compostable materials, generated by the provision of the Dining Services Program, and for all Operator-generated trash, garbage, recyclables, and compostable materials, to designated University trash containers, recycling containers, and/or compost containers.

20.5 Operator shall comply with Stanford’s Requirements set forth in the attached documents:

Exhibit “K” Special Conditions for Storm Water Pollution Prevention
Exhibit “L” Stanford University’s Environmental Health & Safety document

ARTICLE 21

THE AGREEMENT DOCUMENTS

The Agreement Documents consist of the following. These form the Agreement Documents, and all are fully a part of the Agreement as if attached to this Agreement or repeated herein. The following Agreement Documents are attached hereto (unless otherwise indicated):

a. This Agreement dated , 2011, and its Attachments:
   - Exhibit “A” – Operation Schedule
   - Exhibit “B” – Furniture and Fixtures Owned by University
   - Exhibit “C” – Appliances and Equipment Owned by Operator
   - Exhibit “D” – Floor Map Diagram of The Café area
   - Exhibit “E” – Major Equipment and Fixtures Depreciation Schedule
   - Exhibit “F” – Remit to Addresses
   - Exhibit “G” - Operator’s proposal dated April 11, 2011
   - Exhibit “H” – List Of Payment Applications Operator Will Use To Conduct Financial Transactions Under This Agreement
   - Exhibit “I” - Program and Purchasing Guidelines for Disposable Service Ware Use in Retail Dining Establishments on the Campus of Stanford University
   - Exhibit “J” - PSSI’s Recycle and Compost Collection Program
   - Exhibit “K” - Special Conditions For Water Discharge Management and Environmental Pollution Prevention
   - Exhibit “L” - Environmental Health & Safety

IN WITNESS WHEREOF, the parties hereto have executed this Agreement in not fewer than two (2) counterparts effective as of the day and year first hereinafter written.
Agreement No. _____

THE BOARD OF TRUSTEES OF THE
LELAND STANFORD JUNIOR UNIVERSITY

By: ____________________________
    Signature

_______________________________
    Type Name and Title

_______________________________
    IRS Employer Identification Number

Signature Date

By: ____________________________
    Signature

_______________________________
    Signature Date
Exhibit A
MANAGEMENT AND OPERATION OF
THE CAFÉ

OPERATIONS SCHEDULE

Operator will be open from ___ am – ___ pm, Monday – Friday, except weekdays that are designated as University holidays. The operation can be open additional hours based on demand, including weekend hours, provided advance written permission has been obtained by the Operator from the Contact.
Exhibit B
MANAGEMENT AND OPERATION OF
THE _______ CAFÉ

FURNITURE AND FIXTURES OWNED BY UNIVERSITY
Exhibit D
MANAGEMENT AND OPERATION OF
THE CAFÉ

FLOOR MAP DIAGRAM OF THE CAFÉ AREA

Total space for Coupa Café Shop: ___ square feet plus ___ square feet storage.
Exhibit E
MANAGEMENT AND OPERATION OF
THE _____ CAFÈ

MAJOR EQUIPMENT AND FIXTURES DEPRECIATION SCHEDULE
Exhibit F

MANAGEMENT AND OPERATION OF
THE_______CAFÉ

PERTINENT ADDRESS

Remit payments for the following invoices to the address provided below:

Commission Payments:

Contact

________________________
________________________
________________________

Stanford, CA 94305-

Email: ______________________
Phone: (650) _________________

Utility Bills:

• Not Applicable

Property Bills:

• University’s invoices will provide the remit-to address
Exhibit G
MANAGEMENT AND OPERATION OF
THE_______CAFÉ

OPERATOR’S PROPOSAL
Exhibit H

MANAGEMENT AND OPERATION OF
THE _______CAFÉ

LIST OF PAYMENT APPLICATIONS OPERATOR WILL USE TO CONDUCT FINANCIAL TRANSACTIONS UNDER THIS AGREEMENT
STAKEHOLDERS

These guidelines are sponsored by Stanford Hospitality and Auxiliaries (a division of Residential & Dining Enterprises) and are supported by the Associated Students of Stanford University, Students for a Sustainable Stanford, Peninsula Sanitary Services Inc./Stanford Recycling, and the Office of Sustainability.

INTRODUCTION

Over the course of the last several years, Peninsula Sanitary Services Inc. (PSSI)/Stanford Recycling, Stanford University’s primary contracted waste management vendor, has worked in partnership with several campus stakeholders to perform fifteen “waste audits” of various waste streams generated on campus. The results of these audits indicate that, on average, 75% (by weight) of campus-generated waste material destined for the landfill could otherwise be recycled, reused, or redirected. Approximately 81% of this otherwise recyclable or reusable material is comprised of mixed paper, organic material, and bottles and cans, for which there are established handling, sorting, and transportation infrastructures and efficient markets in which they can be traded. The remaining 25% of campus-generated waste material represents an opportunity for conversion away from landfill appropriate materials to materials that can be recycled or reused. In the context of these guidelines, this opportunity is represented specifically by the conversion away from single use, disposable serviceware to compostable serviceware. The diversion of these materials from the landfill to value added, “closed loop” waste streams represents a significant opportunity for Stanford University to materially reduce its ecological footprint.

GUIDELINES

Objective

The primary objective of these guidelines is to align all retail food establishments on the Stanford campus towards the goal of generating zero landfill waste. Moreover, these guidelines are intended to provide management with a working framework to achieve this goal by outlining approved disposable serviceware items and the supporting infrastructure that is required to facilitate proper and effective diversion of waste from the landfill. Although these guidelines are specific to disposable serviceware, it should be noted that employment of reusable serviceware is the preferential option for reducing both landfill waste and a dining establishment’s overall ecological footprint.

Approved Serviceware

Unless otherwise approved by PSSI, all non-reusable serviceware, including cutlery, plates, bowls, hot cups, cold cups, soufflé portion cups, straws, soup containers, boxed and hinged clamshells, deli containers, trays and lids, sandwich bags, food wraps, food displays, and compost bin liners, must be
certified as compostable by the Biodegradable Products Institute (BPI). Acceptable BPI certified items include both manufacturer/distributor branded items that have achieved BPI certification as well as items principally made of branded resins that have been BPI certified. It is important to note that BPI certification applies only to the specific items made by a manufacturer and not necessarily to the manufacturer itself.

Exceptions to BPI Certification

Current exceptions to BPI certification for compostable serviceware include items made of sugarcane bagasse, wheat straw, potato starch, non-laminated paper, and wood.

Purchasing Preferences

When substitutable items of equal performance exist, compostable serviceware items made of co/byproducts, such as bagasse and wheat straw, should be prioritized over those made of first use products, such as corn-based PLA. Similarly, priority should placed on compostable paper-based items that contain higher percentages of post consumer content over compostable paper-based items with lower, or no, post consumer content.

Current Manufacturer List of BPI Certified Bags and Film

AL-PACK
Alte-Rego Corporation
Berry Plastics
BioBag Canada, Inc.
BioBag International
BioBagUSA
Cortec
El-En Packaging Company Limited
Farnell Packaging
Fortune Plastics
Glad Manufacturing Co.
Heritage Bag Company
Hybrid Packaging Ltd.
Imaflex, Inc.
Indaco Manufacturing Ltd.
Mid-America Bag LLC
Northern Technologies
Plastics Solutions
Poly-America L.P.
Polykar Industries
Republic Bag Inc.
Roplast Industries Incorporated
S&Q Plastic
US Compo Solutions
W. Ralston (Canada)
Webster Industries

Current Manufacturer List of BPI Certified Foodservice Items
Asean
Biosphere Industries, LLC
Bridge-Gate Alliance Group
CKF Inc.
Dyne-A-Pak, Inc
Eco-Products, Inc
Fabri-Kal Corp
Genpak LLC
GreenGood Inc.
Huhtamaki
International Paper
Kuan Chun Paper Company
McNairn Packaging
Nat-Ur
Permapack AG
PrimeWare/PrimeLink Solutions, LLC
Reynolds Packaging
Solo Cup
Trans-World International (New York) Inc.
VerTerra Ltd.
World Centric

Current Manufacturer List of BPI Certified Resins

BASF
Because We Care Pty, Ltd.
Cardia Bioplastics
Cereplast
Corn Products Brasil Ingredientes
Danimer Scientific
FKuR Kunststoff GmbH
Grace Biotech Corporation
Grenidea Technologies
Guangdong Shangjiu Biodegradable Plastics Co., Ltd.
Heritage Plastics
Kingfa Science & Tech. Co., Ltd.
KUREHA CORPORATION
Minima Technology Co. Ltd
Misubishi Chemical Corporation
NatureWorks LLC
Novamont NA
Stanelco
Telles, LLC
Tianan Biologic Material Company (TNN)

Current Manufacturer List of BPI Certified Packaging Materials

Bi-ax International
Clarifoil
INDOOR BINS & SIGNAGE

In order to facilitate appropriate consumer behavior, dining establishments must provide clearly labeled bins for landfill/trash, cans and bottles, mixed paper, and compostable material. Ideally, such bins should also be appropriately colored to assist in differentiating their intended uses. Importantly, no landfill/trash bin should be placed in isolation. Landfill/trash bins must always be accompanied by recycling and compost bins in the immediate vicinity.

OUTDOOR BINS & WASTE SERVICE

Dining establishments should contact Campus Planning to ensure that campus approved recycling and compost bins are situated alongside all landfill/trash bins in common outdoor eating areas. Dining establishments should also contact PSSI to set up and ensure that proper waste service is administered to the location.

AUDITING & REPORTING

A delegation of organized students, represented herein as stakeholders, will administer a regular auditing process to ensure compliance with these guidelines. Auditing will occur unannounced and randomly and the results will be shared with the management of both the dining establishment and of the dining establishment’s parent organization and/or management agency.
Exhibit J
MANAGEMENT AND OPERATION OF
THE________CAFÉ
PSSI’s Recycle and Compost Collection Program

Recycling Bottles and Cans and Paper
We provide our utilitarian bottle and can recycling and mixed paper recycling bins to customers on campus. If cafes would like bins that match their furnishings or environment, they are welcome to provide their own bins with proper signage. If they want us to service their self-supplied recycling bins, then they have to meet our standards for safety and serviceability. Otherwise their staff can empty their self-supplied bins into one of our utilitarian recycling bins stored somewhere on site or close by. I do maintain a list of recycling bin vendors.

Recycling Cardboard
We provide access to a cardboard recycling dumpster that is located next to the garbage dumpster. Café Operators will likely need to flatten their cardboard and store it at the café until they are ready to walk over to a cardboard recycling dumpster.

Composting Food Waste and Compostable Materials
In addition, we can provide access to a food and compostable material bin that will be located in the garbage and cardboard dumpster enclosure. Here again, the café will likely need to provide its own interior bin for collection and then bring the food waste to our brown wheeled cart at the enclosure.

Here is our website for food and compostable material collection:
http://recycling.stanford.edu/food/foodindex.html
It has the requirements for back of counter and front of counter collection at cafes.

Requirements for Food/Compost Collection from Behind the Counter
- Agree to source separate out compostable items from trash (see list).
- Agree to train staff and volunteers on the food waste and recycling program.
- Agree to develop announcements, signage, and other educational material to educate staff, volunteers, and customers on food waste and recycling program.
- Agree to assign staff or volunteers to monitor bins.

Requirements for Food/Compost Collection from Front of Counter
- Agree to purchase only BPI certified compostable serviceware (Biodegradable Products Institute http://bpiworld.org/BPI-Public/Approved.html).
- Agree to replace all single-use and/or disposal items with a reusable, recyclable, or compostable option.
- Agree to have equal number of compost and garbage bins and place them next to each other. - Agree to train staff and volunteers on food waste and recycling program.
- Agree to develop announcements, signage, and other educational material to educate staff, volunteers, and customers attendees on food waste and recycling program.
- Agree to assign staff or volunteers to monitor bins.

Food Waste Bins
We are working to offer access to a food waste compost bin to every café on campus this fall. Going forward, as new cafes start up on campus they will be required to participate in the compost program from the very start.

Public Recycling and CompostingBins
The Planning Department is planning on putting more public recycling and composting bins in the outdoor dining areas at the cafes as well.

To obtain current and new information about the PSSI programs available on campus please contact:

Julie Muir
PSSI/Stanford Recycling
339 Bonair Siding
Stanford, CA 94305
juliem@pssi.stanford.edu
650.321.4236 ext 21
http://recycling.stanford.edu

Recycling: It is not just about landfill diversion, it is about replacing virgin material production which will significantly reduce energy consumption and greenhouse gas emissions.

If it can't be reduced, reused, repaired, rebuilt, refurbished, refinished, resold or recycled or composted then it should be restricted, redesigned or removed from production. - Berkeley Ecology Center
Exhibit “K” –
Special Conditions For Water Discharge Management and Environmental Pollution Prevention
Agreement No. _____

- Exhibit “L”
Environmental Health & Safety
ARTICLE 6
UTILITIES, FACILITIES, AND EQUIPMENT

6.1 Utilities

a. The University will supply heat/air and electrical current necessary for the operation of “Cafe.”

b. [The Operator will pay for all electrical (including lighting), water and sewage utilities used in “Café”.

c. The Operator will pay the monthly phone/fax/computer access charges used in “Cafe.” Operator’s checks for such access charges shall be payable directly to the company providing phone/fax/computer access.

d. If the Operator wishes to extend the services in ways that require additional electrical capacity, alterations will be made at the Operator’s expense and not prior to having obtained written authorization from the Contact.

e. The University does not guarantee an uninterrupted supply of electricity heat or air conditioning or other utilities. However, it shall use its reasonable efforts to restore service promptly following an interruption.

f. Operator shall use reasonable efforts to minimize utility consumption and conserve energy, and shall comply with established energy conservation practices, regulations and policies.

6.2 Sanitation and Safety

a. Operator shall operate and maintain “Cafe” in a clean, neat and safe condition and warrant that the operation shall comply fully with all relevant federal, state and local laws, codes and regulations, including the acquiring and maintaining of all necessary permits and licenses, and other requirements applicable to University.

b. To ensure sanitation, health, cleanliness and to maximize customer appeal, Operator shall perform all cleaning and sanitation services necessary to maintain all areas of “Cafe” to the highest standards of sanitation including pest extermination. All tables (interior and exterior) shall be cleared and wiped as needed and in coordination with other vendors offering service in Facility during the hours of operation, and tables and chairs re-positioned as necessary. Operator shall report missing or damaged tables and chairs to the Contact.

c. University shall provide waste containers in the dining areas in sufficient quantity to maintain sanitary standards for trash disposal. Waste containers inside and outside on the patios shall be kept in a clean and sanitary condition and emptied as often as necessary by Operator. All trash shall be placed in the designated outdoor dumpster by Operator’s staff at end of each business day. All recyclable and biodegradable materials will be placed in appropriate containers at the end of each business day.

d. Operator shall fully cooperate with all inspectors of state, local and University health departments and safety offices, and such persons shall have access to “Cafe” spaces and all food service, production and storage areas on inspections, which they may conduct. A
copy of any health inspection report shall be furnished to the Contact within 24 hours of
the inspection.

e. Operator hereby agrees to begin implementation, within thirty (30) days of receipt of
notice requiring same (or earlier if required by notice), corrective operating measures
required or recommended as a result of such health inspections.

f. Nothing contained herein shall obligate or be deemed to obligate University to conduct
any inspection of “Cafe” or exercise a particular standard of care in making an
inspection. University shall not be liable for failure to make inspections or for failure to
observe defects or unsafe conditions or for failure to notify Operator of same or to rectify
any defects or conditions.

g. Operator shall develop and implement a prudent program of accident prevention and
safety education. Operator shall provide proper and sufficient instructions and training
on the use of equipment and techniques of handling food and beverages to aid in the goal
of having an accident-free and safe environment. First aid supplies (provided by
Operator), and fire extinguishers and fire alarms (provided by the University) will be
available for use as needed. Operator will train employees on where to find them and
how to use them. All injuries and accidents are to be reported to the Contact promptly.

h. Operator shall comply with Stanford’s Requirements set forth in the attached documents:
   - Special Conditions for Water Discharge Management and Environmental
     Pollution Prevention document
   - Environmental Health & Safety document

6.3 Equipment, Furniture, and Fixtures

a. All furniture and fixtures owned by University, as listed in Exhibit “B” of this
   Agreement, will be available for Operator’s use.

b. Operator agrees to take reasonable care and provide normal necessary maintenance and
   repairs of the Stanford-owned equipment and cabinetry in “Cafe,” listed in Exhibit “B”.
   Operator will be held financially liable for the damage to University-provided fixtures
   and cabinetry as a result of Operator negligence. Operator shall return fixtures and
   cabinetry to the University in good condition satisfactory to the University allowing
   solely for ordinary wear and tear as is normally and customarily encountered in the
   industry and for obsolescence.

c. Operator will be responsible for the purchasing, installation, and maintenance of any
   necessary appliances above what is provided by the University. All of such Operator-
   owned assets shall be listed in Exhibit “C” of the Agreement and shall be subject to
   paragraph (f) below. Contact must approve such appliances in advance of
   purchase/installation. Any approved appliances must be operated by “Cafe” personnel.

d. Operator shall provide all of the computer systems and cash registers necessary to operate
   all aspects of “Cafe.”

e. Except for University-owned equipment and fixtures installed in “Cafe,” Operator shall
   provide and be responsible for all equipment and any additional fixtures necessary to
   maintain operation. The costs for all such major new equipment and/or additional fixtures
are to be recovered by Operator solely out of its regular revenues received under this Agreement, and must be depreciated over a ( ) year period, and in accordance with the schedule detailed in Exhibit “E.” This depreciation schedule is for the sole purpose of determining the purchase price of any specific piece of equipment or fixture, which the University might be interested in purchasing from Operator at the end of the Agreement term(s). In such event, the University will have the option, but not the obligation, to buy back such equipment and/or additional fixture(s) at the un-depreciated value, in accordance with Exhibit “E” and provided Operator gave copies of all invoices for such equipment and fixtures, at the time that the expense was incurred, to the Facilities Contact.

f. Operator hereby agrees that, at the end of the depreciation schedule in Exhibit “E,” the respective equipment and fixtures will become the property of the University, provided the University wishes to retain such equipment and/or fixtures.

g. Operator shall take such measures as may reasonably be required for protection against loss by pilferage or destruction of any assets in “Cafe.”

h. Operator shall supply all smallware equipment required for the successful operation of “Cafe”. Smallware equipment consists of dishware, glassware, flatware, utensils, coffee machines, grinders, soda dispensers and similar loose items necessary for normal operating requirements. All “To Go” containers, cups, and wrappings will be biodegradable whenever possible, or at a minimum recyclable.

i. Operator shall purchase all paper, cleaning materials, and other supplies required for operation of “Cafe.”

6.4 The Facility

a. “Cafe” is located in_______________ and occupies a total of ______ square feet of indoor space.

b. The Building shall be locked after hours and shall be accessible with the use of I.D. Cards. The Operator will have access to the building as needed and will be responsible for securing “Cafe” facility at the end of each business day.

c. The facility’s management shall have the full right of access to “Cafe” and all areas covered by the Agreement, at any and all times. In no event shall Operator license or in any manner permit any person or entity to use or occupy any such space except as specifically provided in this Agreement and no assignable or transferable property interest is created hereby. “Cafe” locks may only be changed with the prior written authorization of the Contact who will, if authorized, coordinate the change with the University lock shop.

d. Operator shall not have the right to make temporary or permanent alterations, additions, or renovations to “Cafe” without the Contact’s prior written consent, which consent shall not be unreasonably withheld. The Operator may not alter the appearance of the area in any way without his prior written permission.

e. Operator shall order and pay for Cafe signage. Designs shall be pre-approved by the Contact. Location of signage must be within the ______ square foot space and may not be
outside or above the designated area. Specific location of signage must be pre-approved by the Contact prior to installation.

f. Operator agrees to arrange for and pay for all electrical or other repairs caused by activities of the Operation.

g. During the course of this Agreement, University may make renovations to “Cafe”. The University shall provide Operator with prior notice.
Current Housekeeping and Maintenance Requirement per Contract
## Current Housekeeping and Maintenance Requirement Per Contract

<table>
<thead>
<tr>
<th>Task</th>
<th>Existing Standard Contract</th>
<th>Frequency</th>
<th>Roles &amp; Responsibility</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Utilities</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Heat/Air is supplied</td>
<td>Yes</td>
<td>As needed</td>
<td>University</td>
</tr>
<tr>
<td>Electricity is supplied</td>
<td>Yes</td>
<td>As needed</td>
<td>University</td>
</tr>
<tr>
<td>Pays for electricity</td>
<td>Yes</td>
<td>Monthly</td>
<td>Operator</td>
</tr>
<tr>
<td>Pays for water</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Pays for Sewage utilities</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Pays monthly phone/fax/computer access</td>
<td>Yes</td>
<td>Monthly</td>
<td>Operator</td>
</tr>
<tr>
<td>Approval needed for extension of services such as additional electrical capacity</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Minimize utility consumption and conserve energy.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Complies with established utility conservation practices, regulations and policies</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td><strong>Space and Furniture Cleanliness</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operates and maintain &quot;Café&quot; in a clean, neat and safe condition and warranty operation complies with all relevant federal, state and local laws, codes and regulations. Acquire all the necessary permits and licenses.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Clear and wipe all tables (interior and exterior)</td>
<td>Yes</td>
<td>Normal Business Hours</td>
<td>Operator</td>
</tr>
<tr>
<td>Reposition tables and chairs as necessary.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Report missing or damaged tables and chairs.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td><strong>Waste &amp; Recyclables</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Clean and empty the waste containers located inside and outside of patios.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Place all trash in the designated outdoor dumpster</td>
<td>Yes</td>
<td>End of business day</td>
<td>Operator</td>
</tr>
<tr>
<td>Place all recyclable and biodegradable (compost) materials in appropriate containers</td>
<td>Yes</td>
<td>End of business day</td>
<td>Operator</td>
</tr>
<tr>
<td><strong>Inspections</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cooperate with inspectors from all state, local, University health departments and safety persons</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Furnished a copy of the inspection report to the University</td>
<td>Yes</td>
<td>within 24 hours</td>
<td>Operator</td>
</tr>
<tr>
<td>Begin implementation of corrective action per requirement of inspection report</td>
<td>Yes</td>
<td>within 30 days of notice</td>
<td>Operator</td>
</tr>
<tr>
<td><strong>Safety</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Develop a program of accident prevention and safety education training.</td>
<td>Yes</td>
<td>Required</td>
<td>Operator</td>
</tr>
<tr>
<td>Provide first aid supplies.</td>
<td>Yes</td>
<td>Required</td>
<td>Operator</td>
</tr>
<tr>
<td>Provide fire extinguisher and fire alarms.</td>
<td>Yes</td>
<td>As needed</td>
<td>University</td>
</tr>
<tr>
<td>Train employees on where to find and how to use fire aid supplies, fire extinguisher and fire alarms.</td>
<td>Yes</td>
<td>Required</td>
<td>Operator</td>
</tr>
<tr>
<td>Notify University of all injuries and accidents.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Comply with Stanford's Requirements: 1) Special Condition for Water Discharge Management and Environmental Pollution Prevention Document 2) Environmental Health and Safety Document</td>
<td>Yes</td>
<td>Required</td>
<td>Operator</td>
</tr>
<tr>
<td><strong>University furnished equipment</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provide normal necessary maintenance on equipment provided by the University.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Financially liable for damage to University provided fixtures and cabinetry as a result of Operator negligence.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Return fixtures and cabinetry to University in good condition per normal wear and tear.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td>Equipment, Furniture and Fixtures</td>
<td>Approve all additional appliances provided by Operator prior to purchase/installation</td>
<td>Yes</td>
<td>As needed</td>
</tr>
<tr>
<td>----------------------------------</td>
<td>---------------------------------------------------------------------------------</td>
<td>-----</td>
<td>-----------</td>
</tr>
<tr>
<td>Operator furnished equipment</td>
<td>Be responsible for purchasing, installation and maintenance of all necessary appliances above what is provided by the University.</td>
<td>Yes</td>
<td>As needed</td>
</tr>
<tr>
<td></td>
<td>Provide all computer systems and cash registers.</td>
<td>Yes</td>
<td>As needed</td>
</tr>
<tr>
<td></td>
<td>Responsible for the maintenance of all non University supplied equipment and fixtures.</td>
<td>Yes</td>
<td>As needed</td>
</tr>
<tr>
<td></td>
<td>Provide cost for all additional equipment and fixtures. Cost will be depreciated over a time period so the University has an option to own at the end of the agreement term.</td>
<td>Yes</td>
<td>As needed</td>
</tr>
<tr>
<td></td>
<td>Provide all small ware such as dishware, glassware, flatware, utensils, coffee machines, grinders, soap dispensers.</td>
<td>Yes</td>
<td>As needed</td>
</tr>
<tr>
<td></td>
<td>Provide all To Go containers, cups and wrapping in biodegradable whenever possible or at a minimum recyclable.</td>
<td>Yes</td>
<td>As needed</td>
</tr>
<tr>
<td></td>
<td>Provide all paper, cleaning materials and other supplies.</td>
<td>Yes</td>
<td>As needed</td>
</tr>
<tr>
<td></td>
<td>Operator's personnel shall operate approve appliances</td>
<td>Yes</td>
<td>As needed</td>
</tr>
</tbody>
</table>

### Facility

#### Access & Security

<table>
<thead>
<tr>
<th></th>
<th>have access during after hours by way of ID cards.</th>
<th>Yes</th>
<th>As needed</th>
<th>Operator</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Securing the &quot;Café&quot; facility</td>
<td>Yes</td>
<td>End of business day</td>
<td>Operator</td>
</tr>
<tr>
<td></td>
<td>Coordinate all lock changes with University for authorization and to coordinate with the University Lock Shop.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator &amp; University</td>
</tr>
<tr>
<td></td>
<td>have full right access to the “Café” at all times</td>
<td>Yes</td>
<td>As needed</td>
<td>University</td>
</tr>
</tbody>
</table>

#### Renovations

<table>
<thead>
<tr>
<th></th>
<th>Not have the right to make temporary or permanent alteration, additions, or renovations without authorization from the University.</th>
<th>Yes</th>
<th>As needed</th>
<th>Operator &amp; University</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Not alter the appearance of the area in any way without authorization from the University.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator &amp; University</td>
</tr>
<tr>
<td></td>
<td>Order and pay for Café signage.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator &amp; University</td>
</tr>
<tr>
<td></td>
<td>Obtain pre-approval from University on designs.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator &amp; University</td>
</tr>
<tr>
<td></td>
<td>Obtain pre-approval from University for location of signage.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator &amp; University</td>
</tr>
<tr>
<td></td>
<td>Pay for all electrical and other repairs caused by activities of the Operation.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator</td>
</tr>
<tr>
<td></td>
<td>University has right to make any renovations to the &quot;Café&quot;. Prior notice will be given to the Operator.</td>
<td>Yes</td>
<td>As needed</td>
<td>Operator &amp; University</td>
</tr>
</tbody>
</table>
Appendix
**Team Members**

Special thanks to the team the following team members who helped create and review this binder

- School of Engineering.
- School of Medicine.
- School of Humanitarian & Science.
- Knight Management Center.
- Stanford Dining.
- Stanford Hospitality.
- DAPER.
- Stanford in Washington.
- DPM.
- SEM.
- Contract Services (DTZ, and PSSI).
- Procurement.
- Plumbing Shop.
- HVAC Shop.
- Electrical Shop.
- Grounds.
- Arup.
- Zones Management.
INDIRECT WASTE SOLIDS INTERCEPTOR

FUNCTION: Open top solids interceptor provides a means of collecting food solids from an indirect waste discharge line before entering the drain line going to a grease interceptor.

NOTE: Allow 19(485) of clearance on bucket removal side of interceptor for bucket removal. Also allow 6(150) of clearance above interceptor for secondary mesh strainer removal.

REGULARLY FURNISHED:
Fabricated Type 304 Stainless Steel
Body with Adjustable Legs, Perforated Bottom Bucket, and Secondary Poly Mesh Strainer.

VARIATIONS:
- "Y" No-Hub Connections
- See reverse side for illustration of interceptor components.

DIMENSIONS ARE SUBJECT TO MANUFACTURER'S TOLERANCES AND MAY BE SUBJECT TO CHANGE WITHOUT NOTICE. WE CAN ASSUME NO RESPONSIBILITY FOR USE OF SUPERSEDED OR VOID DATA.

FIGURE NUMBER 8960

8960

A (Pipe Size) = 02 (50) OR 03 (75)

FIG. 8960T..............Threaded Connections
INDIRECT WASTE SOLIDS INTERCEPTOR

- Slide Out Bucket
- Perforated Bottom
- Body
- Secondary Poly Mesh Bag
- Bucket Removal Direction
- Leg Socket
- Install Leg Using 5/32 in. Hex Key
- Mesh Bag Sump
- Leg can be cut shorter if Req'd.
- Adjustable Foot
- Auxiliary Outlet

DIMENSIONS ARE SUBJECT TO MANUFACTURER'S TOLERANCE AND CHANGE WITHOUT NOTICE. WE CAN ASSUME NO RESPONSIBILITY FOR USE OF SUPERSEDED OR VOID DATA.

PART NUMBER: 8960

WEIGHT: POUNDS
VOLUME: CUBIC FEET
FIGURE NUMBER: 8960