



# UCLA Engineering School

## TEAM CENTRAL

**Eric Kneer**  
*(Owner)*

**A**

**Anja Jutraz**  
*(Architect, Slovenia)*

**E**

**Ena Tobin**  
*(MEP, Ireland)*

**C**

**Tobias Wolff**  
*(LFCM, Germany)*

**Pinar Okumus**  
*(Structural, USA - Madison)*

**Andres Beijer Lundberg**  
*(CM, Sweden)*

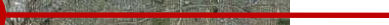
**Jonathan Glassman**  
*(Structural, USA - Stanford)*

**Prashant Sharma**  
*(CM, USA, Stanford)*

# LOCATION

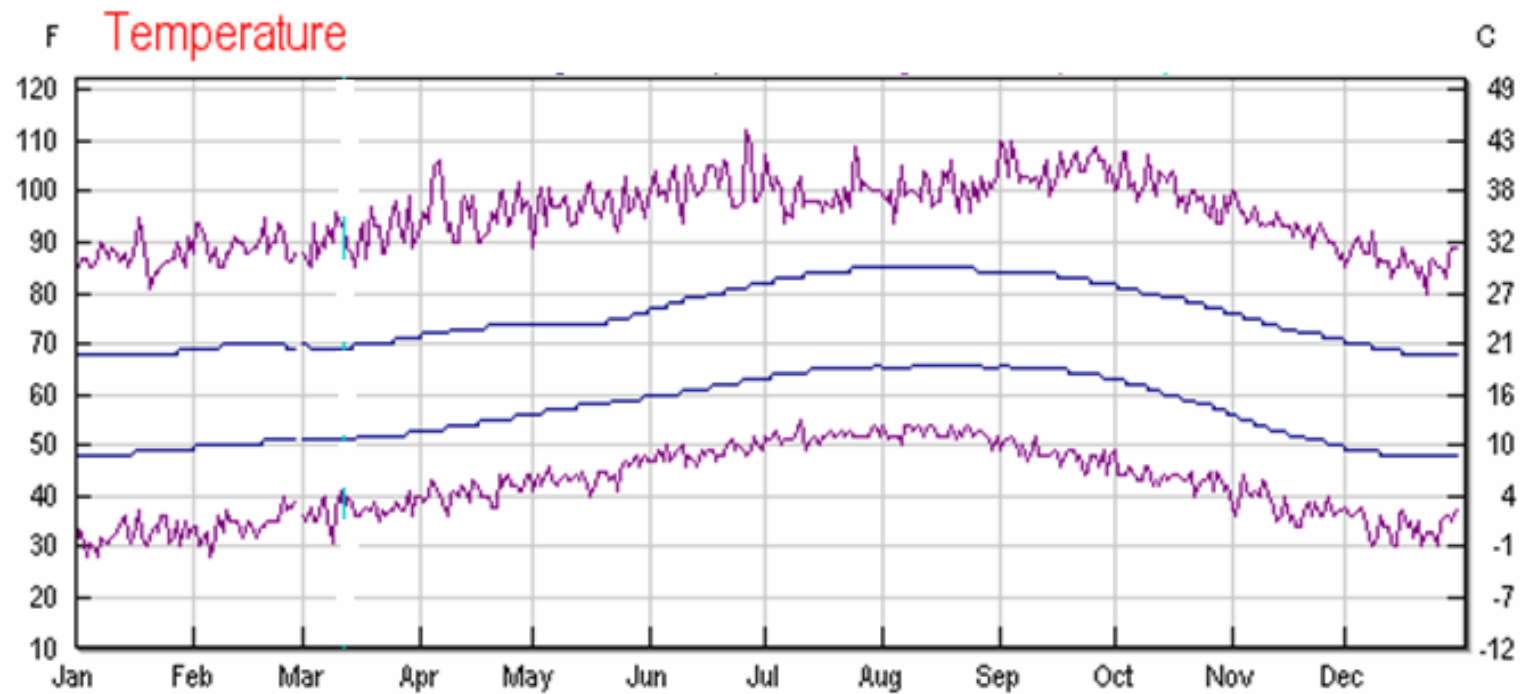


UCLA



LA  
DOWNTOWN

# LOCAL WEATHER



Summer Temperature

Avg. Max : 85 F

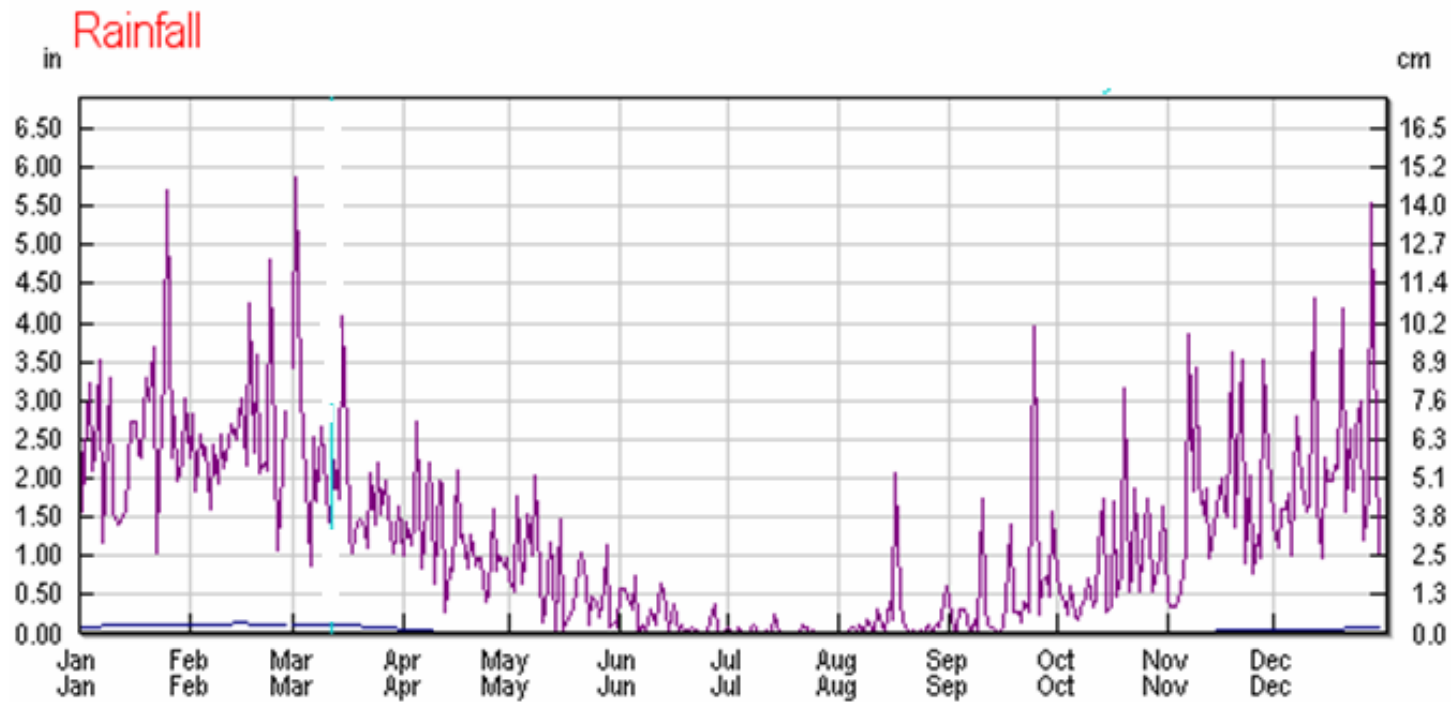
Avg. Min : 61 F

Winter Temperature

Avg. Max: 68 F

Avg. Min : 48 F

# LOCAL WEATHER

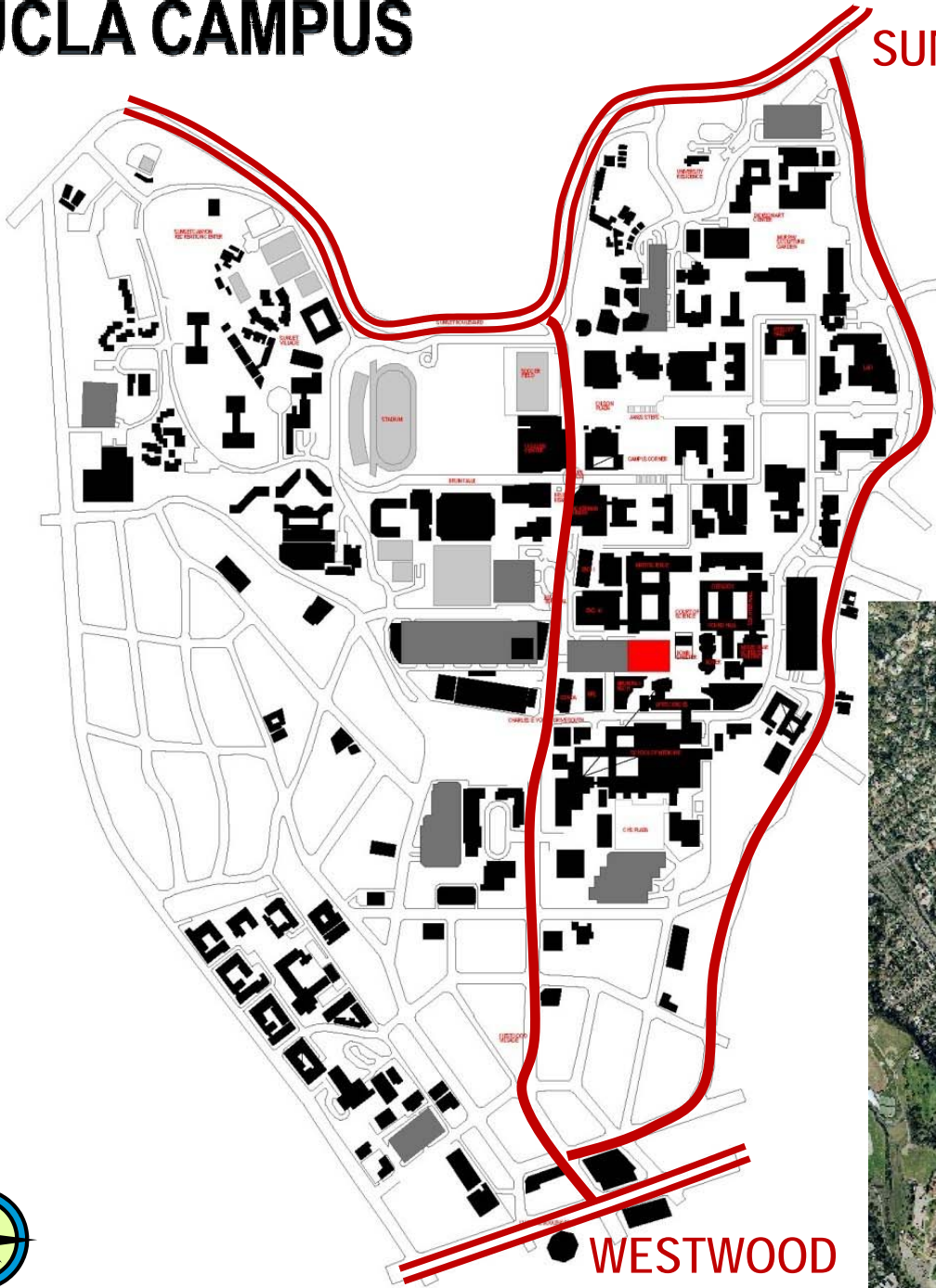


- Rainfall  
Summer: 1.75 inch,  
Winter: 13.04 inch
- Wind Speed  
Avg. Max. : 8.5 MpH  
Avg. Min. : 6.2 MpH
- Max Humidity  
Summer: 86% (morning)  
Winter: 68% (morning)
- Avg. morning humidity: 79%
- Avg. afternoon humidity: 65%



# UCLA CAMPUS

SUNSET BOULEVARD

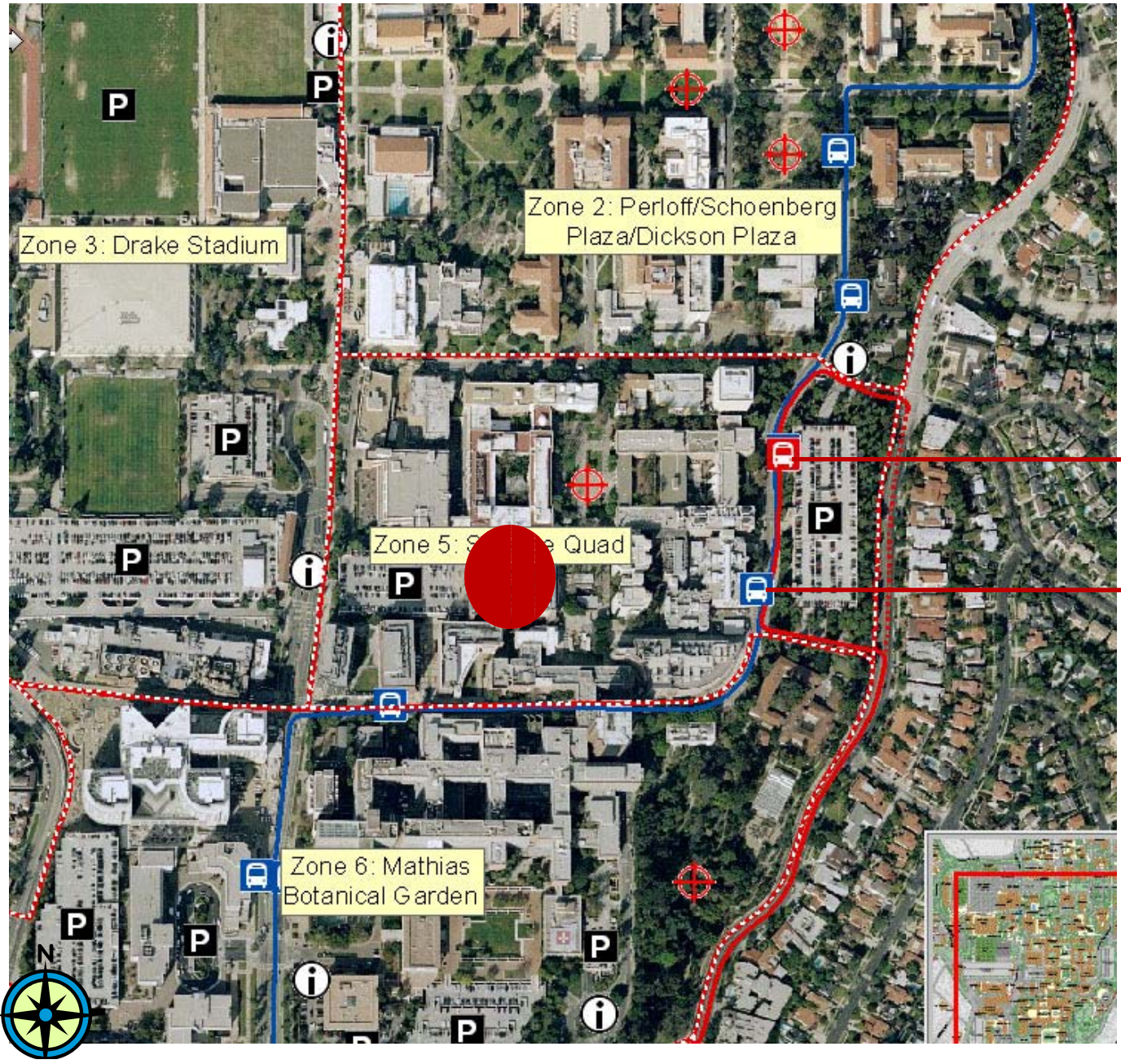








# SCIENCE QUAD

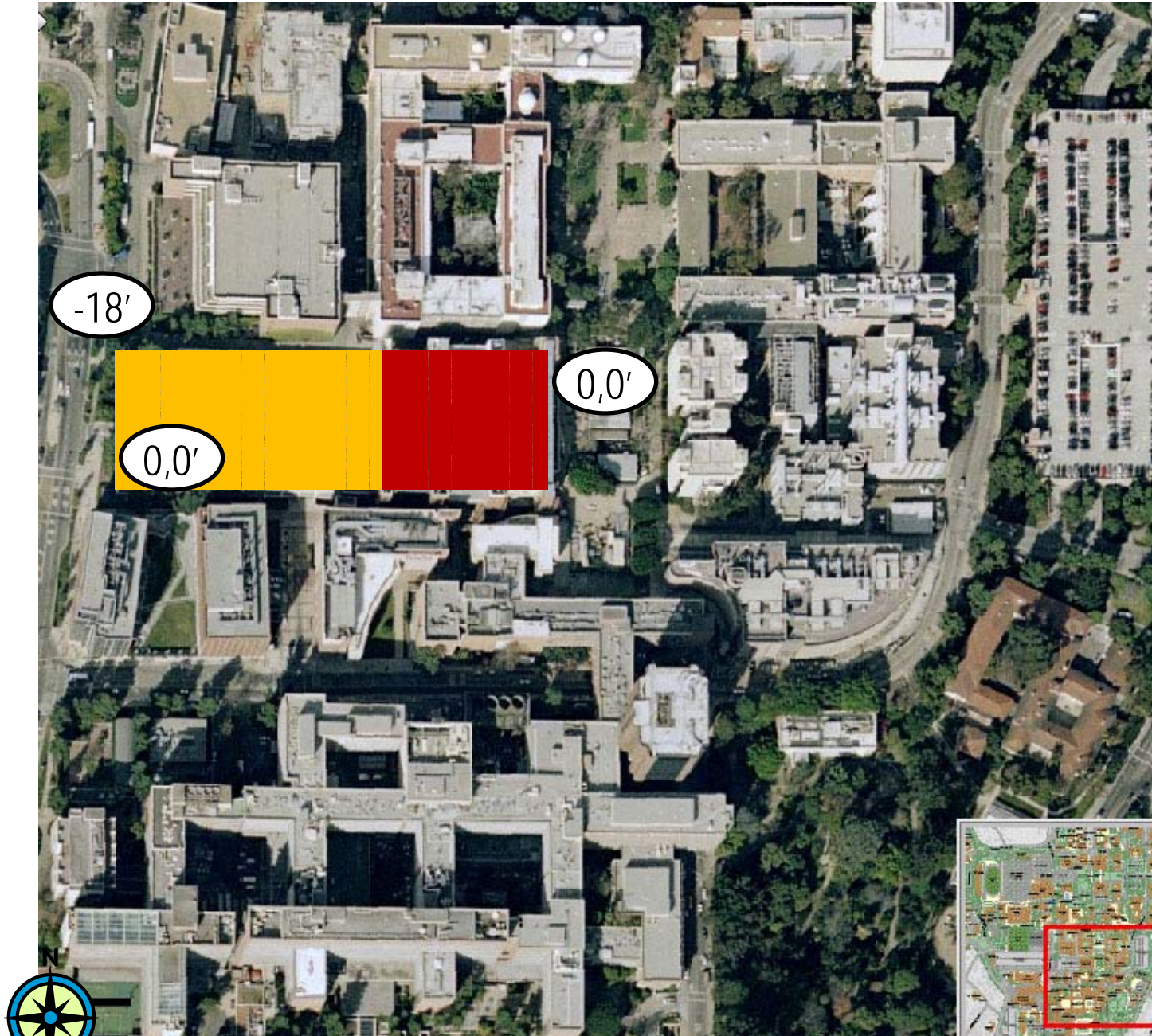


BUS STOP

BUS STOP



# PARKING GARAGE



-  OUR SITE
-  PARKING GARAGE





# PHOTOS - courtyard





# PHOTOS

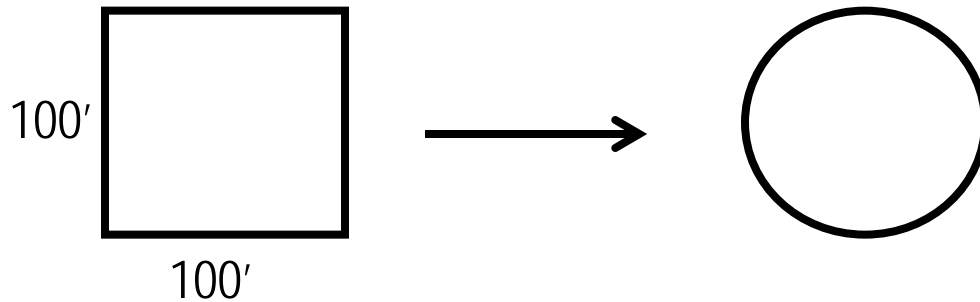


# TWO CONCEPTS

## 1. CONCEPT

Square – CIRCLE

**WAVE**

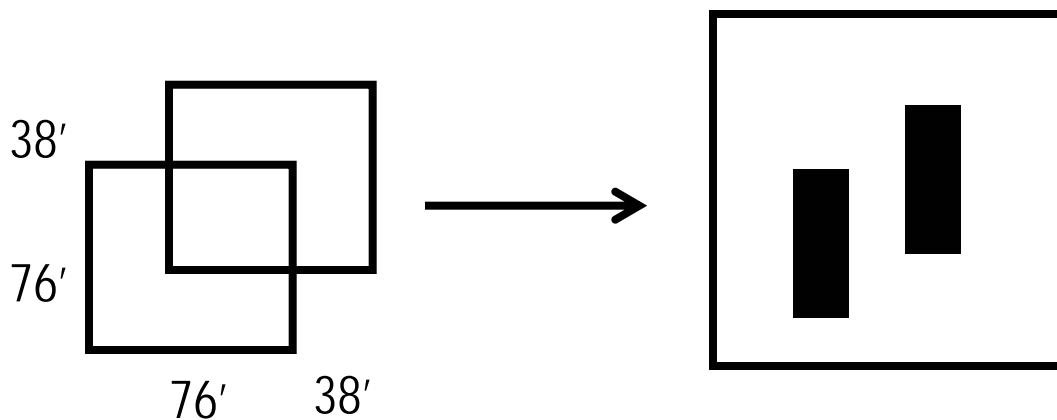


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## 2. CONCEPT

Double diamond – SQUARE

**NATURE  
- HANDS**



# 1 CONCEPT – big idea 1



hills



ocean / waves

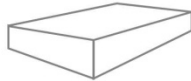


curves



# WAVE

## - AUDITORIUM - wood



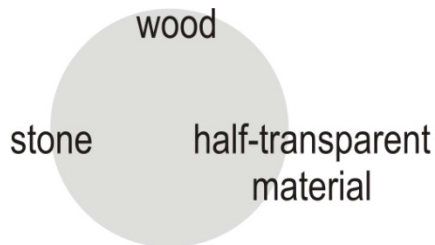
Opera Oslo

## - ROOF

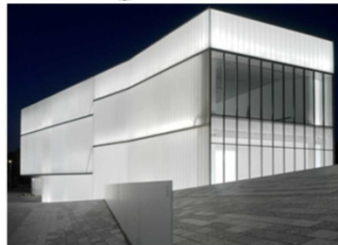


Arata Isozaki, Yamaguchi center for arts and media

# – big idea 1



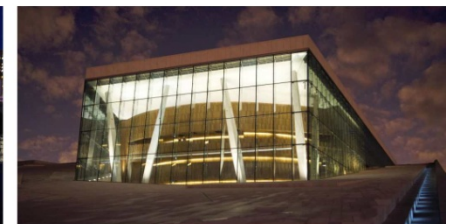
# AMALGMATION OF 3 TYPES OF CONSTRUCTION MATERIALS



The Nelson-Atkins Museum Of Art, Kansas City, Missouri, United States

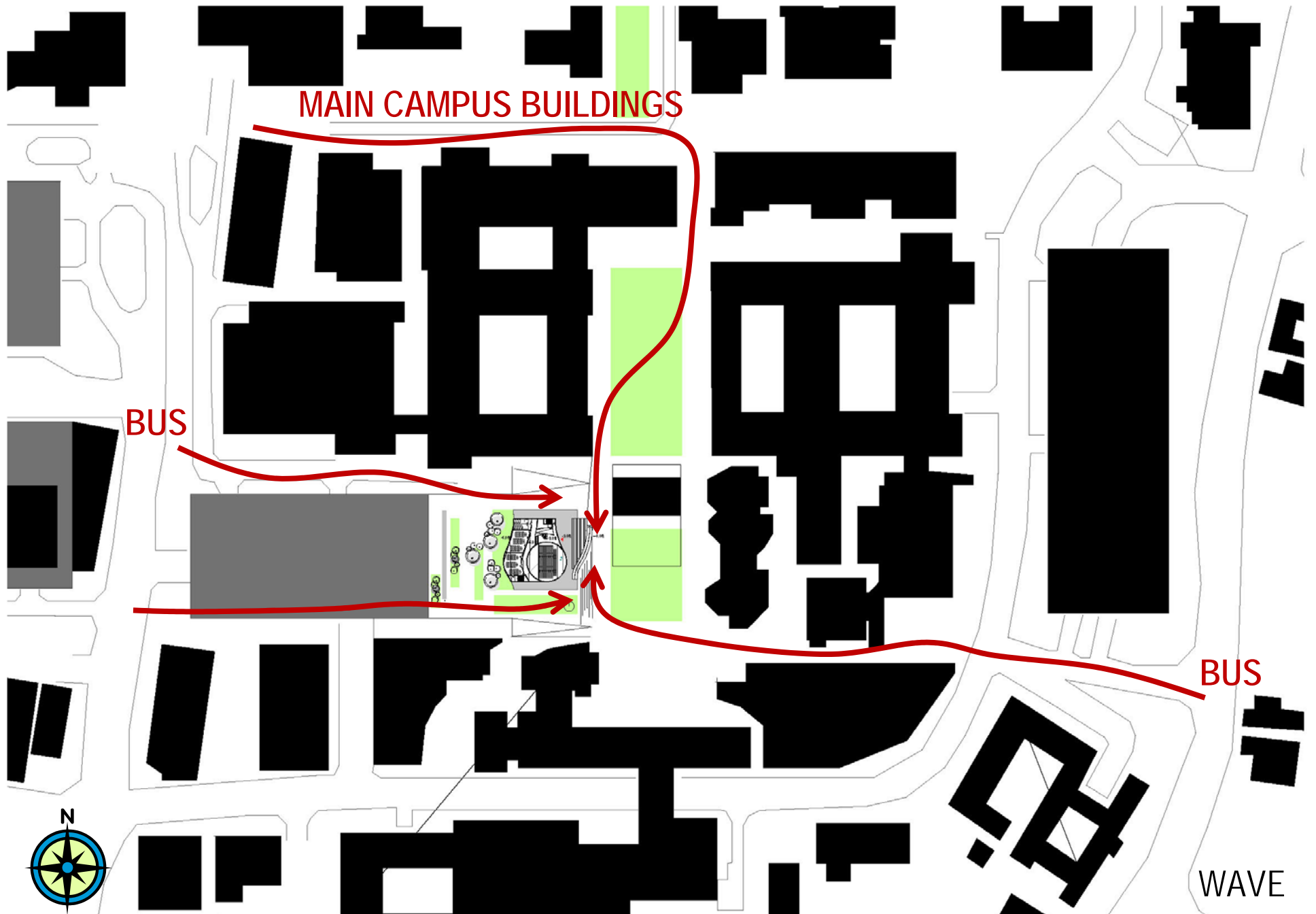


Elmar Ludescher, Lauterach, Schule





# ACCESSSES FOR STUDENTS



MAIN CAMPUS BUILDINGS

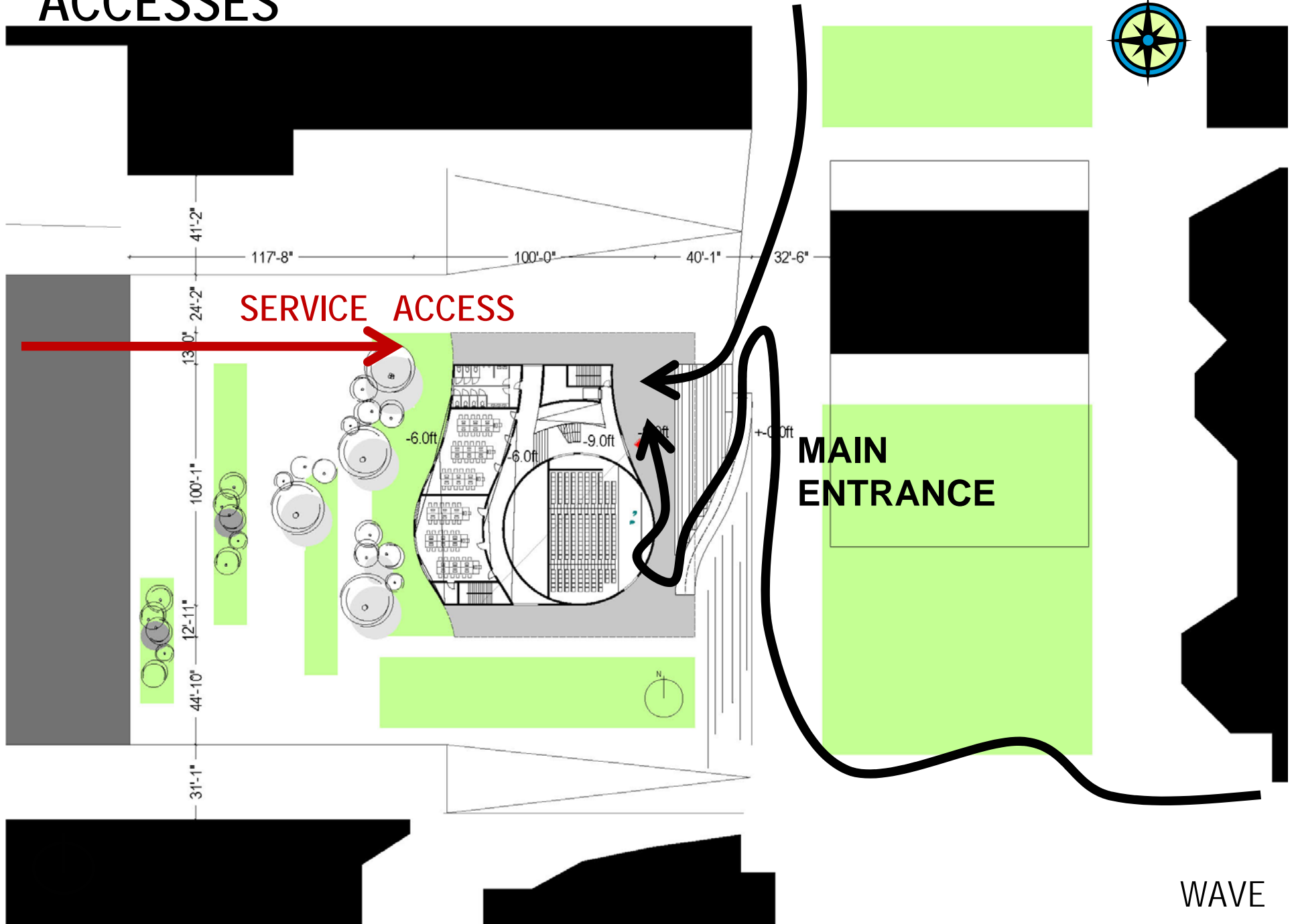
BUS

BUS

WAVE

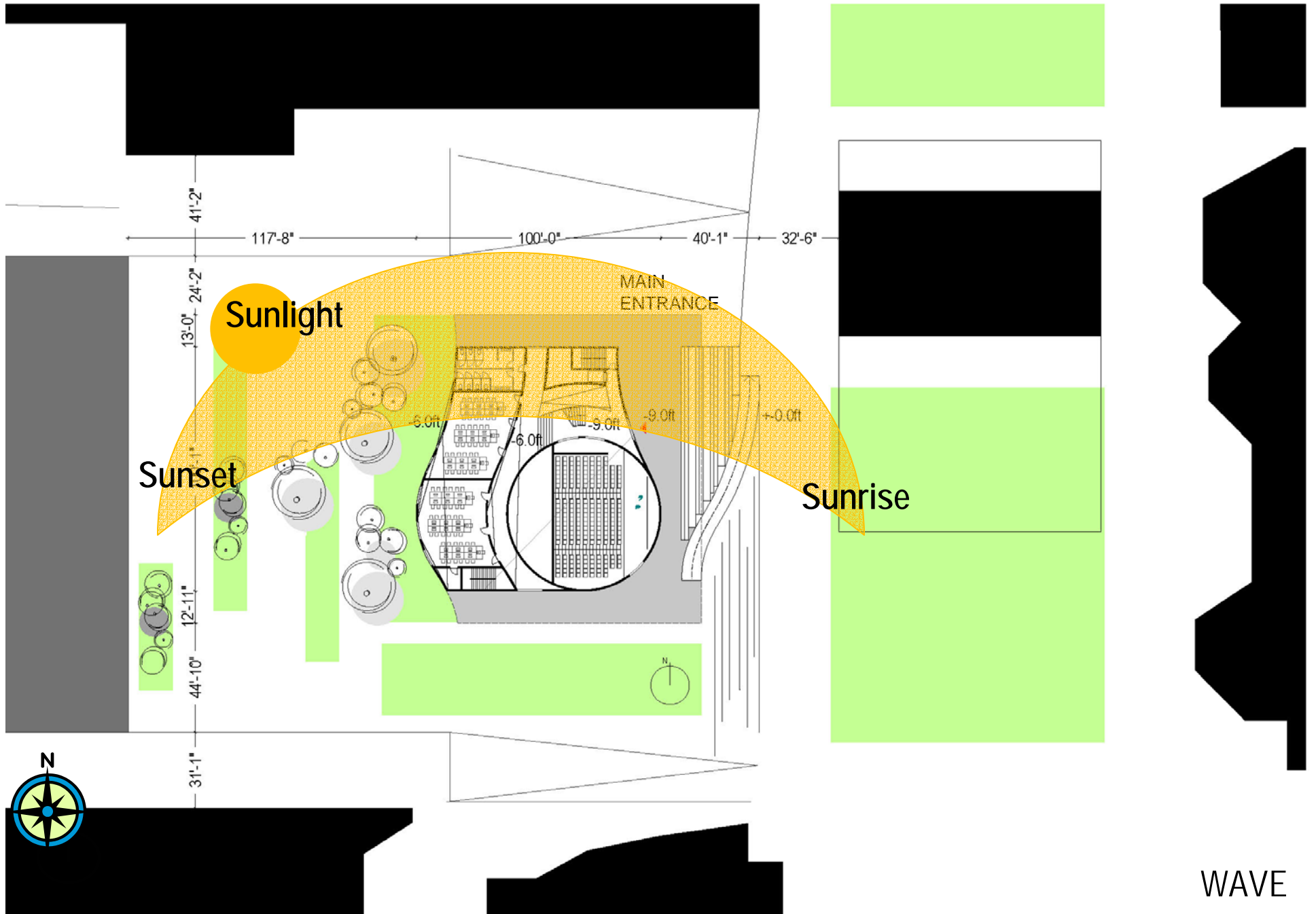


# ACCESSSES

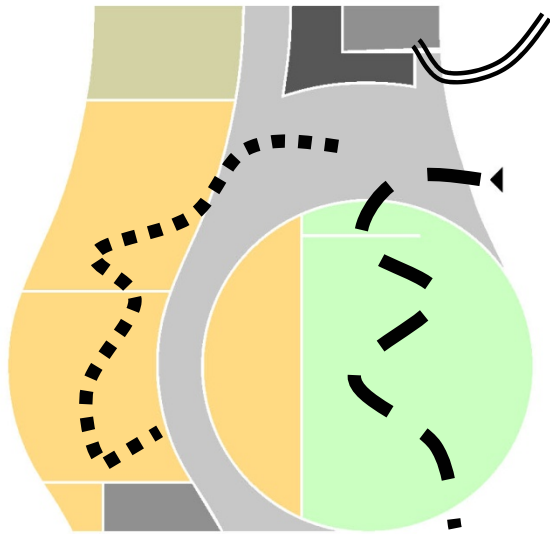


WAVE

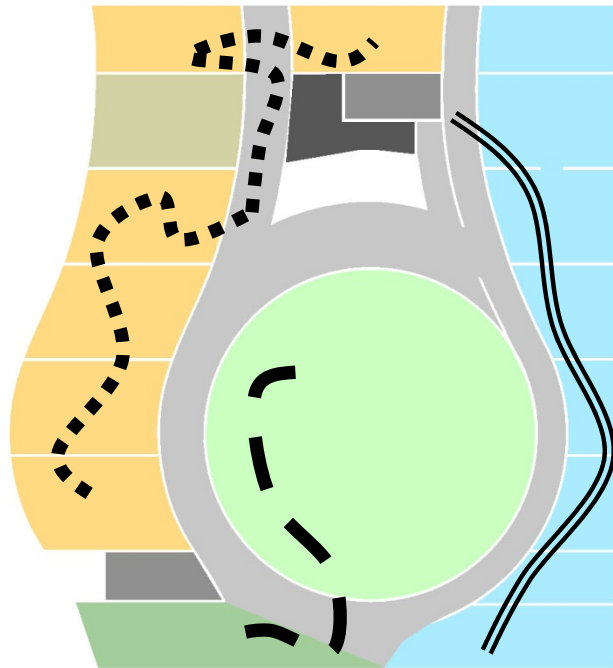
# ORIENTATION - SUN



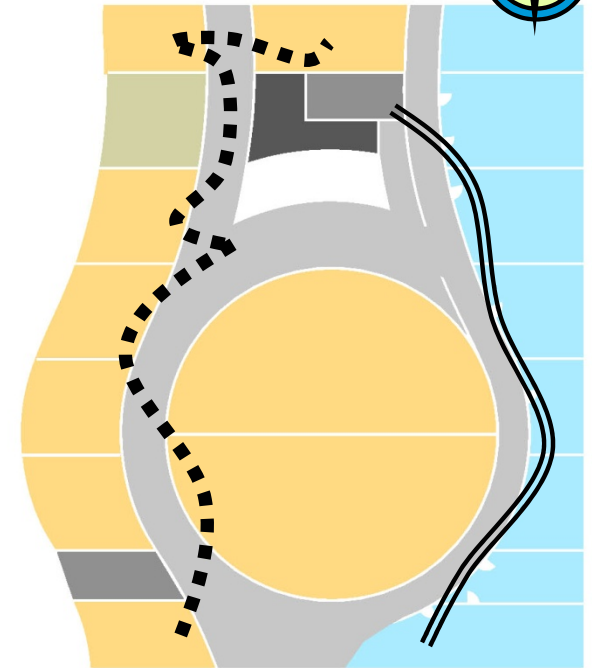
# ACTIVITY MODEL



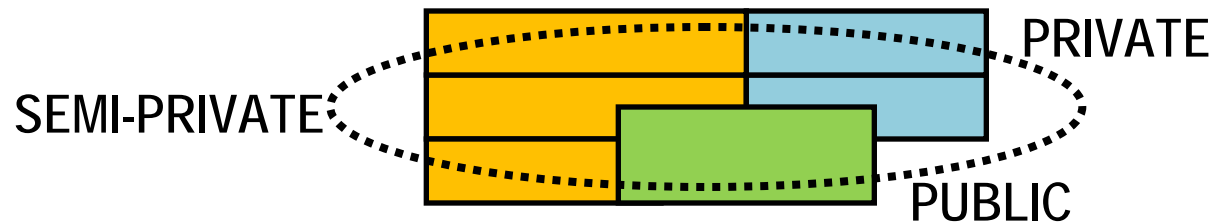
1 STOREY



2 STOREY



3 STOREY



STUDENTS ■■■■■

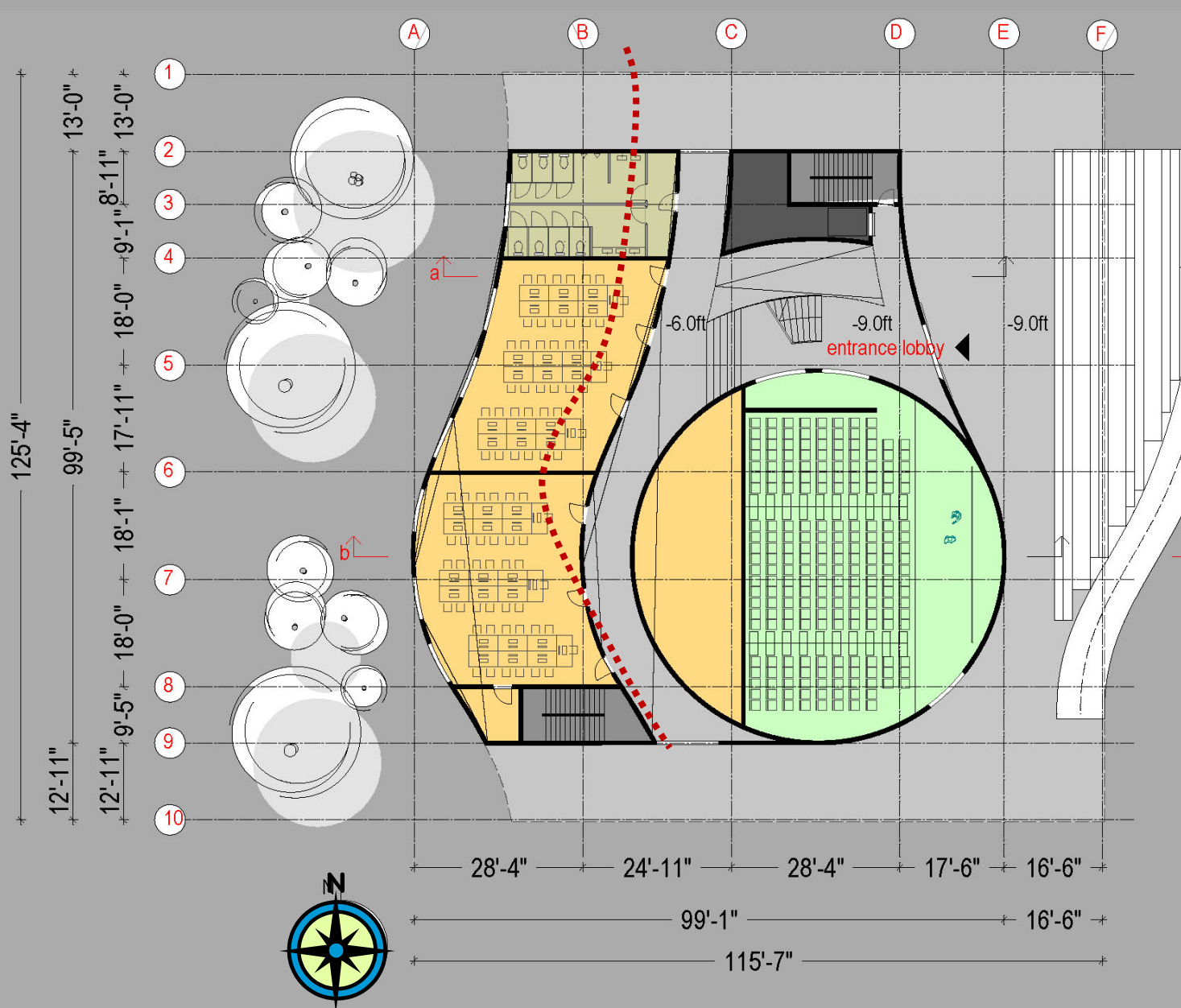
VISITORS — —

FACULTY = =

WAVE



# 1 STOREY



## SERVICES

- CORRIDORS
- MECHANICAL SCHAFT
- STAIRS
- RESTROOMS

## VISITORS

- AUDITORIUM
- CAFE

## STUDENTS

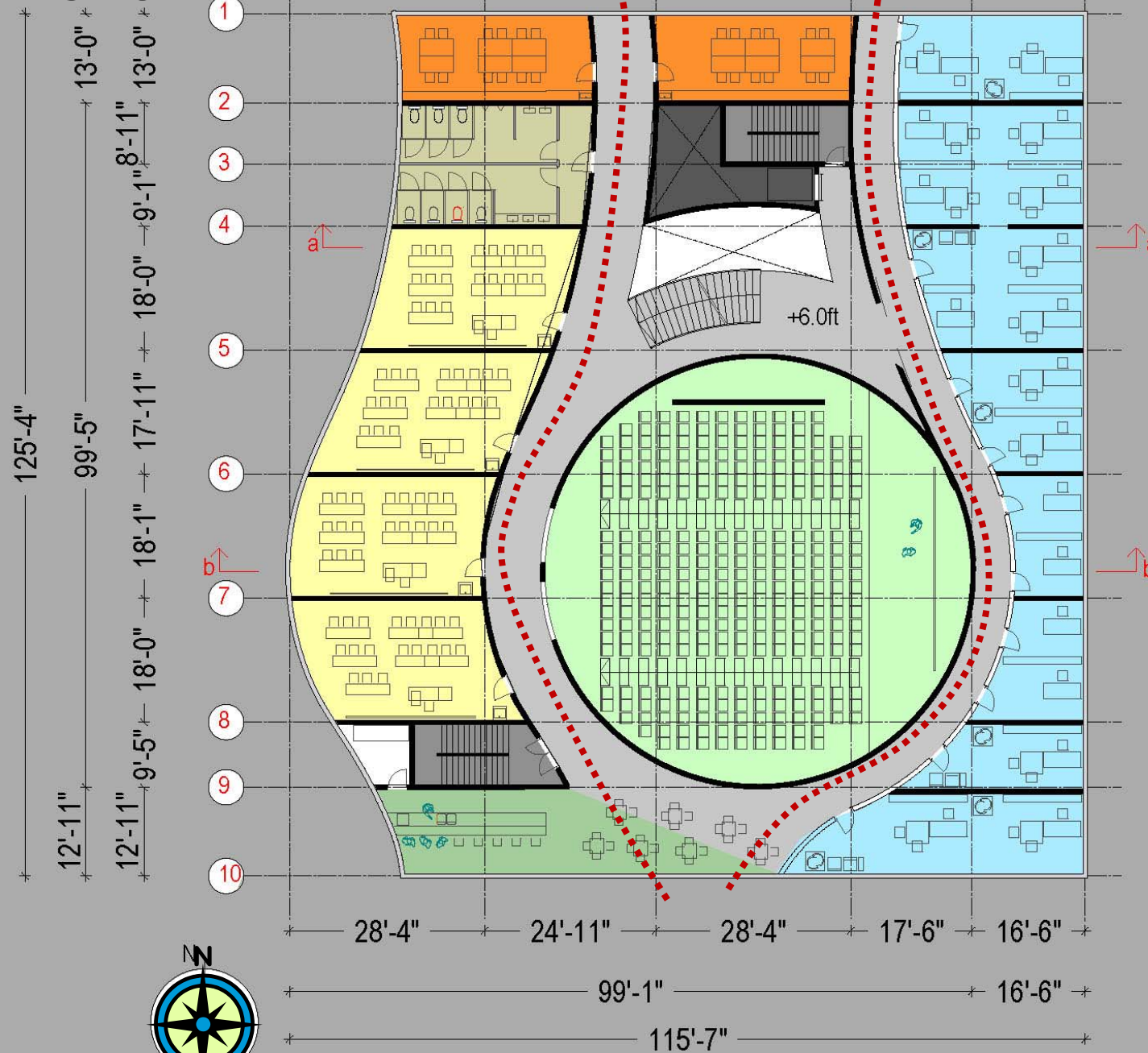
- INSTRUCTIONAL LABS
- SMALL CLASSROOMS
- LARGE CLASSROOMS
- SEMINAR ROOMS
- STUDENT OFFICES

## FACULTY

- FACULTY OFFICES
- SPECIAL OFFICES
- FACULTY LOUNGE

WAVE

# 2 STOREY



## SERVICES

- CORRIDORS
- MECHANICAL SHAFT
- STAIRS
- RESTROOMS

## VISITORS

- AUDITORIUM
- CAFE

## STUDENTS

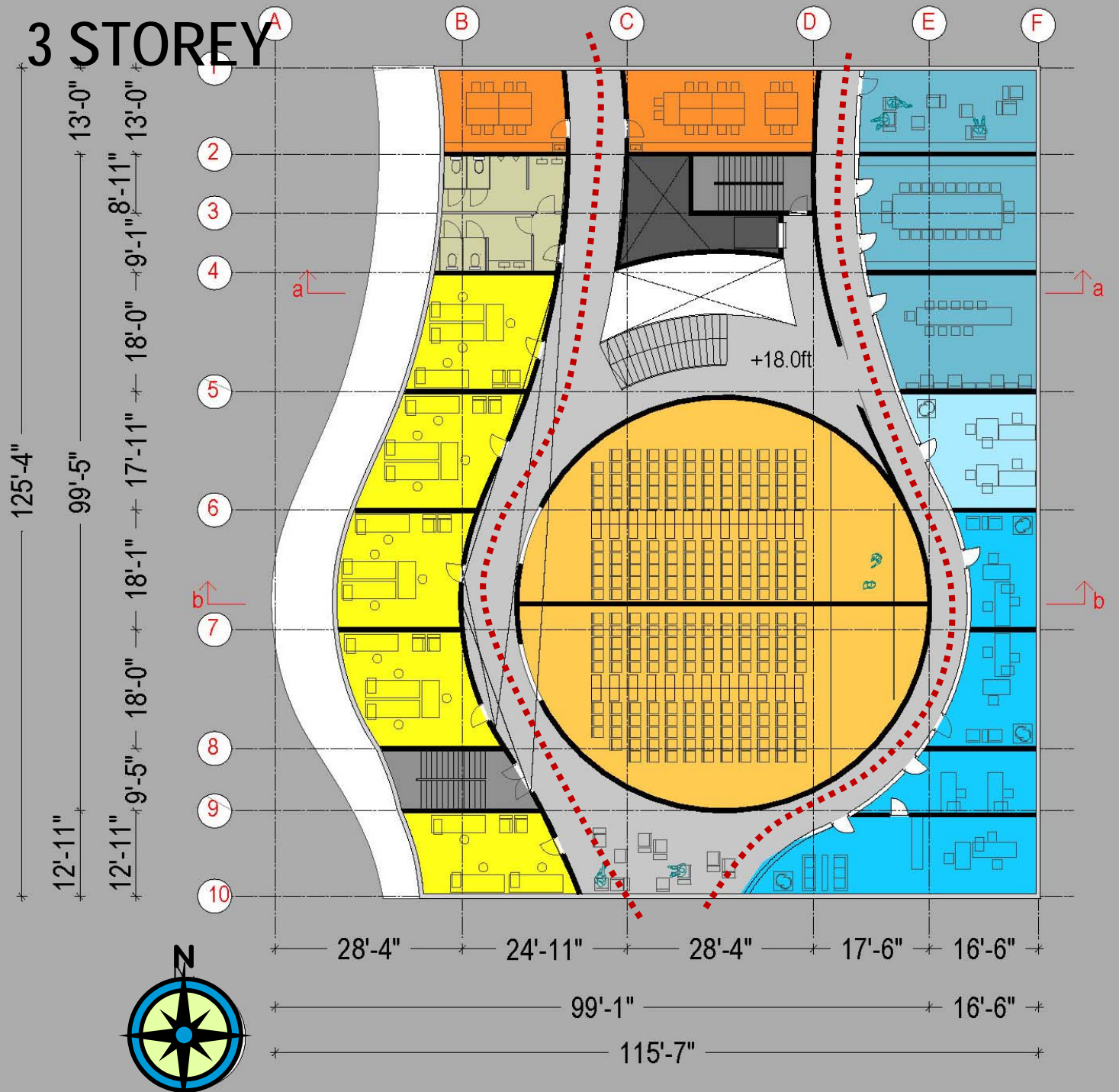
- INSTRUCTIONAL LABS
- SMALL CLASSROOMS
- LARGE CLASSROOMS
- SEMINAR ROOMS
- STUDENT OFFICES

## FACULTY

- FACULTY OFFICES
- SPECIAL OFFICES
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WAVE

# 3 STOREY

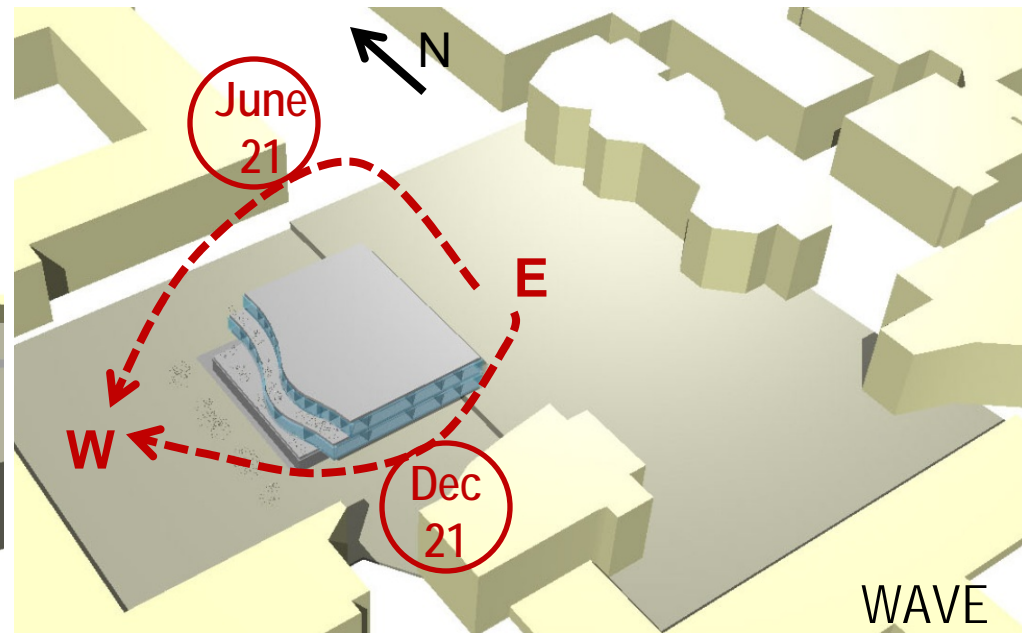
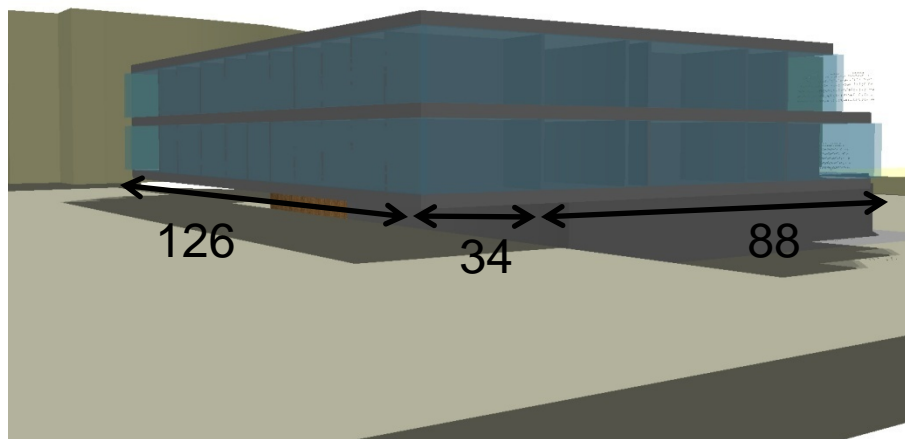
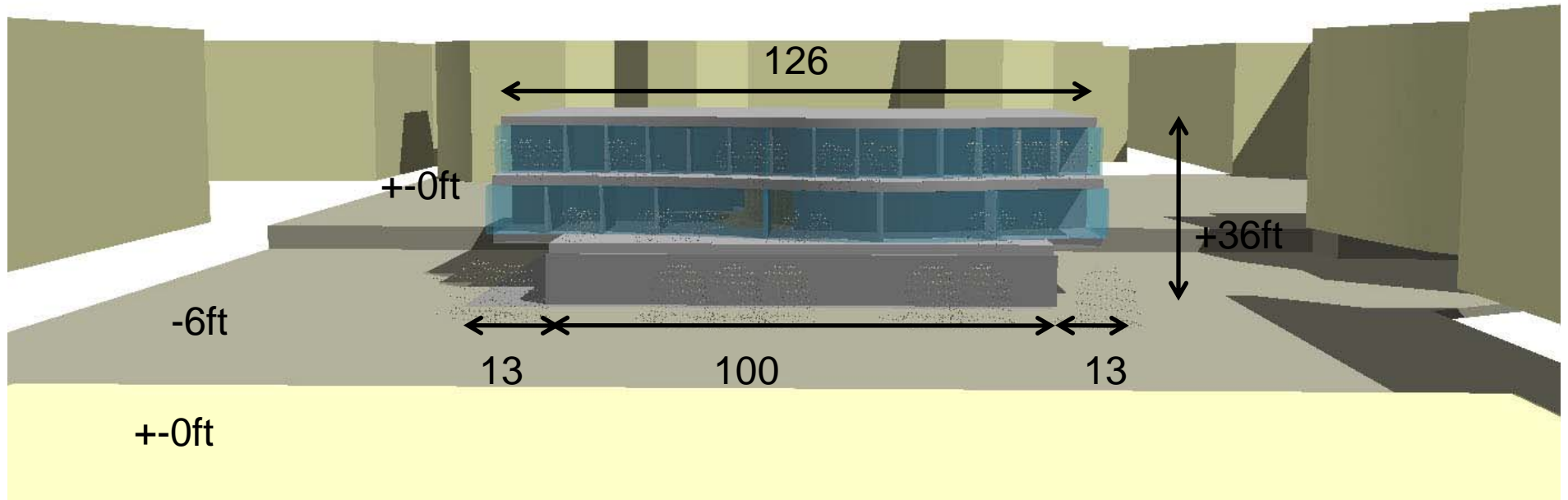


- SERVICES**
- CORRIDORS
  - MECHANICAL SCHAFT
  - STAIRS
  - RESTROOMS
- VISITORS**
- AUDITORIUM
  - CAFE
- STUDENTS**
- INSTRUCTIONAL LABS
  - SMALL CLASSROOMS
  - LARGE CLASSROOMS
  - SEMINAR ROOMS
  - STUDENT OFFICES
- FACULTY**
- FACULTY OFFICES
  - SPECIAL OFFICES
  - FACULTY LOUNGE

WAVE

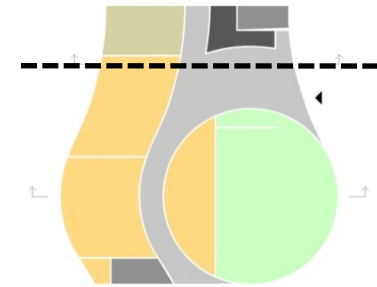
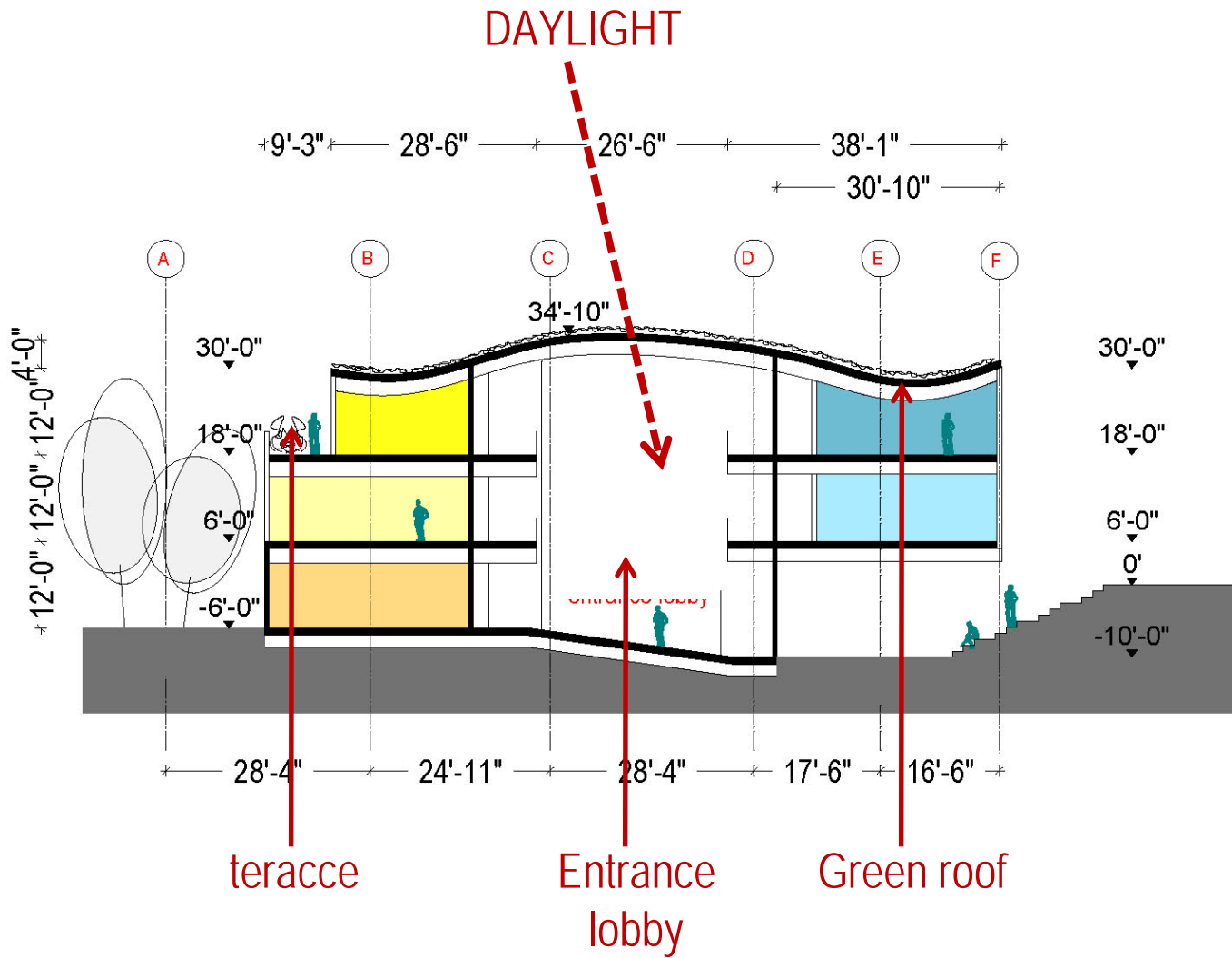


# 3D MODEL





# SECTION a-a



## STUDENTS

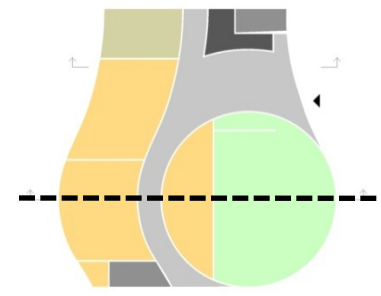
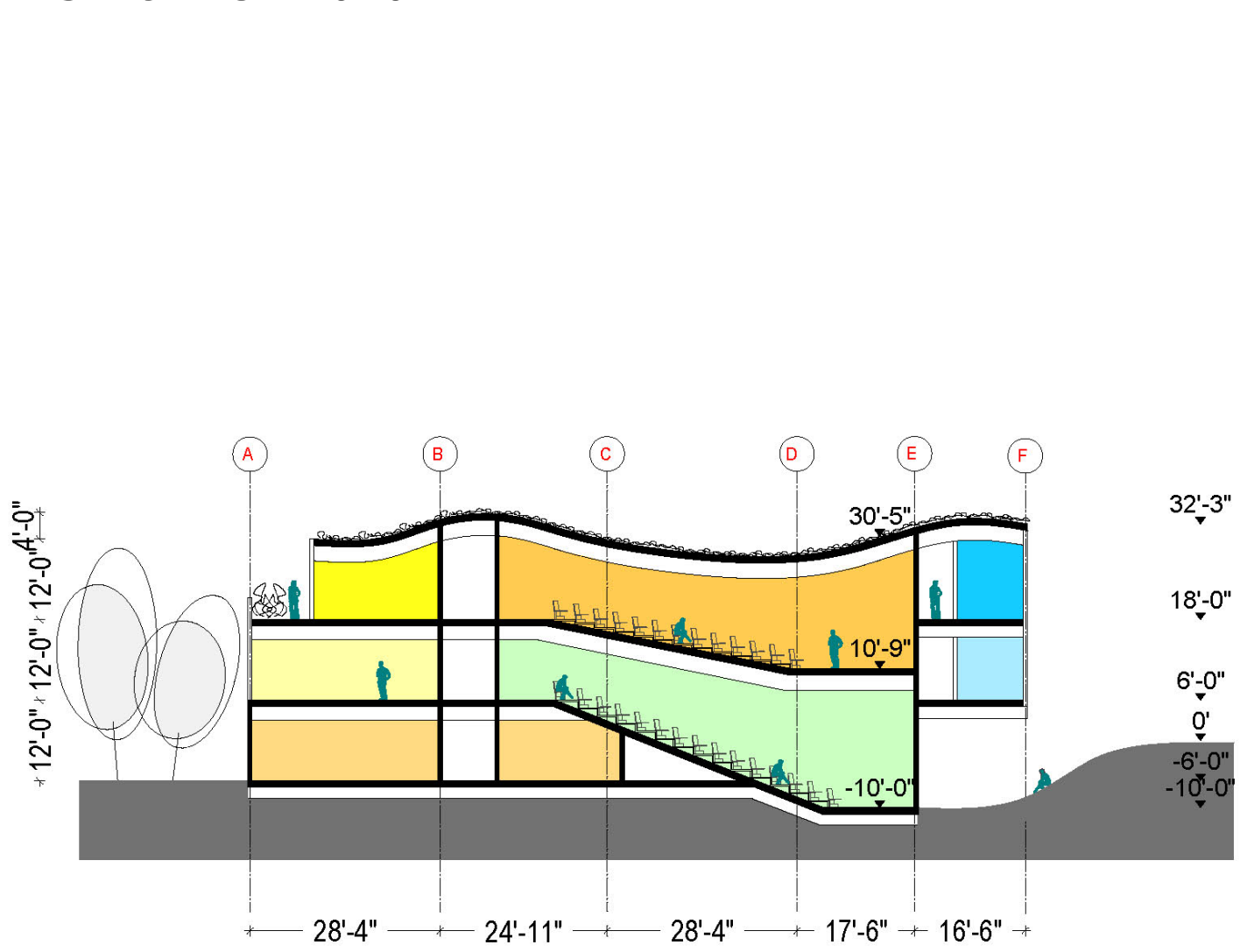
- INSTRUCTIONAL LABS
- SMALL CLASSROOMS
- STUDENT OFFICES

## FACULTY

- FACULTY OFFICES
- FACULTY LOUNGE

WAVE

# SECTION b-b



- VISITORS
- AUDITORIUM
- STUDENTS
- INSTRUCTIONAL LABS
- SMALL CLASSROOMS
- LARGE CLASSROOMS
- STUDENT OFFICES
- FACULTY
- FACULTY OFFICES
- SPECIAL OFFICES

WAVE

# CURVY ROOF



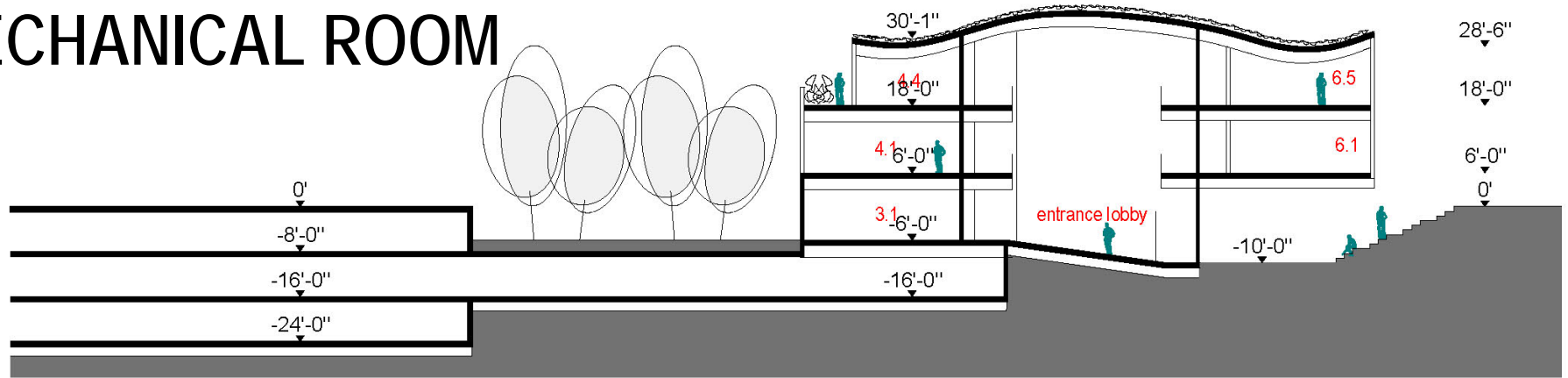
*SYNTHe: An Urban Rooftop Garden Prototype in Los Angeles*



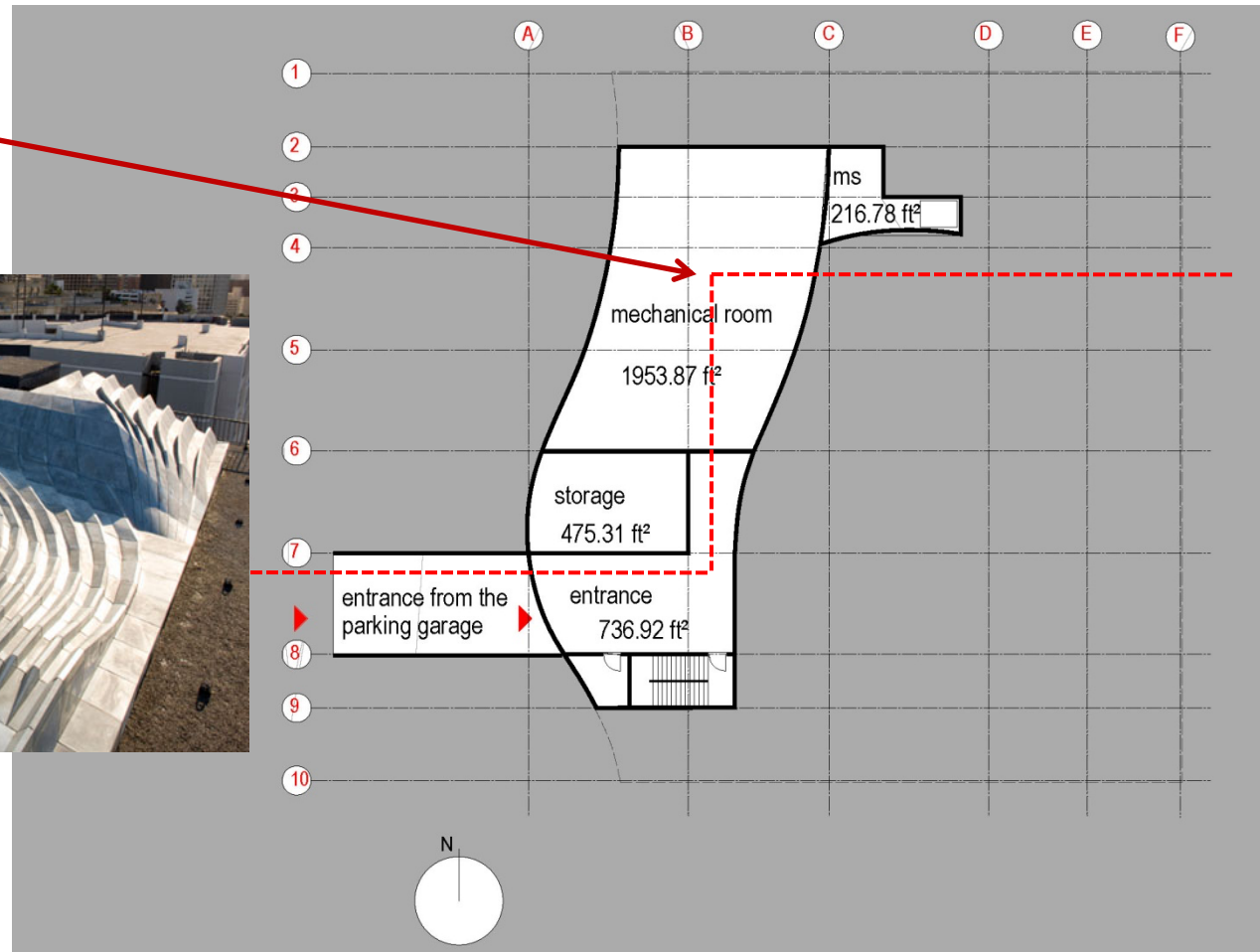
WAVE



# MECHANICAL ROOM



a) basement  
b) on the roof



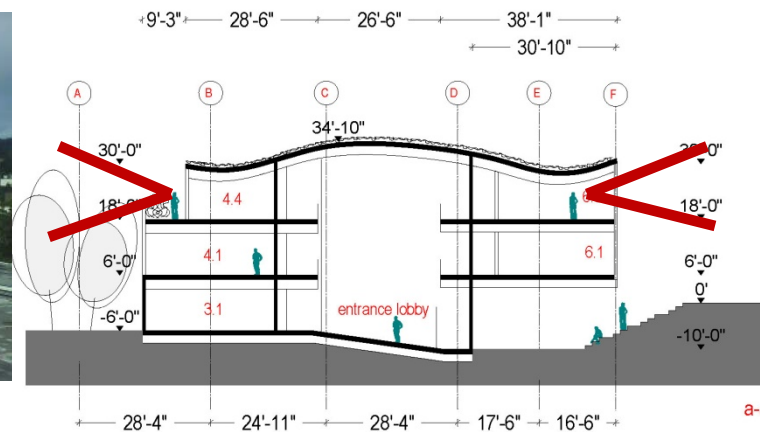
WAVE

# ORIENTATION AND SHADING

- MAINTAIN THE VIEWS



W



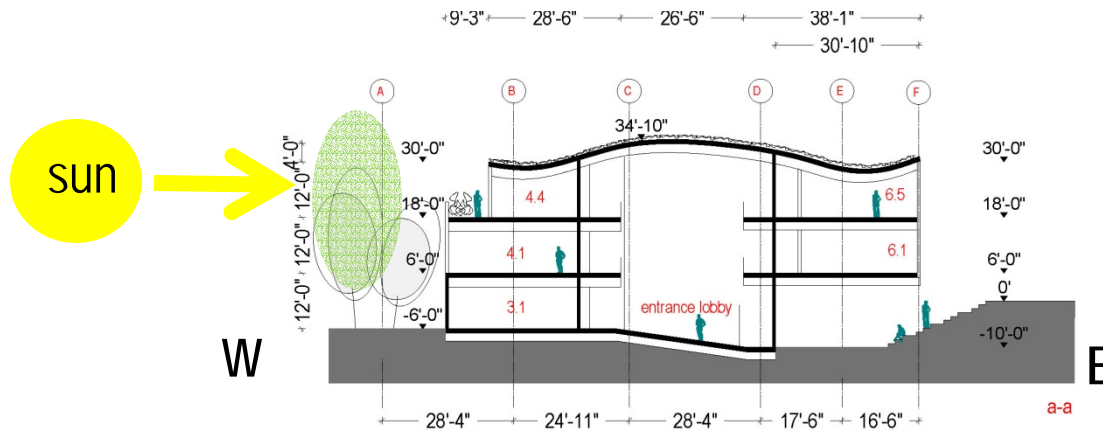
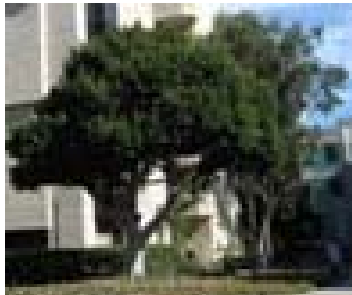
E

WAVE



# ORIENTATION AND SHADING

- TREES



- VERTICAL SUNSCREENS



# FACADE

Level 1 – CONCRETE

Level 2 & 3 – HALF-TRANSPARENT MATERIAL with Vertical Screens



*Laban Centre in London, Herzog & de Meuron  
POLYCARBONAT*



*Orestad Gimnasium, Denmark  
VERTICAL SCREENS*

WAVE



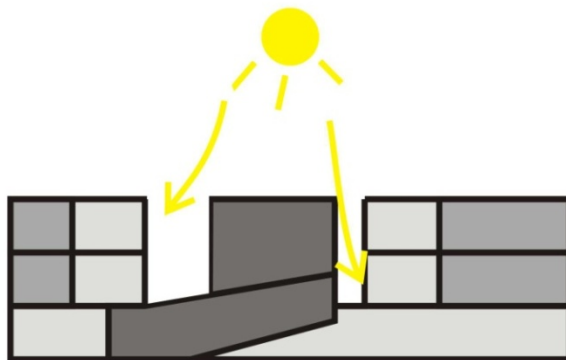
# 2 CONCEPT – big idea 1

## NATURE

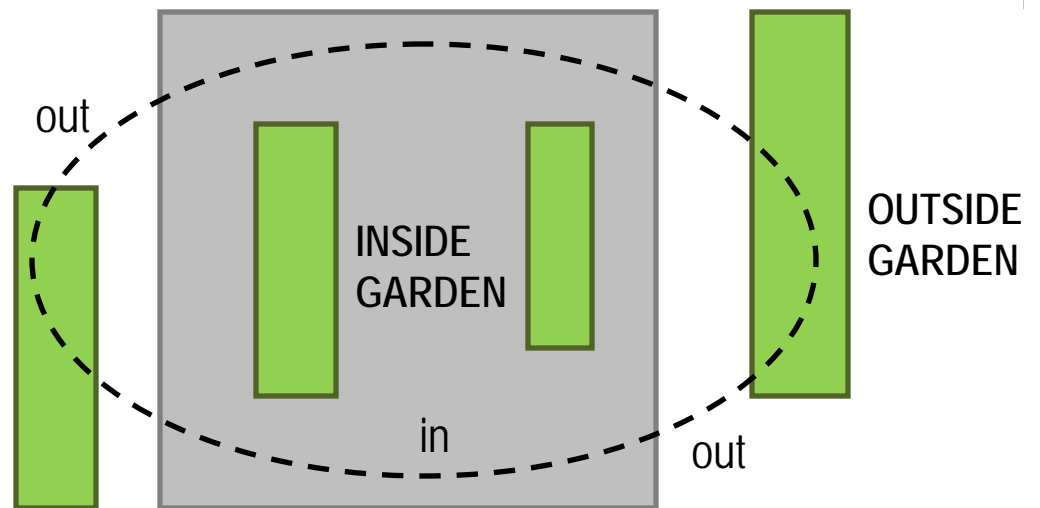


losing nature....

giving back the nature....



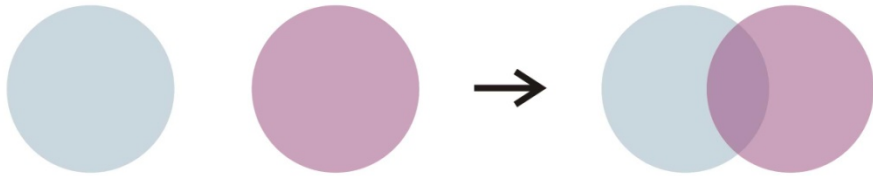
...bringing daylight in the building - PATIOS



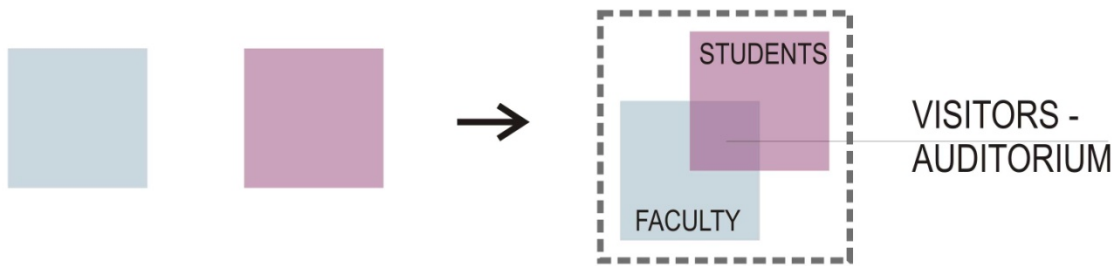
...connecting outside and inside greener space

# 2 CONCEPT – big idea 2

# TWO HANDS

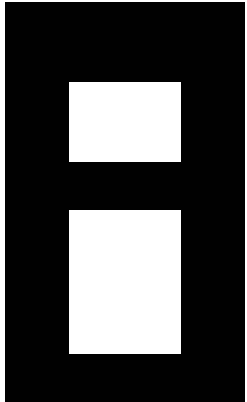
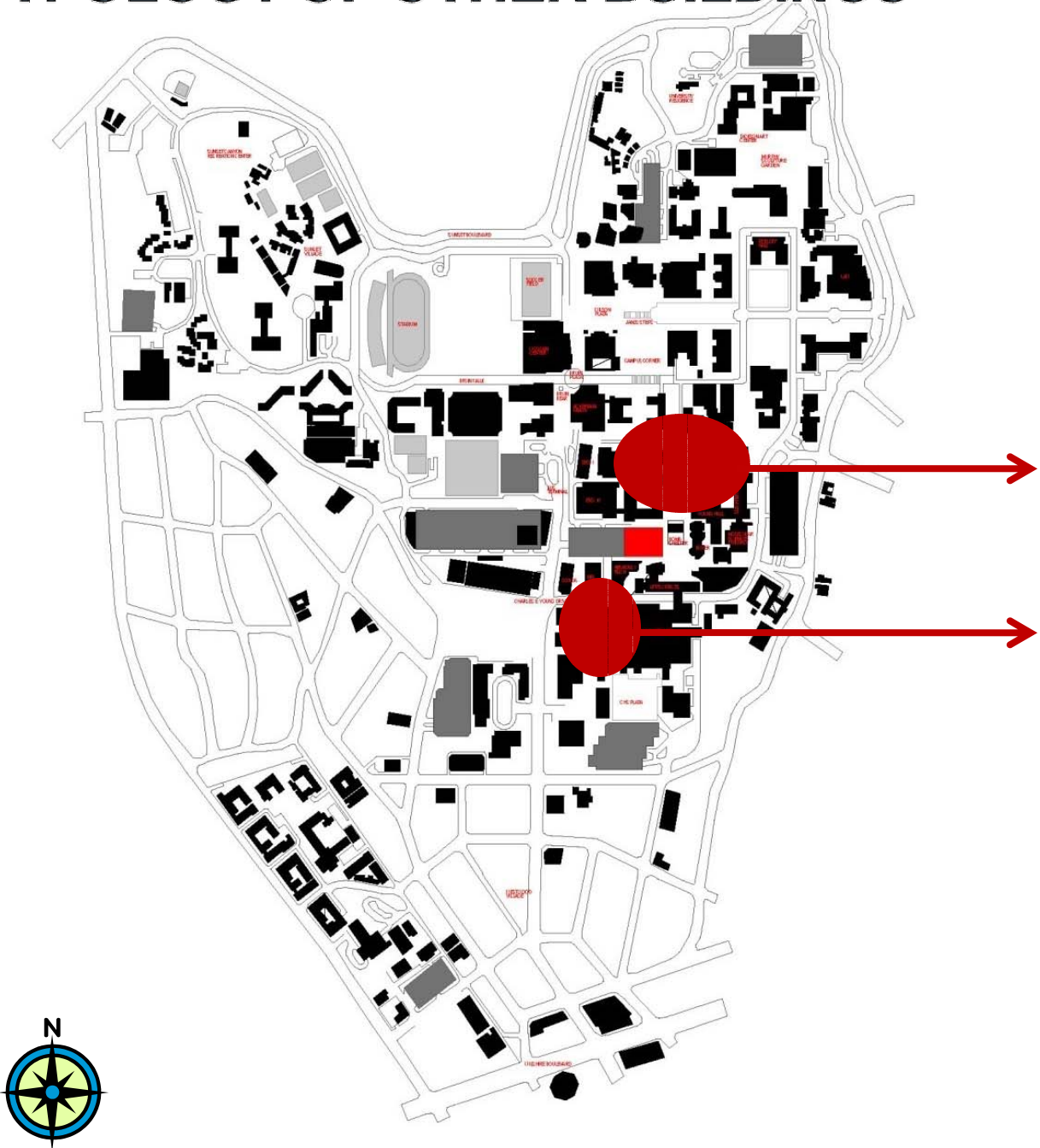


2 GROUPS OF PEOPLE  
2 PROGRAMMS  
need/wish to be alone & together





# TYOPOLOGY OF OTHER BUILDINGS



CONCEPT OF  
ATRIUMS

NATURE

# PARKS IN UCLA



NATURE





# ACCESSSES



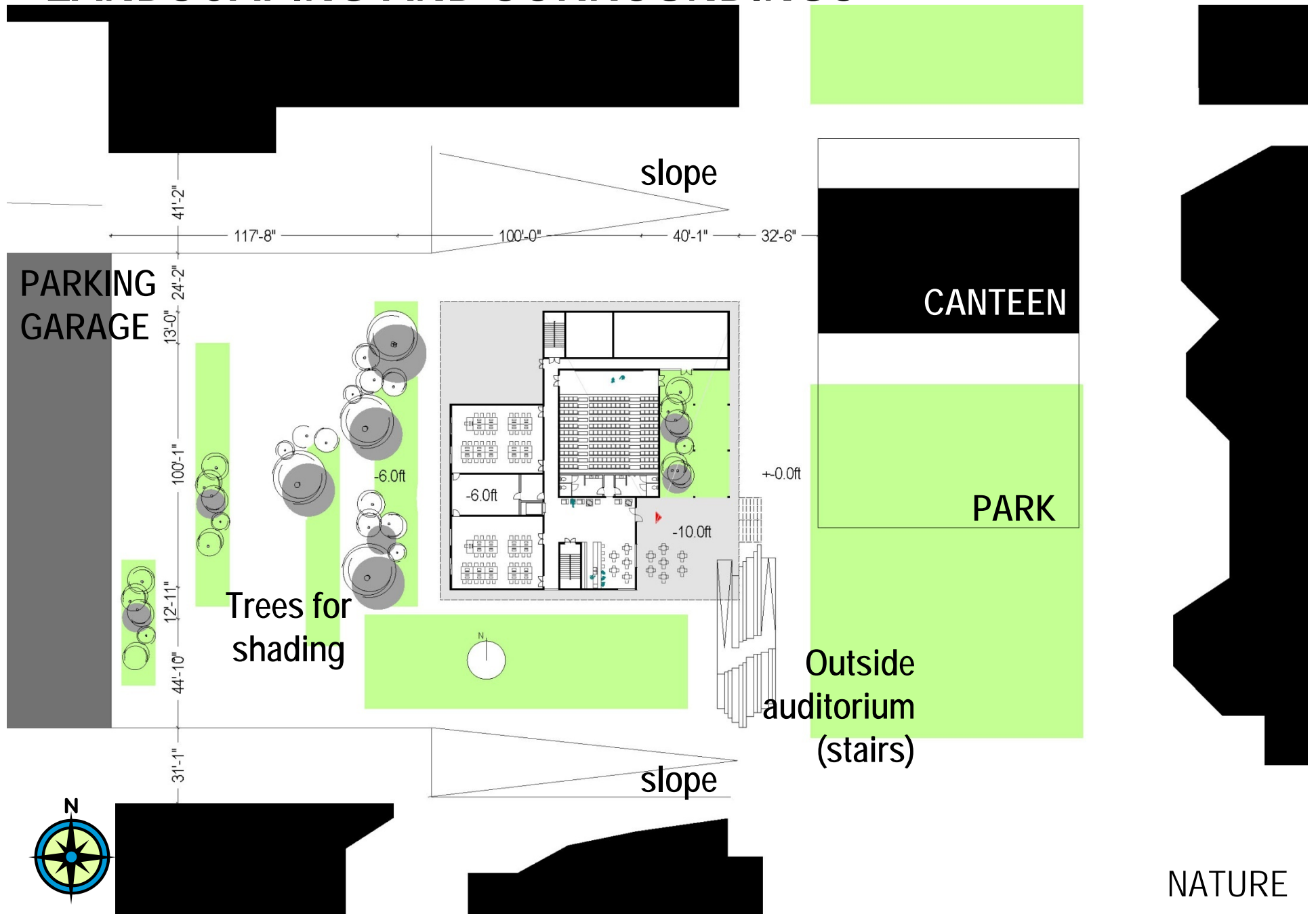
Service access –  
through the  
parking garage

people



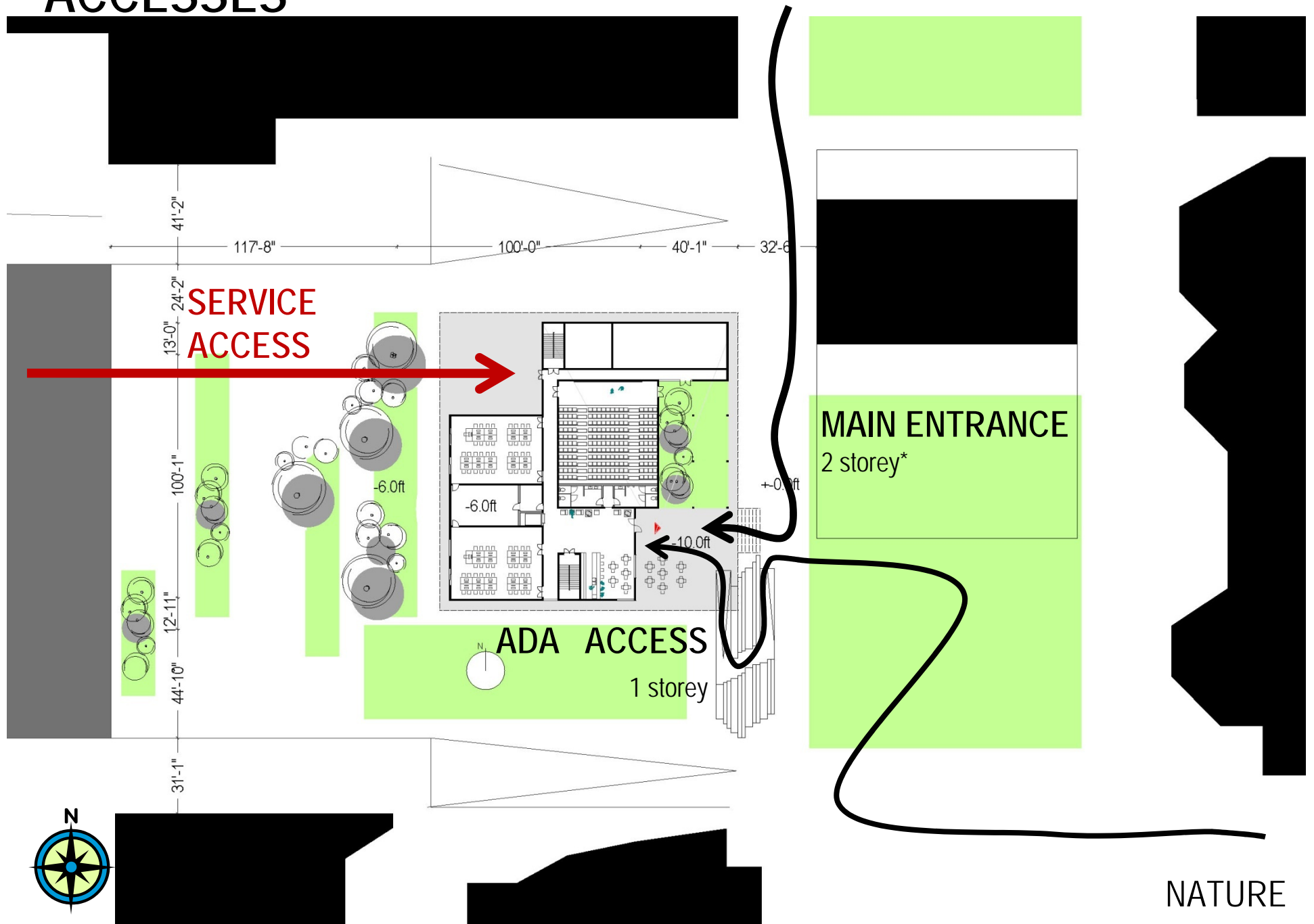
NATURE

# LANDSCAPING AND SURROUNDINGS

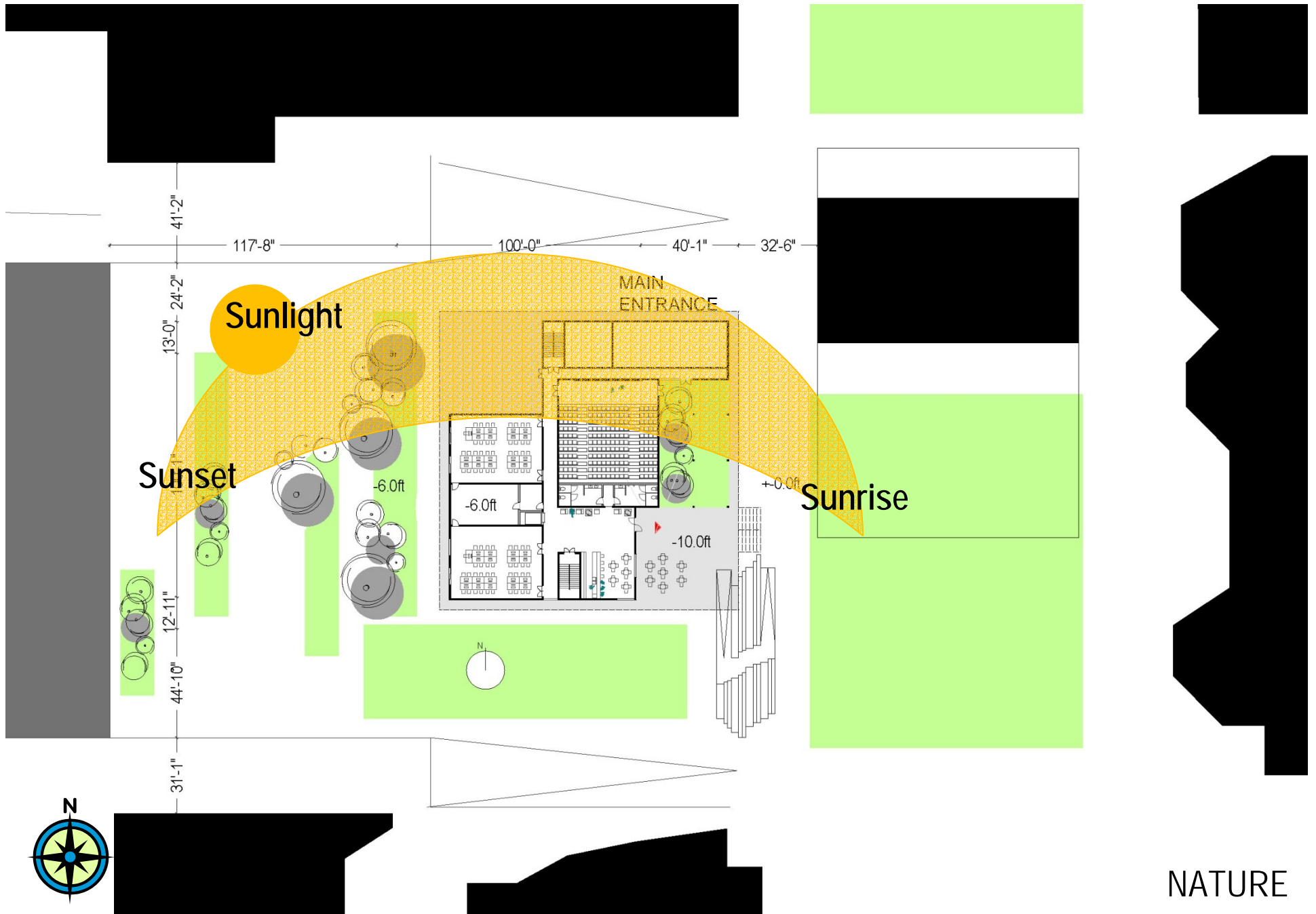




# ACCESSSES



# ORIENTATION - SUN

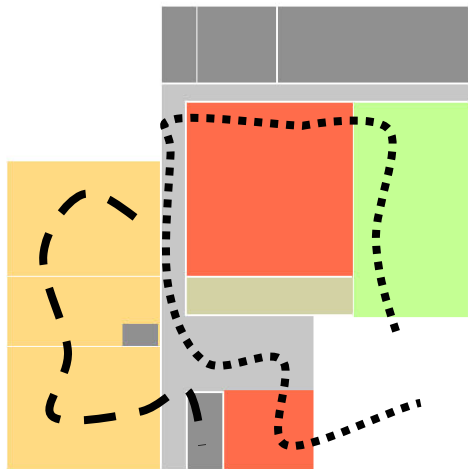


NATURE

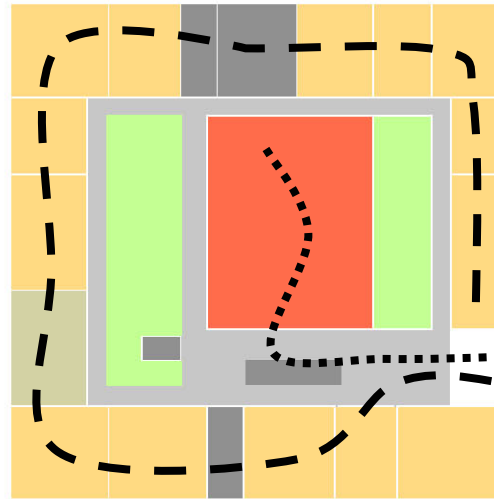
# ACTIVITY MODEL



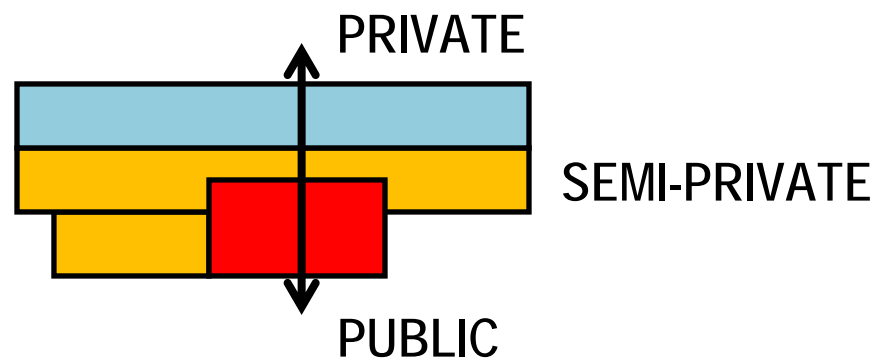
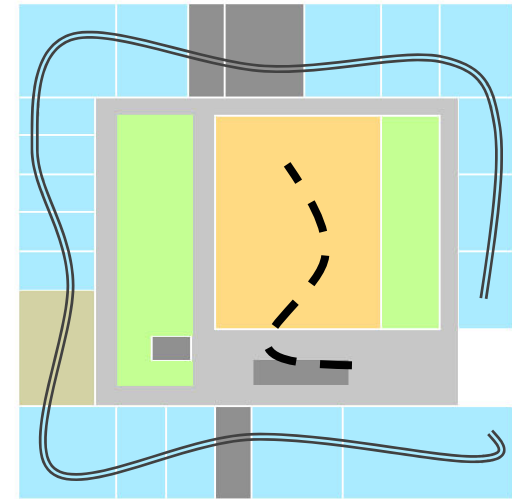
1 STOREY



2 STOREY



3 STOREY



STUDENTS ■■■■■

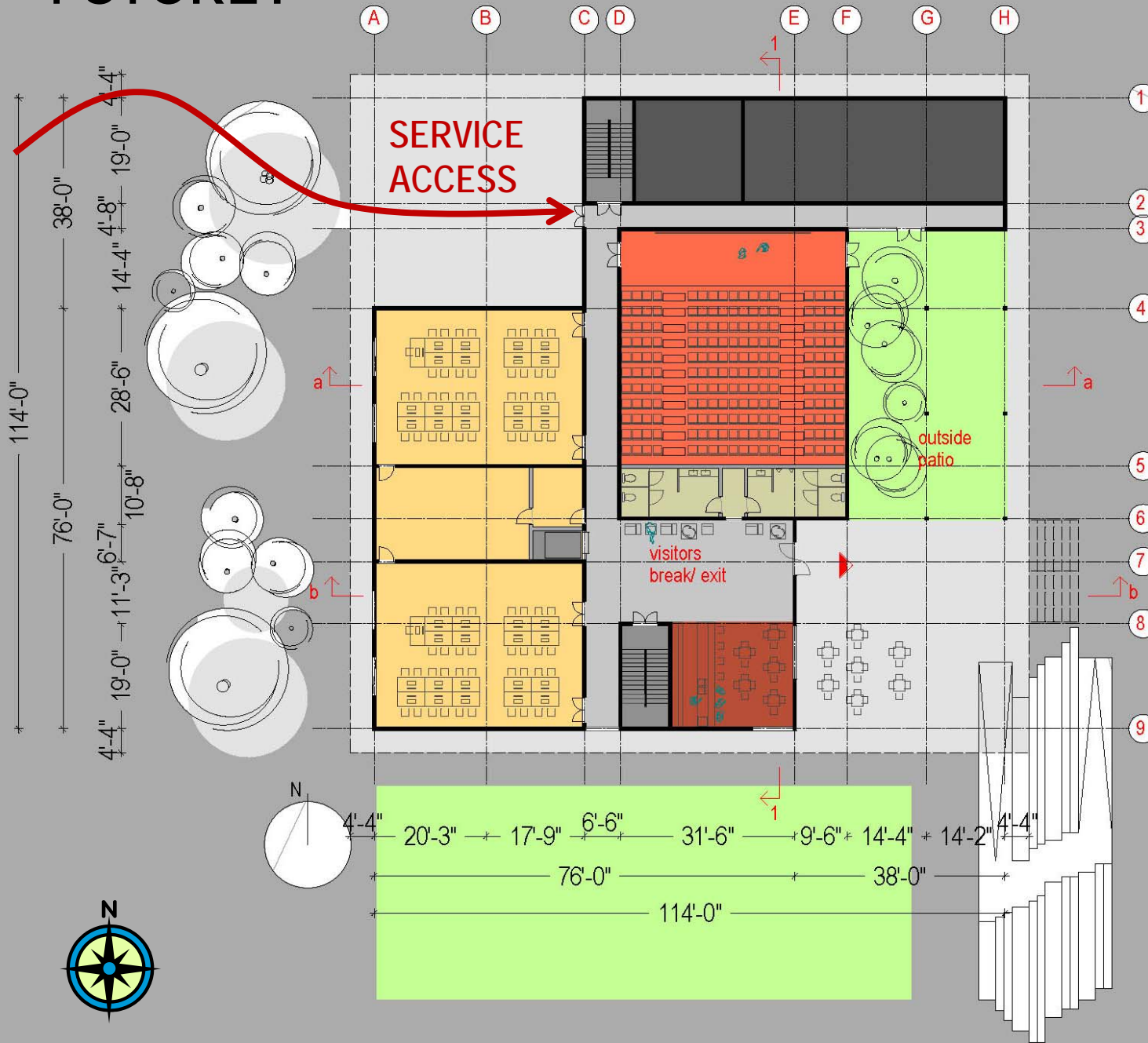
VISITORS — —

FACULTY = =

NATURE



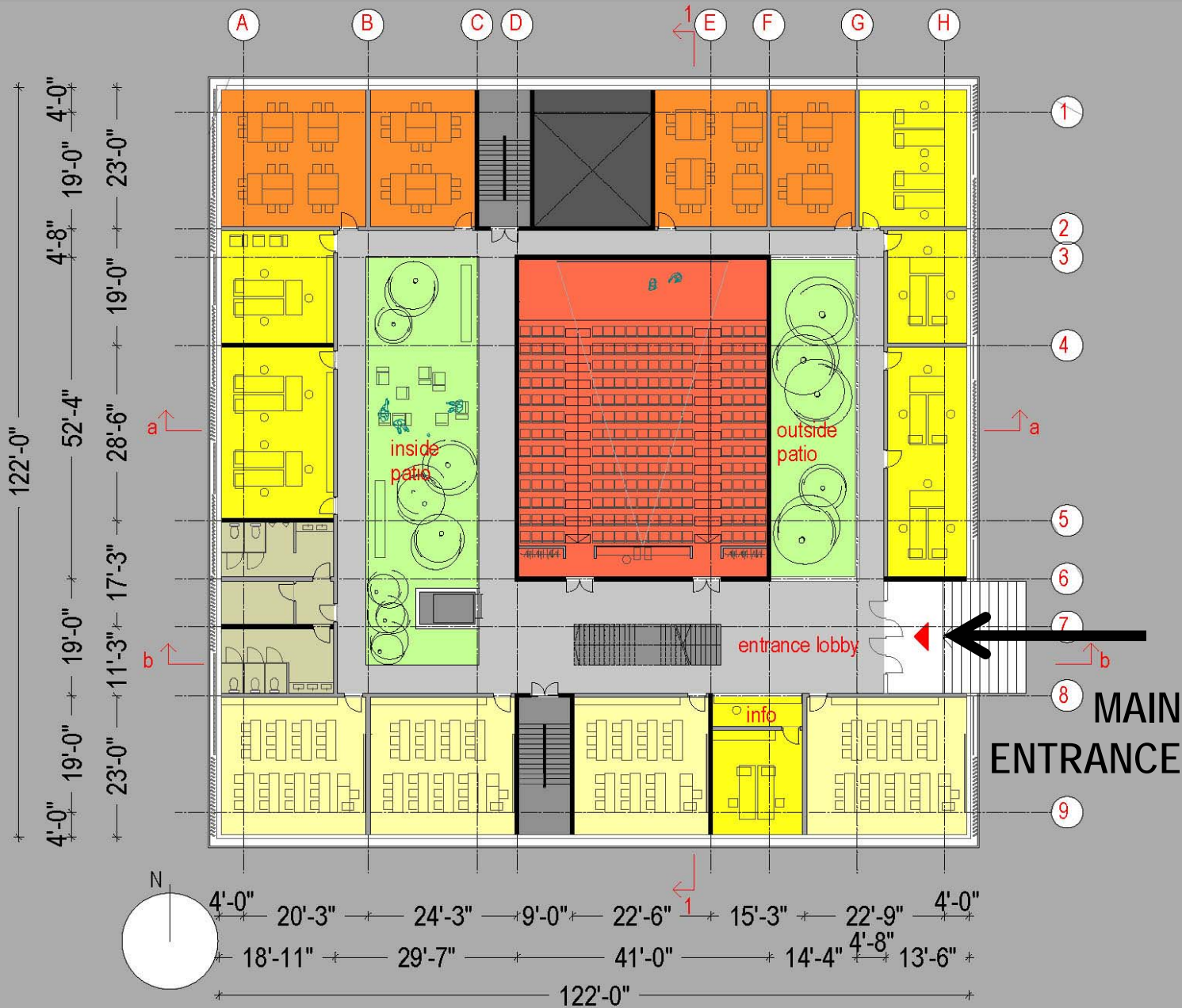
# 1 STOREY



- SERVICES**
- CORRIDORS
  - MECHANICAL SCHAFT
  - STAIRS
  - RESTROOMS
- VISITORS**
- AUDITORIUM
  - CAFE
- STUDENTS**
- INSTRUCTIONAL LABS
  - SMALL CLASSROOMS
  - LARGE CLASSROOMS
  - SEMINAR ROOMS
  - STUDENT OFFICES
- FACULTY**
- FACULTY OFFICES
  - SPECIAL OFFICES
  - FACULTY LOUNGE

NATURE

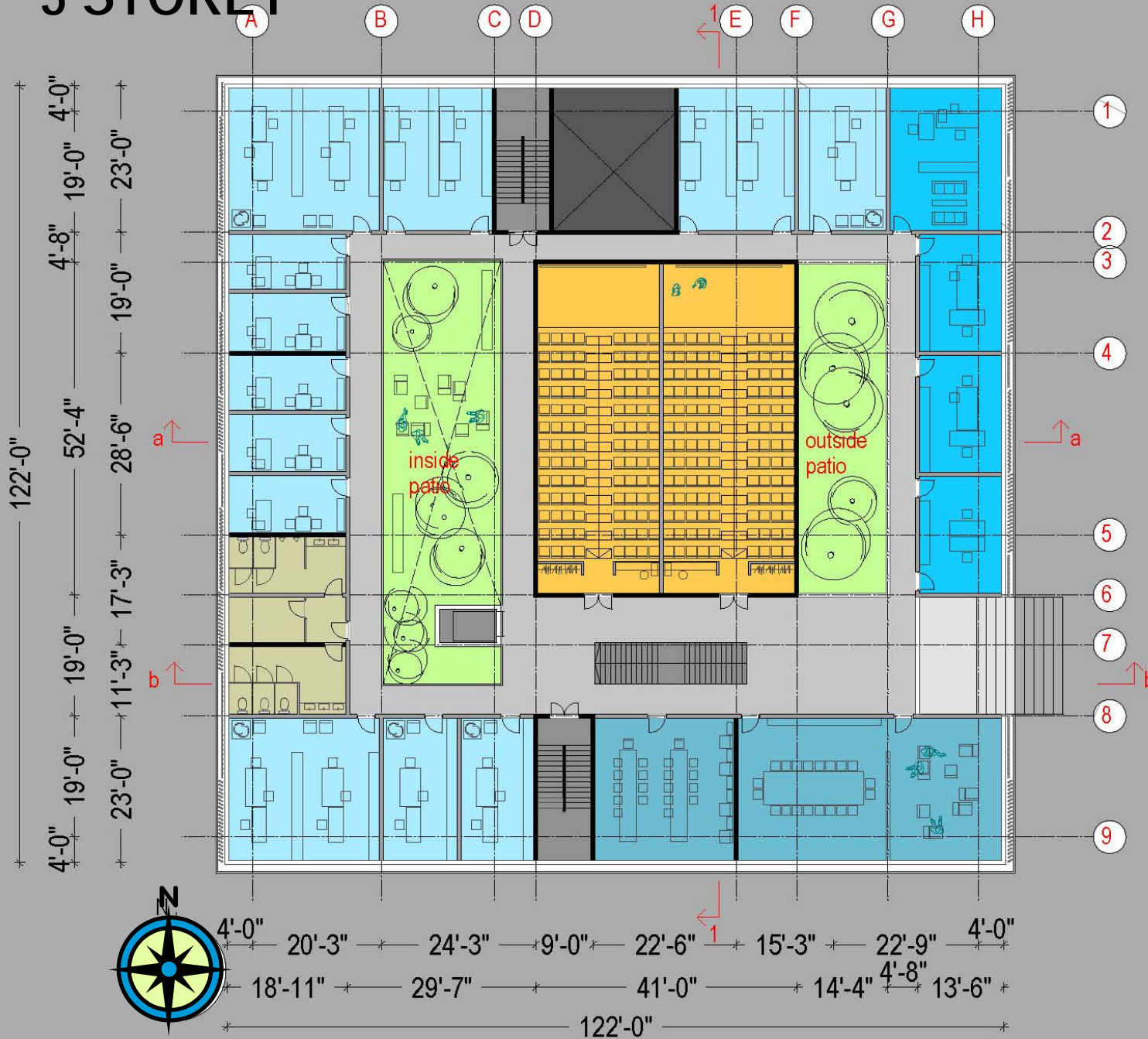
# 2 STOREY



- SERVICES**
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NATURE

# 3 STOREY

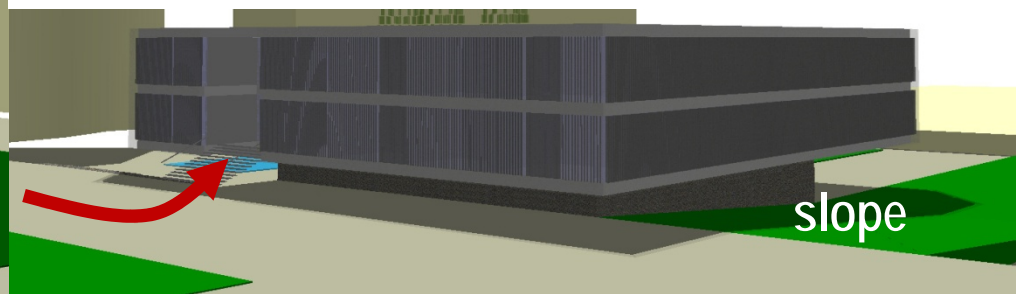
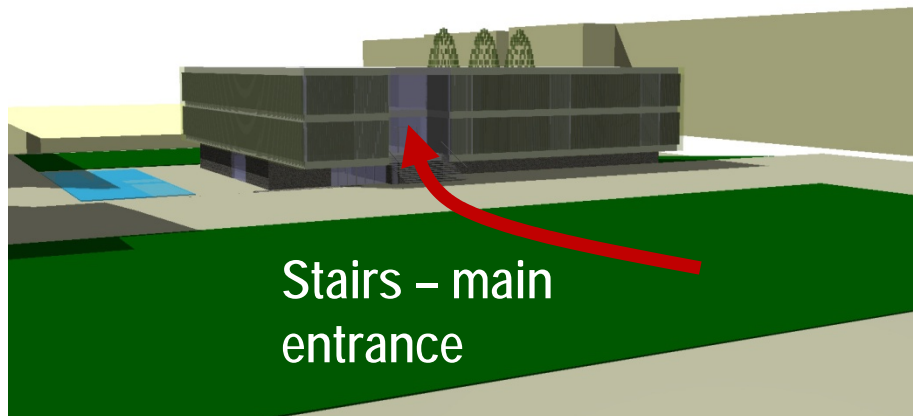
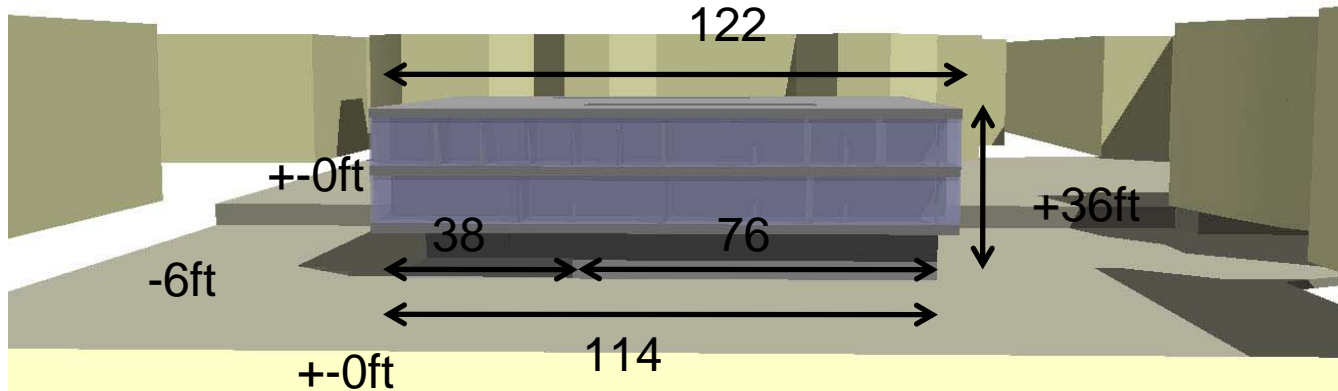
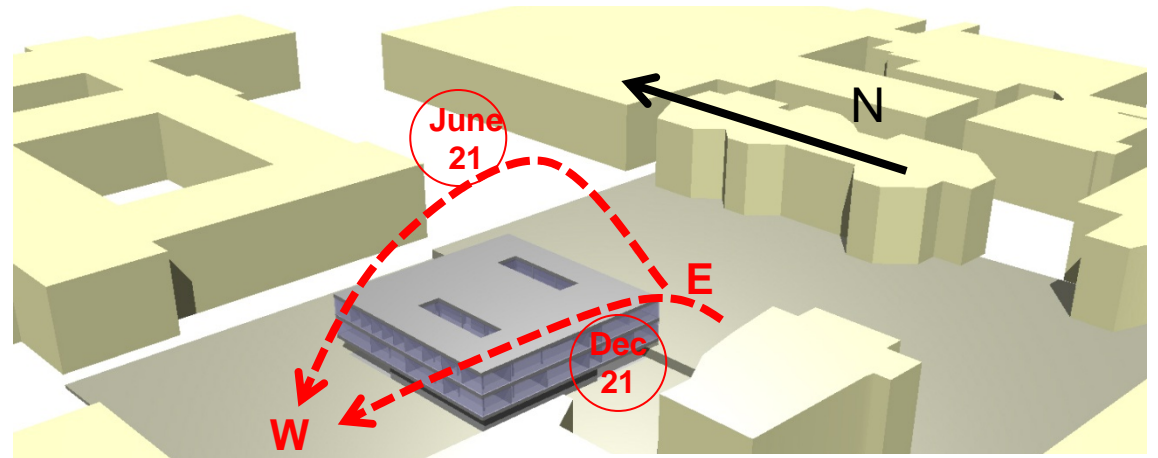


- SERVICES**
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  - MECHANICAL SCHAFT
  - STAIRS
  - RESTROOMS
- VISITORS**
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NATURE

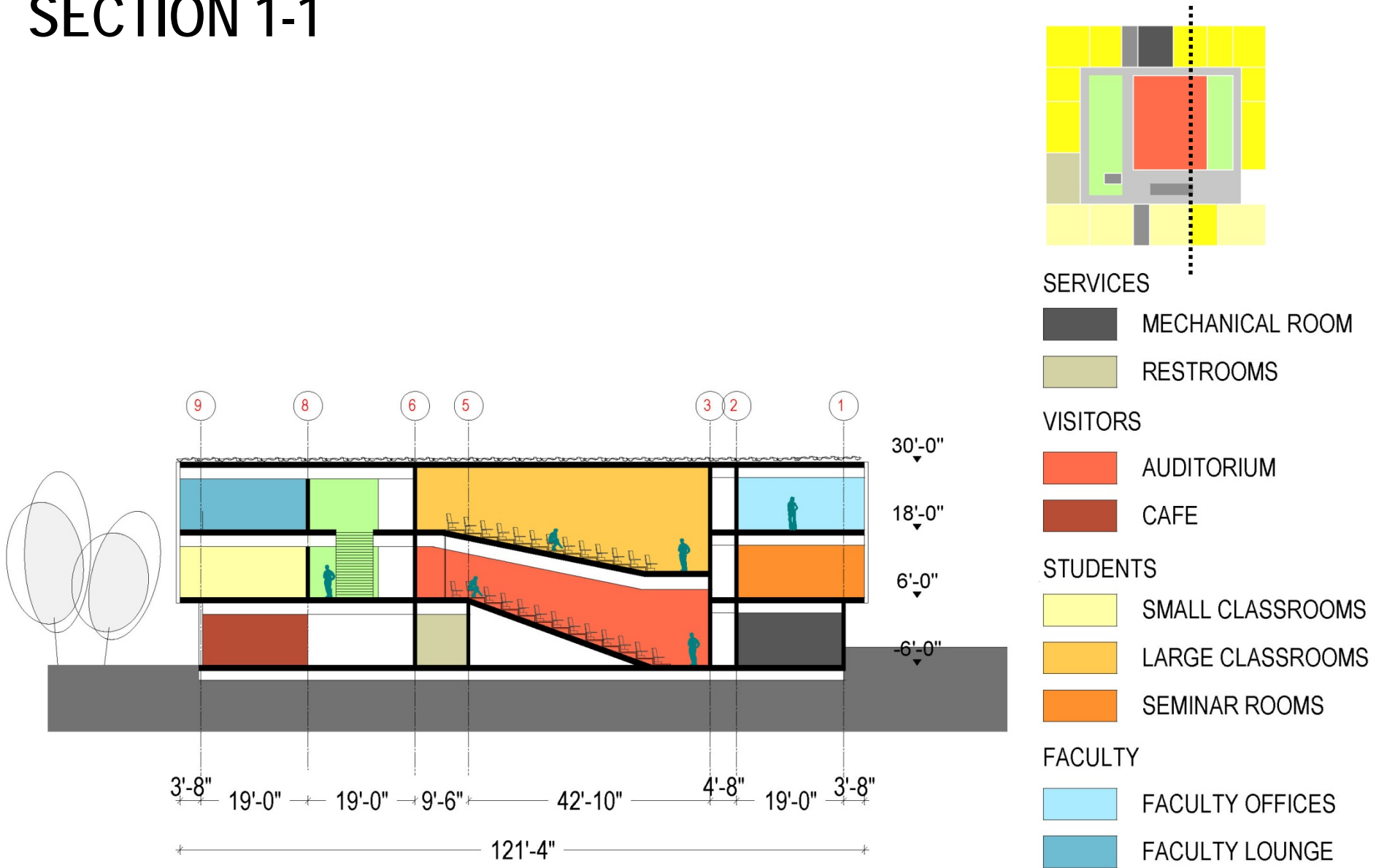


# 3D MODEL



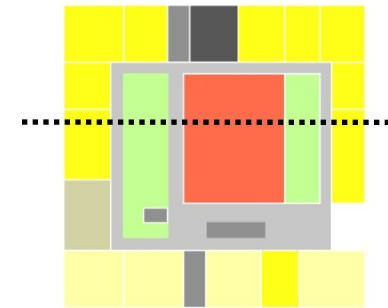
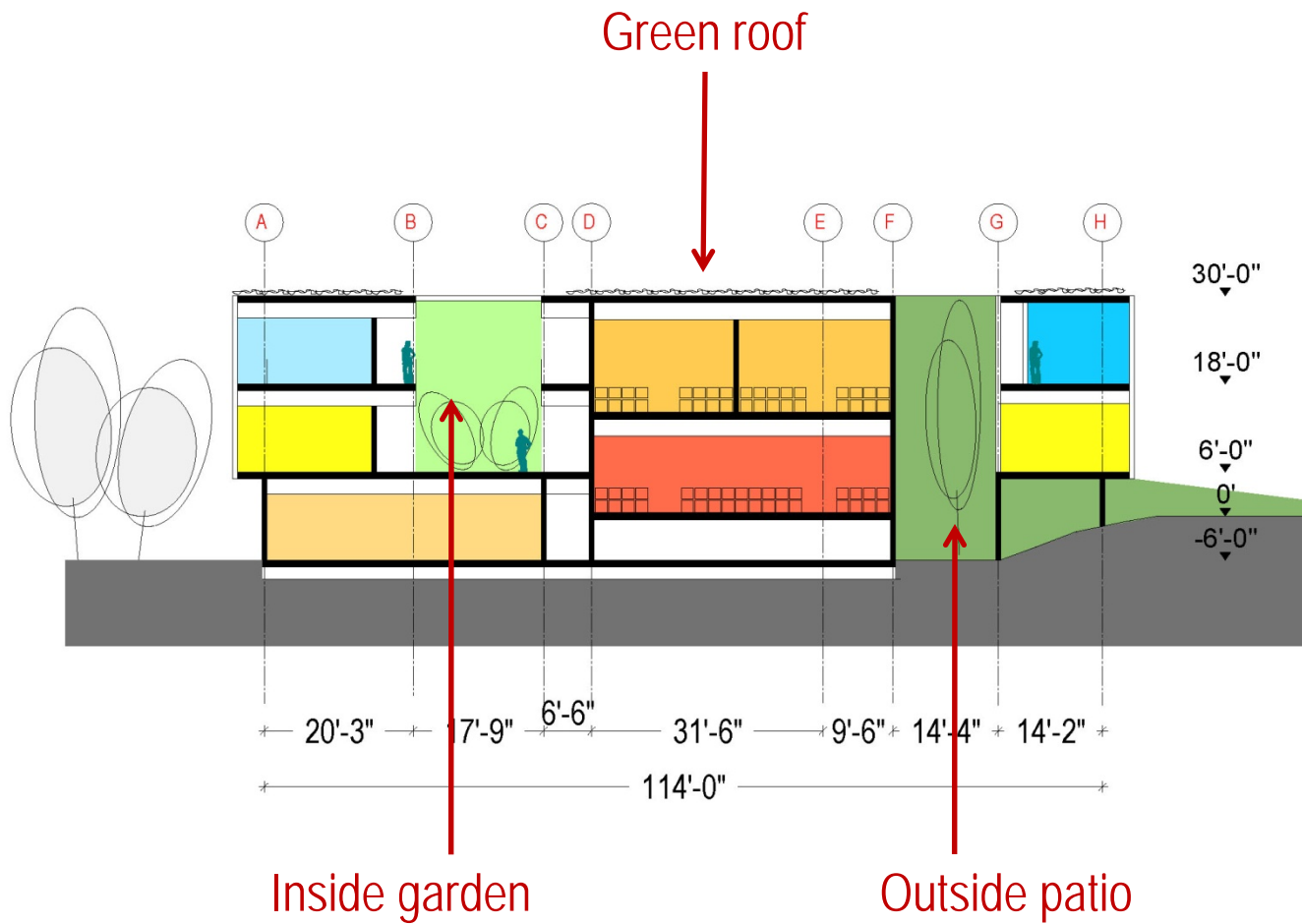
NATURE

# SECTION 1-1



NATURE

# SECTION a-a



VISITORS

AUDITORIUM

STUDENTS

INSTRUCTIONAL LABS

LARGE CLASSROOMS

STUDENT OFFICES

FACULTY

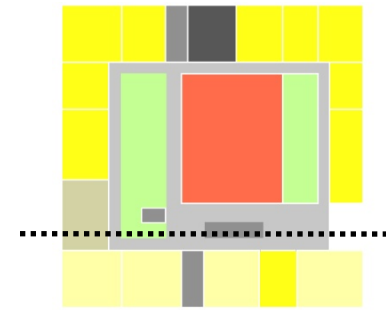
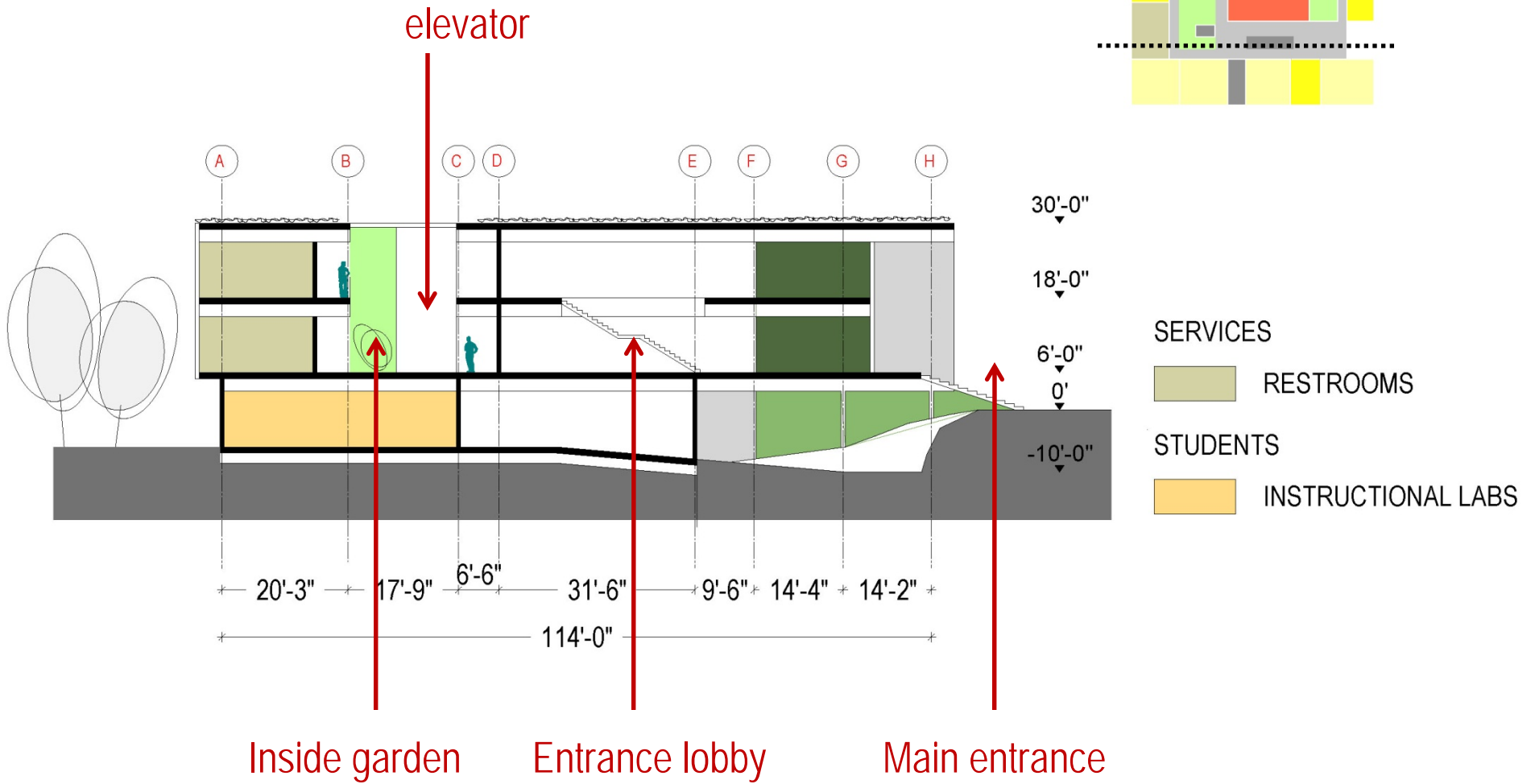
FACULTY OFFICES

SPECIAL OFFICES

NATURE



# SECTION b-b



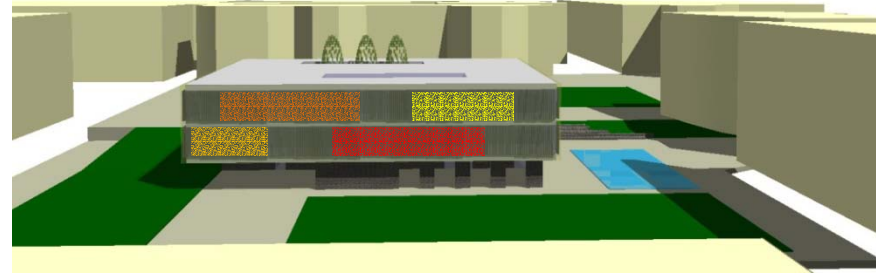
NATURE

# FACADE – CONCRETE + GLASS

- DOUBLE GLASSED FACADE



- VERTICAL SCREENS



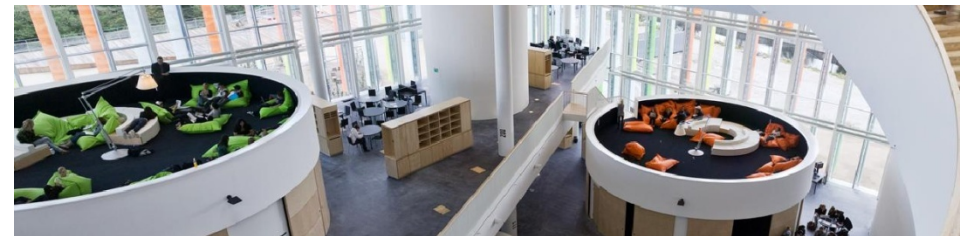
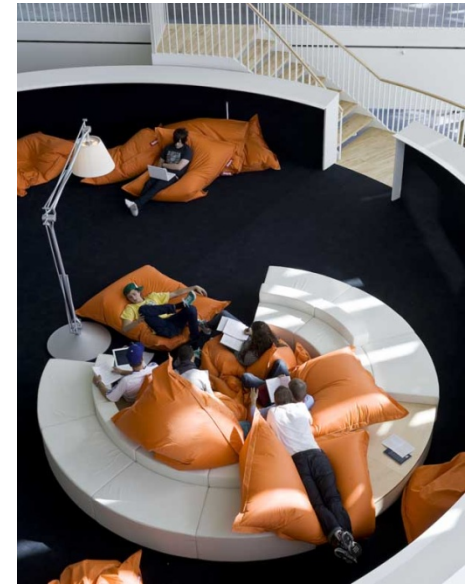
Orestad, Denmark,  
Gimnasium





# EXPERIENCE IN THE BUILDING...

- LEARNING
- GLASS STAIRS AND ELEVATOR
- INSIDE GARDENS
- INSIDE PATIO



Orestad, Denmark, Gimnasium



NATURE

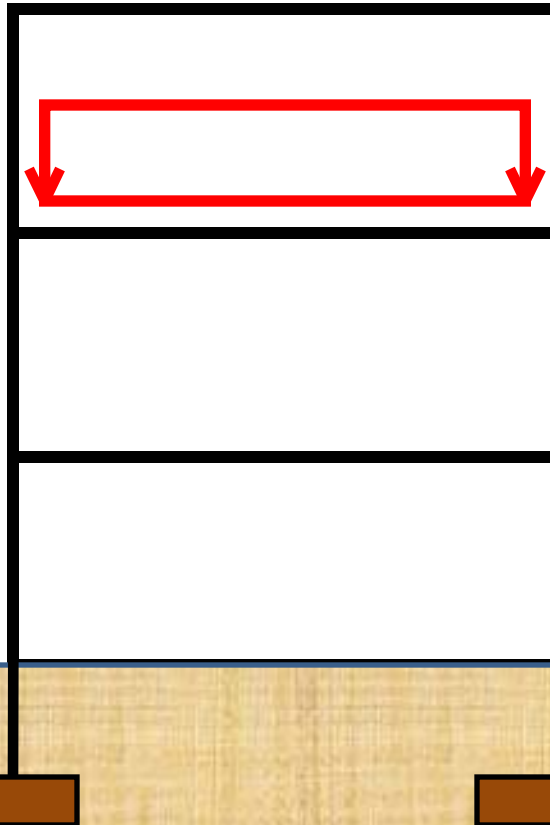


# STRUCTURAL CONCEPTS

## LOADS

### Live Loads:

<b>Classrooms:</b>	40 psf
<b>Offices:</b>	50 psf
<b>Corridors:</b>	100 psf
<b>Auditorium:</b>	100 psf
<b>Roof (green):</b>	100 psf



### Earthquake:

<b>Seismic Zone:</b>	High
<b>Soil Type:</b>	D
<b><math>S_{DS}</math>:</b>	1.225
<b><math>S_{D1}</math>:</b>	0.626

### Wind:

<b>Wind Speed:</b>	<85mph
<b>Building Class:</b>	III
<b>Exposure</b>	B

### Soil:

<b>Type:</b>	Sandy soil
<b>Bearing pressure:</b>	5000 psf
<b>Water depth:</b>	15 ft
<b>Liquefaction:</b>	No

# ARCHITECTURAL CONCEPT 1 EVALUATION

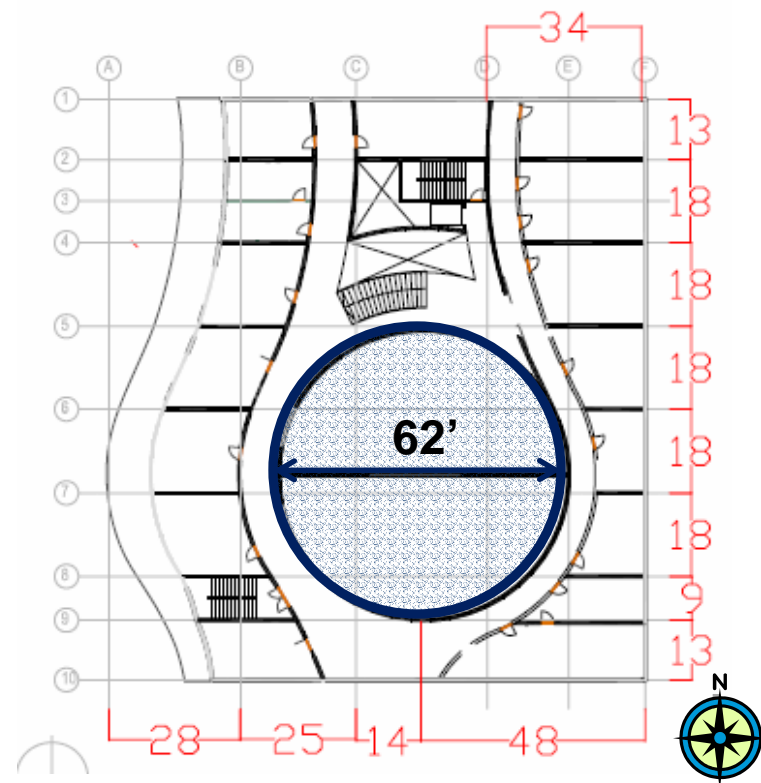
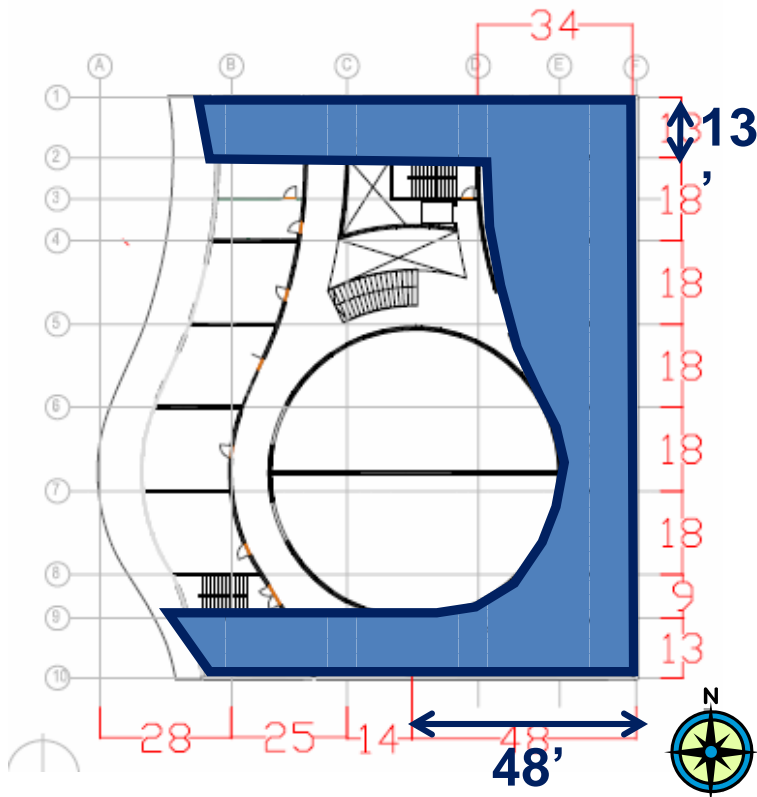
WAVE

- Challenges

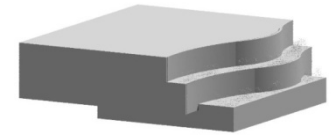
- ★ Two storey cantilever , 48 ft long (max)
- ★ 62 ft span over the auditorium
- ★ Unsymmetrical layout

- Advantages

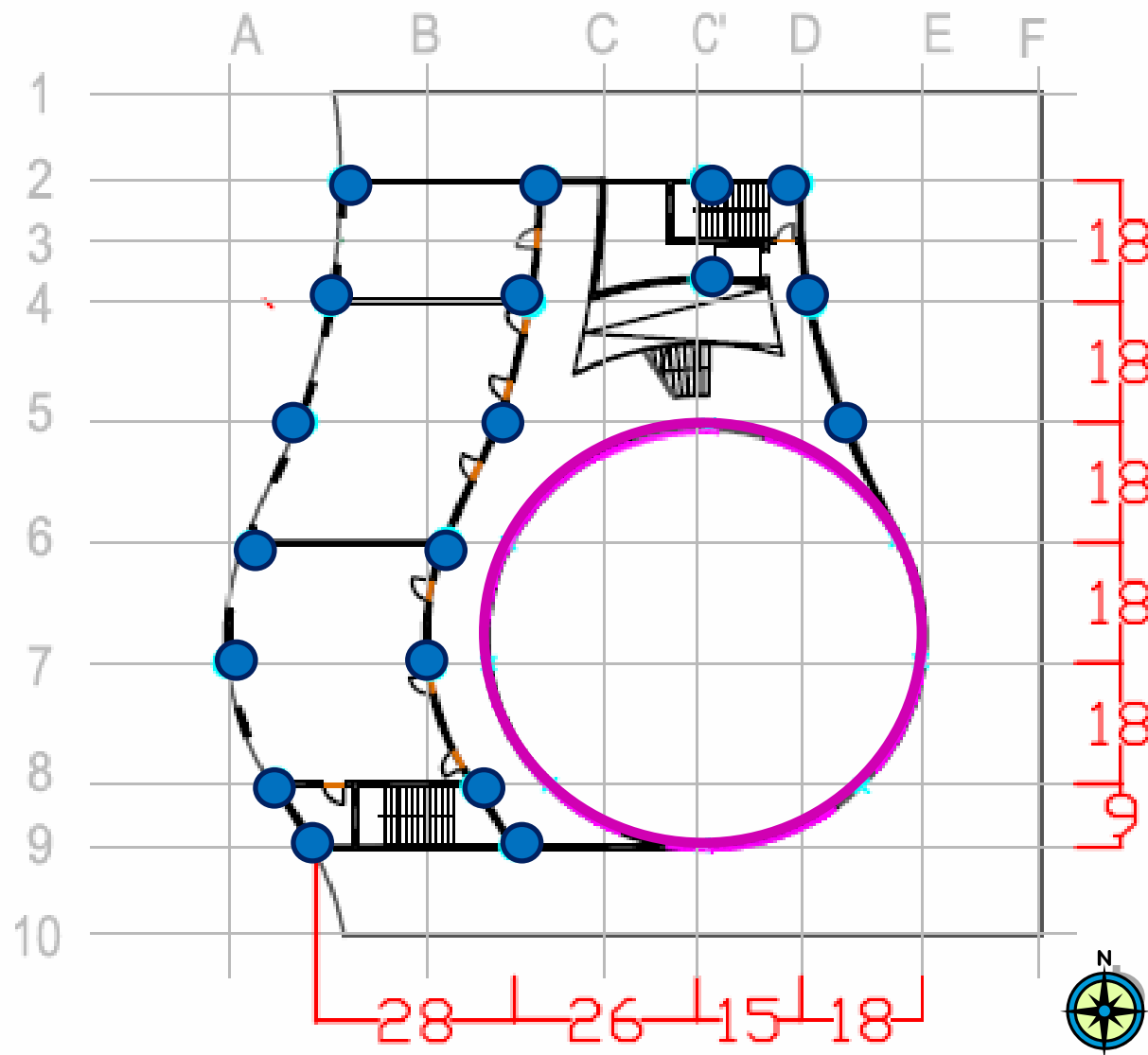
- ★ Strong circular closed form core



# COLUMN LAYOUT



## FIRST FLOOR

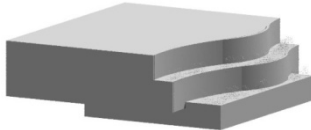


● Columns  
— Shear Core

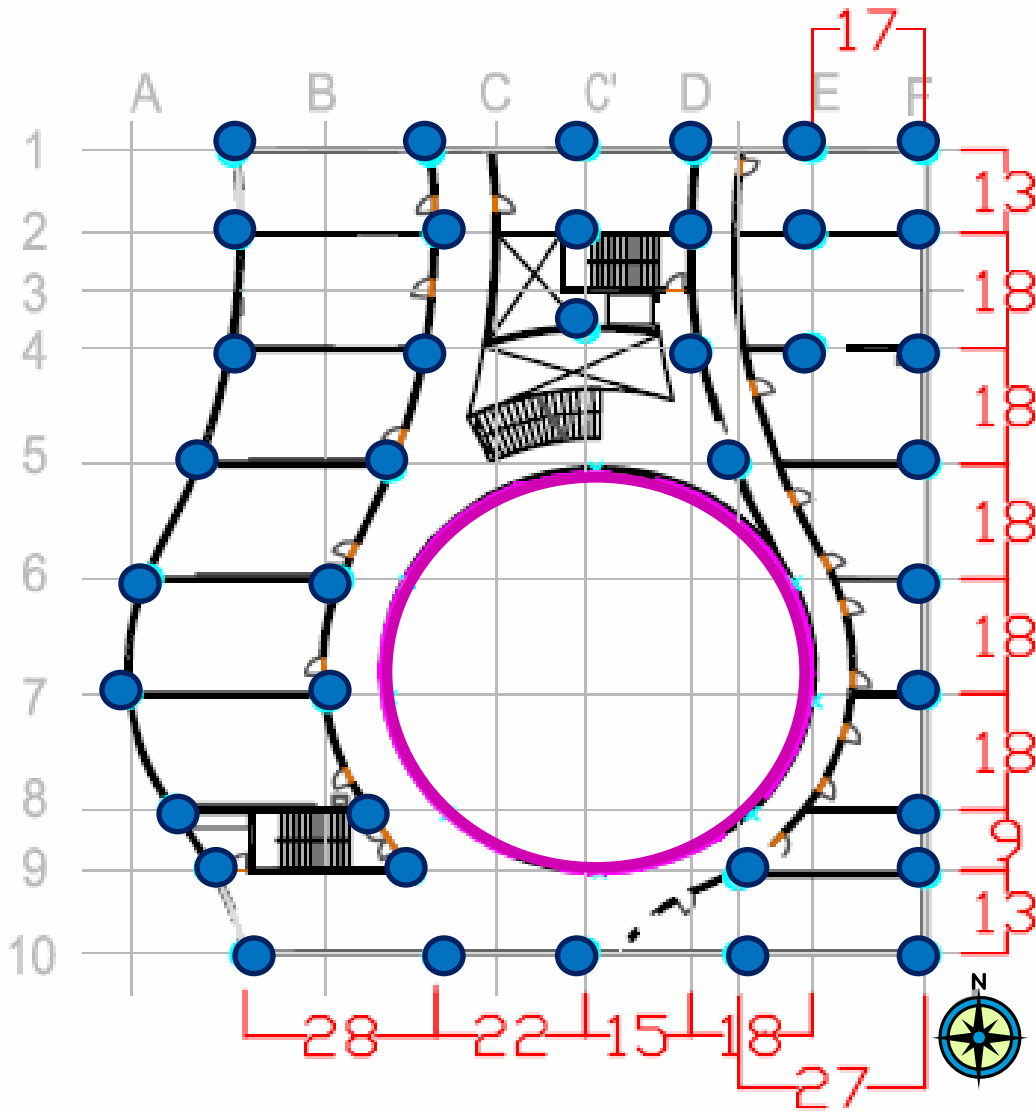
WAVE



# COLUMN LAYOUT



## SECOND FLOOR



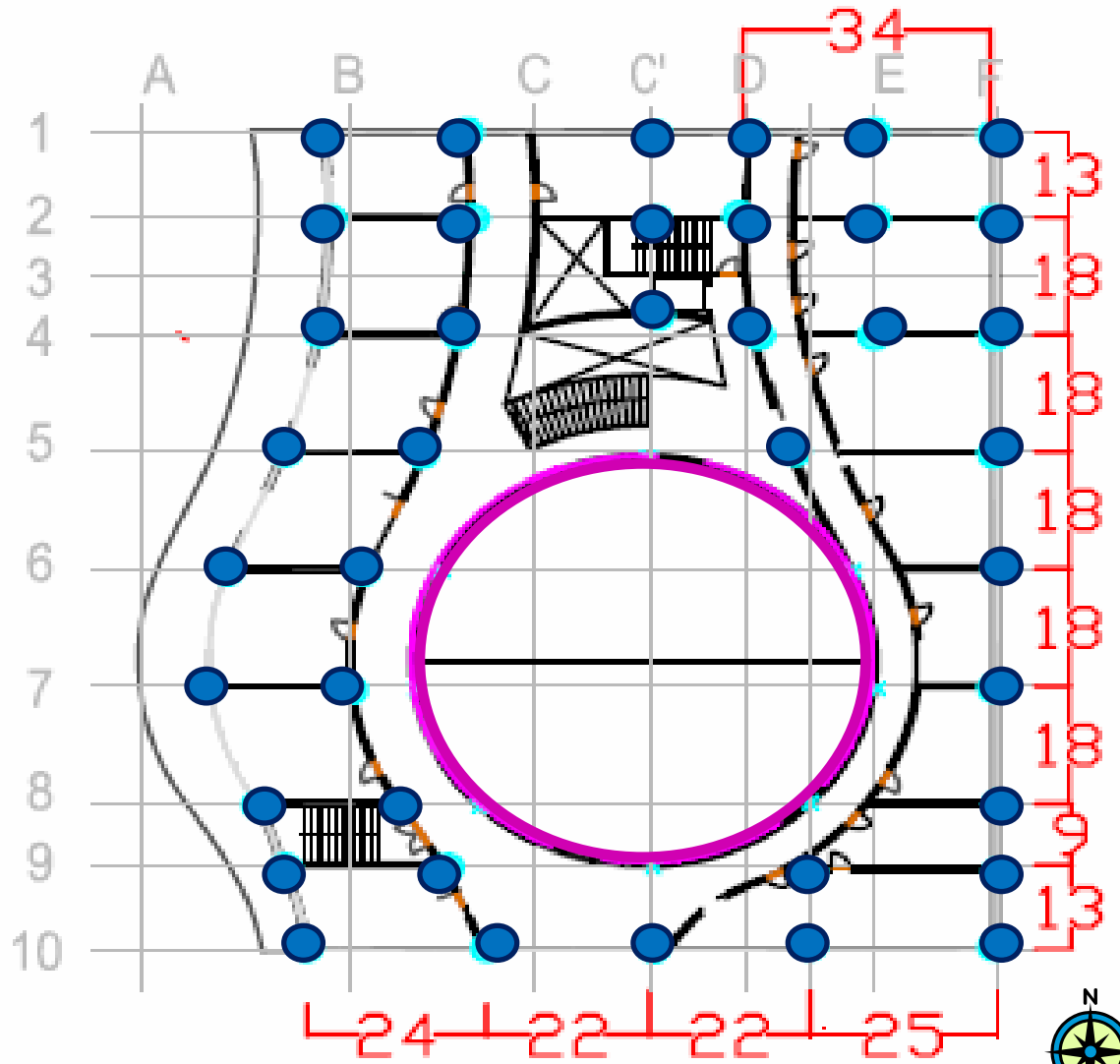
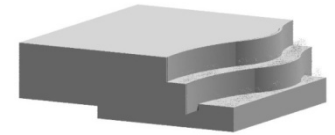
● Columns

— Shear Core

WAVE

# COLUMN LAYOUT

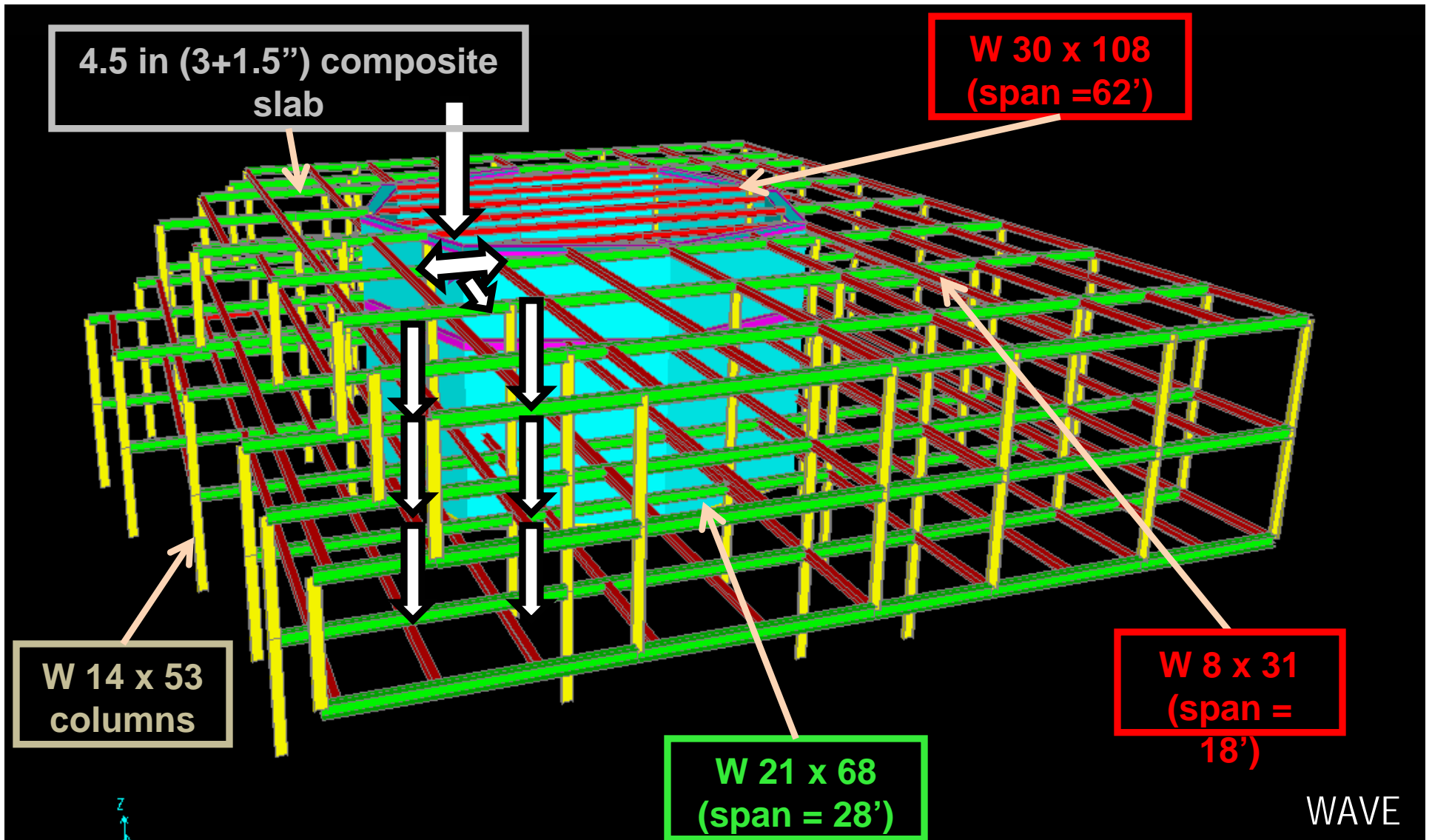
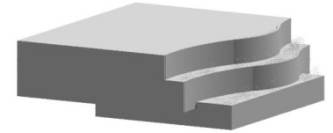
## THIRD FLOOR



- Columns
- Shear Core

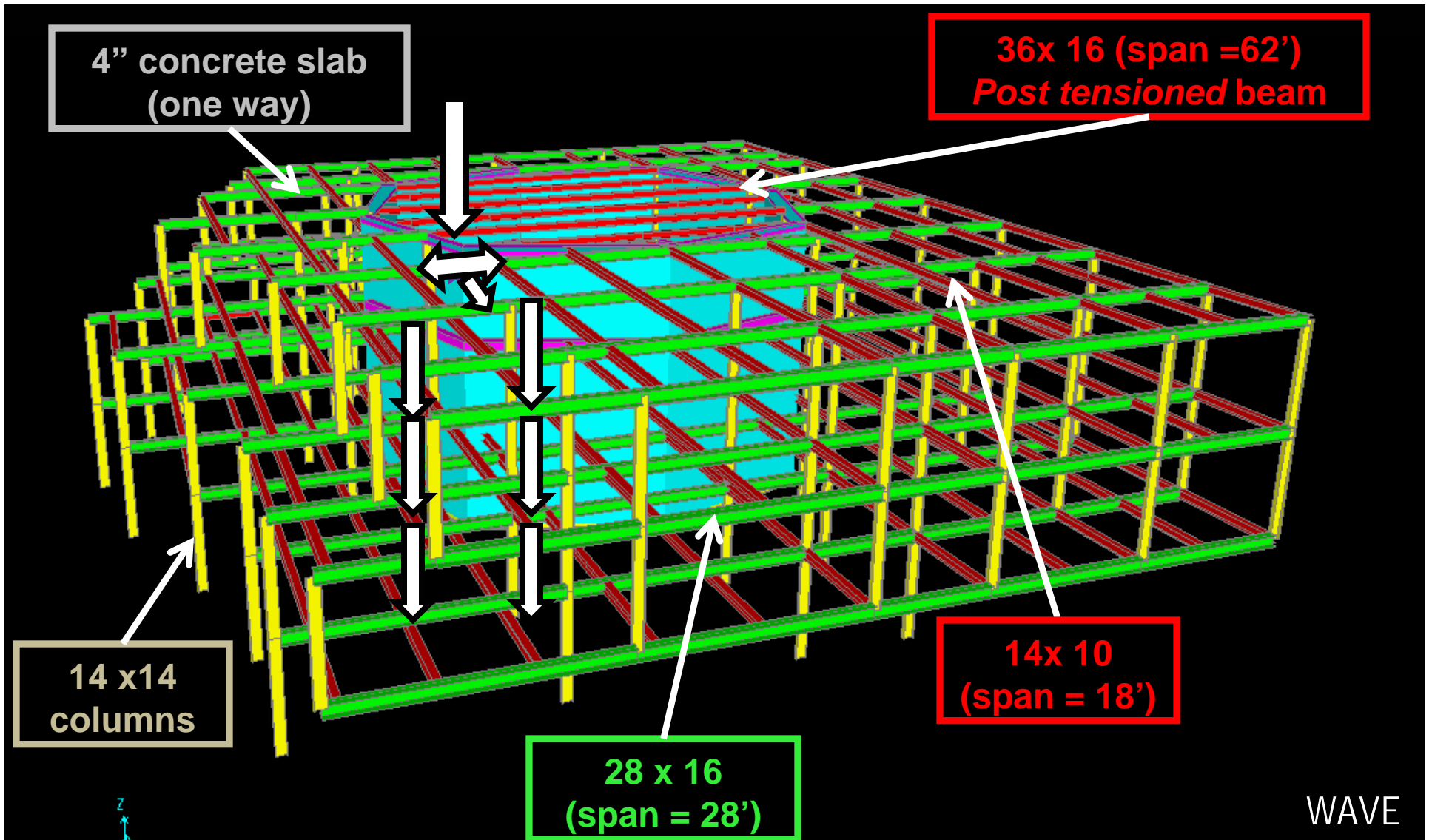
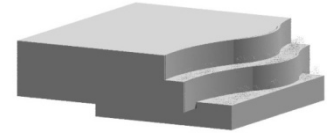
WAVE

# TYPICAL MEMBERS - STEEL

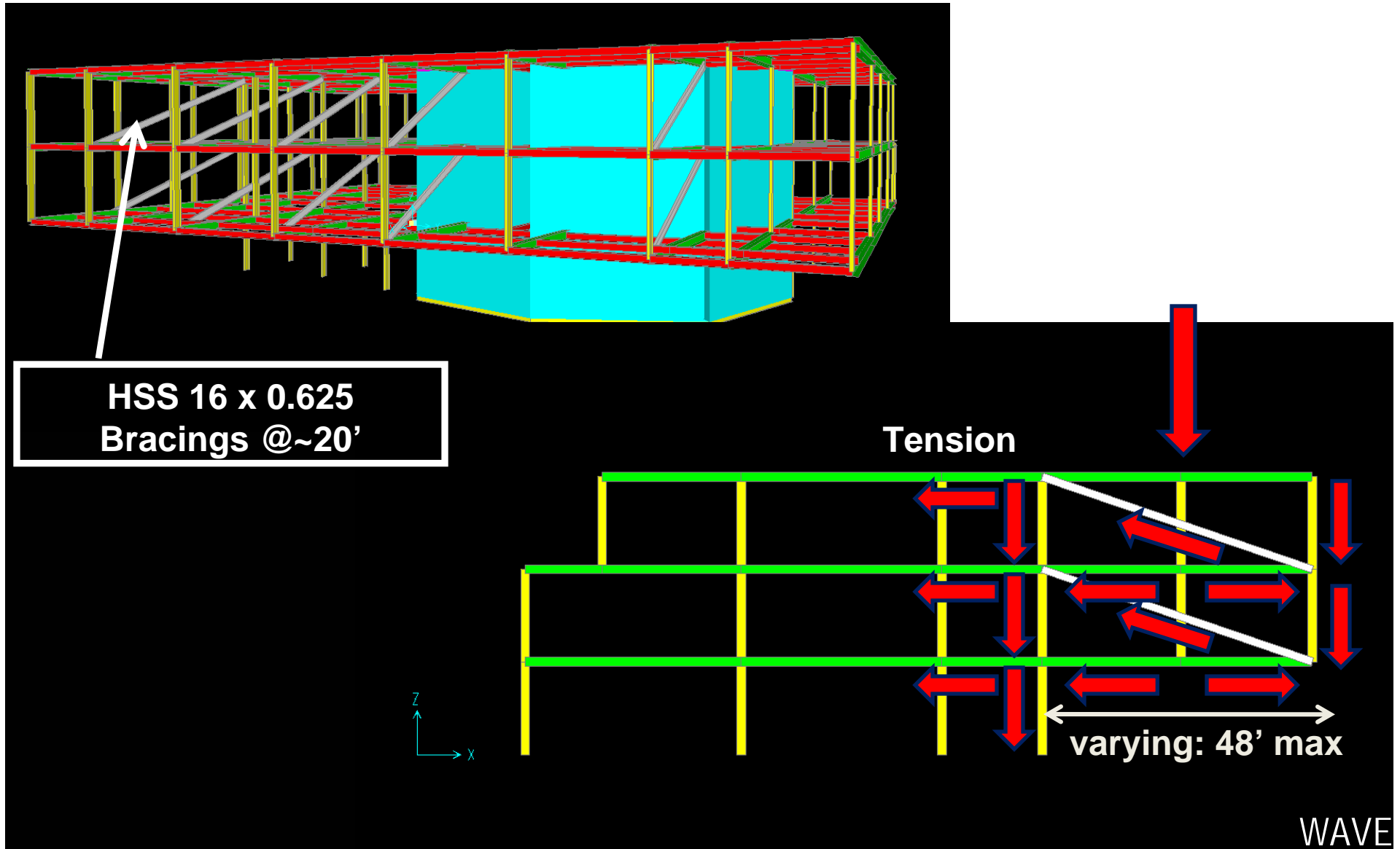
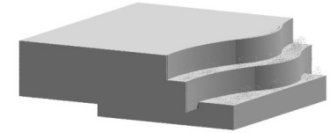




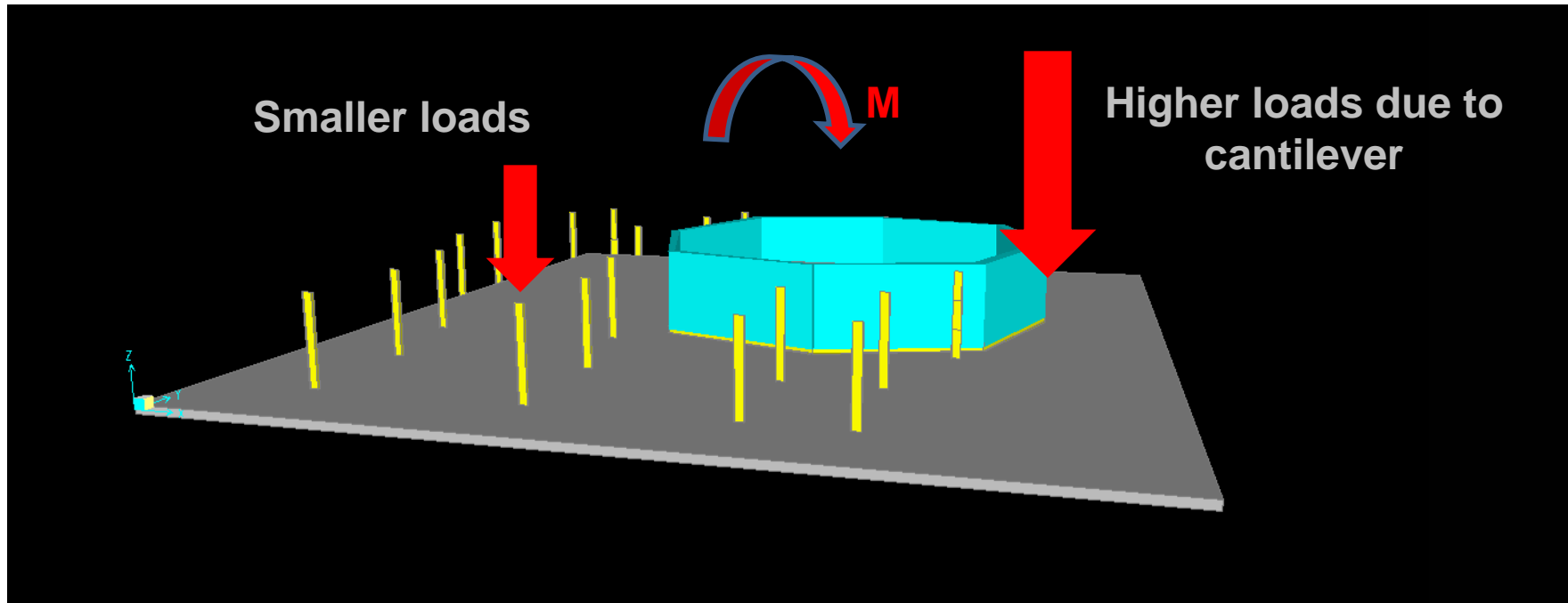
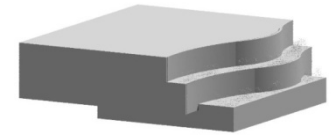
# TYPICAL MEMBERS - CONCRETE



# SOLUTION TO CHALLENGES - STEEL



# FOUNDATION



Deep foundation is likely to be used

## Soil Info

- ❖ Sandy Soil
- ❖ Bearing pressure: 5 ksf
- ❖ Water depth: 15 ft
- ❖ No liquefaction



# ARCHITECTURAL CONCEPT 2 EVALUATION

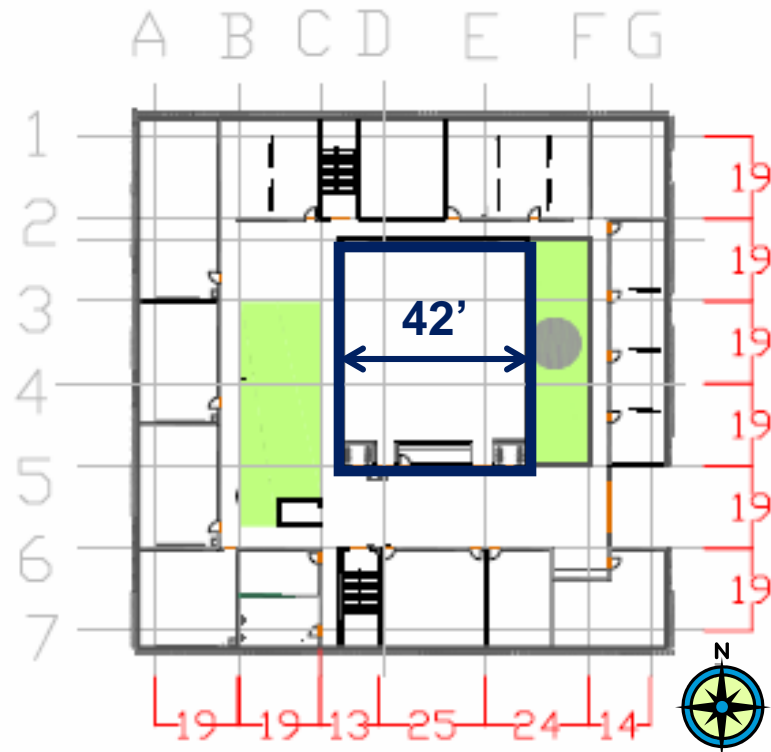
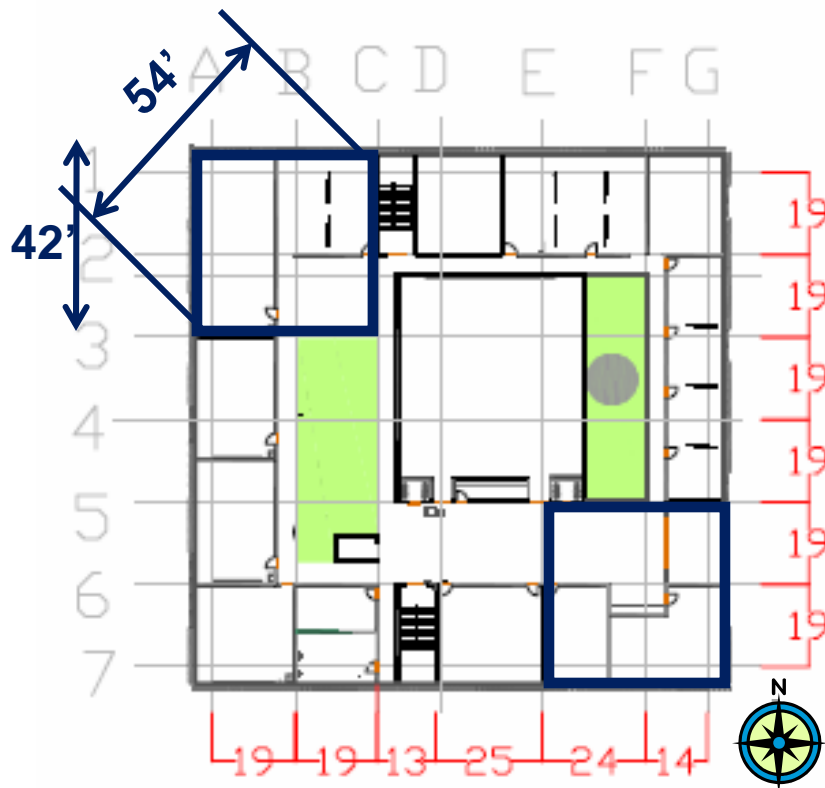
NATURE

- Challenges

- ★ Two story cantilever, 42 ft long
- ★ Inside openings interrupting EQ load path

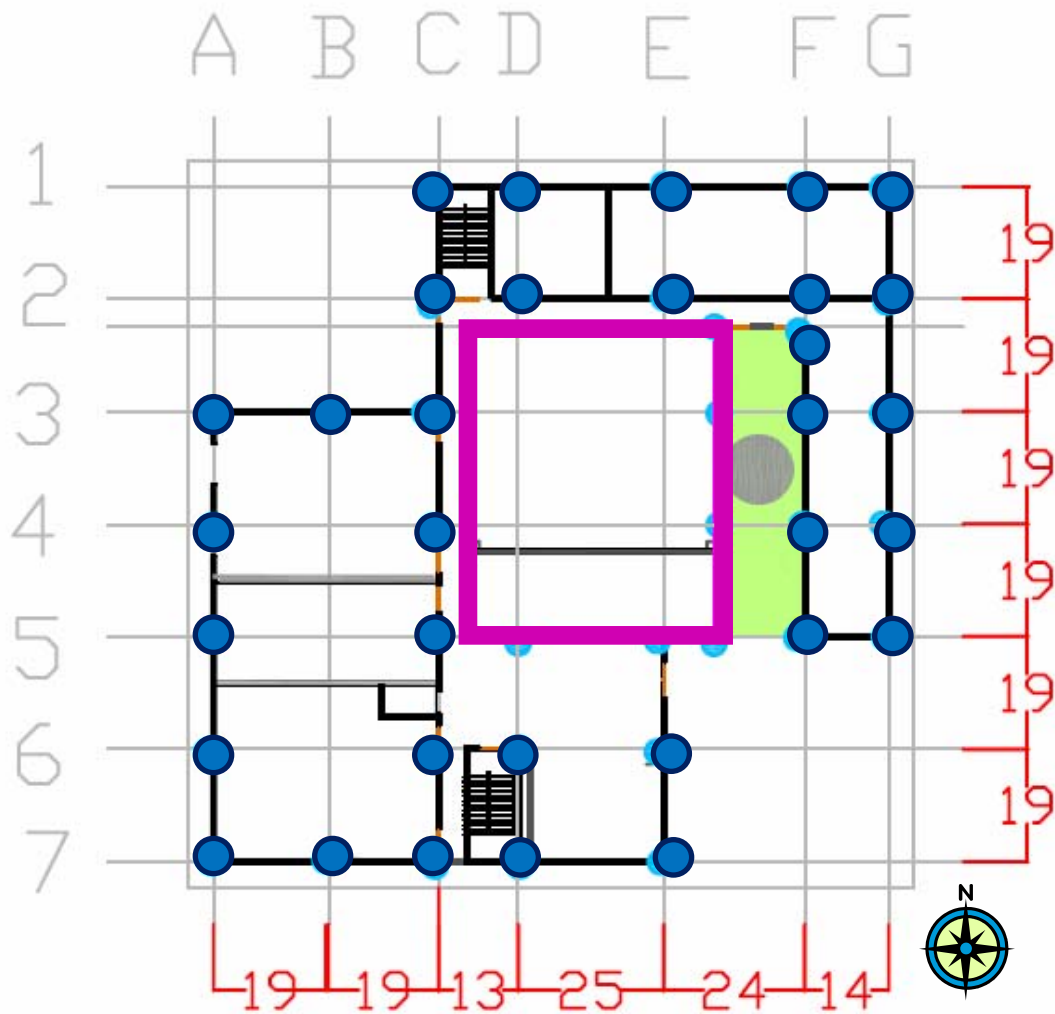
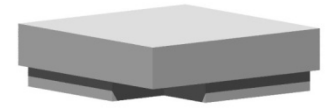
- Advantages

- ★ The more rectangular form of the building
- ★ Allowance for the concrete core around the auditorium



# COLUMN LAYOUT

## FIRST FLOOR

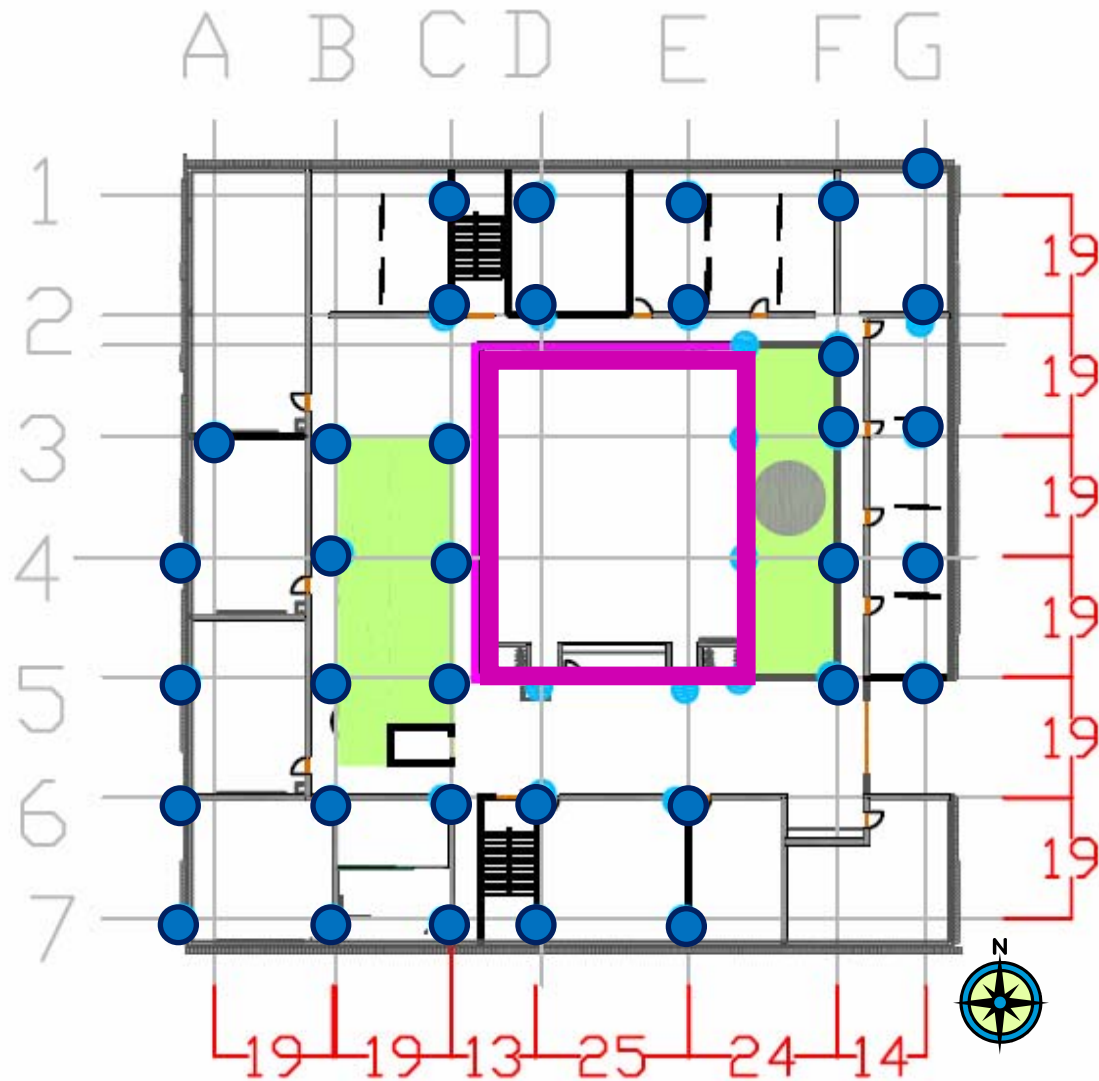
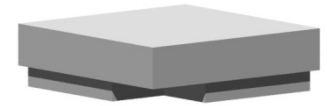


- Columns
- Shear Core

NATURE

# COLUMN LAYOUT

## SECOND FLOOR

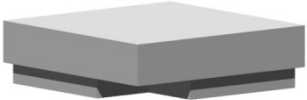


- Columns
- Shear Core

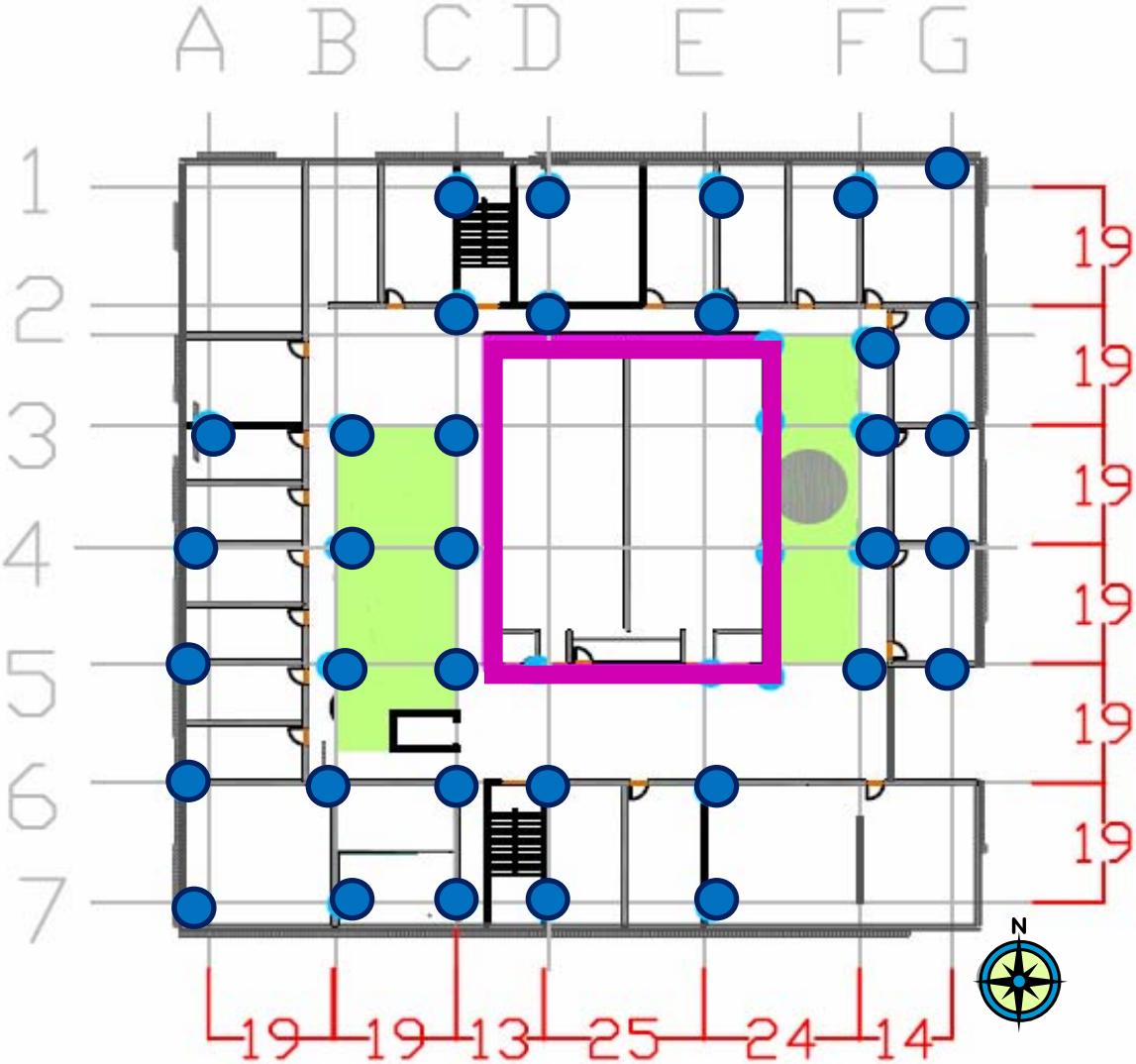
NATURE



# COLUMN LAYOUT



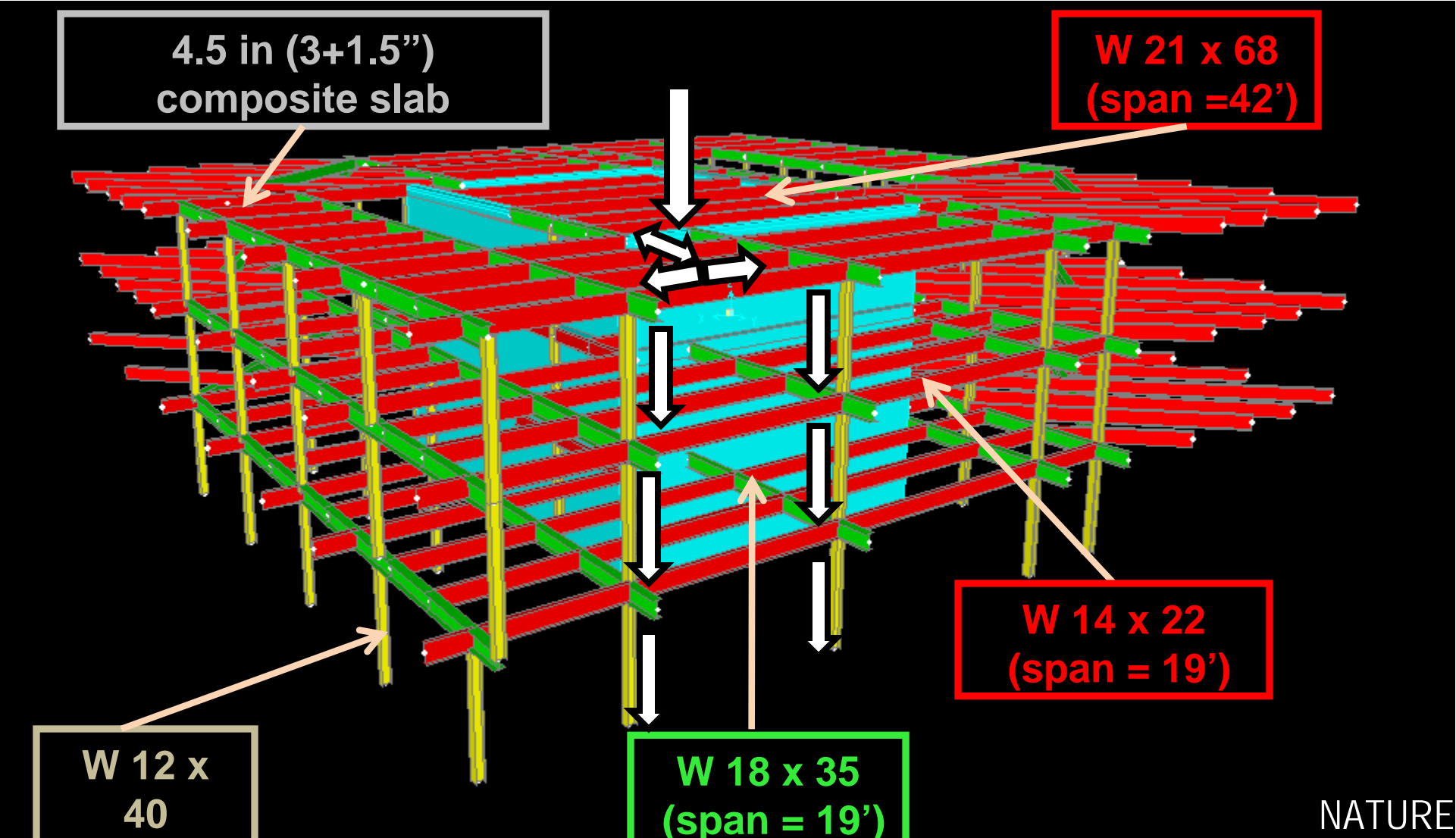
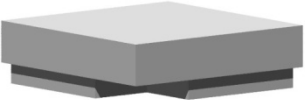
## THIRD FLOOR



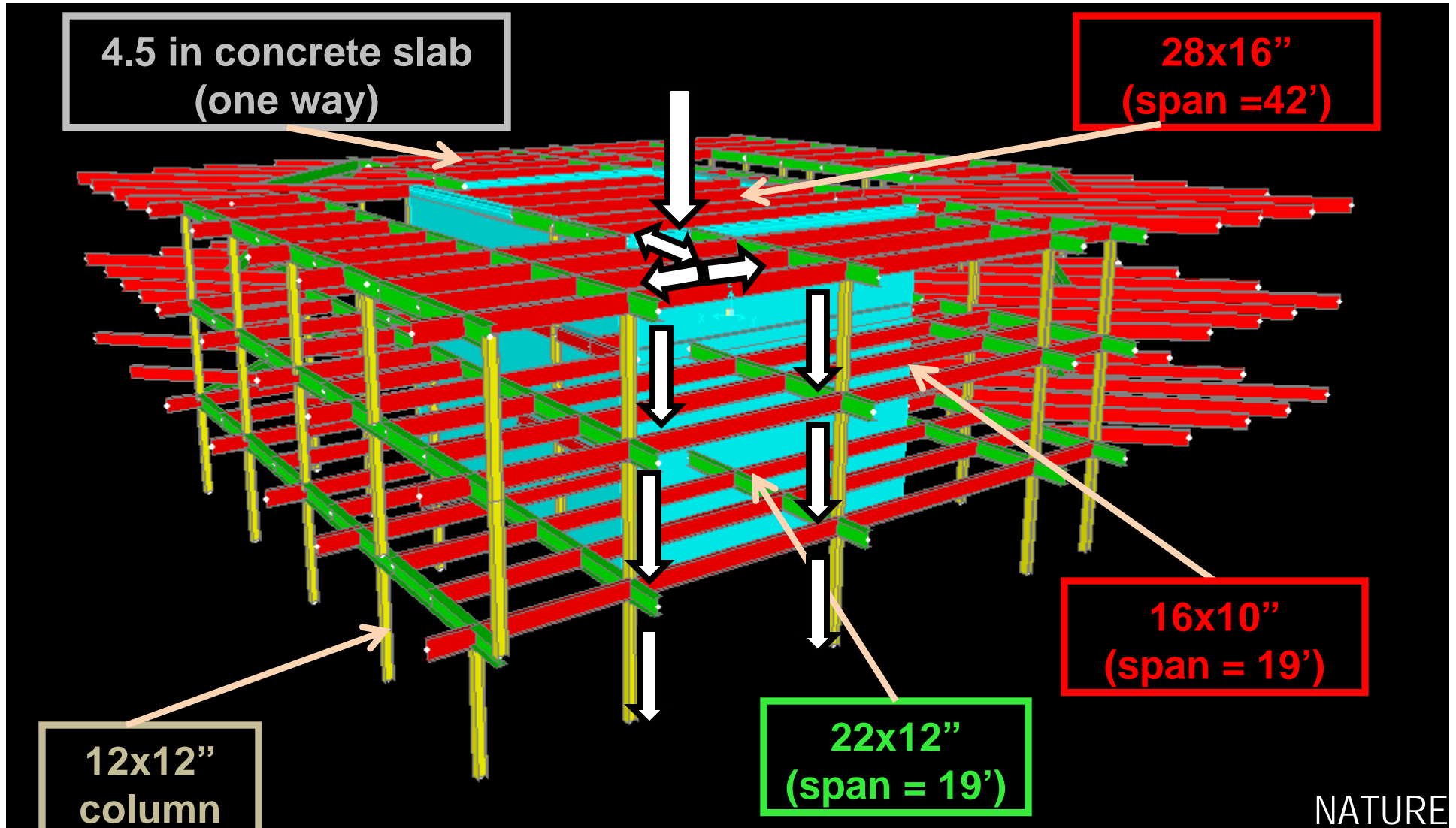
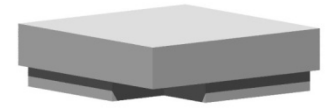
- Columns
- Shear Core

NATURE

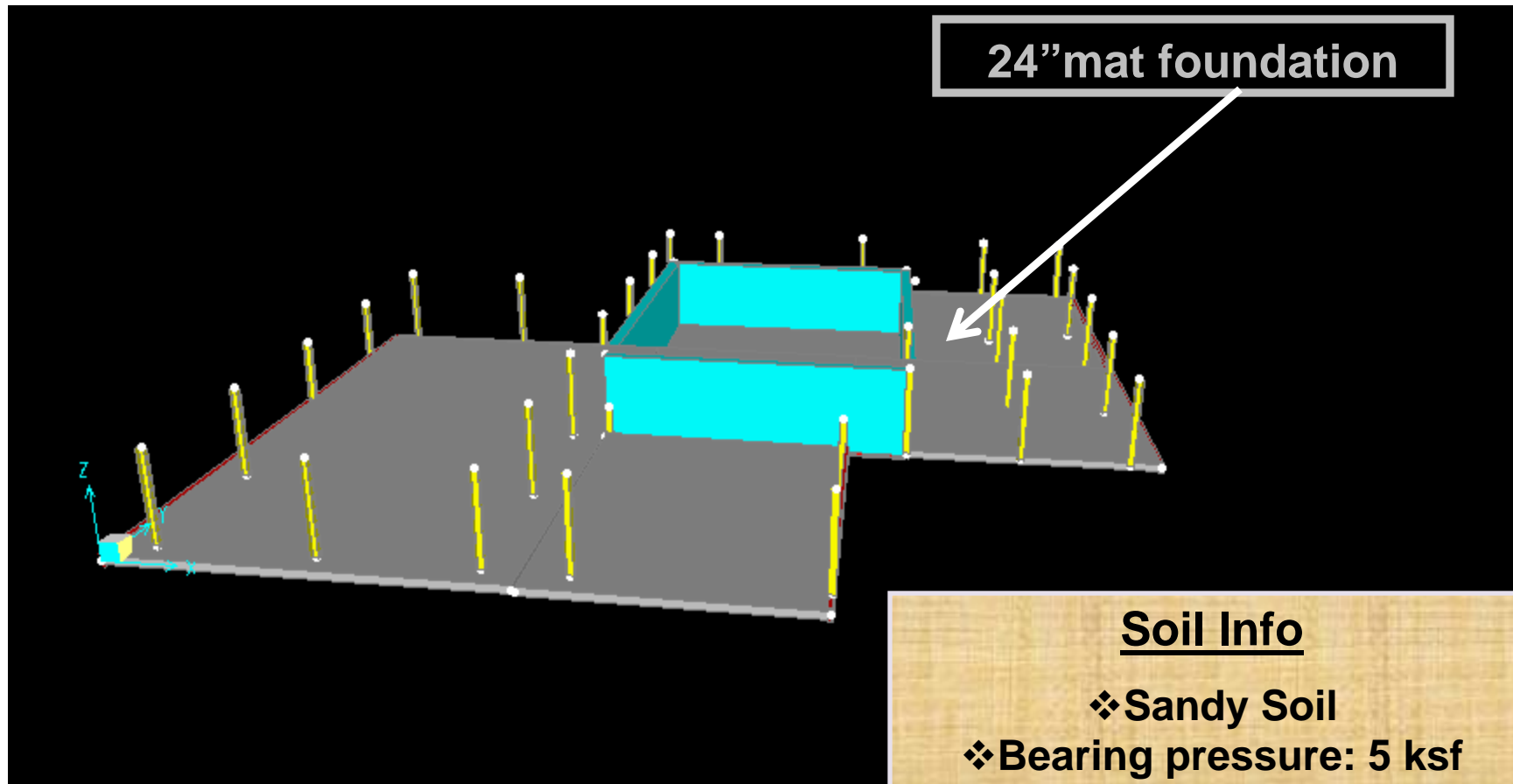
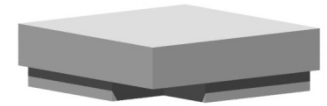
# TYPICAL MEMBERS - STEEL



# TYPICAL MEMBERS - CONCRETE



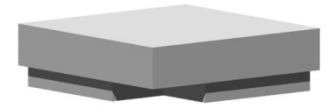
# FOUNDATION



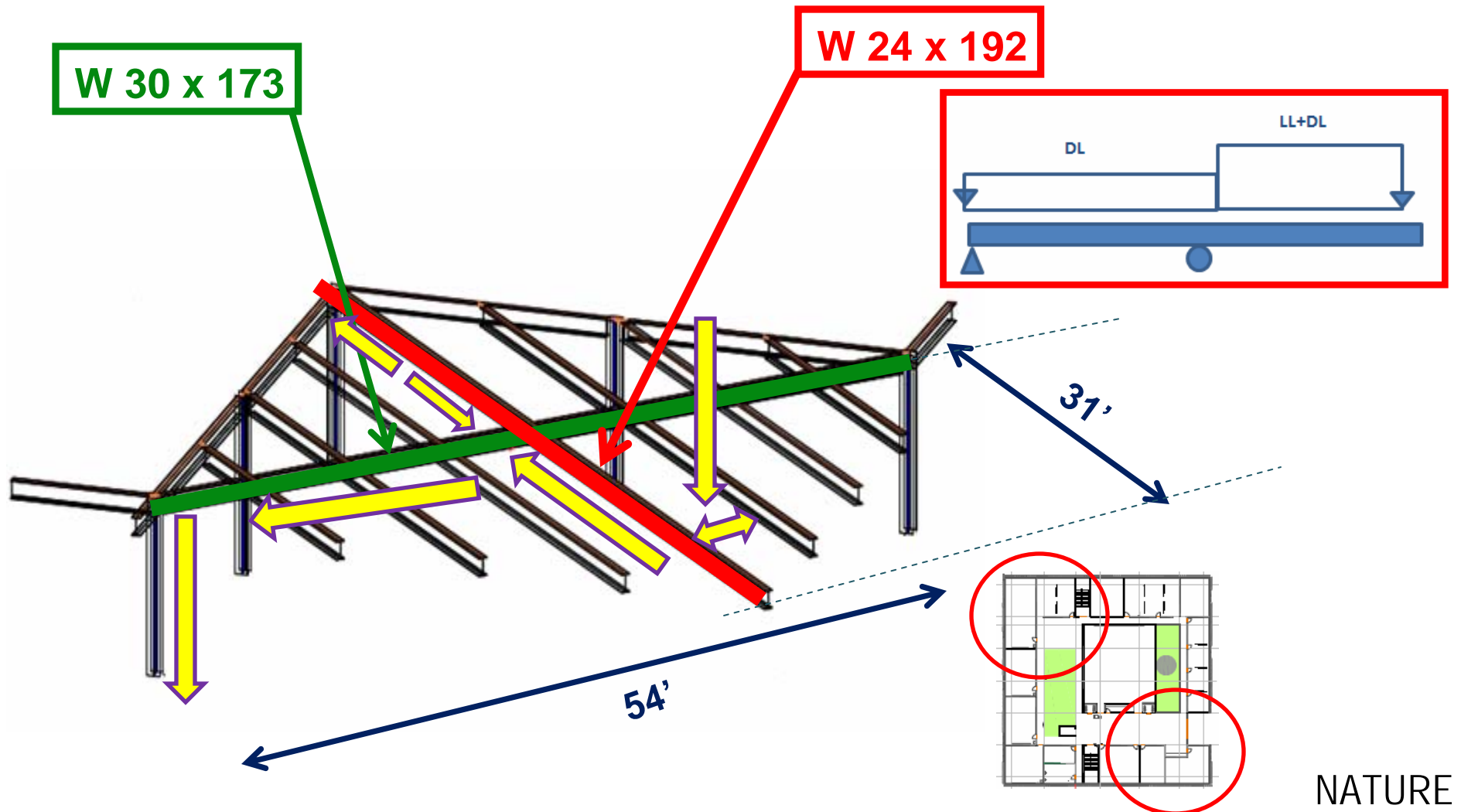
$$q_{\max} = 1.1 \text{ ksf} \ll 5 \text{ ksf}$$



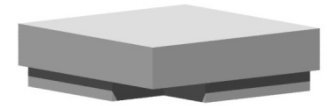
# SOLUTION TO CHALLENGES - STEEL



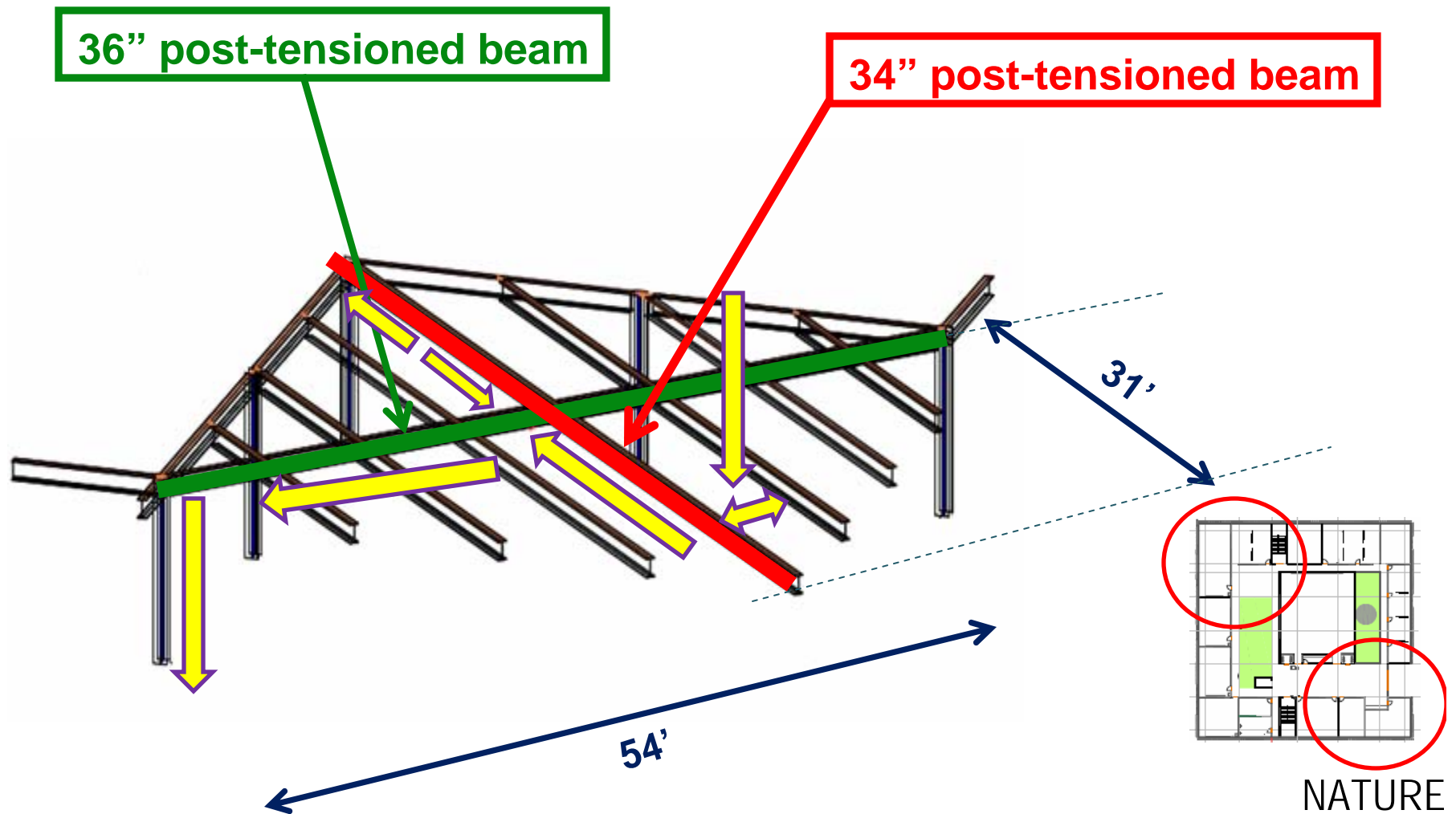
Diagonal grid...



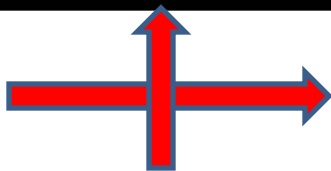
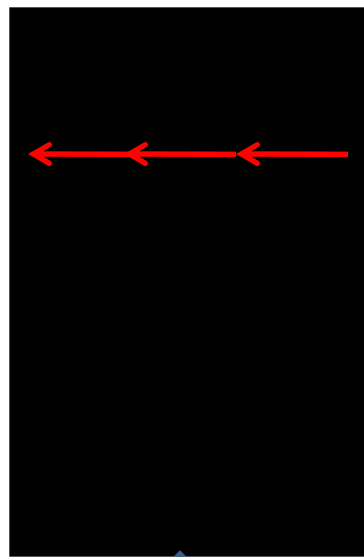
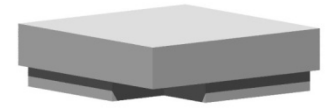
# SOLUTION TO CHALLENGES - CONCRETE



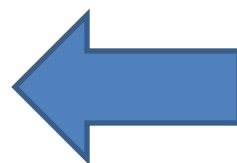
Diagonal grid...



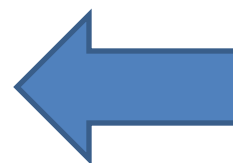
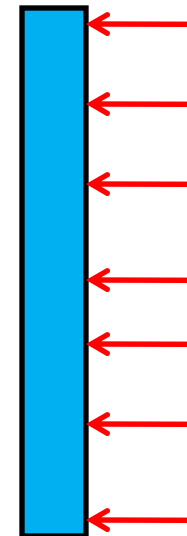
# LATERAL LOAD PATH (WIND)



Shear Core



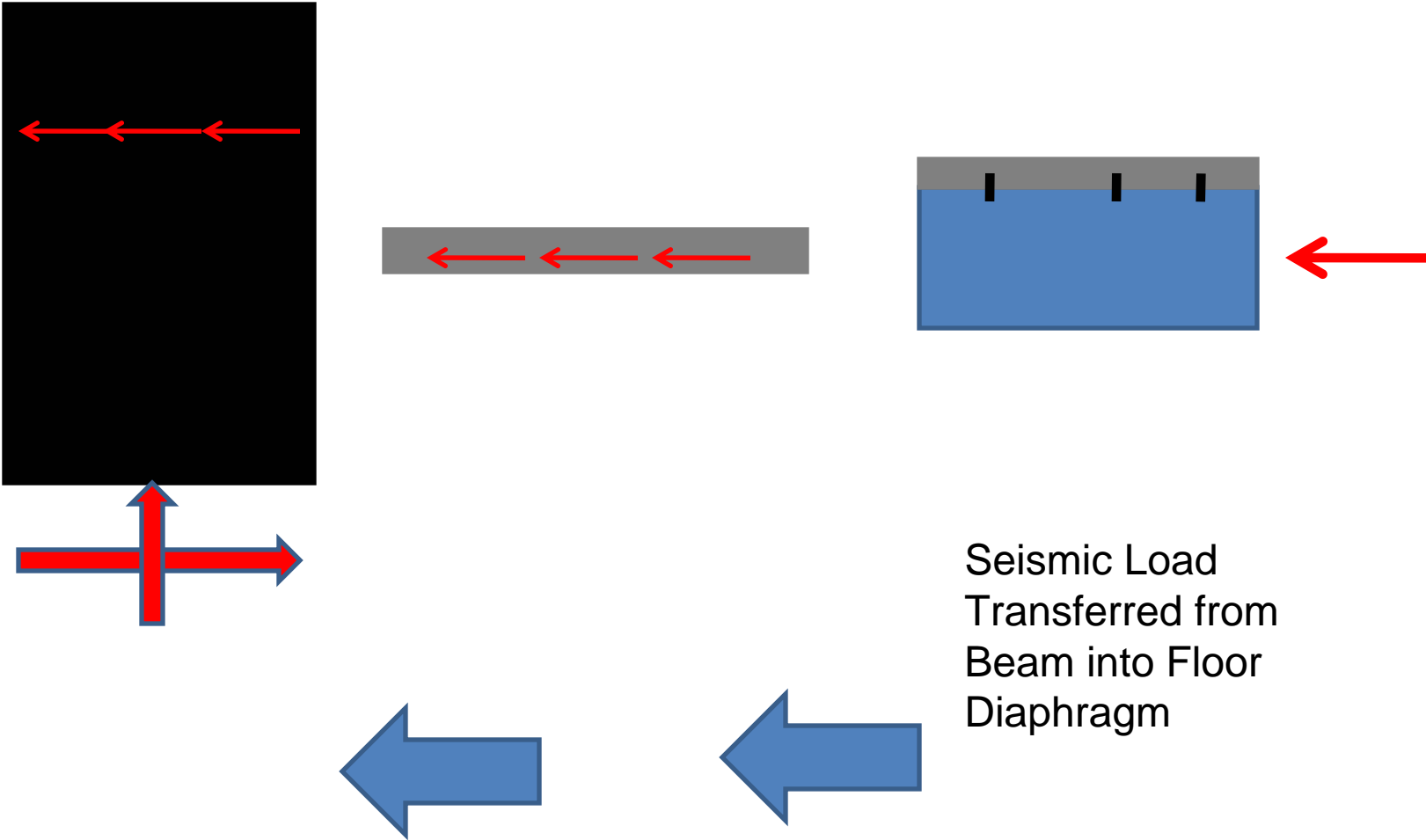
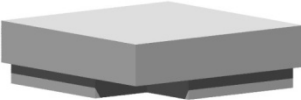
Floor Diaphragm



Cladding

NATURE

# LATERAL LOAD PATH (SEISMIC)

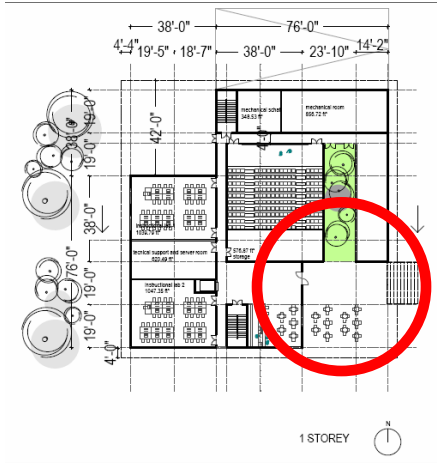
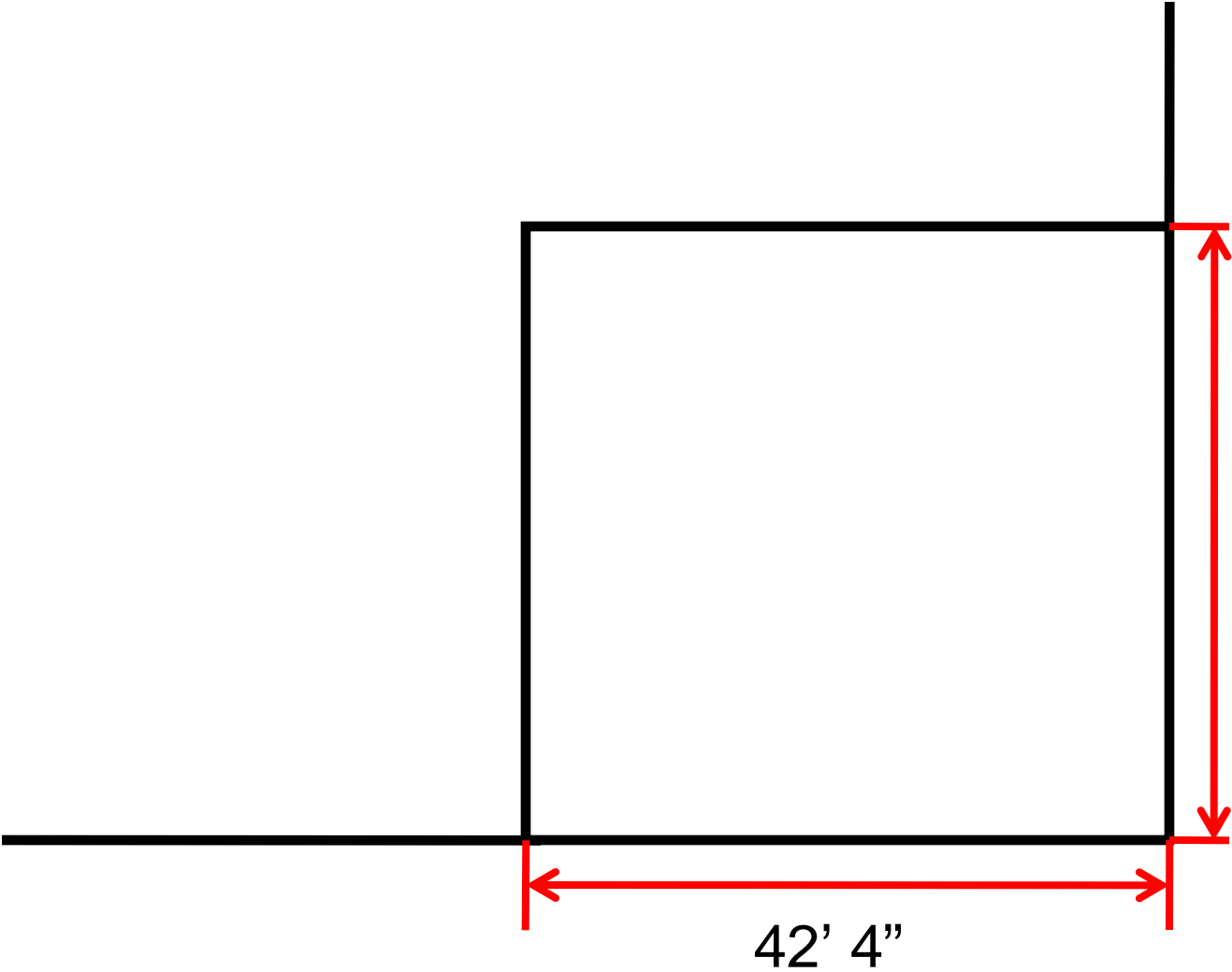
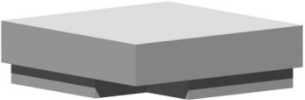


Seismic Load  
Transferred from  
Beam into Floor  
Diaphragm

NATURE



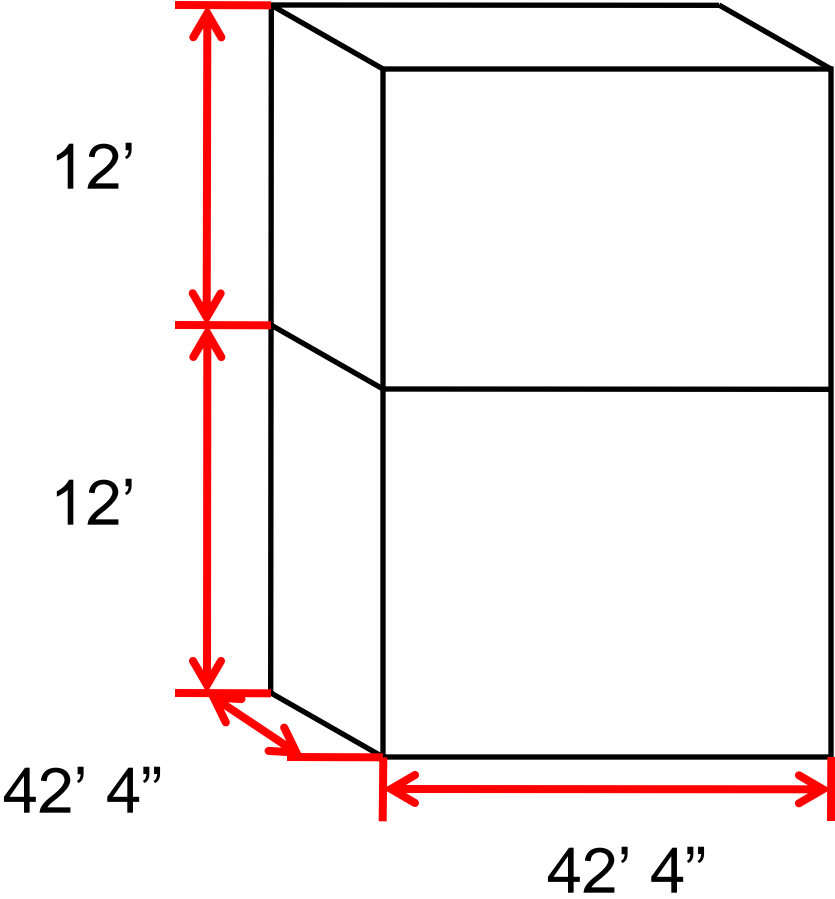
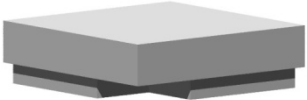
# CANTILEVER



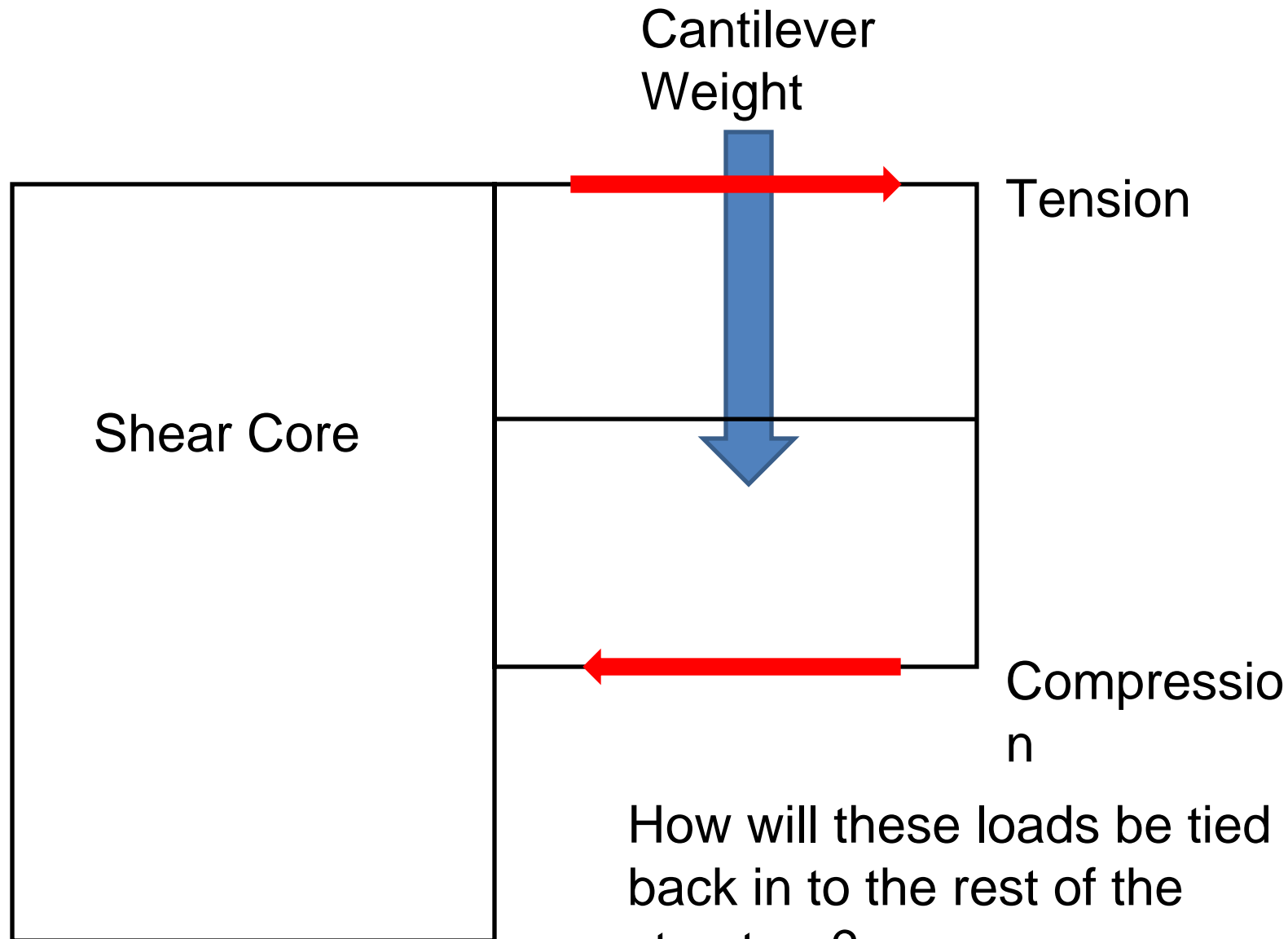
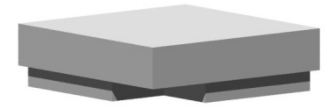
42' 4"

NATURE

# DESIGN OF CANTILEVER

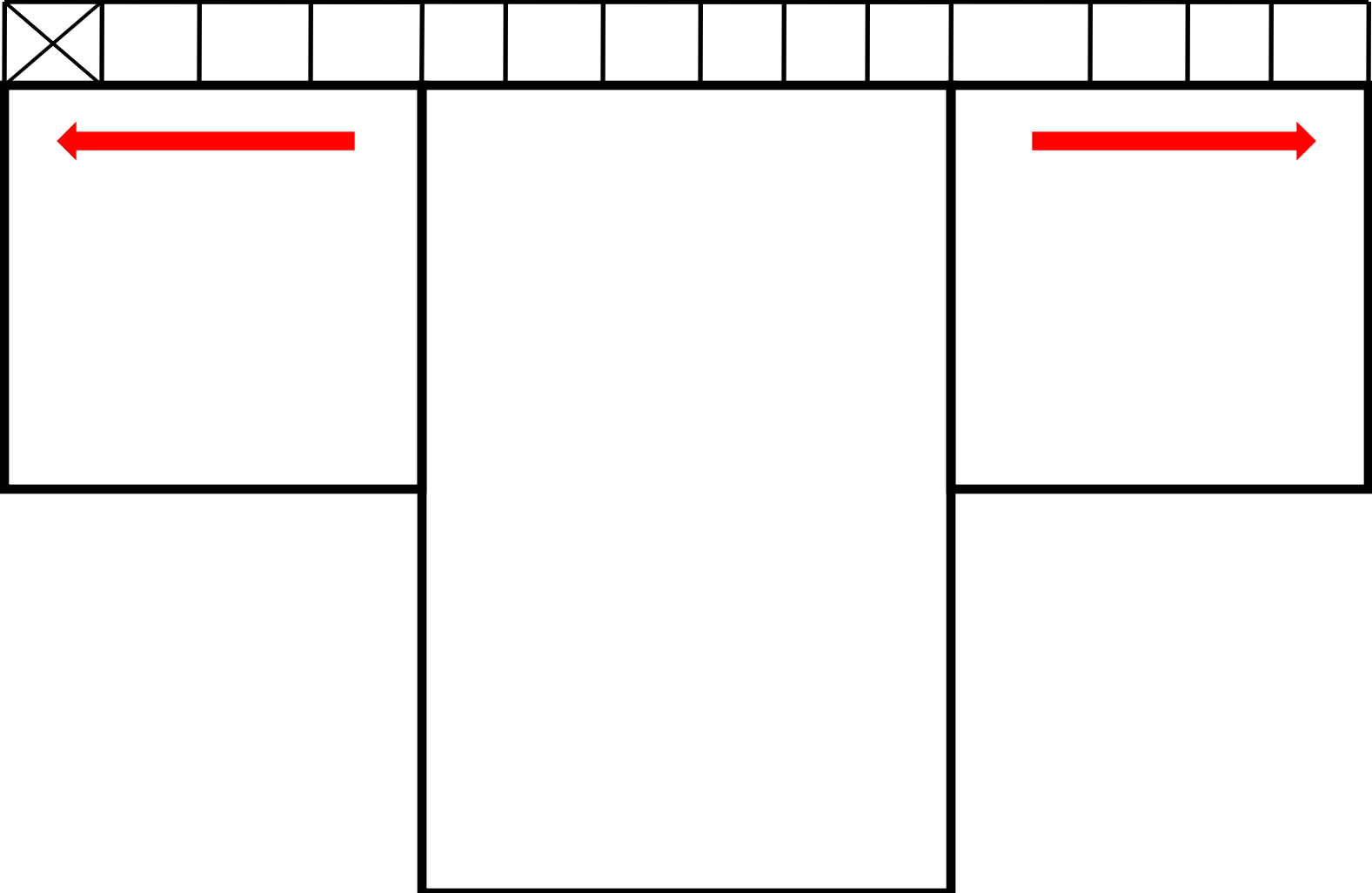
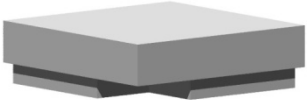


# LOAD PATHS IN TOP & BOTTOM CHORDS



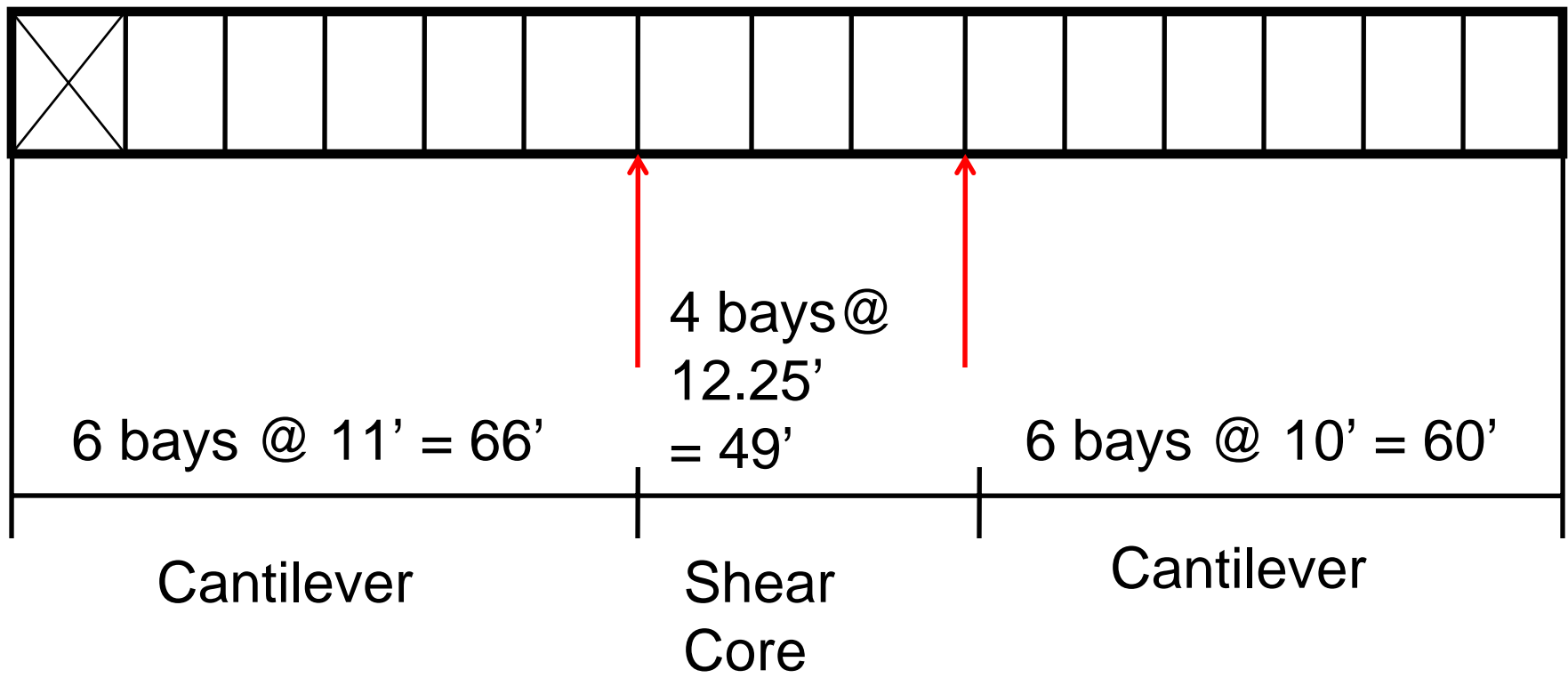
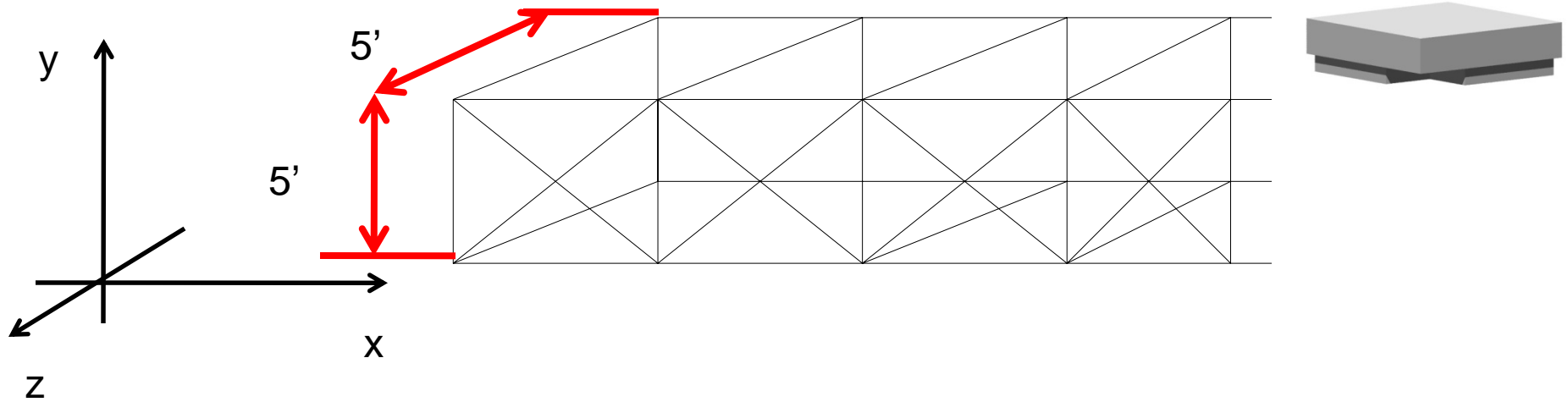
How will these loads be tied back in to the rest of the structure?

# ROOF TRUSS FOR TENSION LOADS

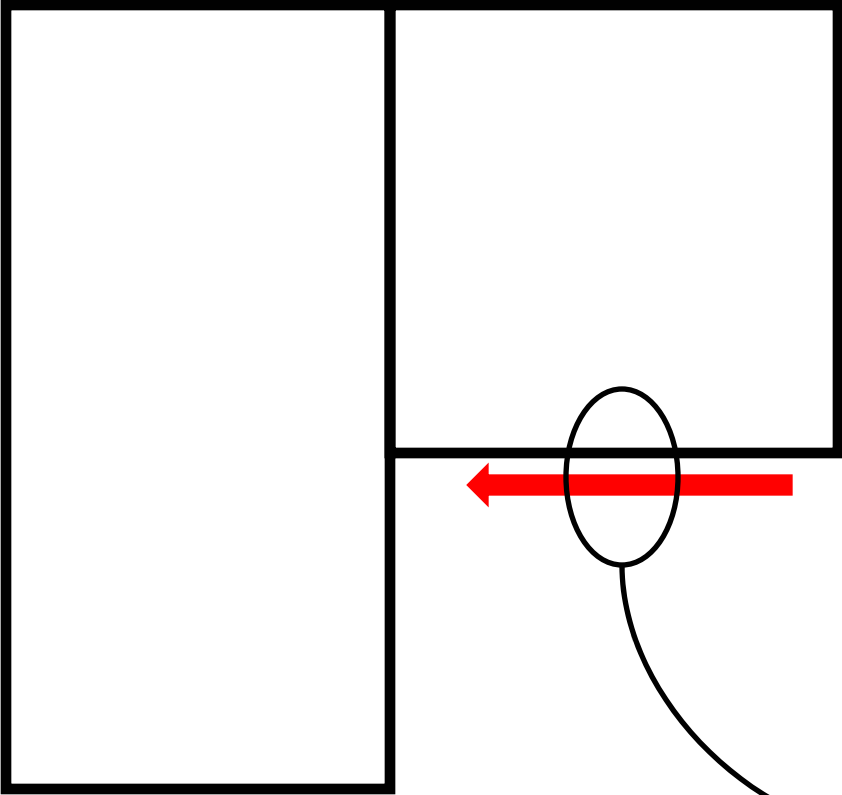
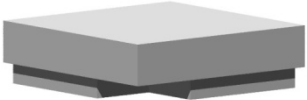


NATURE





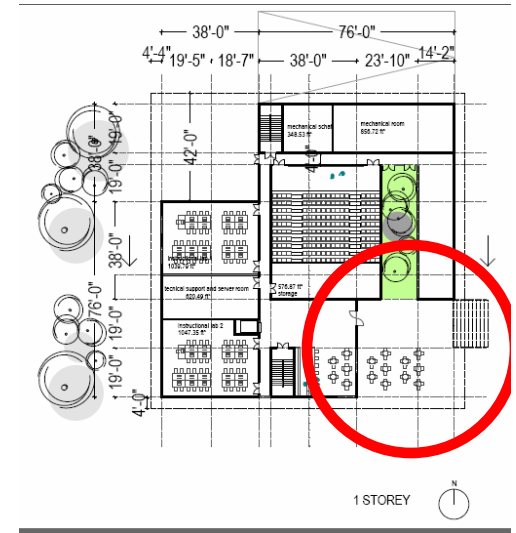
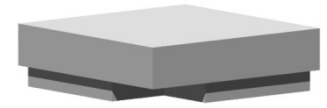
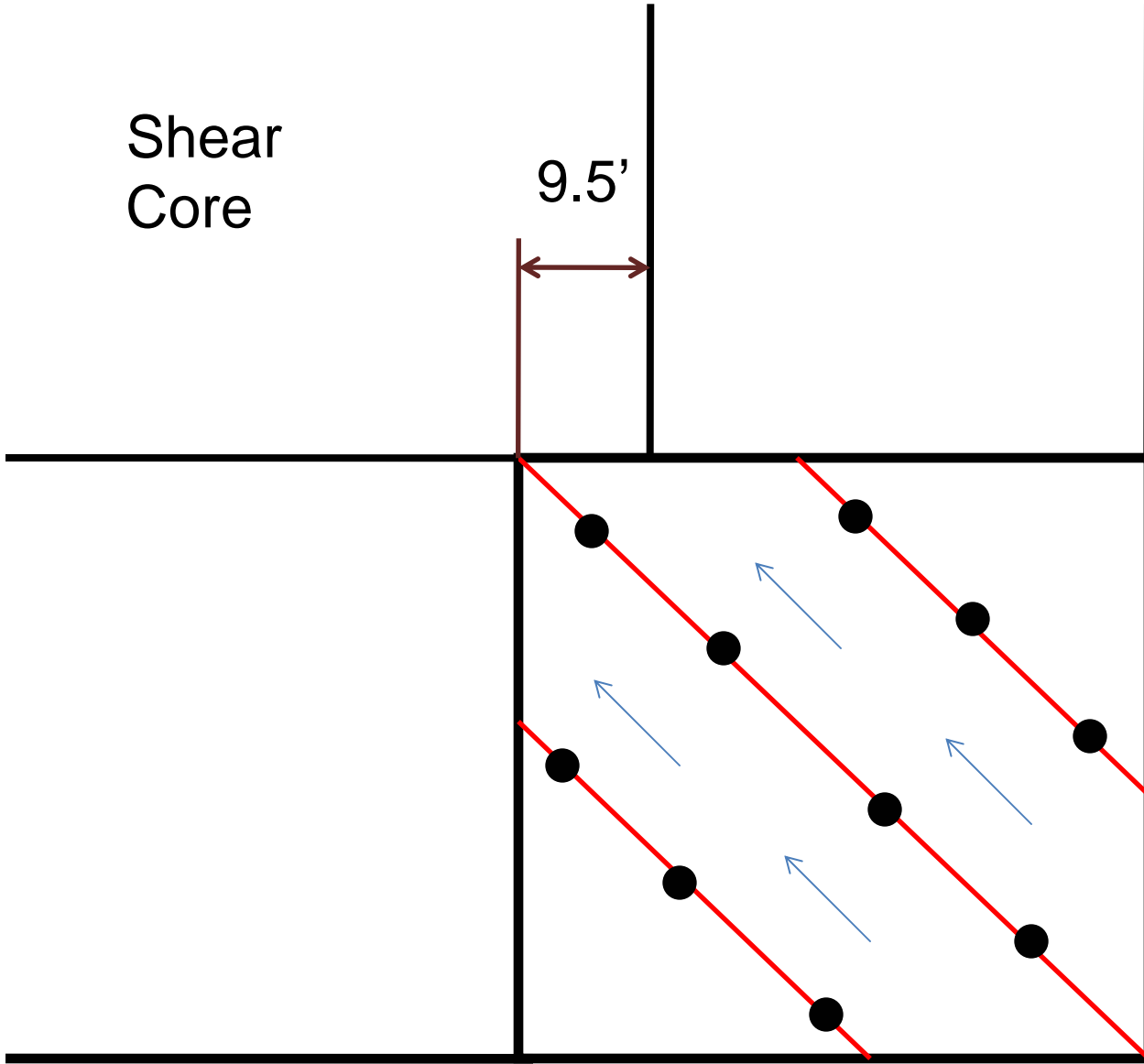
# COMPRESSION LOADS



Plan view on next slide...

Shear Core

9.5'

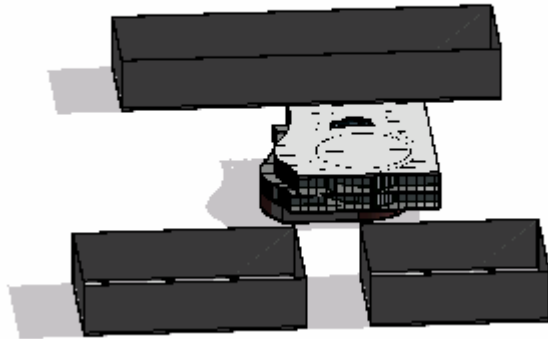


NATURE

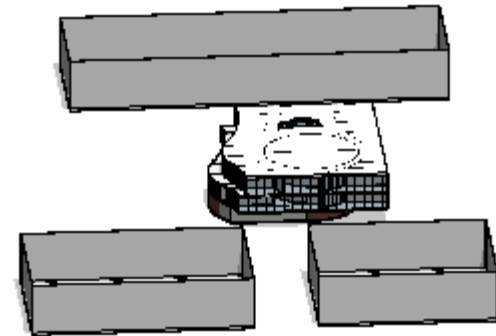
# SUN PATH

## CONCEPT 1 – SUMMER TIME

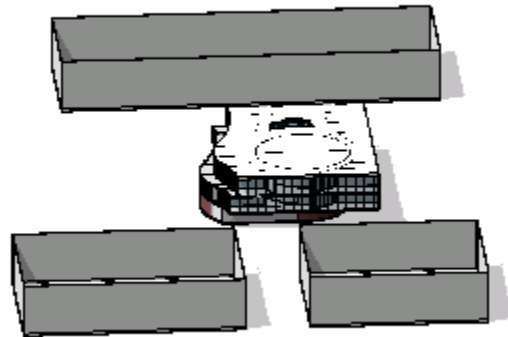
@ 09:00



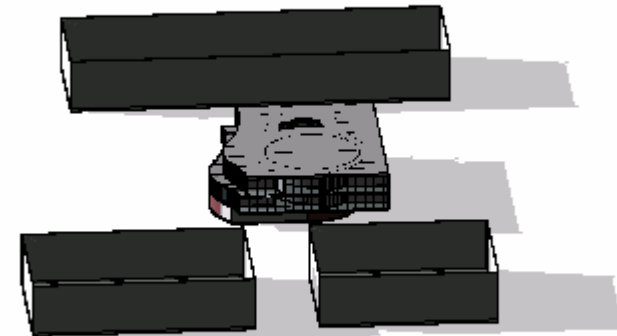
@ 12:30



@ 15:00



@ 18:00



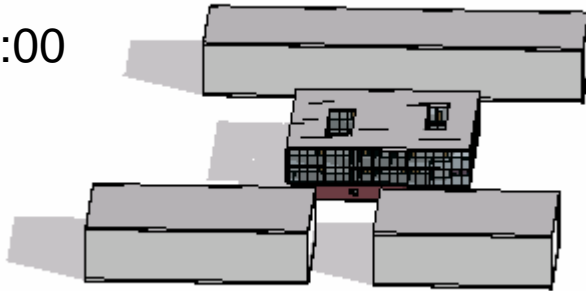


# SUN PATH

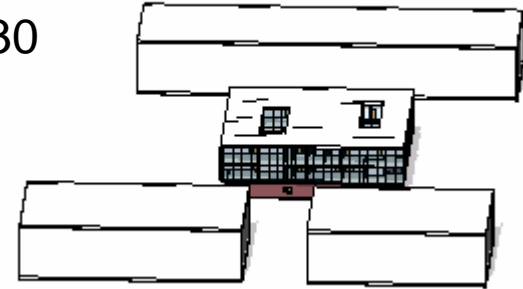
## CONCEPT 1 – SUMMER TIME



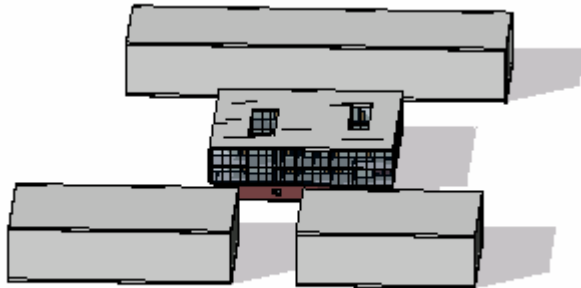
@ 09:00



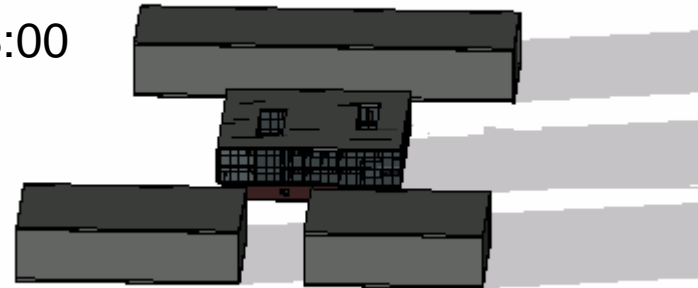
@ 12:30



@ 15:00



@ 18:00



# BUILDING ZONES

Zone 1: Auditorium, Big Classrooms

Zone 2: Stairways, Hallways, Café

Zone 3: Seminar Rooms, Small Classrooms

Zone 4: Student Offices

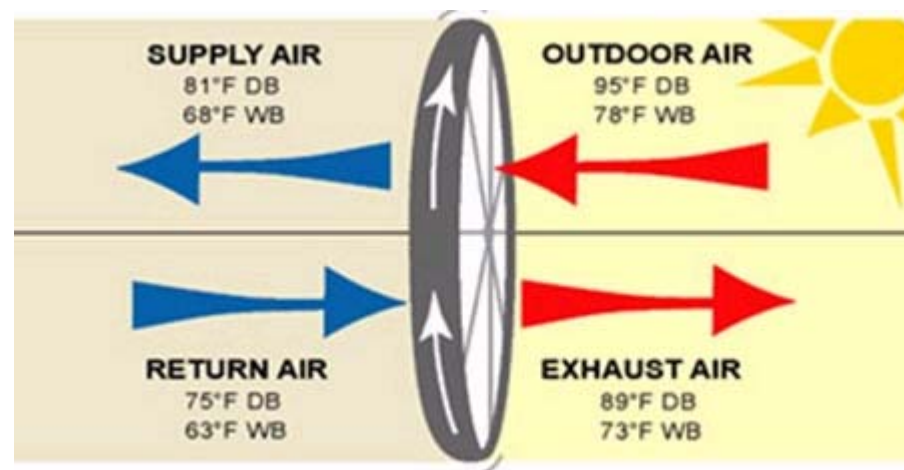
Zone 5: Faculty/Administrative Offices

Zone 6: Server Room

# COOLING SYSTEMS

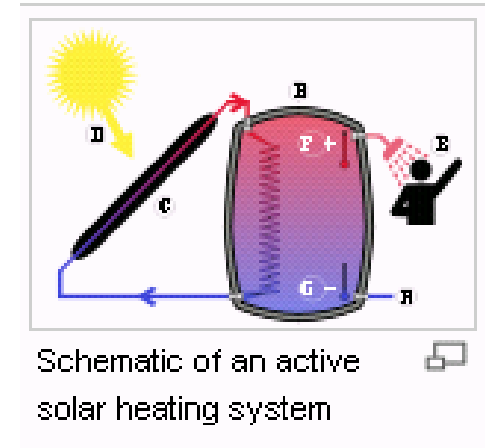
44F/4C chilled water from CHP plant

- Scenario 1:
  - Dew point cooling humidity control
- Scenario 2:
  - Thermal wheel humidity control



# HEATING SYSTEMS

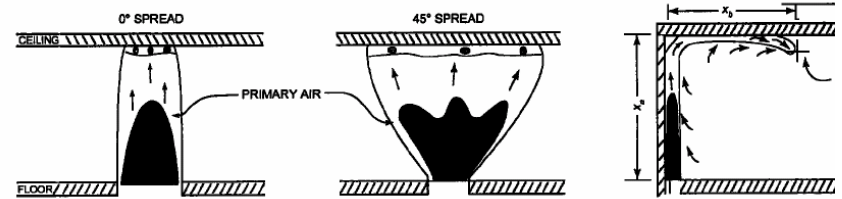
- Scenario 1:
  - Solar panels
  - Utilization of waste heat from server room
- Scenario 2:
  - CHP plant (43MW of heating)



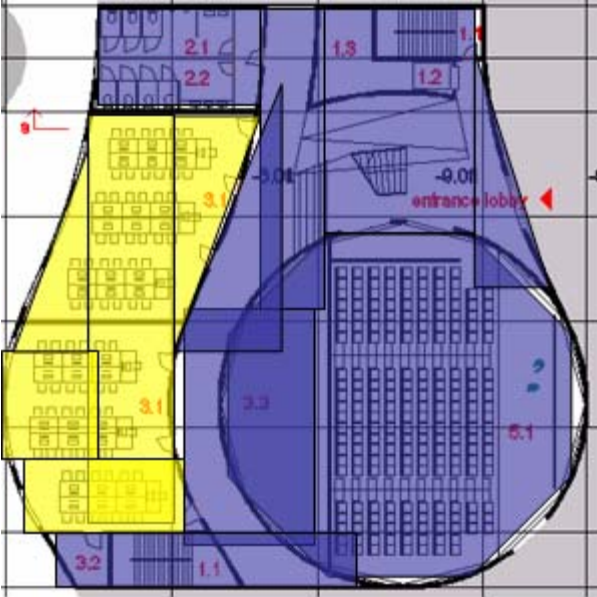


# COOLING & HEATING APPARATUS

- Floor air diffusers
  - Concentrated along exterior of the room
- Chilled beams – passive
  - Of various lengths and widths
  - Of constant height = 147mm
  - Spanning parallel to beams

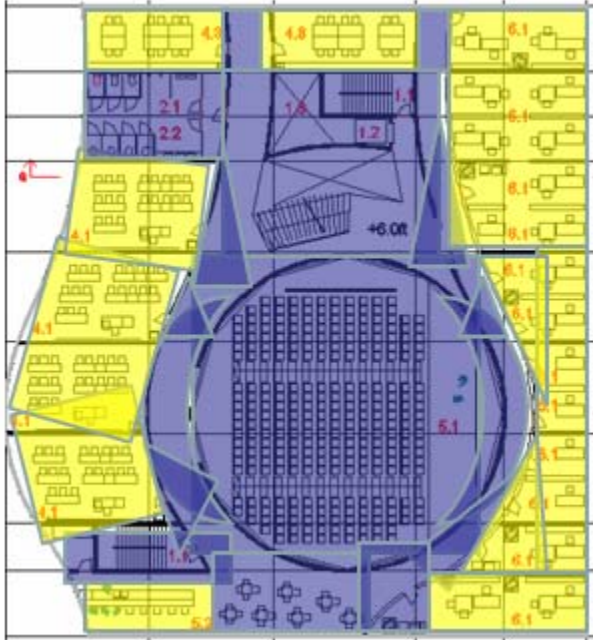


# SYSTEM LAYOUT – CONCEPT 1




ALL AIR


CHILLED BEAMS



# SYSTEM LAYOUT – CONCEPT 2



ALL AIR 

CHILLED BEAMS 



# INTEAGRATION - ARCHITECTURALLY

## STANDARD UNPROTECTED GLASS

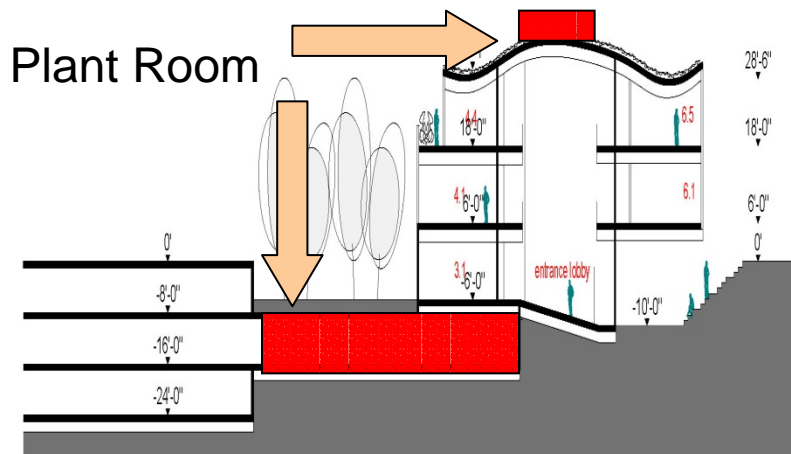
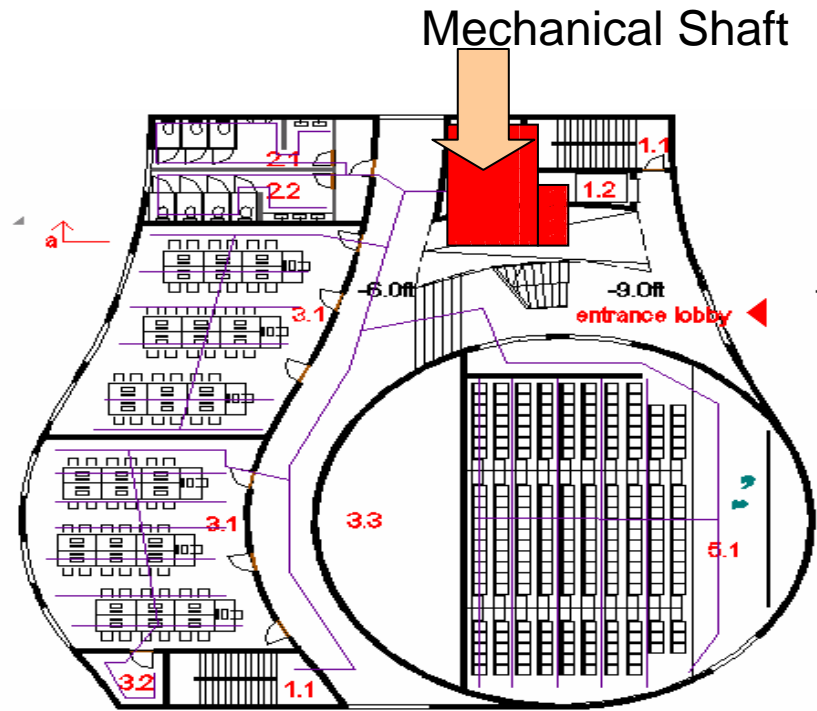
Concept 1 - Solar Gain		
		kw
Level 1	=	0
Level 2	=	48.03399
Level 3	=	66.2

Concept 2 - Solar Gain		
		kW
Level 1	=	7.232
Level 2	=	74.15
Level 3	=	76.05

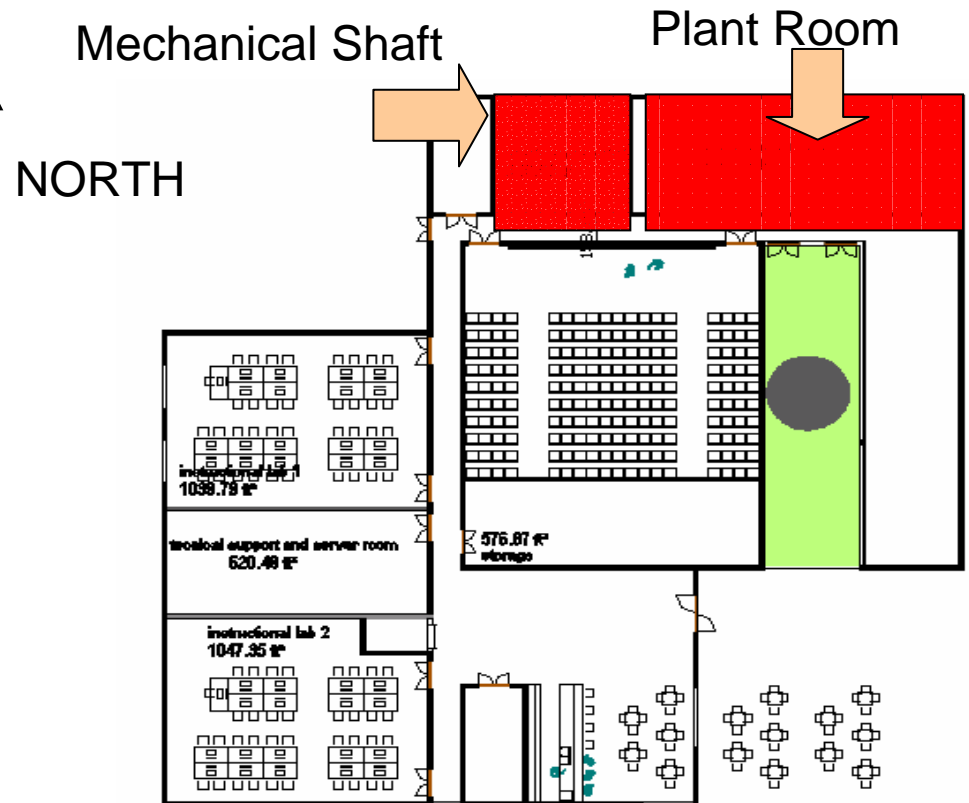
	kW
North	10.1
South	17.5
East	46.7
West	31.5

	kW
North	10
South	29.8
East	52.05
West	49.8818

## CONCEPT 1



## CONCEPT 2



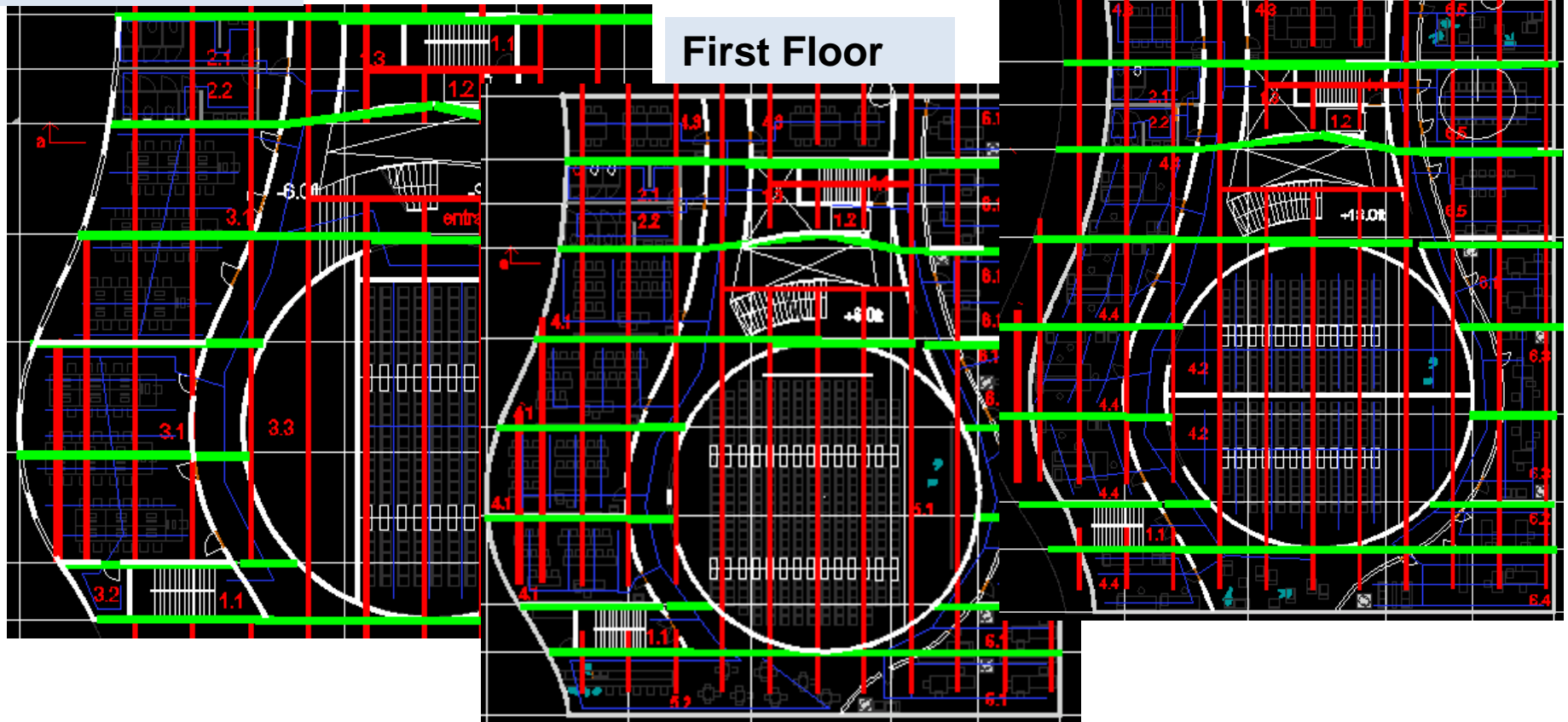


# INTEGRATION - STRUCTURALLY

Ground Floor

Second Floor

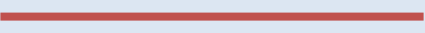
First Floor

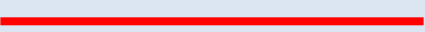


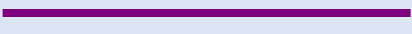
## CONCEPT 1 :

No. of Beam Cuts = 224

Overall Weight of Chilled Beams = 405.2 kg

Ducts: 

Beams: 

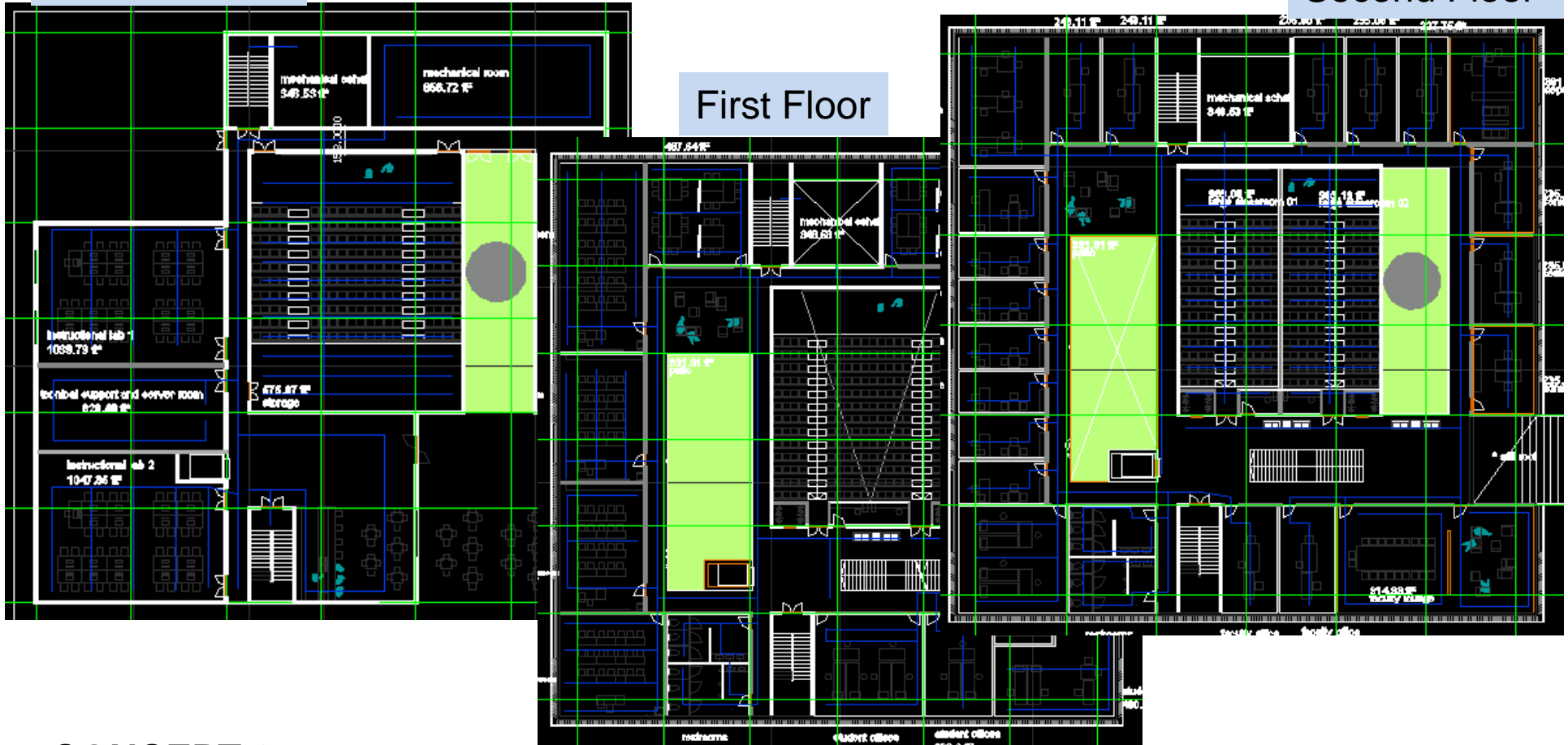
Girders: 

# INTEGRATION - STRUCTURALLY

Ground Floor

Second Floor

First Floor



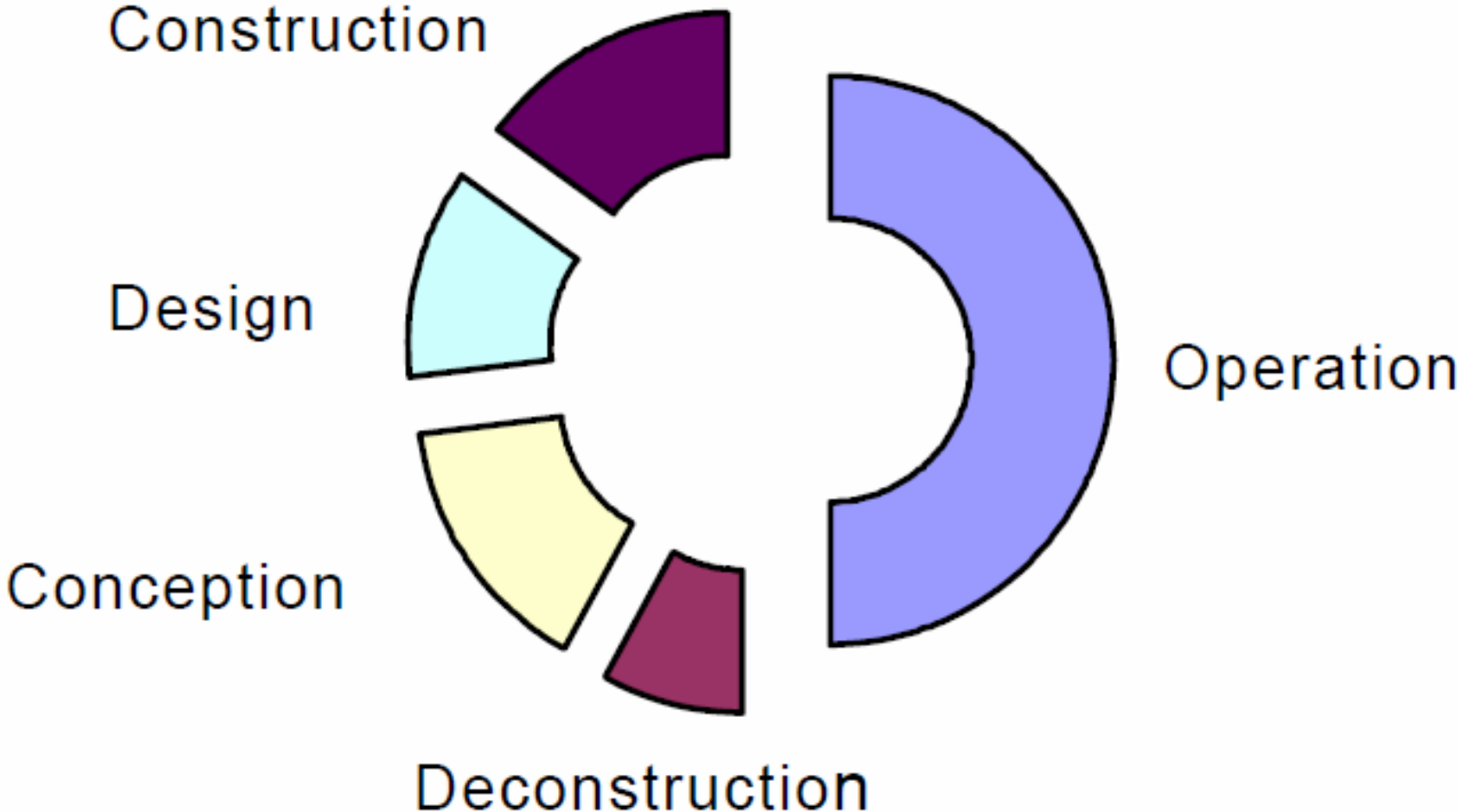
## CONCEPT 2 :

No. of Beam Cuts = 233

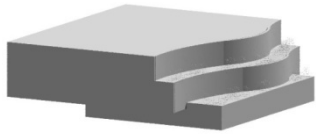
Overall Weight of Chilled Beams = 308.8 kg

Ducts:	_____
Beams:	_____
Girders:	_____

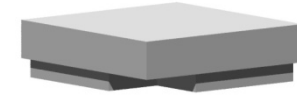
# PHASES OF A REAL ESTATE LIFE CYCLE



# GROSS FLOOR AREA



33,658



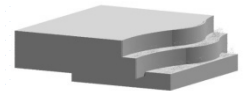
36,875

## Net usable area

32,969

36,446

Structural area



689

## Net assignable area

21,980

25,995

Non assignable area



10,989

429

Audi-  
torium

Labs

Class-  
rooms

Lounge

Offices

10,451

## INDICATORS TO MEASURE THE ECONOMICAL EFFICIENCY

Usable floor area / gross floor area > 0.6 ufa/gfa

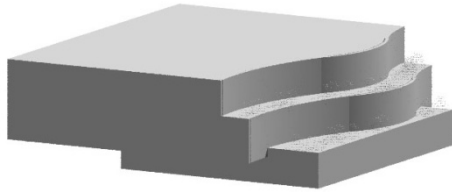
Building volume / gross floor area = 3.0 v/gfa

Surface / Volume Ratio < 0.25 s/v

Circulation area / usable floor area small as possible ca/ufa

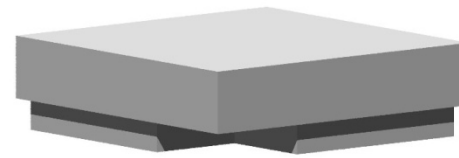


## WAVE



Ufa/gfa	~ 0.65	↓
v/gfa	~ 3.66	↔
S/V	~ 0.22	↑
Ca/ufa	~ 0.43	↓

## NATURE



Ufa/gfa	~ 0.70	↑
v/gfa	~ 3.66	↔
S/V	~ 0.27	↓
Ca/ufa	~ 0.29	↑

# CONSTRUCTION RULES CONSIDERED TO THE LIFE CYCLE



Flexibility of ventilation

- Movable covers on every axle

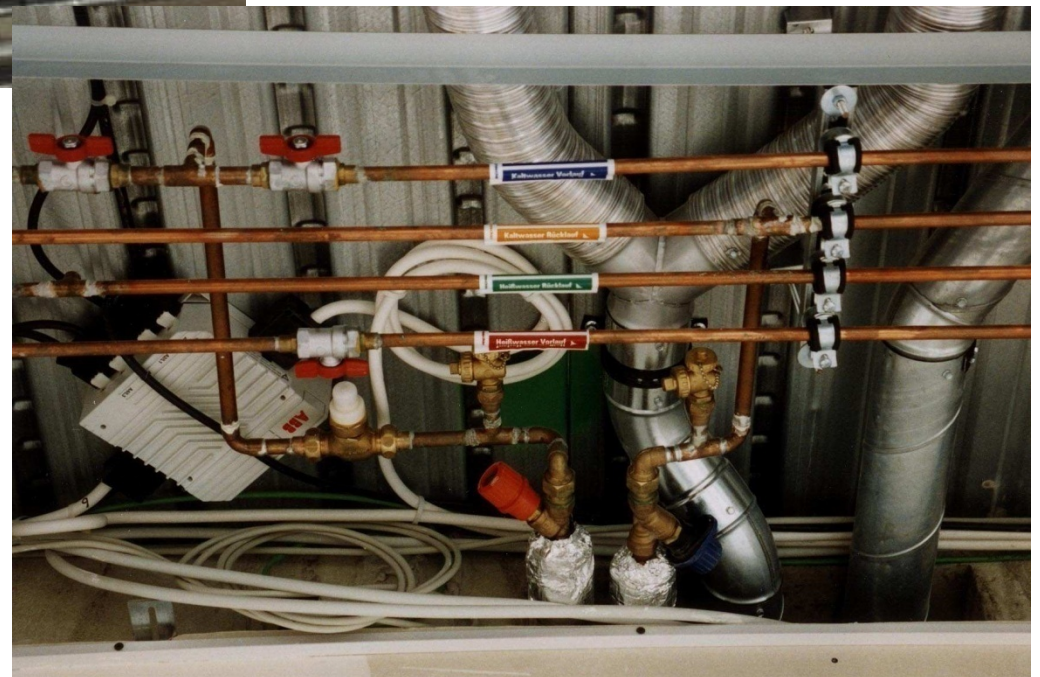
Flexibility of lighting

- Use BUS-System

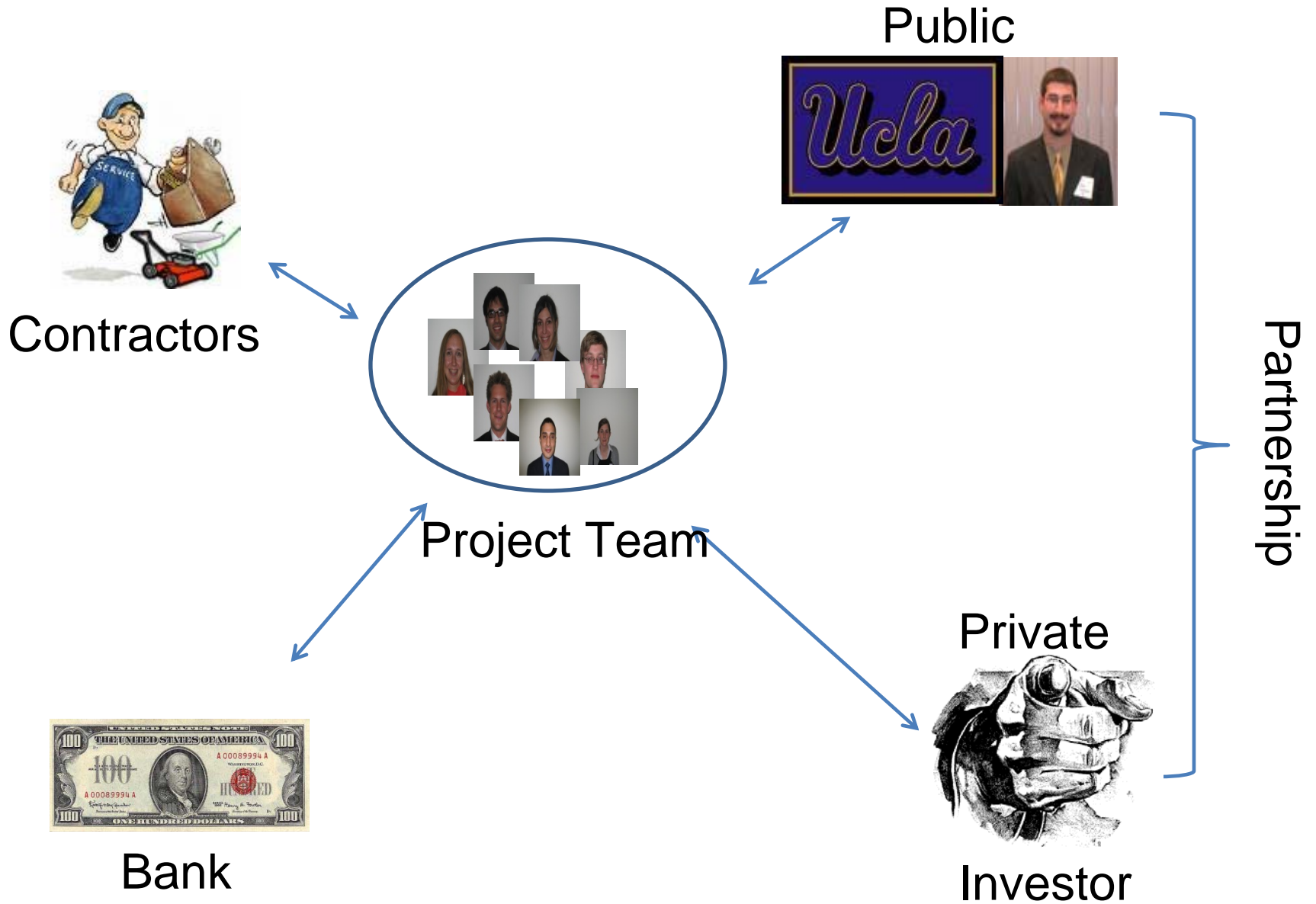
Flexibility of air conditioning

- Valves on every axle

Always ensure a good  
accessability



# FINANCE MODEL -PPP-



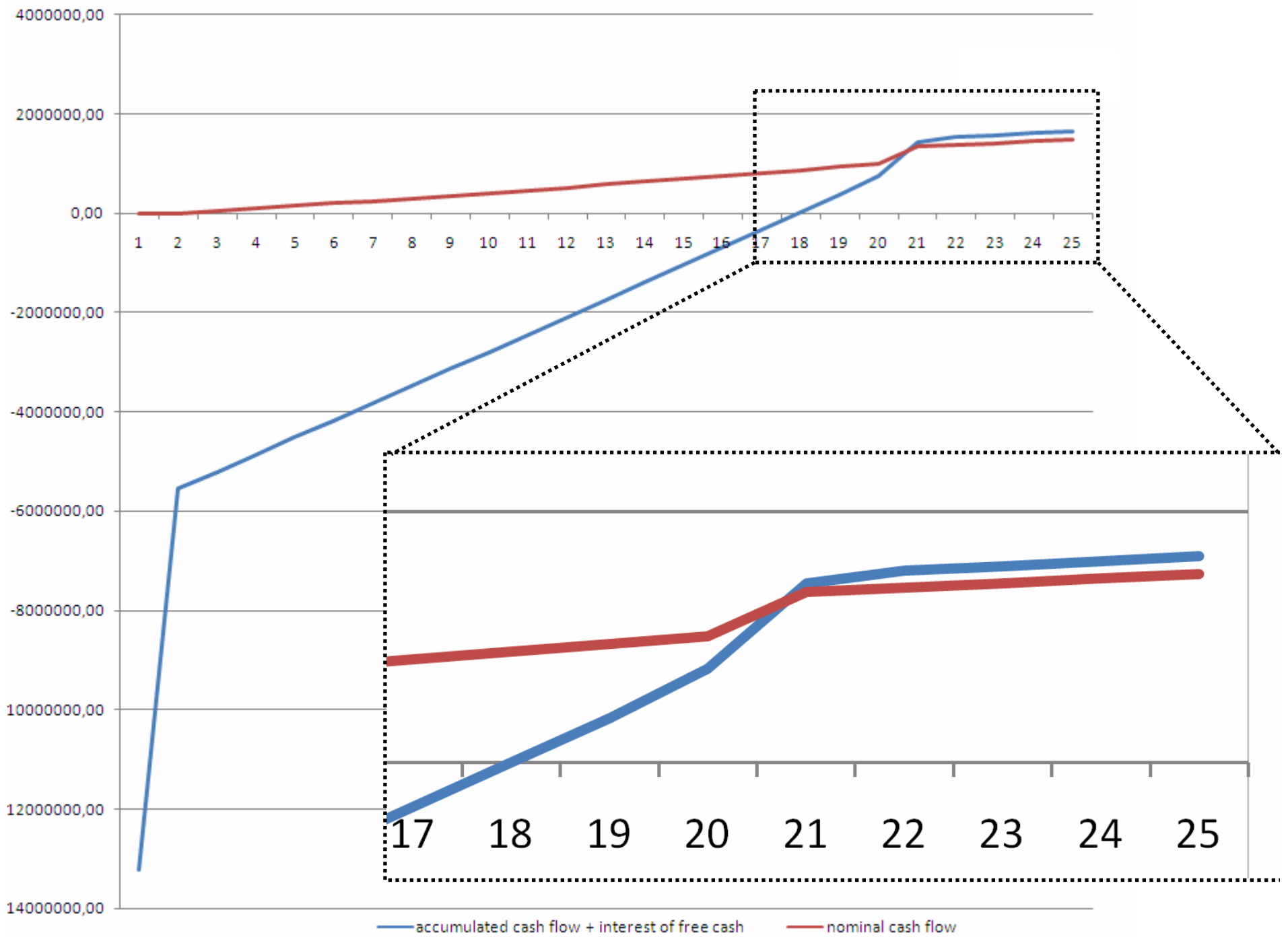
# PRELIMINARY CASH FLOW MODEL

year	2015	2016	2017	2018
	1	2	3	4
Construction costs	6500000,00	0,00	0,00	0,00
<b>financial costs</b>				
loan	5850000,00	5557500,00	5265000,00	4972500,00
interest 10%	585000,00	555750,00	526500,00	497250,00
paying back	292500,00	292500,00	292500,00	292500,00
<b>Life cycle costs</b>				
Operation costs	0,00	150000,00	153750,00	157593,75
Service costs	0,00	86000,00	88150,00	90353,75
Maintenance costs	0,00	210000,00	215250,00	220631,25
<b>total expenses</b>	<b>7377500,00</b>	<b>1294250,00</b>	<b>1276150,00</b>	<b>1258328,75</b>
<b>expenses + loan</b>	<b>13227500,00</b>	<b>6851750,00</b>	<b>6541150,00</b>	<b>6230828,75</b>
<b>revenues</b>				
bank loan	5850000,00			
equity	650000,00			
start up	877500,00			
rental fee	0,00	1294250,00	1326606,25	1359771,41
<b>total revenues</b>	<b>7377500,00</b>	<b>1294250,00</b>	<b>1326606,25</b>	<b>1359771,41</b>
<b>Cash flows</b>				
accumulated cash flow	-13227500,00	-5557500,00	-5214543,75	-4871057,34
investment of free cash 5%				
accumulated cash flow + interest of free cash	-13227500,00	-5557500,00	-5214543,75	-4871057,34
<b>nominal cash flow</b>	<b>0,00</b>	<b>0,00</b>	<b>50456,25</b>	<b>101442,66</b>

# PRELIMINARY CASH FLOW MODEL

	A	R	S	T	U	Y	Z
1							
2	year	2031	2032	2033	2034	2038	2039
3		17	18	19	20	24	25
4							
5	Construction costs	0,00	0,00	0,00	0,00	0,00	0,00
6							
7	financial costs						
8	loan	1170000,00	877500,00	585000,00	292500,00	0,00	0,00
9	interest 10%	117000,00	87750,00	58500,00	29250,00	0,00	0,00
10	paying back	292500,00	292500,00	292500,00	292500,00	0,00	0,00
11							
12	Life cycle costs						
13	Operation costs	217244,72	222675,84	228242,74	233948,81	258235,71	264691,60
14	Service costs	124553,64	127667,48	130859,17	134130,65	148055,14	151756,52
15	Maintenance costs	304142,61	311746,18	319539,83	327528,33	361529,99	370568,24
16							
17	total expenses	1055440,98	1042339,51	1029641,74	1017357,79	767820,84	787016,36
18							
19	expenses + loan	2225440,98	1919839,51	1614641,74	1309857,79	767820,84	787016,36
20							
21	revenues						
22	bank loan						
23	equity						
24	start up						
25	rental fee	1874459,90	1921321,40	1969354,43	2018588,30	2228143,78	2283847,38
26							
27	total revenues	1874459,90	1921321,40	1969354,43	2018588,30	2228143,78	2283847,38
28							
29	Cash flows						
30	accumulated cash flow	-350981,08	1481,89	354712,69	708730,51	1460322,94	1496831,01
31	investment of free cash 5%			148,19	35471,27	142470,53	146032,29
32	accumulated cash flow + interest of free cash	-350981,08	1481,89	354860,88	744201,78	1602793,47	1642863,31
33							
34	nominal cash flow	819018,92	878981,89	939712,69	1001230,51	1460322,94	1496831,01





# PRELIMINARY RISK TEMPLATE

Risk name/ category	Description	Consequences	Risk Allocation		AEC Responsibility	Risk Management		
			Contractor Risk	Owner Risk				
<b>Construction period</b>								
unexpected soil-conditions	problems with the foundation, because of not knowing accurate soil conditions and didn't take a soil sample	additional costs because of crossing the timeframe, need a new concept for foundation	X		CM+E	push the research on soil conditions to get accurate data		
subsequent dem of the owner	owner needs							
<b>Operation period</b>								
	higher operating costs	price for electricity, water, gas increases over the time	additional cost for the project company, that means less profit		X	LCFM+MEP	use buffer in the calculation, expect inflation, use innovative HVAC system	
	inadequate delivery		need extra sources				make sure the HVAC	
<b>Maintenance period</b>								
	unexpected environmental influence	bad weather conditions, earthquakes or fires cause a higher load of the material	additional unexpected life cycle costs		X	X	CM+E+LCFM	good research on weather data, have a buffer in the life cycle costs for unexpected maintenance
<b>Services</b>								
	labor slack	employees that are qualified quit, hard to find qualified employees	inadequate delivery, less comfort quality, additional costs to search for employees		X	X	LCFM+A+E+Cm	use material that is easy to clean (qualification not necessary), have reliable co-contractors

# PRELIMINARY RISK TEMPLATE

	A	B	C	D	E	F	G
1	Risk name/ category	Description	Consequences	Risk Allocation		AEC Responsibility	Risk Management
2				Contractor Risk	Owner Risk		
3							
4							
5	<b>Construction period</b>						
6							
7	unexpected soil-conditions	problems with the foundation, because of not knowing accurate soil conditions and didn't take a soil sample	additional costs because of crossing the timeframe, need a new concept for foundation	X		CM+E	push the research on soil conditions to get accurate data
8	subsequent of the overall project	higher operating costs	price for electricity, water, gas increases over the time	additional cost for the project company, that means less profit	X	LCFM+MEP	use buffer in the calculation, expect inflation, use innovative HVAC system
9	inadequate delivery		need extra sources				make sure the HVAC
10							
11							
12							
13							
14							
15							
16	<b>Operation period</b>						
17							
18							
19							
20							
21							
22							
23							
24							
25							
26							
27							
28	unexpected environmental influence	bad weather conditions, earthquakes or fires cause a higher load of the material	additional unexpected life cycle costs	X	X	CM+E+LCFM	good research on weather data, have a buffer in the life cycle costs for unexpected maintenance
29							
30							
31							
32							
33							
34							
35	<b>Services</b>						
36							
37	labor slack	employees that are qualified quit, hard to find qualified employees	inadequate delivery, less comfort quality, additional costs to search for employees	X	X	LCFM+A+E+Cm	use material that is easy to clean (qualification not necessary), have reliable co-contractors

# PRELIMINARY RISK TEMPLATE

Unexpected environmental influence



Project Company ← Risk allocation → Owner

- Additional costs for replacements
- Less available area

-Needs alternative usable area

# PRELIMINARY RISK TEMPLATE

Unexpected environmental influence



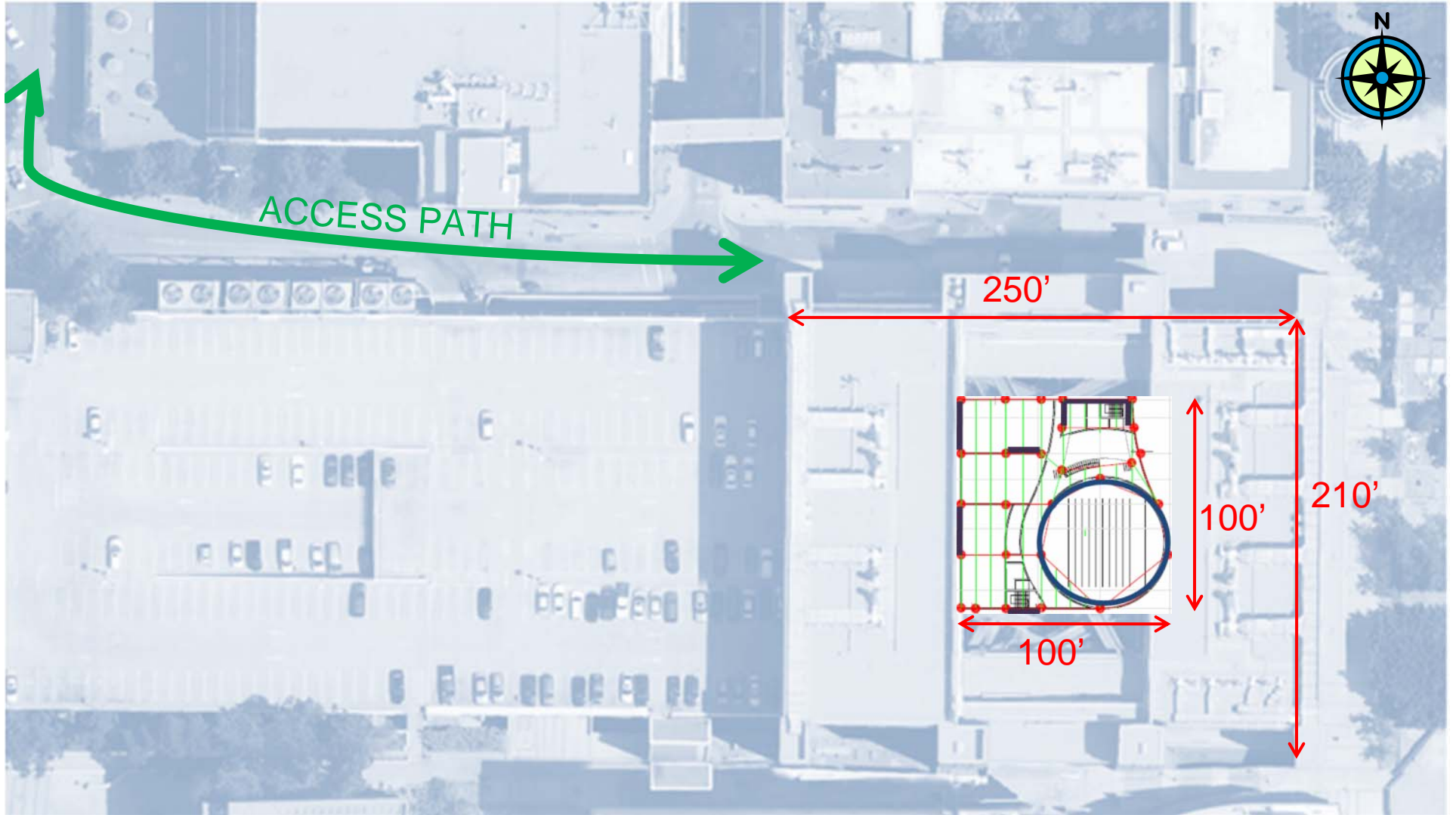
Project Company ← Risk allocation → Owner

- Additional costs for replacements
- Needs alternative usable area
- Less available area

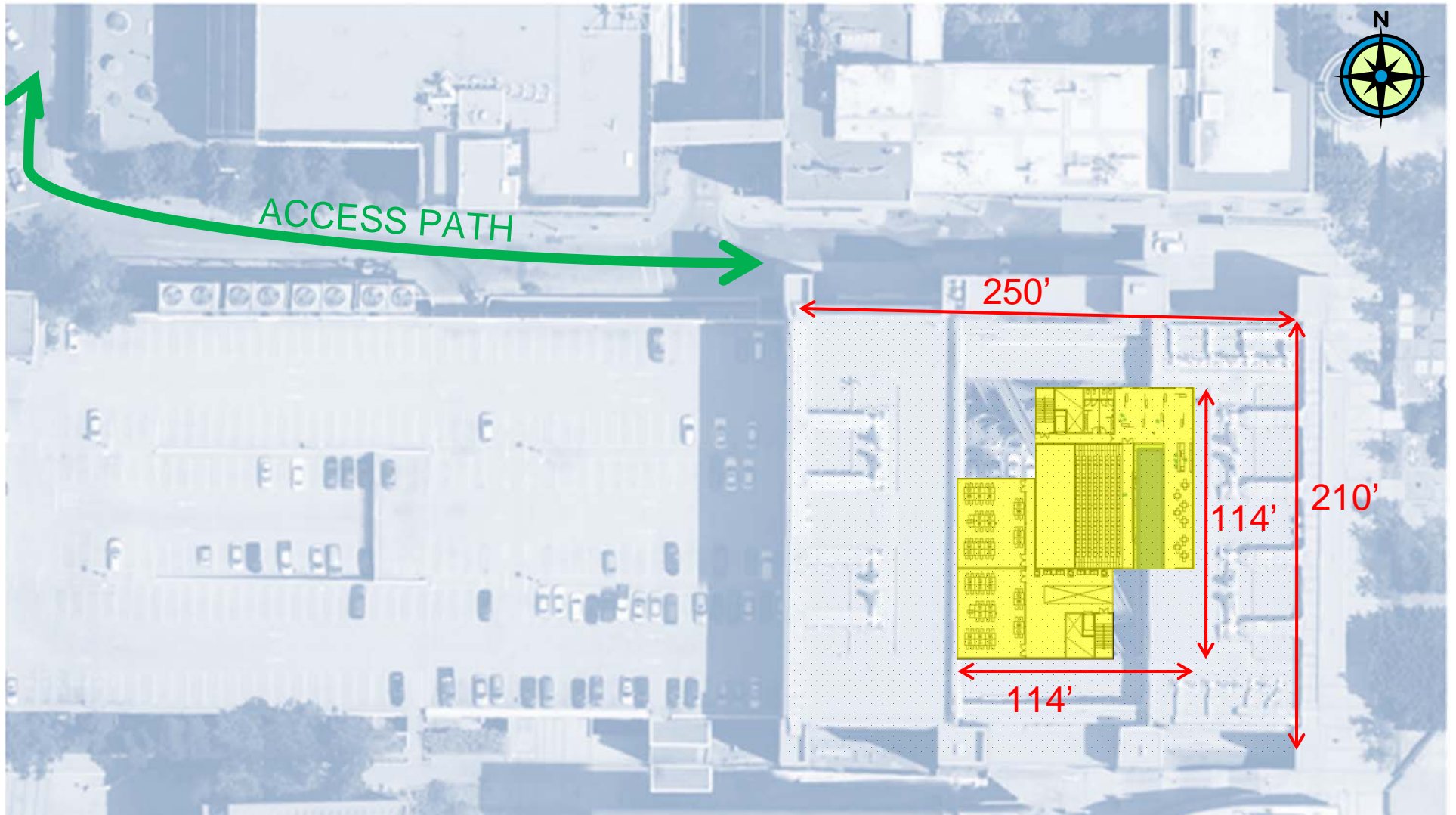
Buffer life cycle costs  
Create back up plan for alternative room use  
Get insurance



# CONCEPT 1 "Wave"

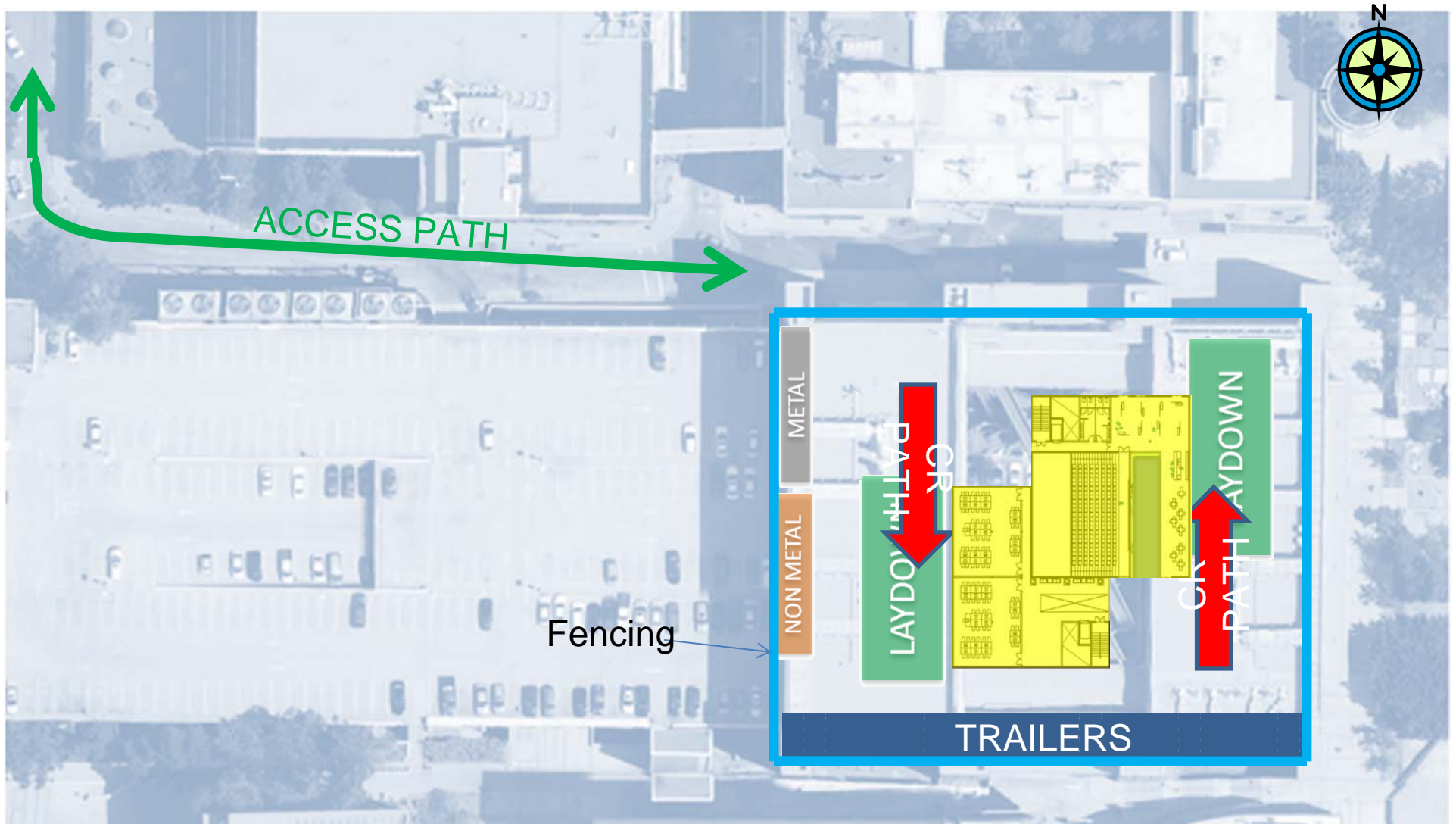


# CONCEPT 2 "Nature"



# CRANE, LAYDOWN & TRAILERS

(During steel erection)



Concept 2 - STEEL

Uniformat  
Level

Description

Quantity

Unit

Unit Price

Sub Total

Cost/Sf

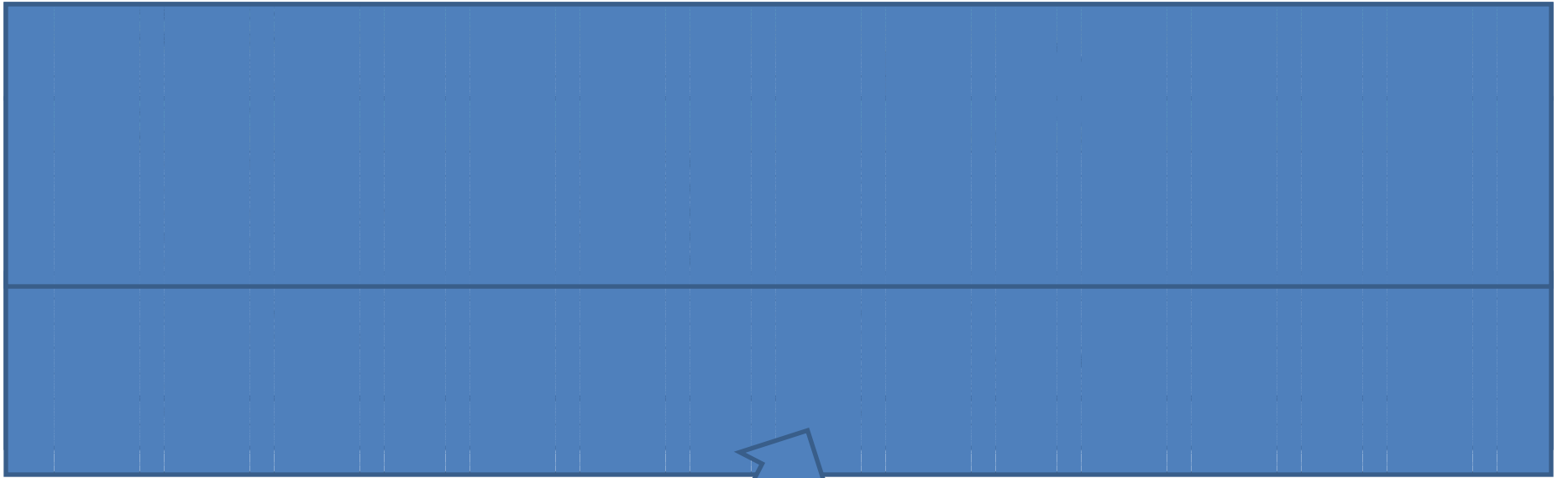
Comments

Masterfmt  
Means

Uniformat Level	Description	Quantity	Unit	Unit Price	Sub Total	Cost/Sf	Comments	Masterfmt Means
[Table body content is obscured by a blue background with a horizontal line and three arrows pointing left.]								







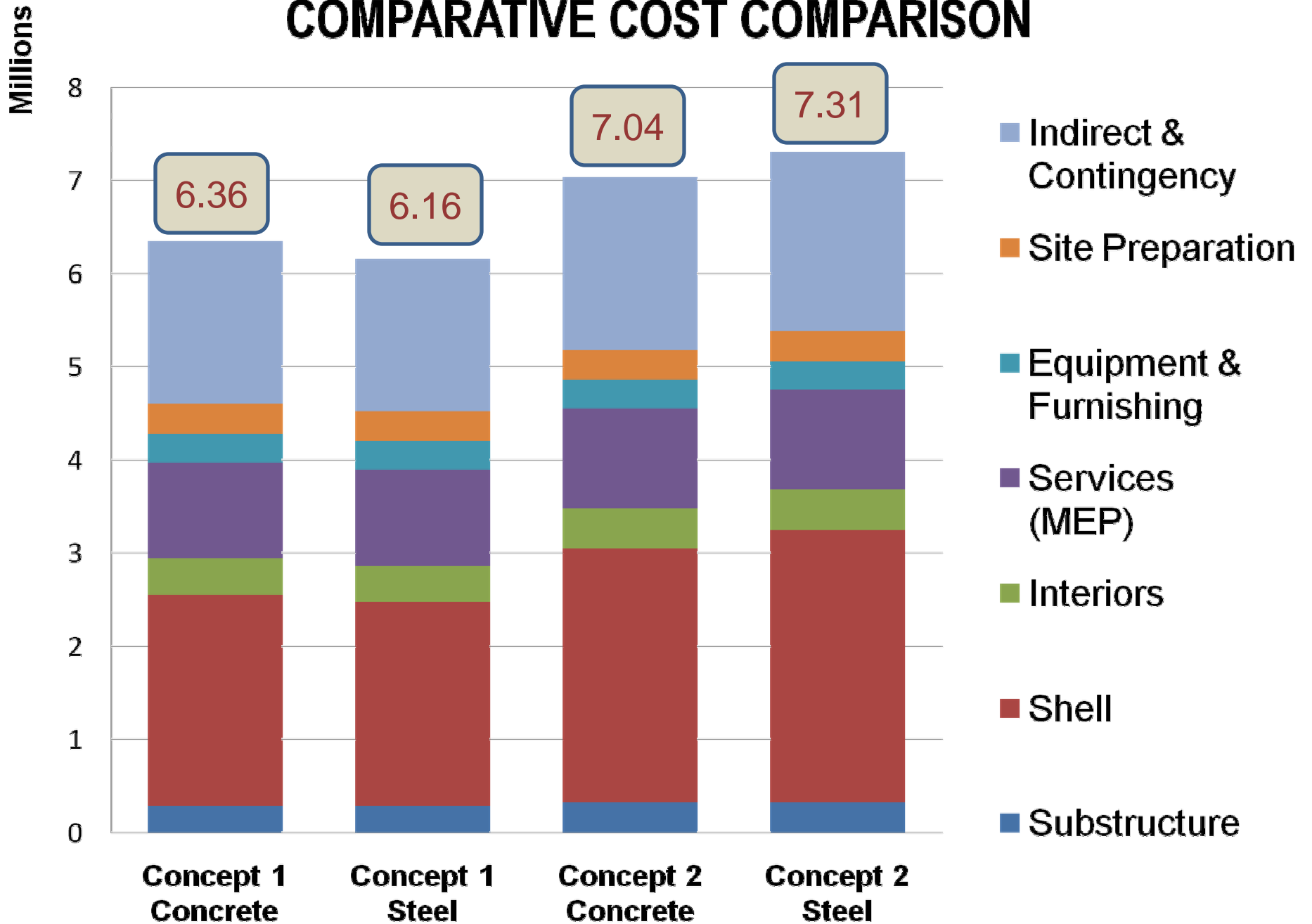
# COST SUMMARY CONCEPT 2

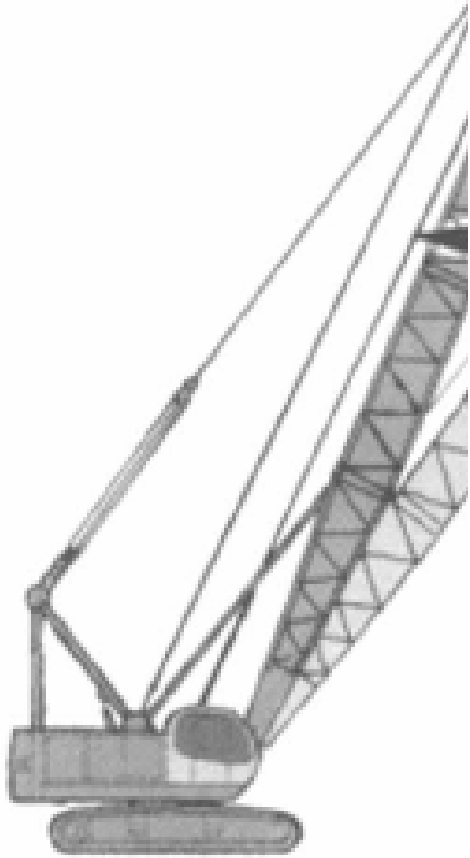
## *"Nature" (Steel)*

Level 1	Level 2	Level 2 Cost	Percent	Level 1 Cost	Per cent
Substructure	EXCAVATION	136653	2.5	332692	6.2
	FOUNDATION	196039	3.6		
Shell	SUPERSTRUCTURE	1172062	21.8	2922639	54.3
	EXTERIOR CLOSURE	1750578	32.5		
Interiors	INTERIOR CONSTRUCTION	169843	3.2	434681	8.1
	STAIRS	72024	1.3		
	INTERIOR FINISHES	192815	3.6		
Services (MEP)	CONVEYING SYSTEM	115500	2.1	1067710	19.8
	PLUMBING	154400	2.9		
	HVAC	342950	6.4		
	Fire Protection	93860	1.7		
	ELECTRICAL	361000	6.7		
Equipment & Furnishing	EQUIPMENT	23050	0.4	308050	5.7
	FURNISHING	285000	5.3		
Site Prep	SITWORK	320000	5.9	320000	5.9
<i>Sub Total</i>		<b>5385772</b>			
		INDIRECT COST		1928107	
<i>Total Cost</i>		<b>7313879</b>			



# COMPARATIVE COST COMPARISON



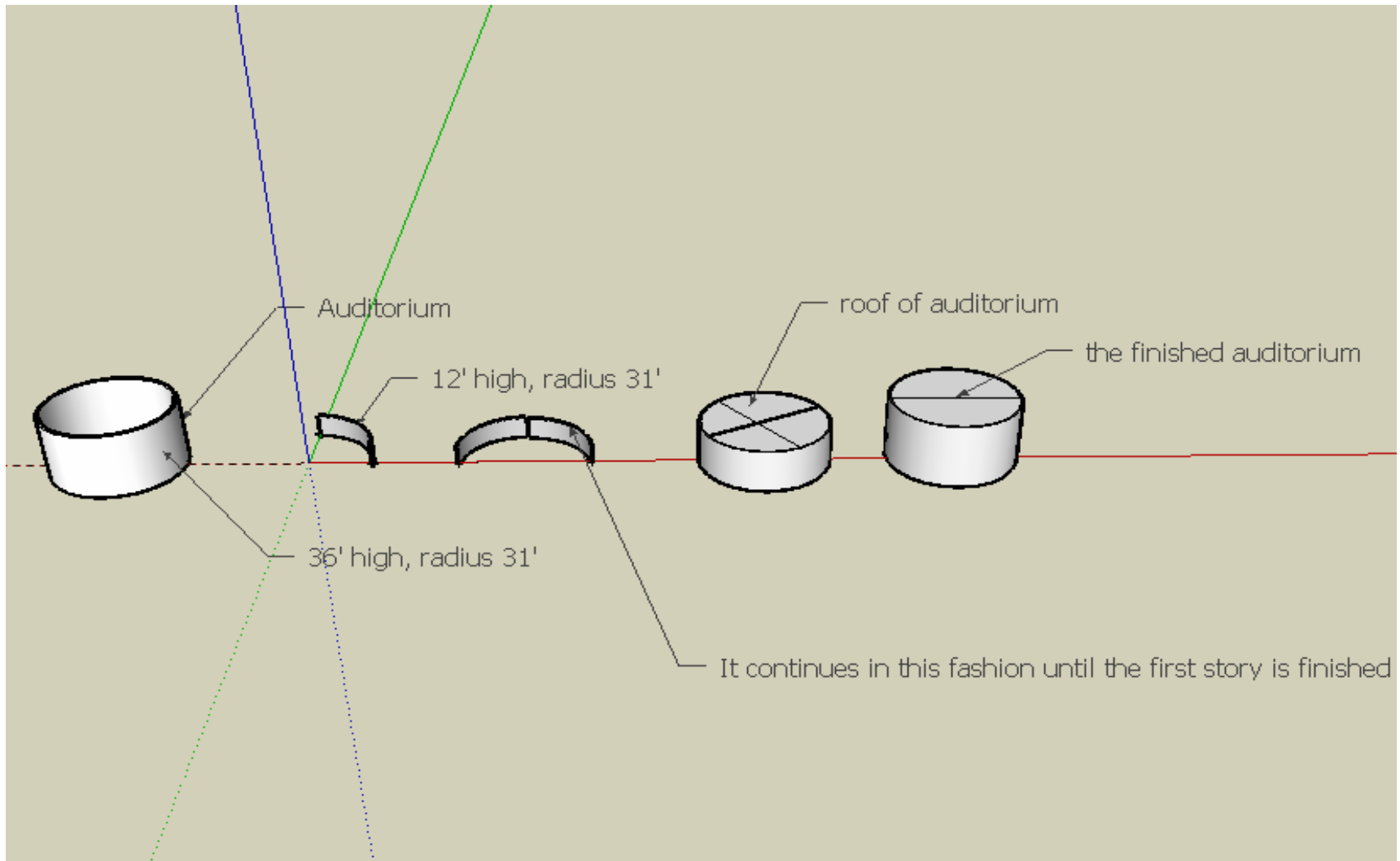


Phase 2

Wheel mounted Hydraulic  
Phase 3

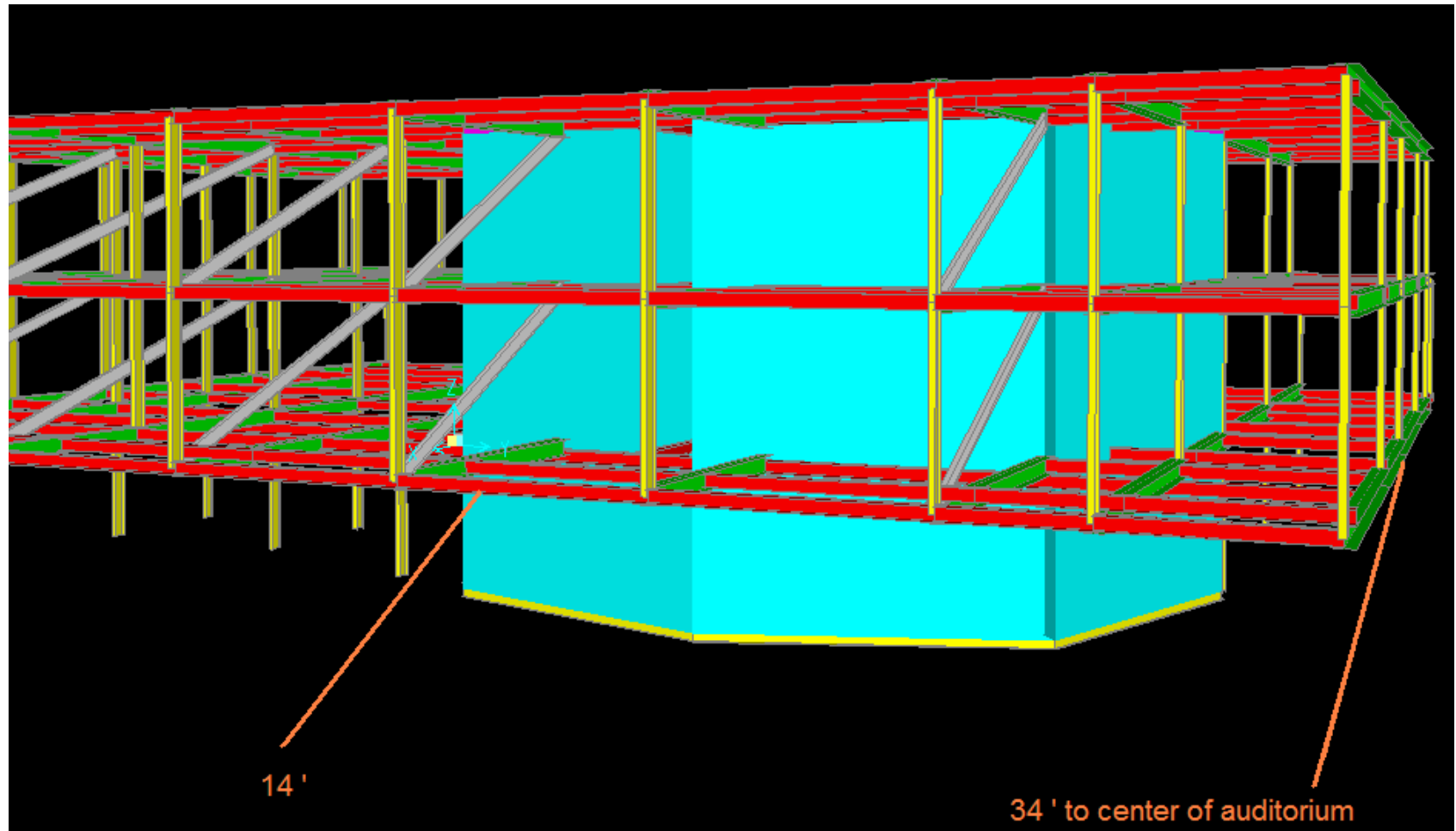


# KEY PHASES - AUDITORIUM

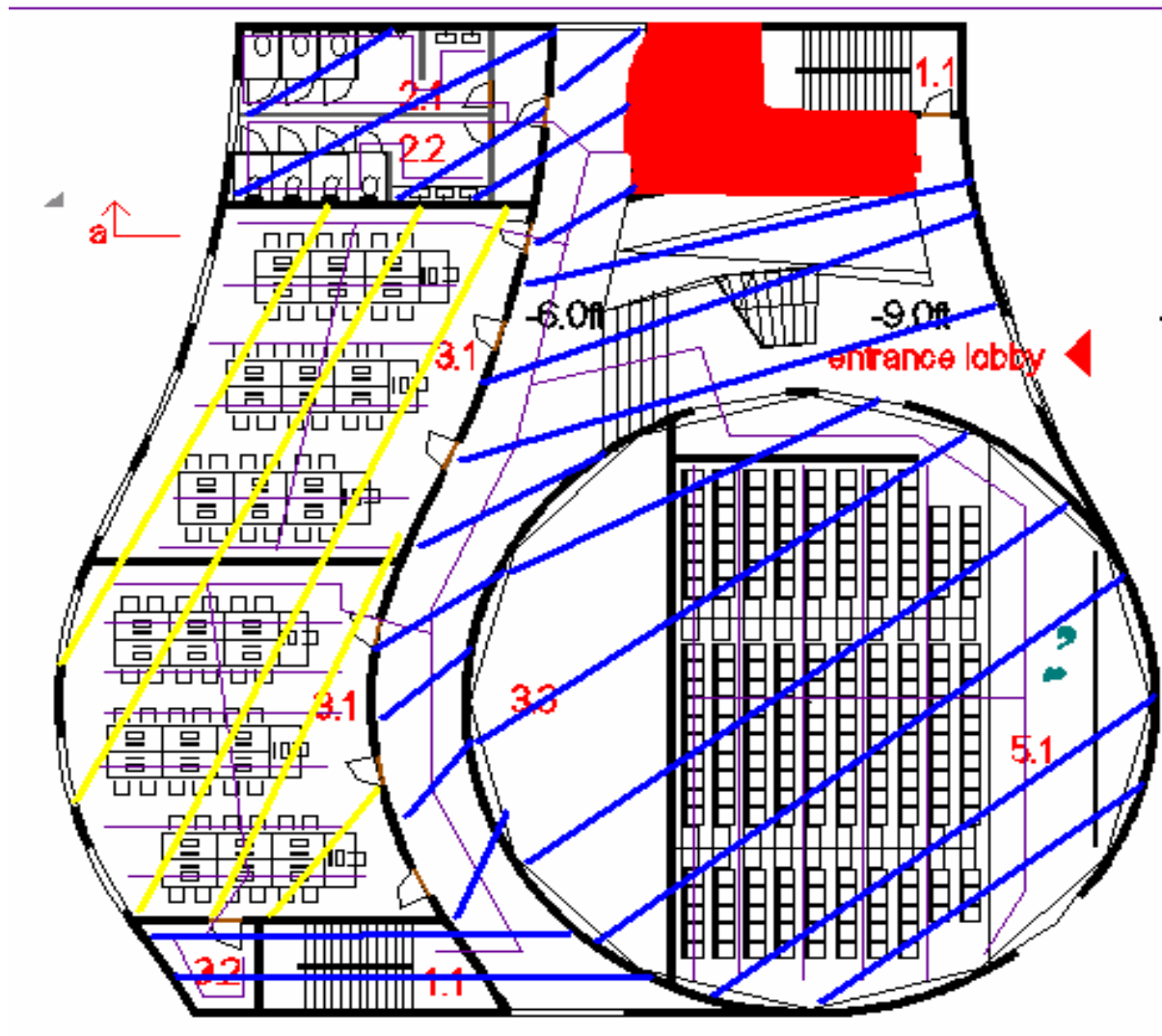




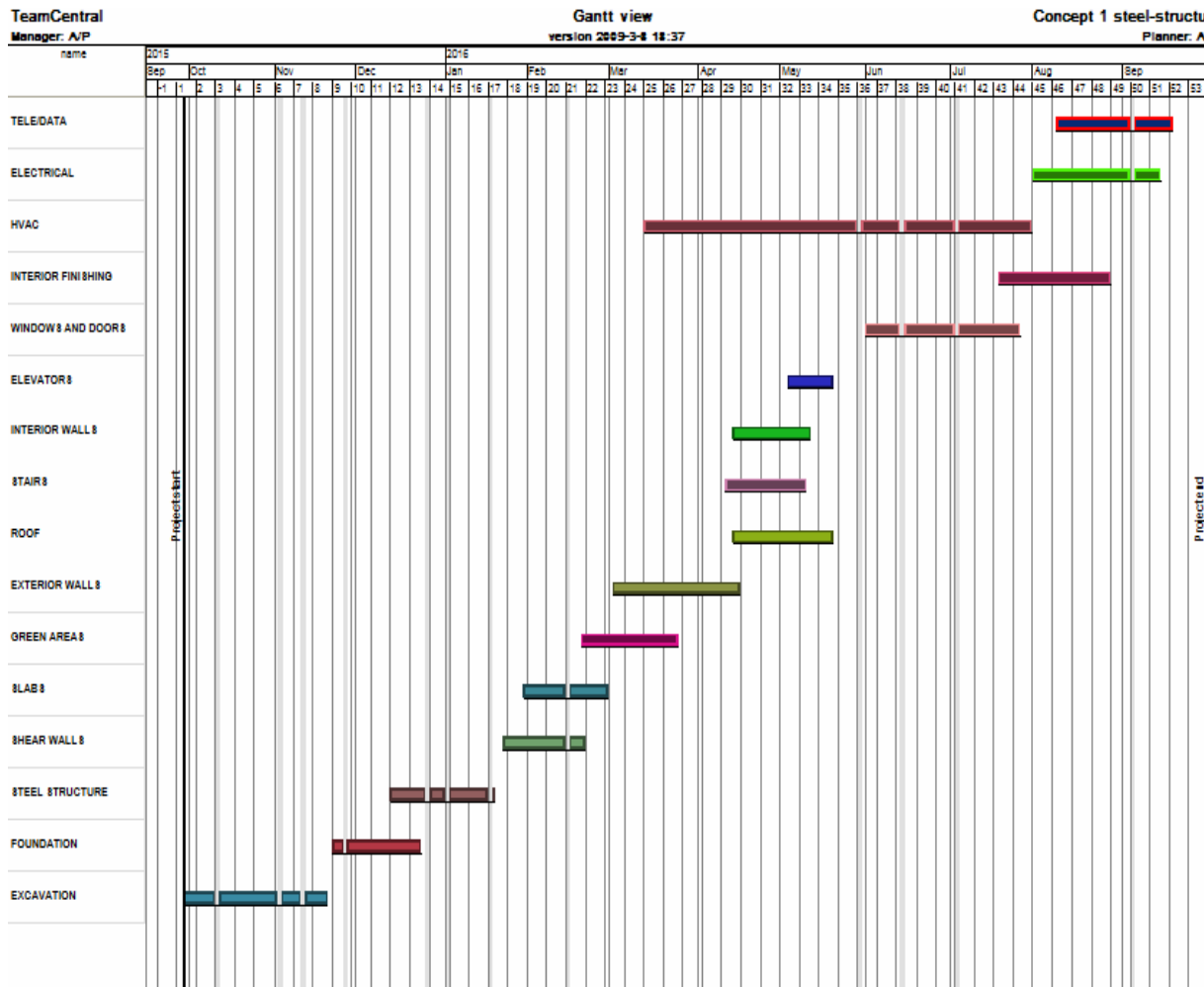
# KEY PHASES - CANTILEVER



# KEY PHASES – MECHANICAL ROOM

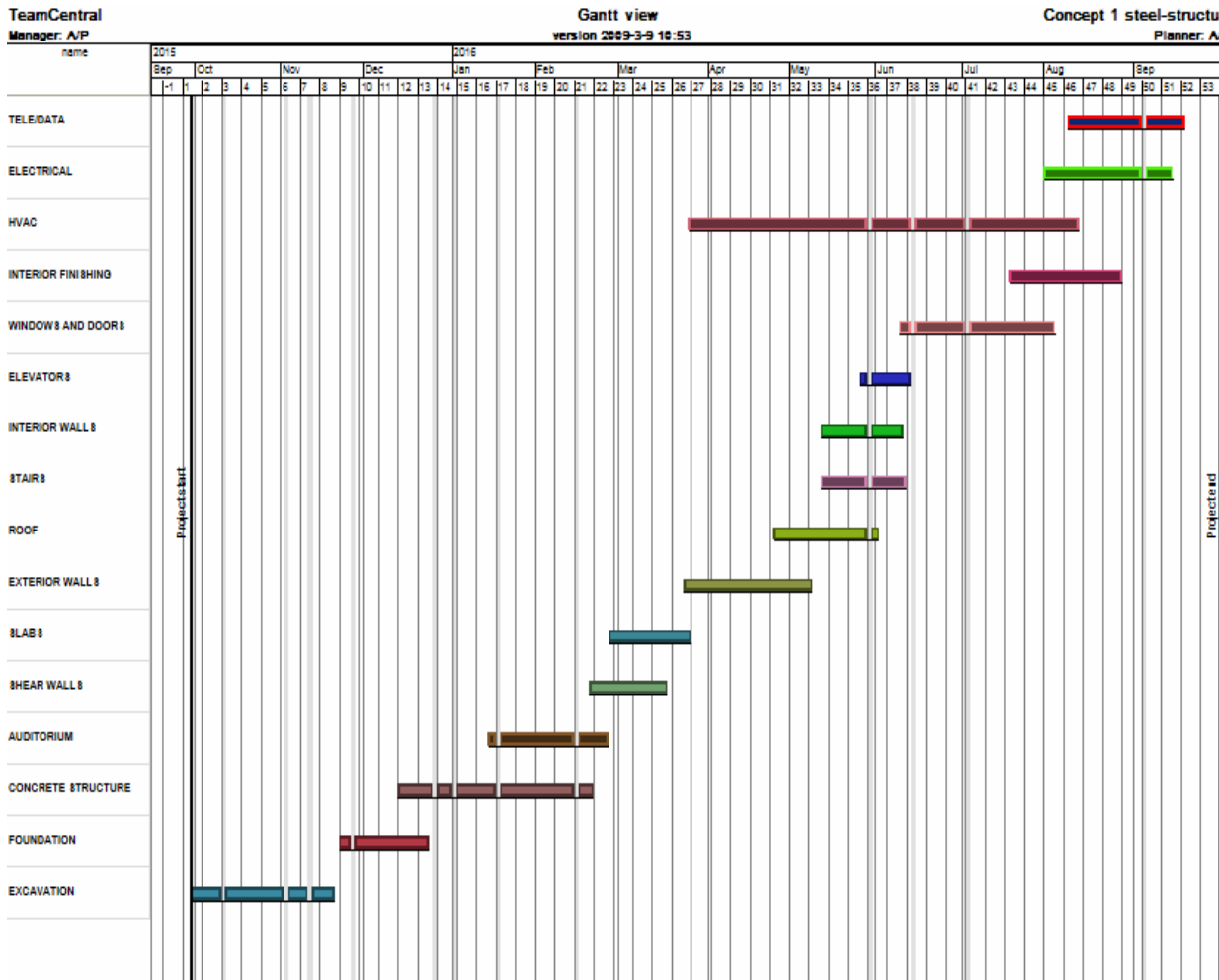


# SCHEDULE: WAVE - STEEL



- Faster
- Time: lab
- Fire coating
- HVAC: time
- Auditorium: integration
- Rainseason
- Fluctuating prices

# SCHEDULE: WAVE - CONCRETE



- Slower
- Affect site
- Time: lab
- cost
- HVAC: heat
- Auditorium: concrete
- Disturbance

# LEED: SITE/WATER

Yes			
1			Prereq 1 <b>Construction Activity Pollution Prevention</b>
1			Credit 1 <b>Site Selection</b>
1			Credit 2 <b>Development Density &amp; Community Connectivity</b>
		1	Credit 3 <b>Brownfield Redevelopment</b>
1			Credit 4.1 <b>Alternative Transportation, Public Transportation</b>
1			Credit 4.2 <b>Alternative Transportation, Bicycle Storage &amp; Changing Rooms</b>
0		1	Credit 4.3 <b>Alternative Transportation, Low-Emitting &amp; Fuel Efficient Vehicles</b>
0		1	Credit 4.4 <b>Alternative Transportation, Parking Capacity</b>
		1	Credit 5.1 <b>Site Development, Protect or Restore Habitat</b>
1			Credit 5.2 <b>Site Development, Maximize Open Space</b>
1			Credit 6.1 <b>Stormwater Design, Quantity Control</b>
1			Credit 6.2 <b>Stormwater Design, Quality Control</b>
0		1	Credit 7.1 <b>Heat Island Effect, Non-Roof</b>
1			Credit 7.2 <b>Heat Island Effect, Roof</b>
1			Credit 8 <b>Light Pollution Reduction</b>

## Remarks

- Transportation
- Heat Island Effect
- Open Space
- Stormwater Design

Yes	?	No	
3		2	<b>Water Efficiency</b>
1			Credit 1.1 <b>Water Efficient Landscaping, Reduce by 50%</b>
		1	Credit 1.2 <b>Water Efficient Landscaping, No Potable Use or No Irrigation</b>
1			Credit 2 <b>Innovative Wastewater Technologies</b>
1			Credit 3.1 <b>Water Use Reduction, 20% Reduction</b>
		1	Credit 3.2 <b>Water Use Reduction, 30% Reduction</b>



# LEED: ENERGY EFFICIENCY

Yes	?	No			
8		1	<b>Energy &amp; Atmosphere</b>		17 Points
Yes			Prereq 1	<b>Fundamental Commissioning of the Building Energy Systems</b>	Required
Yes			Prereq 1	<b>Minimum Energy Performance</b>	Required
Yes			Prereq 1	<b>Fundamental Refrigerant Management</b>	Required
*Note for EAc1: All LEED for New Construction projects registered after June 26, 2007 are required to achieve at least two (2) points.					
4			Credit 1	<b>Optimize Energy Performance</b>	1 to 10
			Credit 1.1	10.5% New Buildings / 3.5% Existing Building Renovations	1
			Credit 1.2	14% New Buildings / 7% Existing Building Renovations	2
			Credit 1.3	17.5% New Buildings / 10.5% Existing Building Renovations	3
			--> Credit 1.4	21% New Buildings / 14% Existing Building Renovations	4
			Credit 1.5	24.5% New Buildings / 17.5% Existing Building Renovations	5
			Credit 1.6	28% New Buildings / 21% Existing Building Renovations	6
			Credit 1.7	31.5% New Buildings / 24.5% Existing Building Renovations	7
			Credit 1.8	35% New Buildings / 28% Existing Building Renovations	8
			Credit 1.9	38.5% New Buildings / 31.5% Existing Building Renovations	9
			Credit 1.10	42% New Buildings / 35% Existing Building Renovations	10
1			Credit 2	<b>On-Site Renewable Energy</b>	1 to 3
			--> Credit 2.1	2.5% Renewable Energy	1
			Credit 2.2	7.5% Renewable Energy	2
			Credit 2.3	12.5% Renewable Energy	3
1			Credit 3	<b>Enhanced Commissioning</b>	1
1			Credit 4	<b>Enhanced Refrigerant Management</b>	1
1			Credit 5	<b>Measurement &amp; Verification</b>	1
		1	Credit 6	<b>Green Power</b>	1

## Remarks

- Conservative
- Renewable Energy

# LEED: MATERIALS & RESOURCES

Yes	?	No	
6		7	<b>Materials &amp; Resources</b>
Yes			
		1	Prereq 1 <b>Storage &amp; Collection of Recyclables</b>
		1	Credit 1.1 <b>Building Reuse</b> , Maintain 75% of Existing Walls, Floors & Roof
		1	Credit 1.2 <b>Building Reuse</b> , Maintain 95% of Existing Walls, Floors & Roof
		1	Credit 1.3 <b>Building Reuse</b> , Maintain 50% of Interior Non-Structural Elements
1			Credit 2.1 <b>Construction Waste Management</b> , Divert 50% from Disposal
		1	Credit 2.2 <b>Construction Waste Management</b> , Divert 75% from Disposal
1			Credit 3.1 <b>Materials Reuse</b> , 5%
		1	Credit 3.2 <b>Materials Reuse</b> , 10%
1			Credit 4.1 <b>Recycled Content</b> , 10% (post-consumer + 1/2 pre-consumer)
		1	Credit 4.2 <b>Recycled Content</b> , 20% (post-consumer + 1/2 pre-consumer)
1			Credit 5.1 <b>Regional Materials</b> , 10% Extracted, Processed & Manufactured
		1	Credit 5.2 <b>Regional Materials</b> , 20% Extracted, Processed & Manufactured
1			Credit 6 <b>Rapidly Renewable Materials</b>
1			Credit 7 <b>Certified Wood</b>

## Remarks

- Reuse
- Recycling
- Disposal
- Regional Materials
- Certified Wood
- Renewable

# LEED: I.E.Q.

Yes	?	No	
9		5	<b>Indoor Environmental Quality</b>
Yes			Prereq 1 <b>Minimum IAQ Performance</b>
Yes			Prereq 2 <b>Environmental Tobacco Smoke (ETS) Control</b>
1			Credit 1 <b>Outdoor Air Delivery Monitoring</b>
		1	Credit 2 <b>Increased Ventilation</b>
1			Credit 3.1 <b>Construction IAQ Management Plan, During Construction</b>
1			Credit 3.2 <b>Construction IAQ Management Plan, Before Occupancy</b>
0		1	Credit 4.1 <b>Low-Emitting Materials, Adhesives &amp; Sealants</b>
0		1	Credit 4.2 <b>Low-Emitting Materials, Paints &amp; Coatings</b>
0		1	Credit 4.3 <b>Low-Emitting Materials, Carpet Systems</b>
0		1	Credit 4.4 <b>Low-Emitting Materials, Composite Wood &amp; Agrifiber Products</b>
1			Credit 5 <b>Indoor Chemical &amp; Pollutant Source Control</b>
1			Credit 6.1 <b>Controllability of Systems, Lighting</b>
1			Credit 6.2 <b>Controllability of Systems, Thermal Comfort</b>
1			Credit 7.1 <b>Thermal Comfort, Design</b>
1			Credit 7.2 <b>Thermal Comfort, Verification</b>
1			Credit 8.1 <b>Daylight &amp; Views, Daylight 75% of Spaces</b>
			Credit 8.2 <b>Daylight &amp; Views, Views for 90% of Spaces</b>

## Remarks

- Ventilation
- Materials
- Controllability
- Daylight

## LEED: RATING

- 37 points
- Conservative Estimate
- Silver Rating
- Room For Improvement

# CONSTRUCTABILITY - REPLACEMENT

## **Concerns now**

- Life-cycle –  
Time/Cost
- Alternate Use
- Retrofitting
- Adding More Stories

## **Concerns later**

- Future Building Site
- Use During  
Replacement
- Replacement -  
Coordination
- New Regulation



# ROOF, FACADE AND WINDOWS

Construction element	typical life expectation	
	start of operation phase	after expiration of contract
roof covering	20	min 15
facade	45	rest
windows	40	min 15

## Roof

- Crane
- Replacable Materials

## Facade:

- Coordinations Windows

## Windows:

- Alterations Possible

# INTERIORS

construction element	typical life expectation (years)	
	start of operation phase	after expiration of contract
inner partitions, opening	25	min 10
interior fittings	15	min 5
ceilings	25	min 10

## Inner Partitions

- **Coordination Fittings/Ceilings**
- **Flexibility For Future Use**

## Interior Fittings

- **Future Change**

## Ceilings

- **Coordination HVAC**
- **Hygenic Consideration/Cleaning**
- **Lighting Consideration**

# HVAC AND INSTALLATION

construction element	typical life expectation (years)	
	start of operation phase	after expiration of contract
fittings, fixtures	15	min 5
sanitary equipment	20	min 10
mechanical equipment	acc. To term of reference	min 10
electrical equipment	acc. To term of reference	min 10
monitoring system	20	min 5
fire installations	20	min 5
elevators	20	min 5

## HVAC/Installations

- Independence From Structural System

## Data/Tele

- Quick Replacement
- Wireless Future

## Elevator

- During Replacement

# ZERO WASTE MANAGEMENT PLAN

## **Considerations:**

- On-site Or Off-site
- Transportation  
Distance
- For What
- To Where

## **Possible Solutions:**

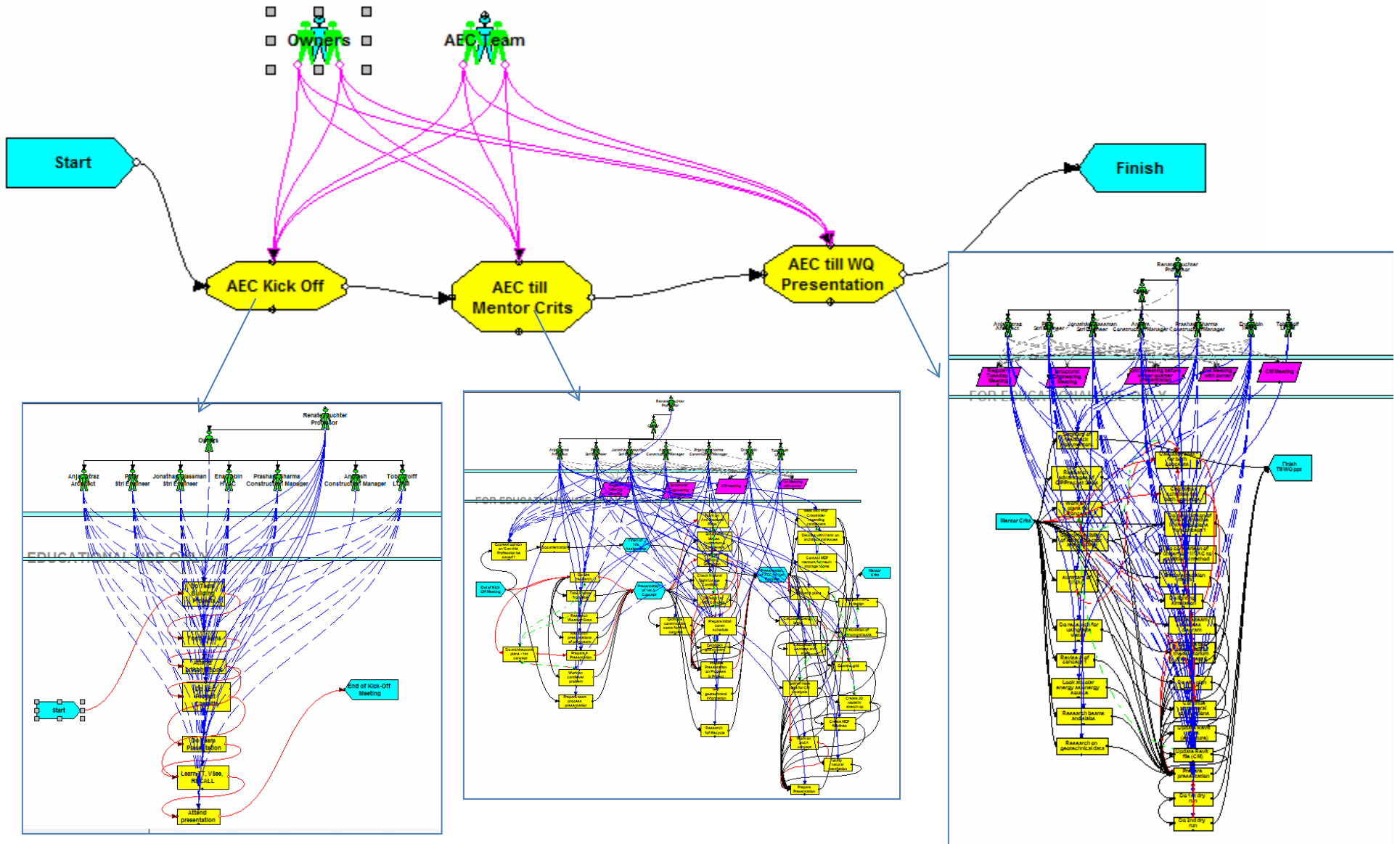
- Materials
- Methods

## Zero Waste Management Plan

<b>Part of building</b>	<b>subpart</b>	<b>product</b>	<b>Code</b>	<b>Production site</b>	<b>Transportation distance</b>	<b>What goes to waste</b>	<b>how much go</b>	<b>where does the</b>
<b>Site</b>	Site clearance		11-1111	site	0			
	Dug excavations		11-1112	site	0			
<b>Foundations</b>	Footings		13-1211					
	Miscellaneous foundations		13-1213					
<b>Ground floor</b>	Ground floor		14-1221					
<b>Connections and culverts</b>	Sanitary sewer connection		15-2110					
	Water supply connection		15-2120					
	Electrical supply connection		15-2310					
	Telecommunications connection		15-2410					
<b>Superstructure</b>	Load bearing internal walls		21-1232					
	Columns		21-1233					
	Beams		21-1234					
	Intermediate floors		21-1235					
	Roof slabs		21-1236					
	Structural frame staircases		21-1237					
<b>Facade</b>	External walls		31-1241					
	Windows		31-1242					
	External doors		31-1243					
	Facade complementaries		31-1244					
<b>Roofs</b>	Roof substructures		33-1261					
	Eaves		33-1262					
	Roofings		33-1263					
	Roof complementaries		33-1264					
	Miscellaneous roof elements		33-1267					
<b>Plumbing</b>	Water distribution system		41-2141					
<b>Ventilation</b>	Ventilation distribution system		42-2221					
<b>Ventilation</b>	Ventilation fixtures		42-2230					
<b>Electricity system</b>	Electricity distribution system in building		43-2331					
	Lighting systems		43-2350					

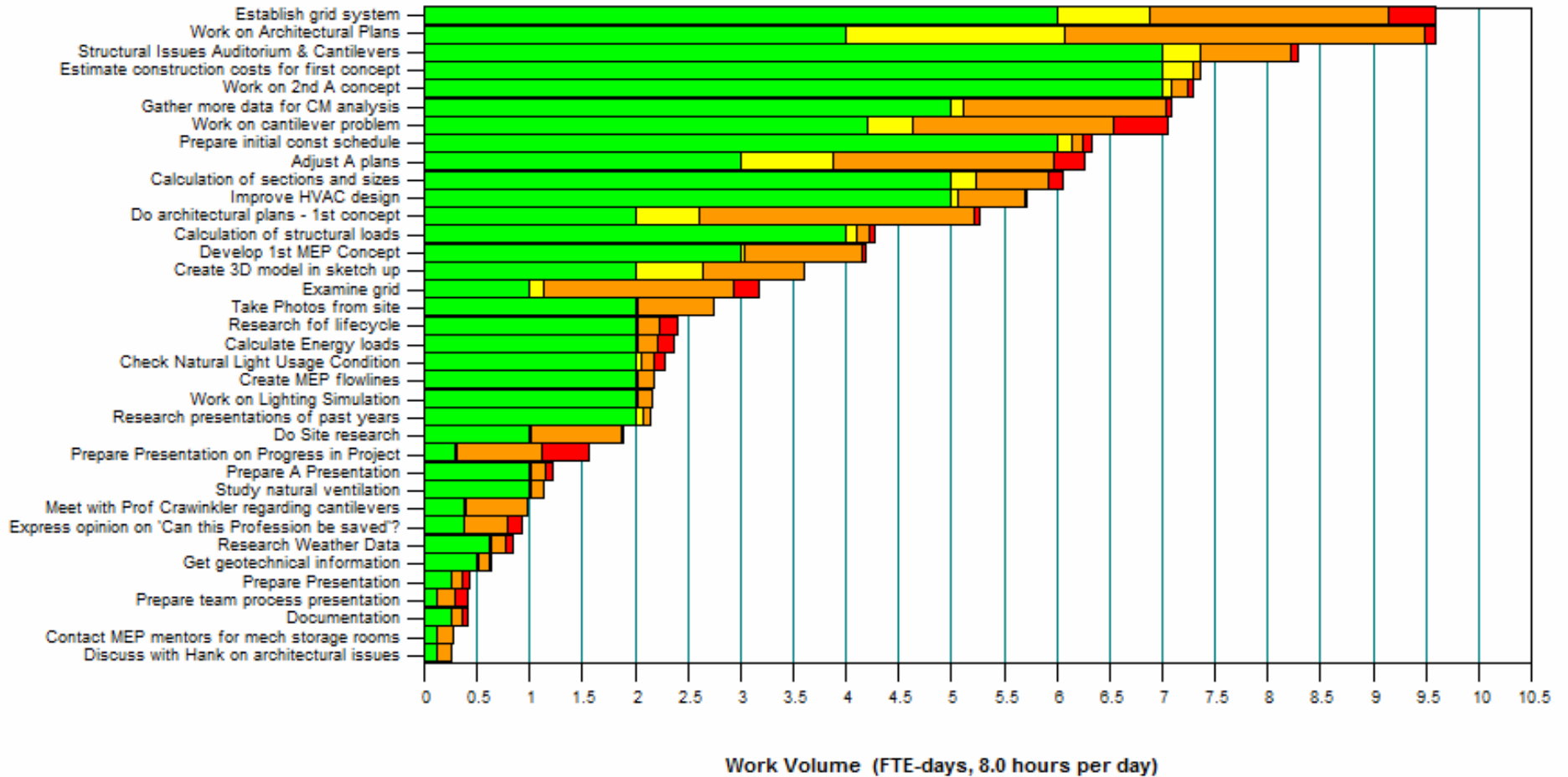


# TEAM PROCESS



# PROGRAM WORK BREAKDOWN

*Till Mentor Crits*



Work

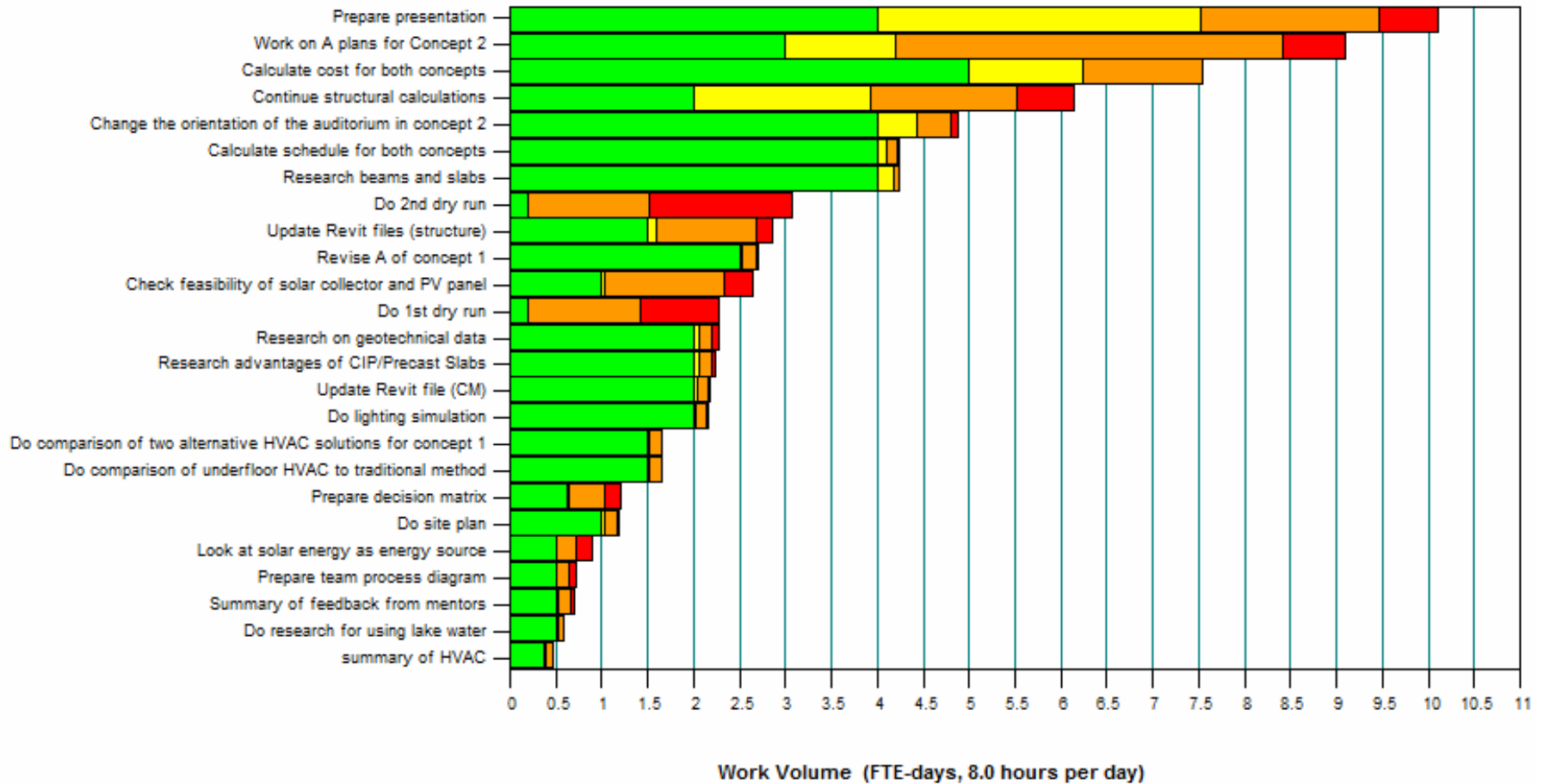
Rework

Coordination

Decision Wait

# PROGRAM WORK BREAKDOWN

## *Mentor Crits – Winter Q*



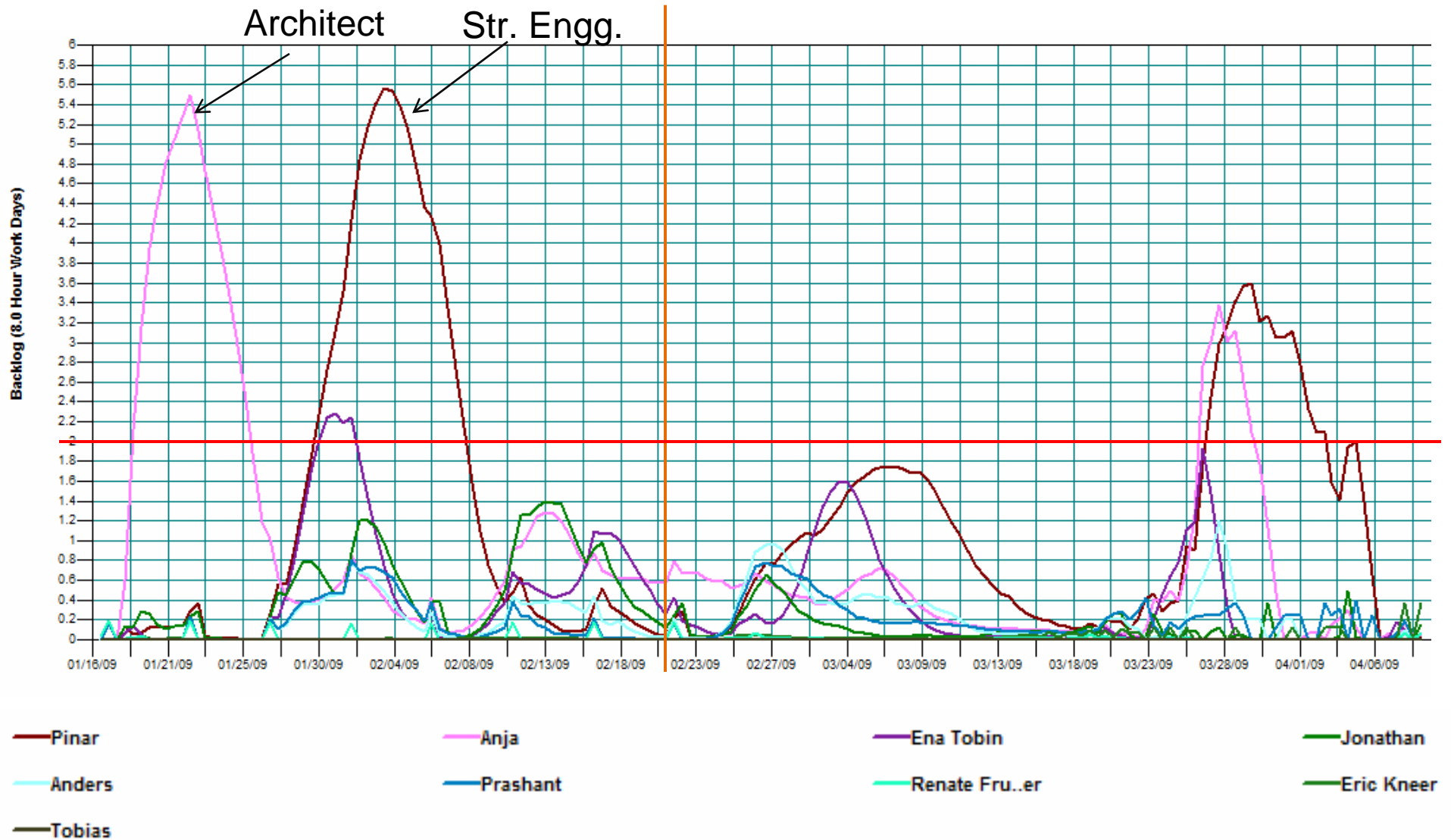
Work

Rework

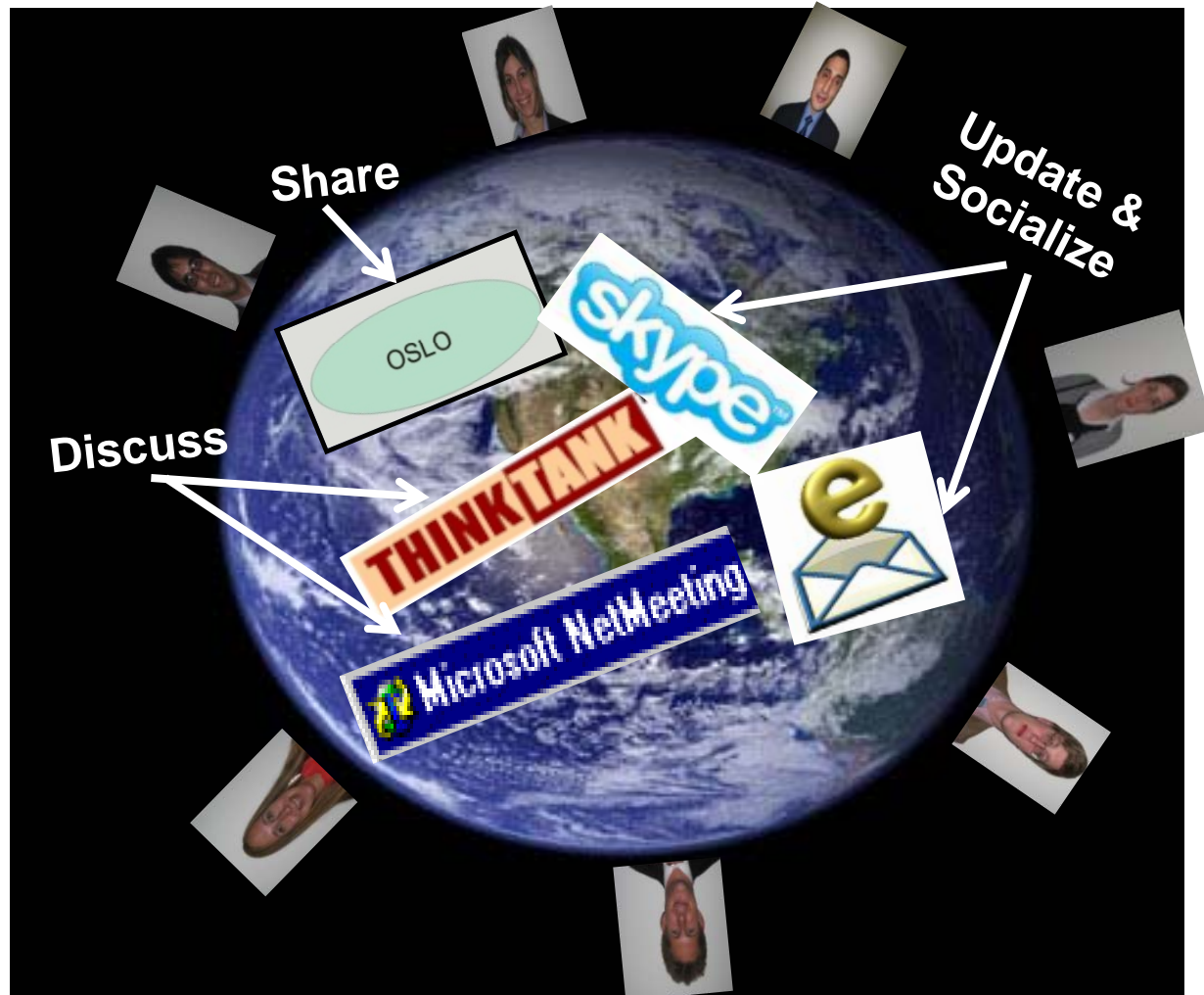
Coordination

Decision Wait

# PERSON BACKLOG



# TEAM PROCESS



Schedule



Designate

Work

Share/Discuss

Improve



# DECISION MATRIX

	Concept 1 		Concept 2 	
	Steel	Concrete	Steel	Concrete
<b>Architectural Vision overall</b>	-		Y	
Surrounding Context ( grid patterns, surrounding buildings)	N		Y	
Surround Context (Views)	Y		-	
Internal Experience (Atriums, natural light,volume experience)	-		Y	
Mechanical room and service access	N		Y	
Programm diversity (movement of visitors, students, faculty - mixing)	N		Y	
Practical Design (facade, green roof)	-		Y	
<b>Structural Integration overall</b>	Y	-	Y	Y
Grid, spans, section sizes	Y	-	Y	-
Earthquake requirement	N	N	Y	Y
Problems with cantilever, auditorium, integration	Y	N	Y	Y

AEC Team



# DECISION MATRIX

	Concept 1 		Concept 2 	
	Steel	Concrete	Steel	Concrete
MEP Overall	-	-	Y	Y
Space requirements	N	N	Y	Y
Energy Efficiency	N	N	Y	Y
Construction & Life Cycle overall	-	N	Y	-
Cost	Y	-	-	Y
Schedule	Y	N	Y	N
Constructability	Y	-	Y	-
Surface/Volume Ratio (Operation Cost)	Y		N	
Circulation area/usable floor area (economical efficiency)	N		Y	
usable floor area/gross floor area (cleaning cost)	N		Y	
Sustainability, Zero waste & LEED	Y	-	Y	-

AEC Team

# DECISION MATRIX

	Concept 1		Concept 2	
	Steel	Concrete	Steel	Concrete
Architectural Vision overall	Y	-	-	-
Structural Integration overall	Y	N	-	-
MEP Overall	-	-	-	-
Construction overall	Y	Y	Y	Y
Life cycle cost overall	-	-	-	-
Sustainability, zero waste & LEED	-	-	Y	Y

Owner's Opinion

	Owner's Priority
<b>Architectural Vision overall</b>	
Surrounding Context ( grid patterns, surrounding buildings)	2
Surround Context (Views)	4
Internal Experience (Atriums, natural light, volume experience)	5
Mechanical room and service access	2
Programm diversity (movement of visitors, students, faculty - mixing)	4
Practical Design (facade, green roof)	4
<b>Structural Integration overall</b>	

Owner's priority

## THE DECISION

- Owner's Input --- Concept 2 Steel



- AEC Team

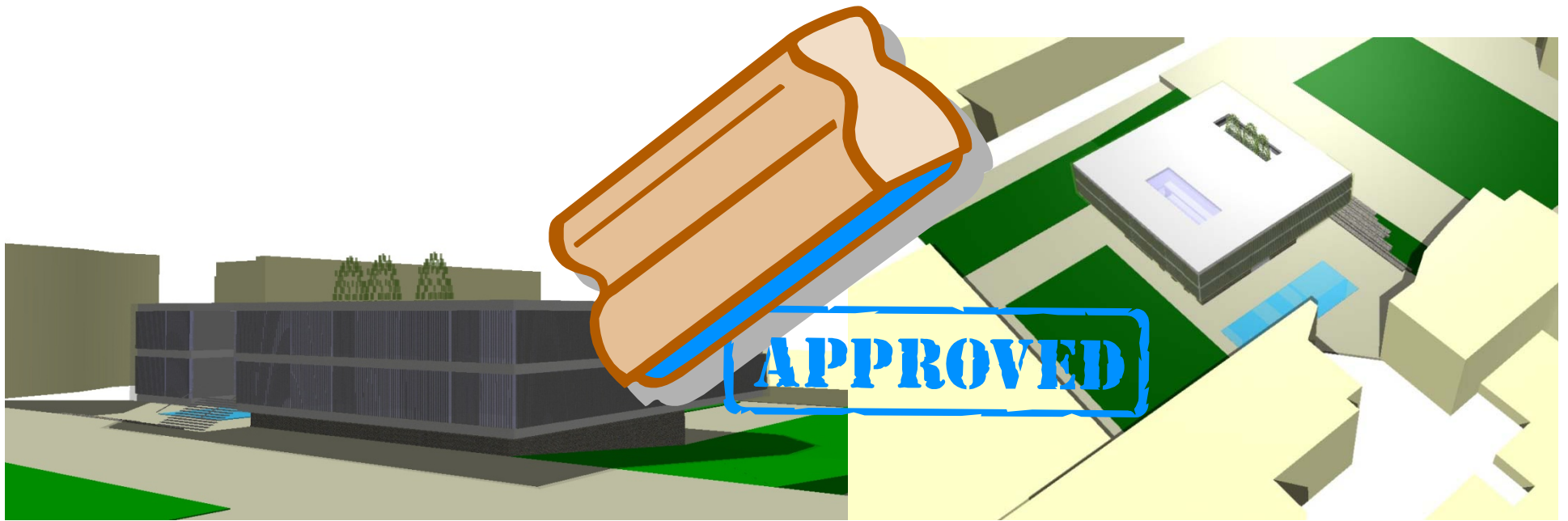
Concept 1 Concrete 140

Concept 1 Steel 206

Concept 2 Concrete 268

Concept 2 Steel 284





“Nature” - Steel

