

River Team 2012



Nick

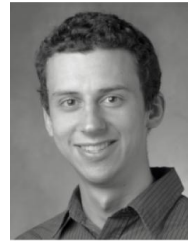
Yao

Mike

Tom

Maria

Nicholas



E

E

CM

E

LCFM

A

Owners

Weimar, Germany

Bauhaus- University Weimar

New campus building



David

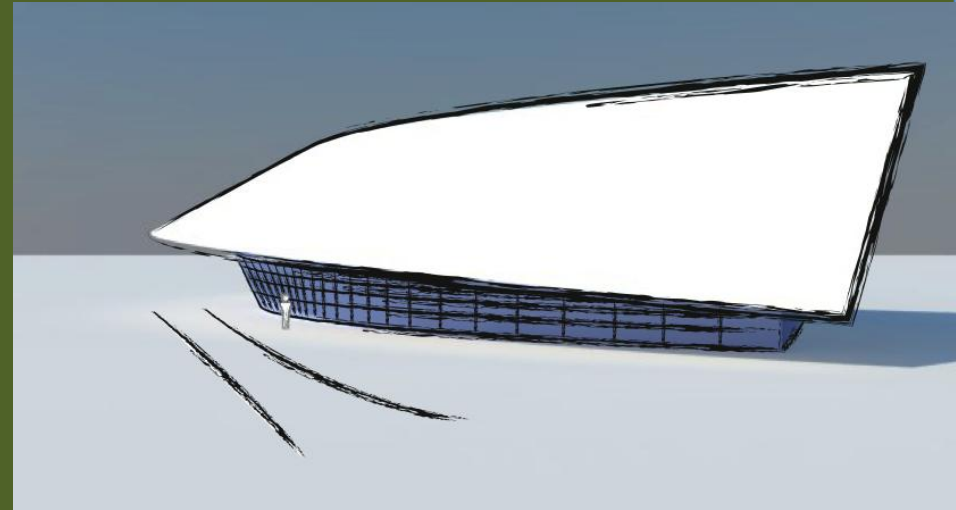
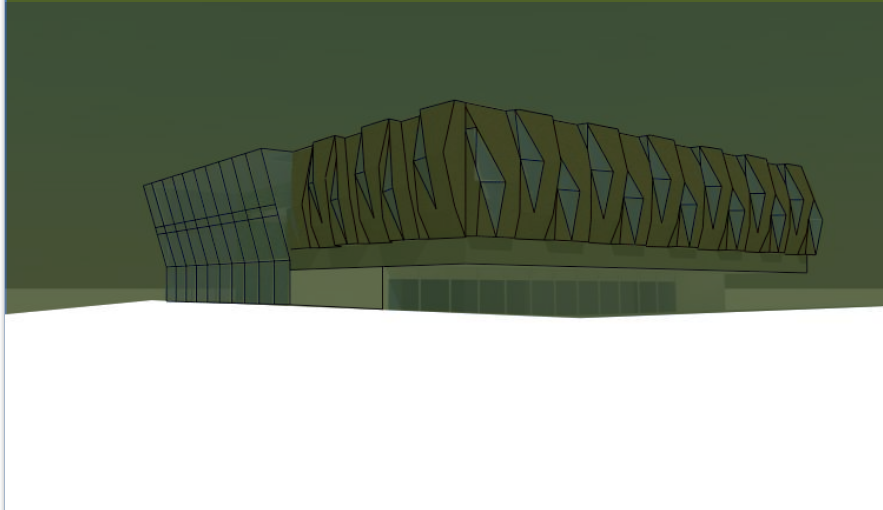


Forest

Architecture

Team Member

Nicholas



architecture

structure

construction

mep

life cycle financial management

Site Conditions

Weimar, Germany



architecture

structure

construction

mep

life cycle financial management

Site Conditions

Weimar, Germany



architecture

structure

construction

mep

life cycle financial management

Site Conditions

Sun path on site



Site conditions

WEIMAR AVERAGE WEATHER BY MONTH

Month	Temperature °F				Average Rainfall (mm)		Average snow days	Average Fog days
	Average		Absolute		Daily	Monthly		
	max	min	max	min				
January	38.1	27.9	58.3	-4.4	0.5	16.5	0	0
February	41.7	30.0	66.0	-1.7	0.7	20.7	-280	-280
March	48.2	33.6	71.2	12.6	1	29.5	-310	-310
April	57.4	37.9	80.6	18.1	0.6	19.1	-300	-300
May	66.4	45.9	90.5	30.7	0.7	21.6	0	0
June	71.8	50.9	92.3	38.5	0.8	24.9	-300	-300
July	74.5	54.7	95.7	43.7	1.4	44.5	-310	-310
August	75.0	54.5	95.9	39.4	0.8	25.3	-310	-310
September	67.1	48.6	85.8	31.6	0.6	19.4	-300	-300
October	56.8	42.4	77.9	18.7	0.9	27.6	-310	-310
November	45.9	35.4	66.4	14.9	1.1	32.6	-300	-300
December	39.4	30.0	57.6	7.5	0.7	21.9	-310	-310

Challenges

Challenges and goals set for the group

Flooding



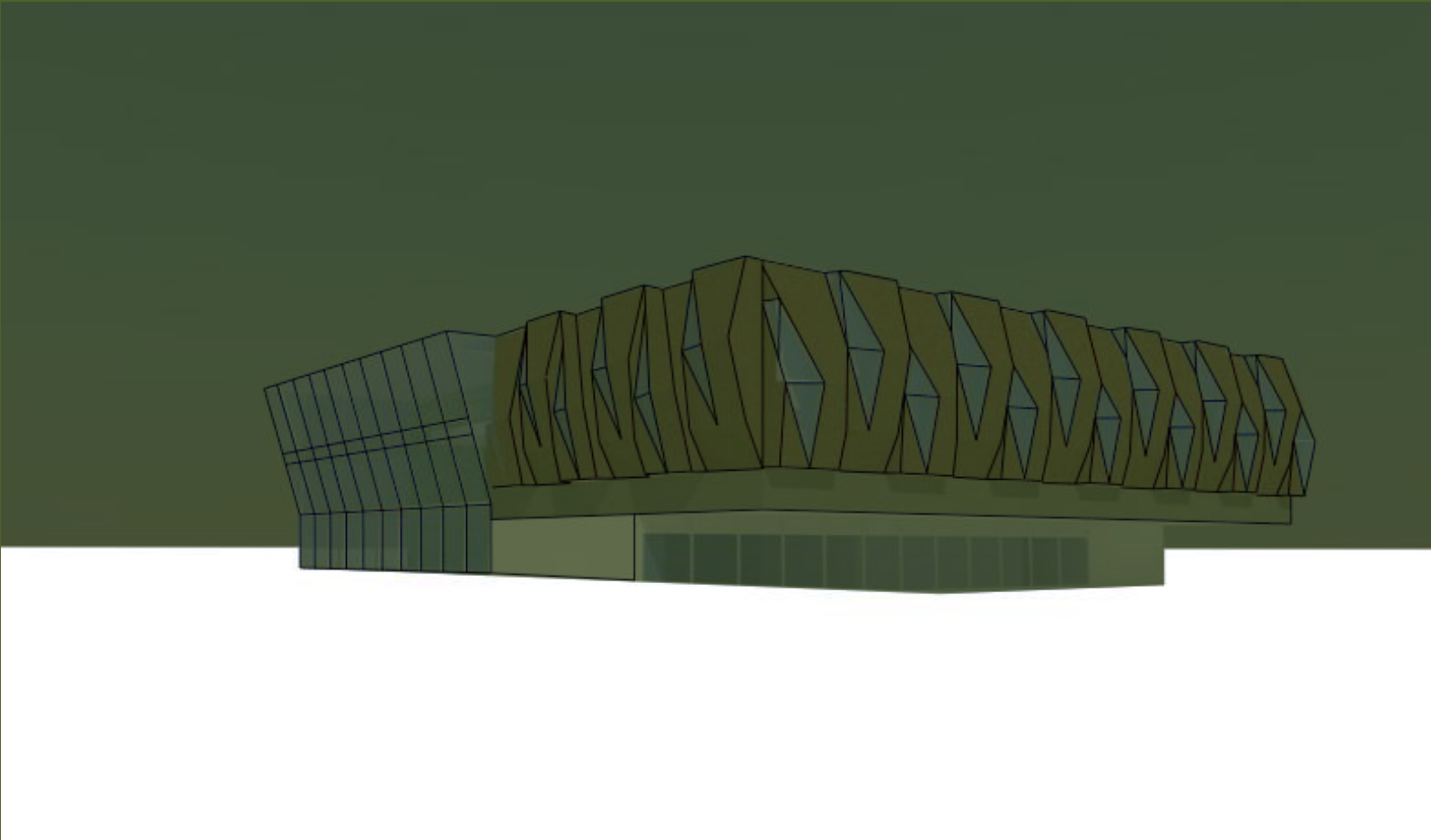
Net-energy zero



Trees on site



Green box



architecture

structure

construction

mep

life cycle financial management

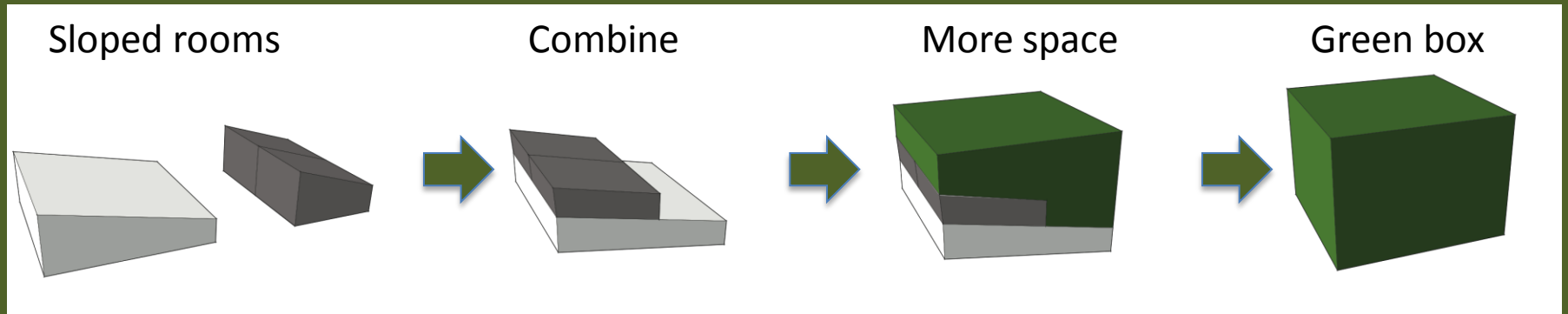
Bio Mimicry

Moss - Biowall



Big idea

It all started with an idea



Iterations

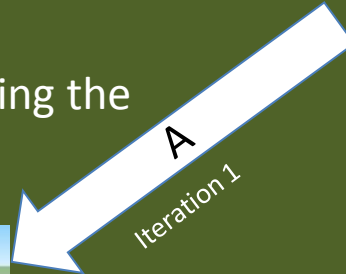
Evolution of the design



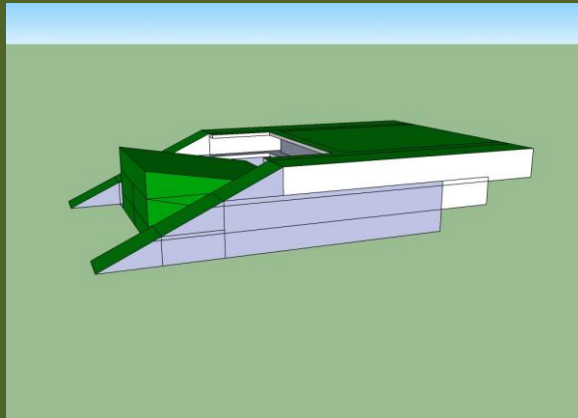
From Analog to digital



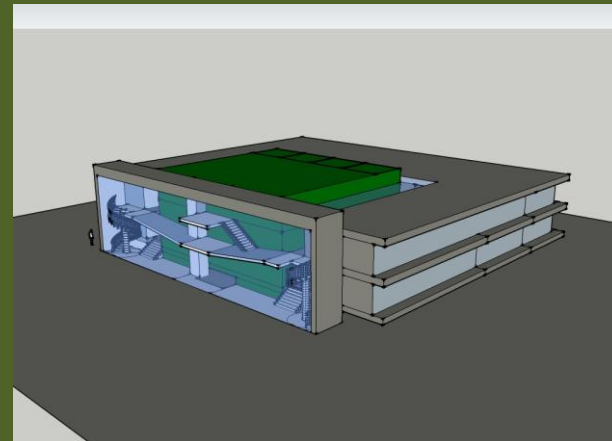
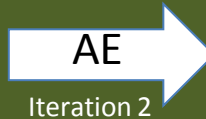
Allocating the spaces



Expensive biowall/
wasted spaces



Working with
the cantilever



ACLCFM

Iteration 3



architecture

structure

construction

mep

life cycle financial management

Green Box

3D overview + Site orientation



architecture

structure

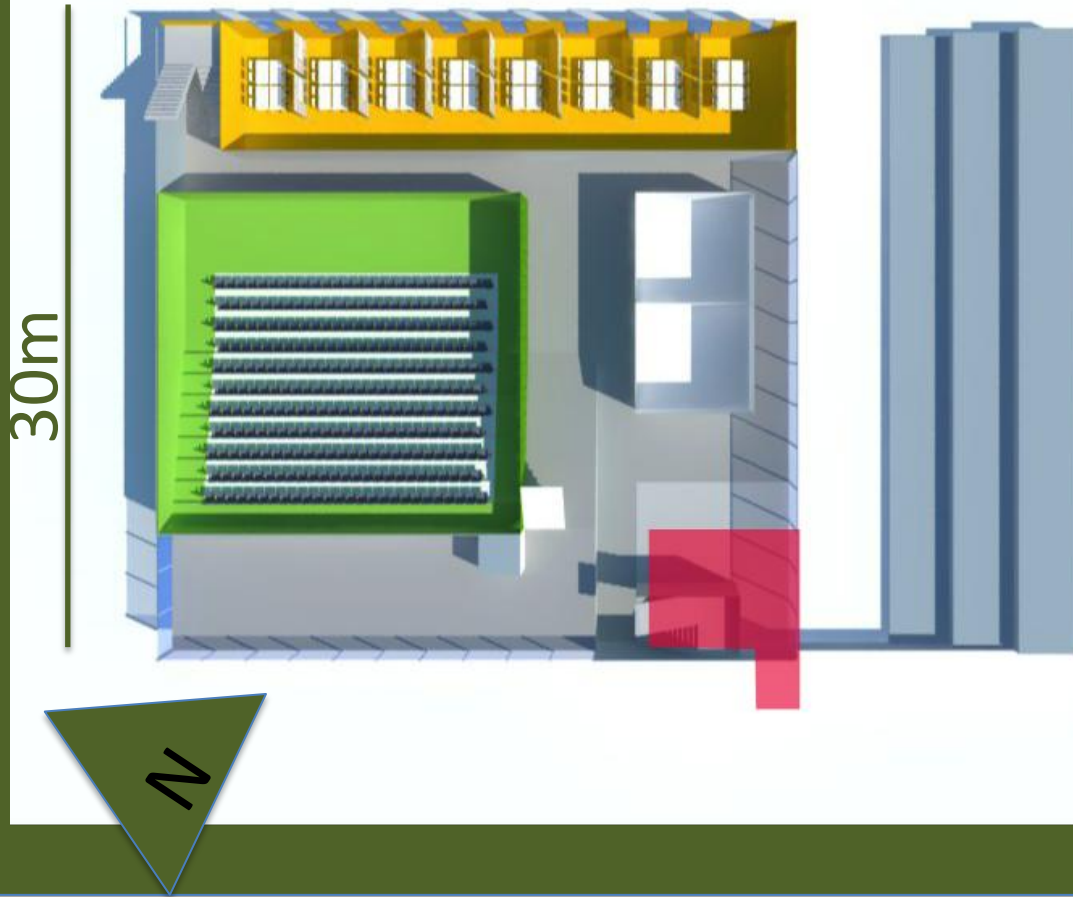
construction

mep

life cycle financial management

1st floor

30m



Student offices	170 m ²
Auditorium	280 m ²
Storage	90 m ²
Restrooms	60 m ²

Footprint 935 m²



architecture

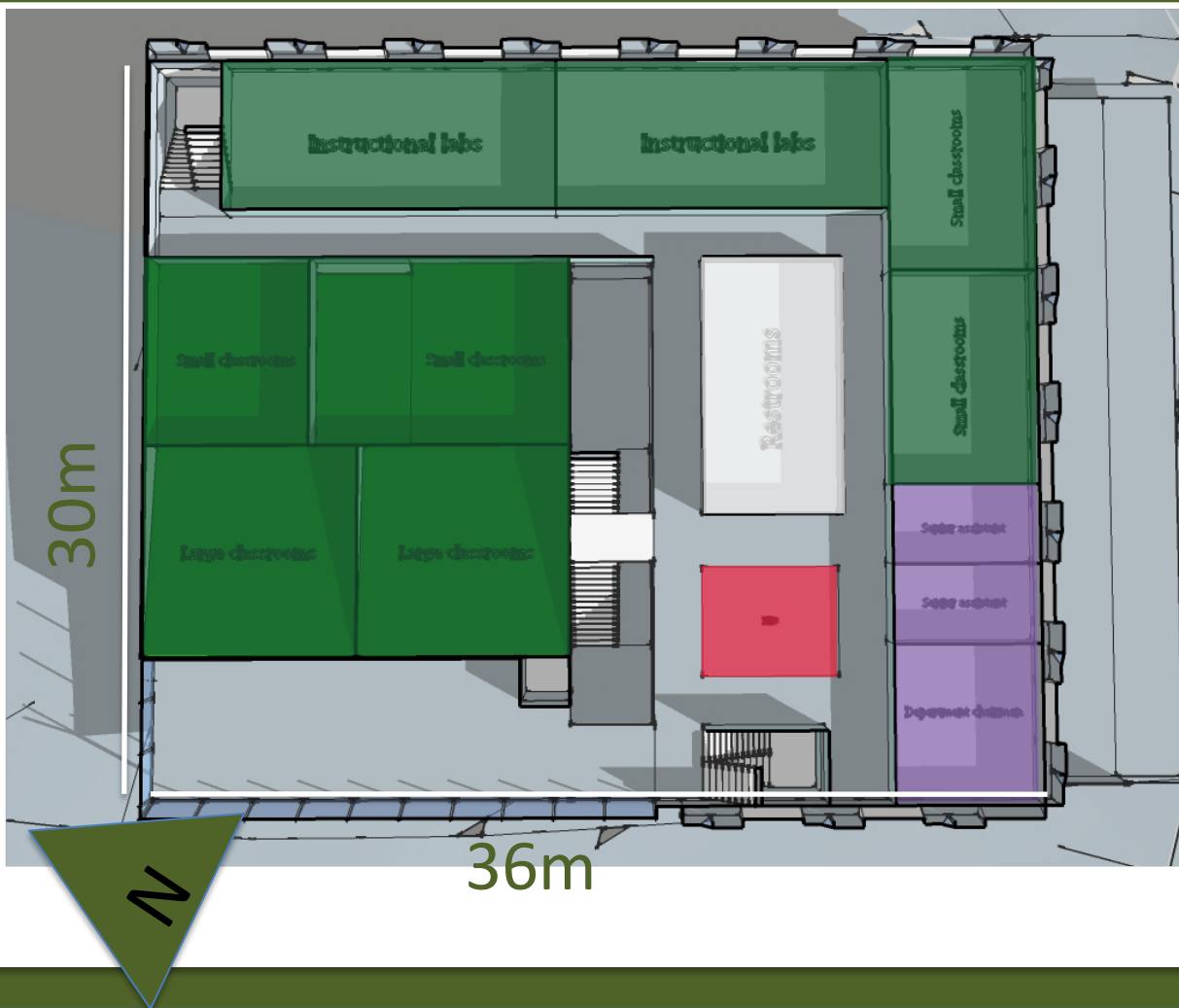
structure

construction

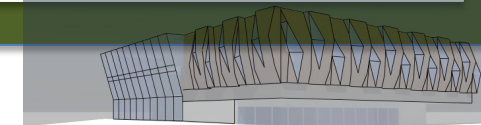
mep

life cycle financial management

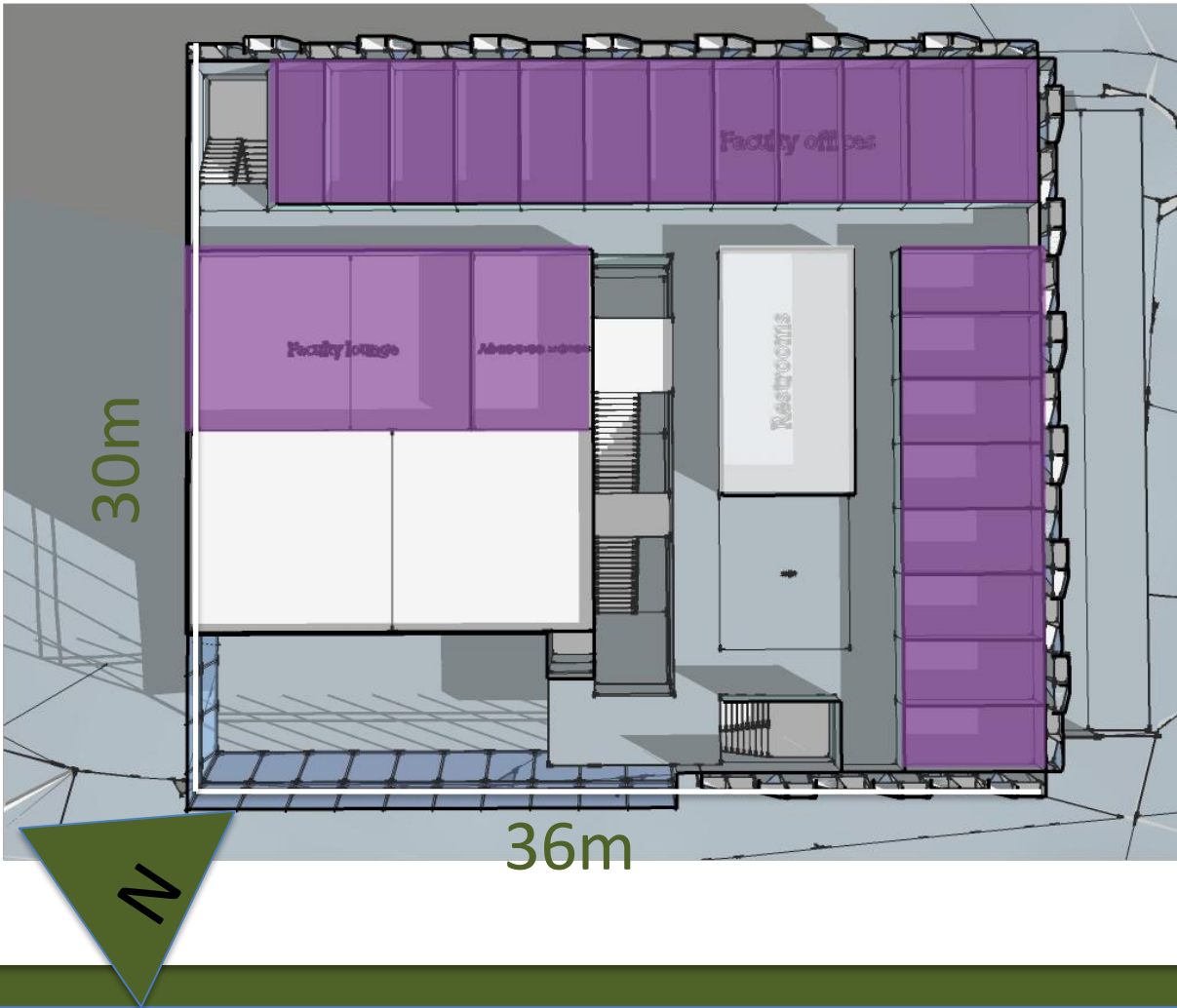
2nd floor



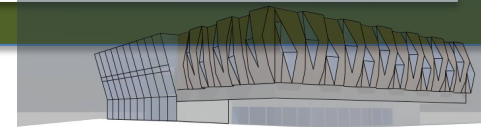
Instructional Labs	184 m2
Small Classrooms	187 m2
Large classrooms	148 m2
Department chair	27 m2
Senior assistant	27 m2
MEP Room	30 m2



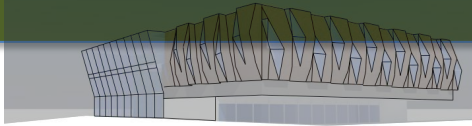
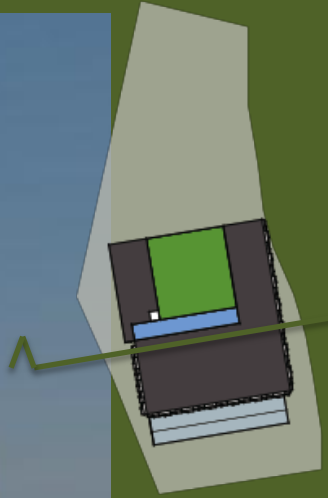
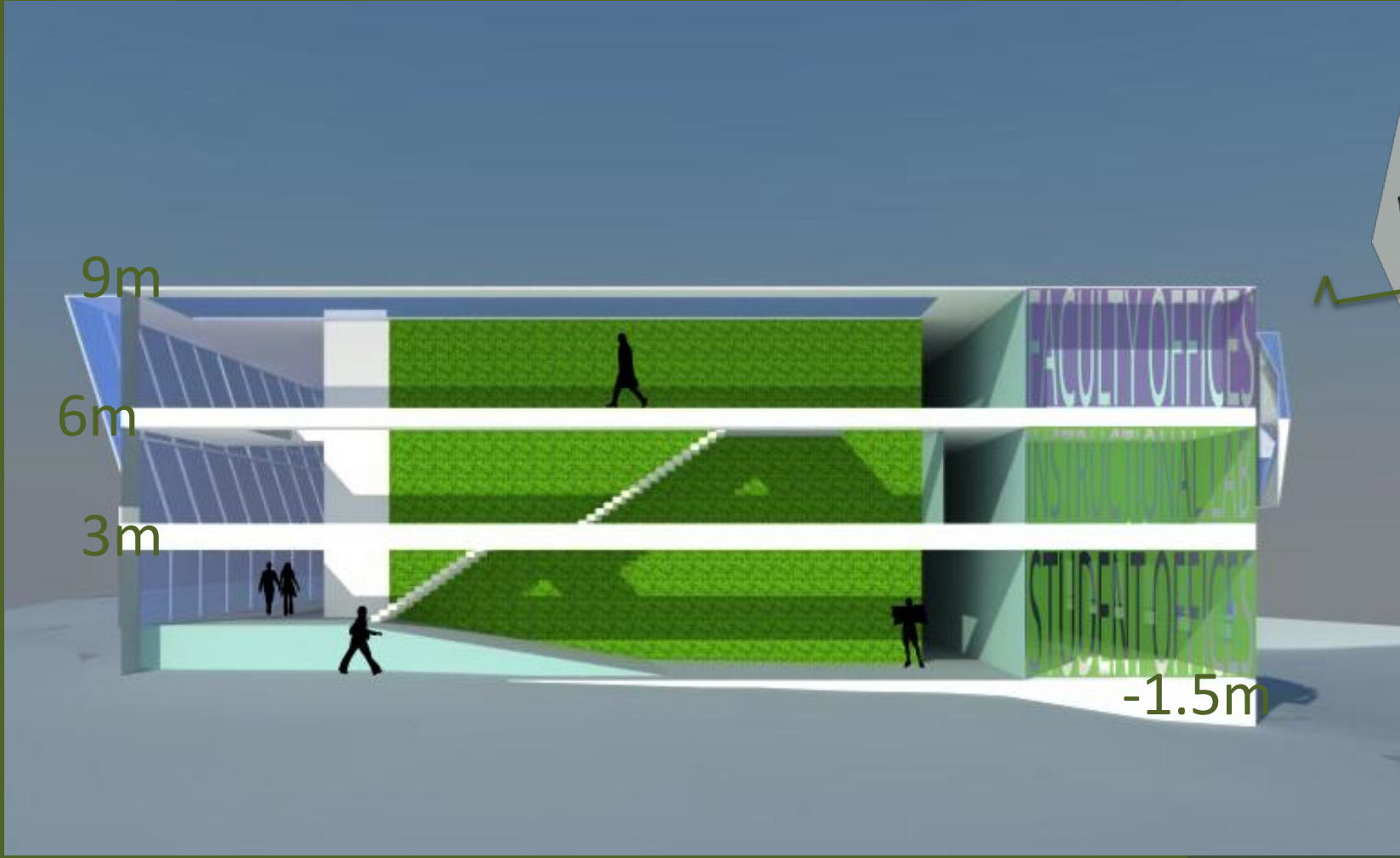
3rd floor



Faculty offices	334 m ²
Faculty lounge	94 m ²
Assistents	27 m ²



Section A



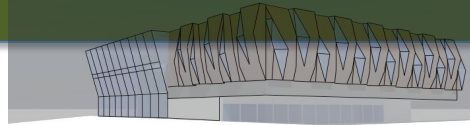
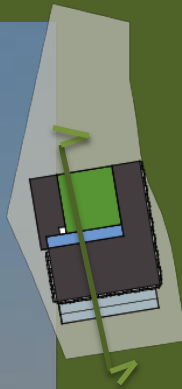
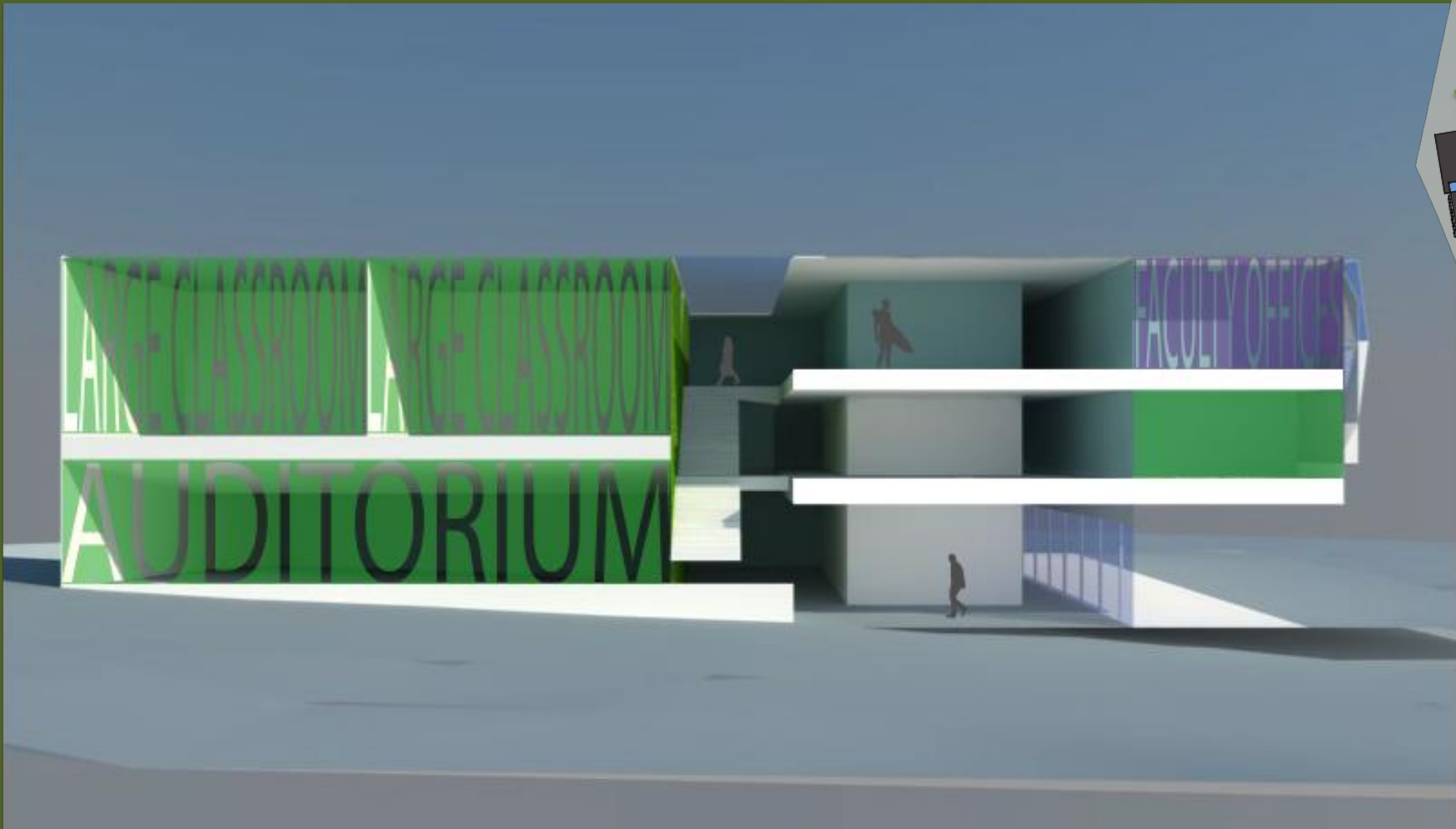
architecture

structure

Construction

Life cycle financial management

Section B



architecture

structure

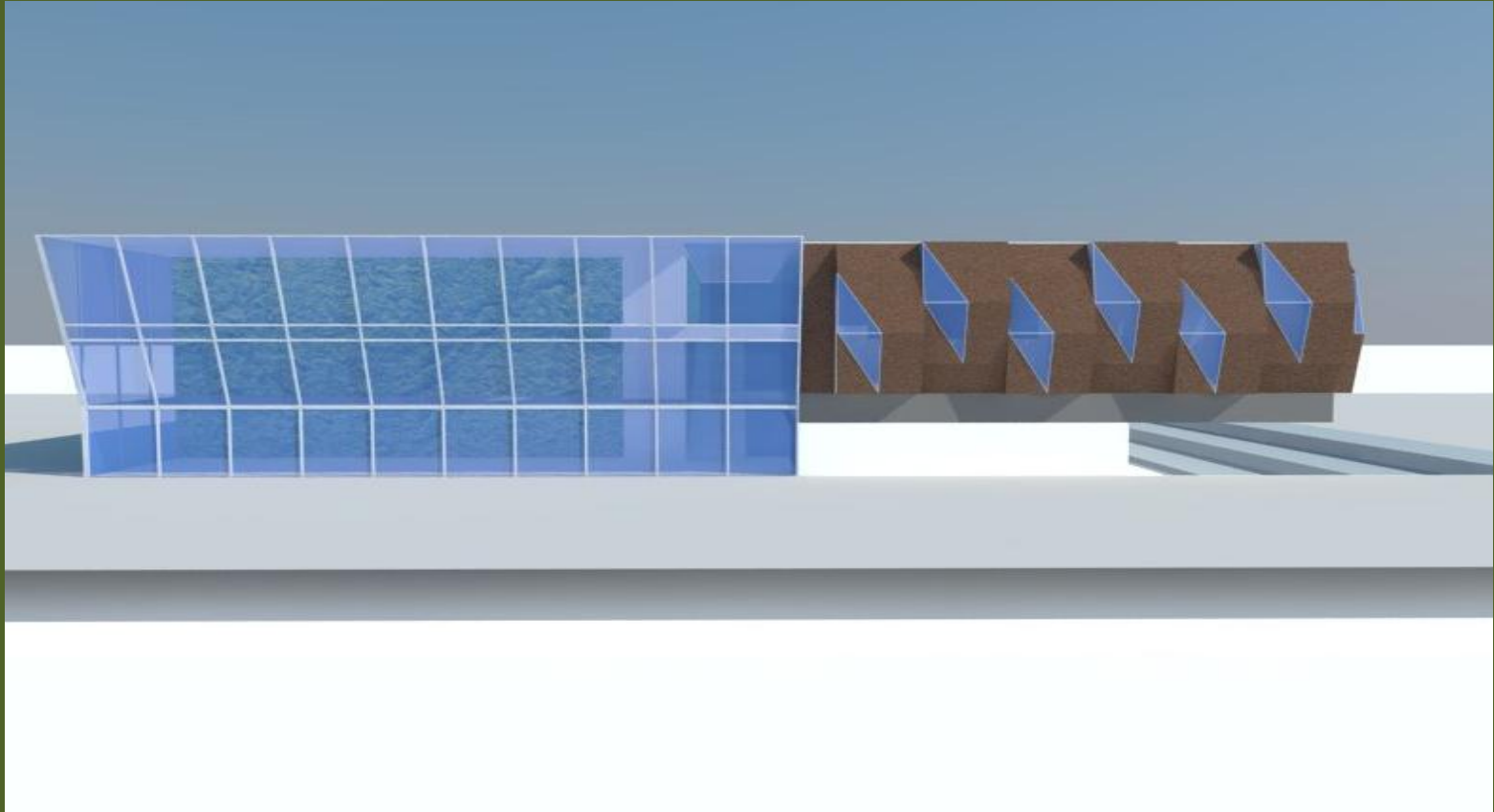
Construction

Life cycle financial management

Green Box- Structural

Structural Options:

- Concrete
- Steel



architecture

structure

construction

mep

life cycle financial management

Loading

Standards:

International Building Code

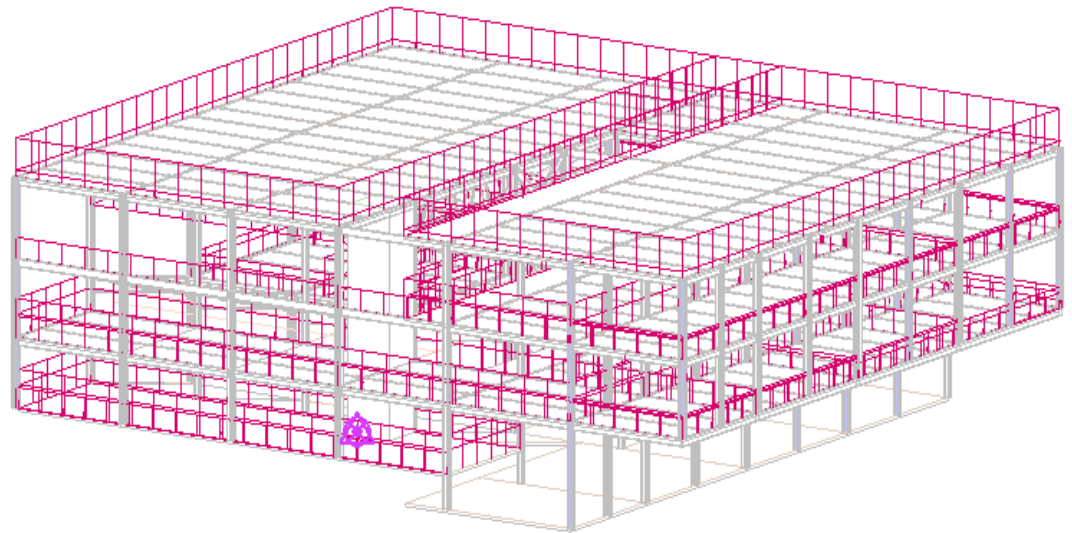
Using Load and Resistance
Factor Design (LRFD)

LC1 → 1.4 D

LC2 → 1.2 D + 1.6 L + 0.5L_r

LC3 → 1.2 D + 1.6L_r + 1.0 L + .8W

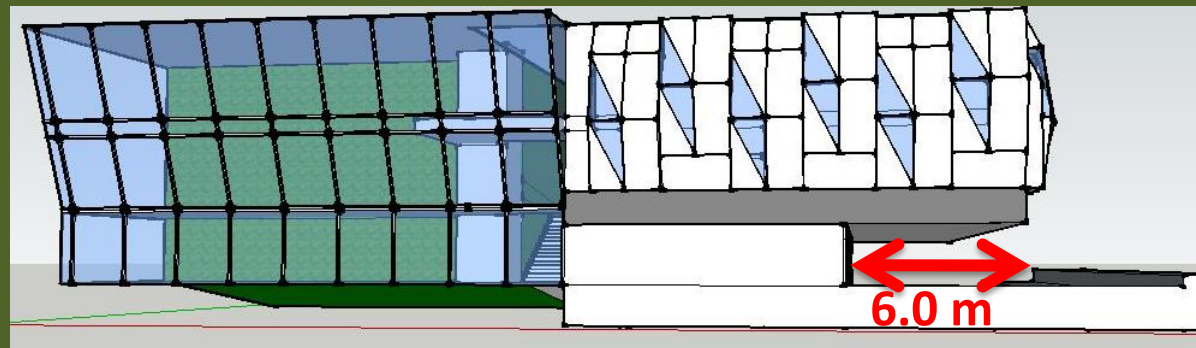
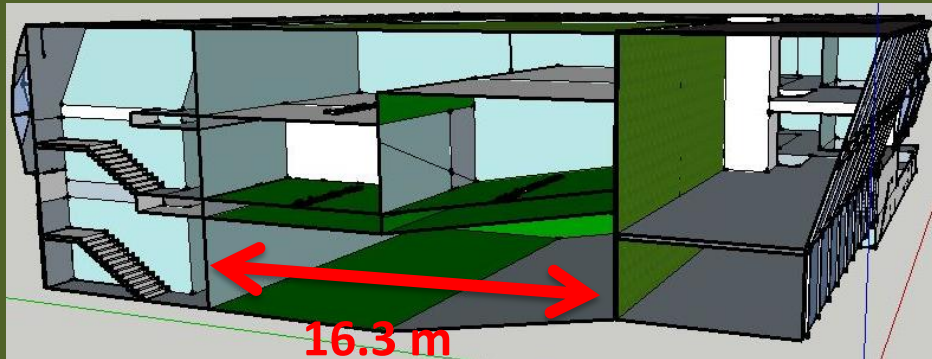
	kN/m ²	psf
Labs	4.8	100
Classrooms	1.9	40
Offices	2.4	50
Roof	1.9	40
Hallway	3.8	80
Area Dead	1.67	35
Snow	0.83	17
Windward	0.64	13.36
Leeward	0.37	7.7



Design Challenges

Two Main Challenges:

- Clear space of 16.3m (53ft) x 17.3m (57ft) in the auditorium on the first floor
- 6m (20ft) cantilever on the second and third floor on the east side



Green Box- Concrete



architecture

structure

construction

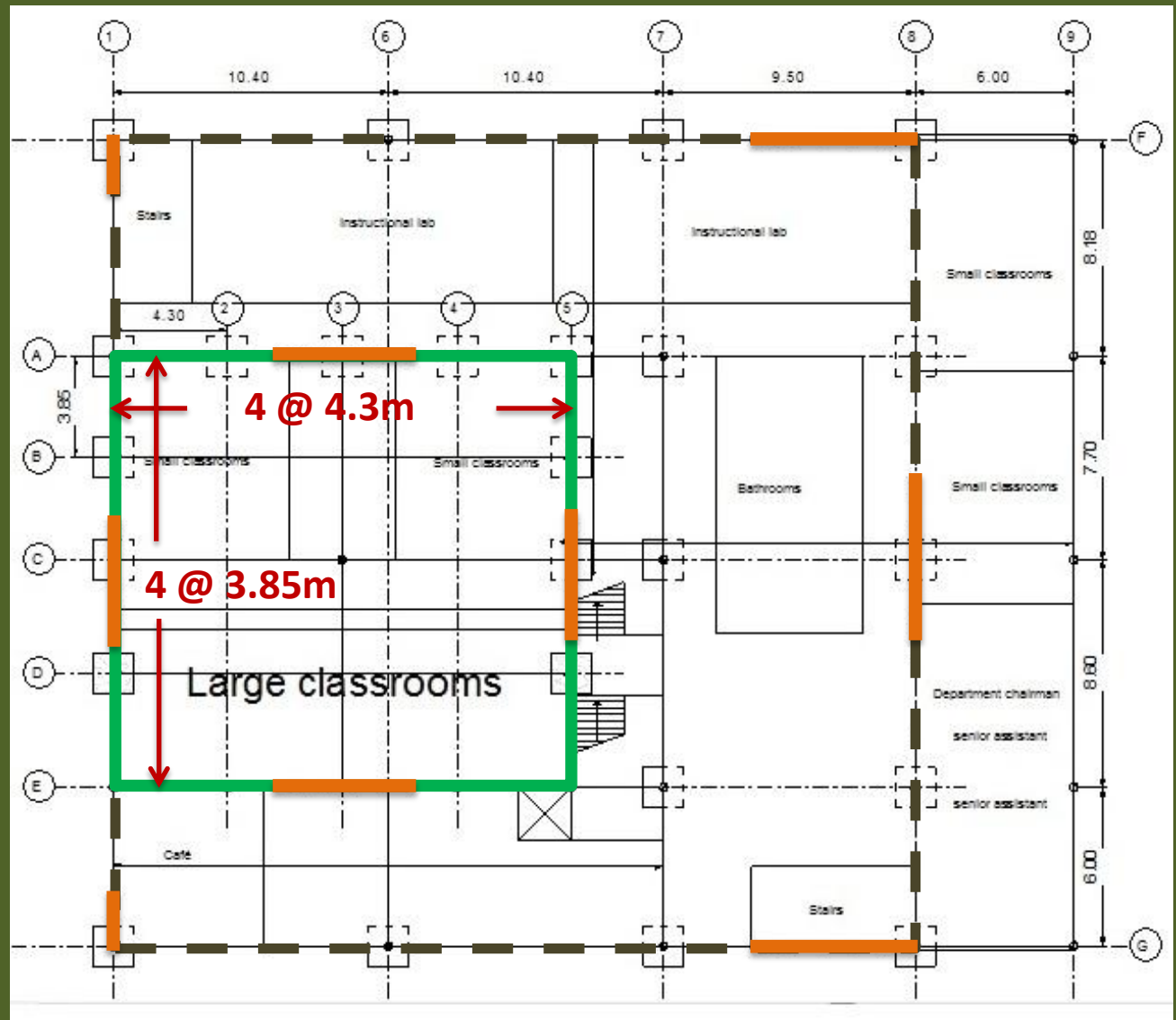
mep

life cycle financial management

Structural Plan and Grid

Two sub structures:

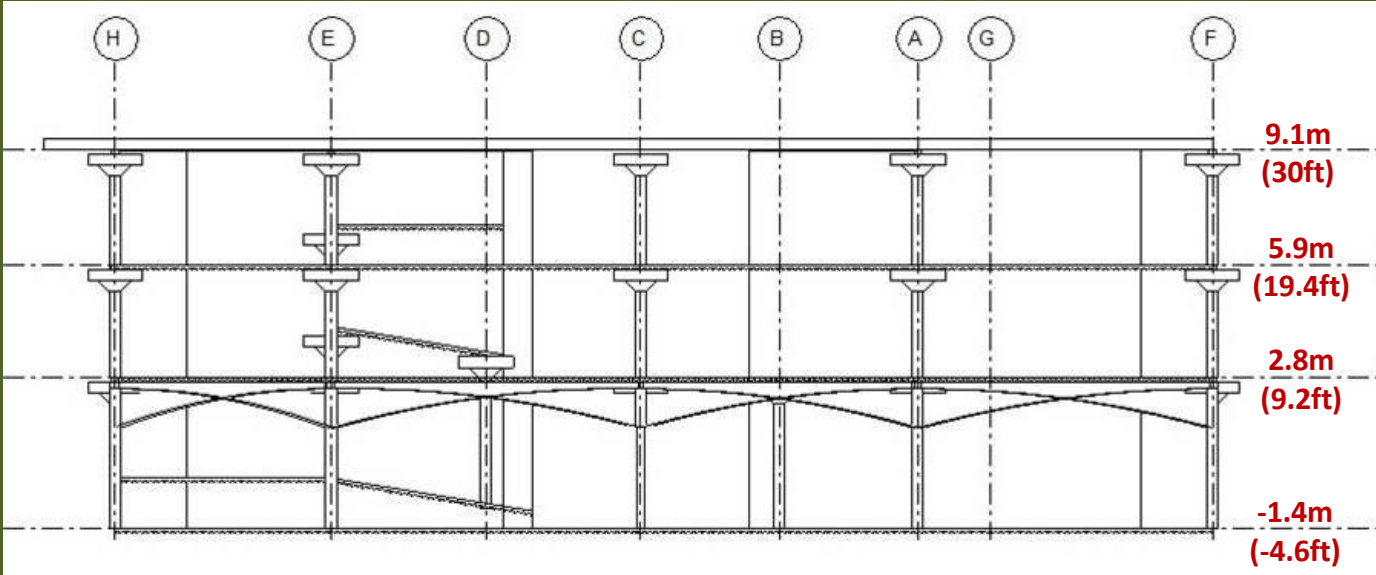
- Green Box
- Periphery



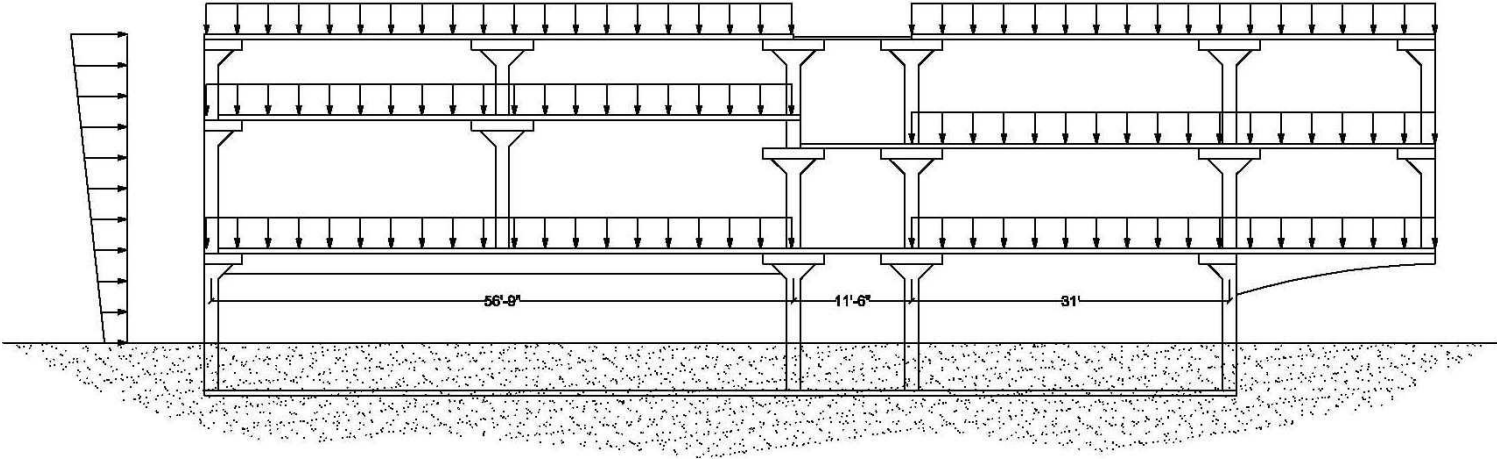
- Footprint
- Green Box
- Shear Walls

Structural Elevation

East Elevation



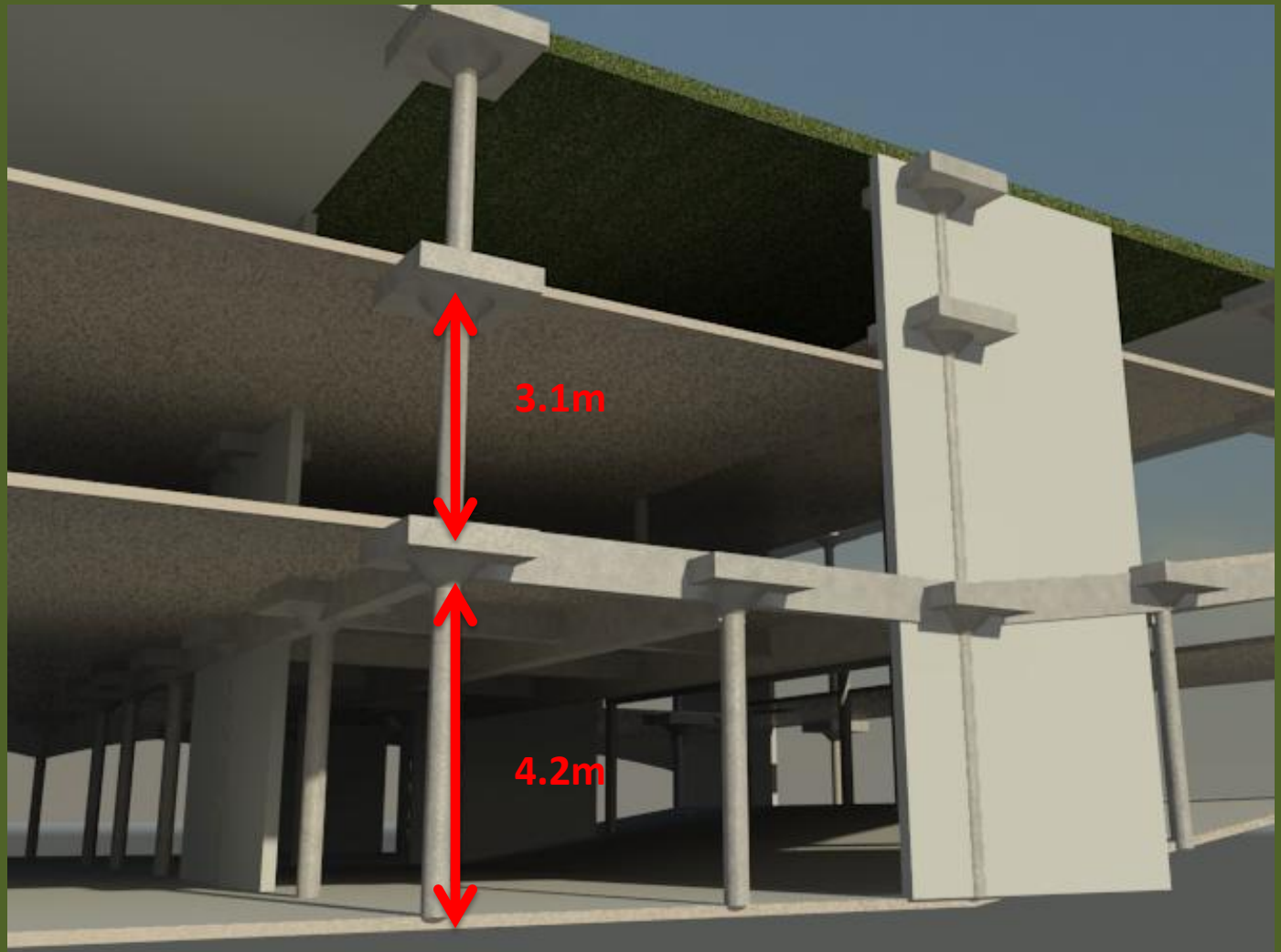
Section Through the Auditorium



Green Box Detail

Green Box Structure Profile:

- Columns with capitals and drop panels
- 8" two way flat slab with beams
- 4 shear walls



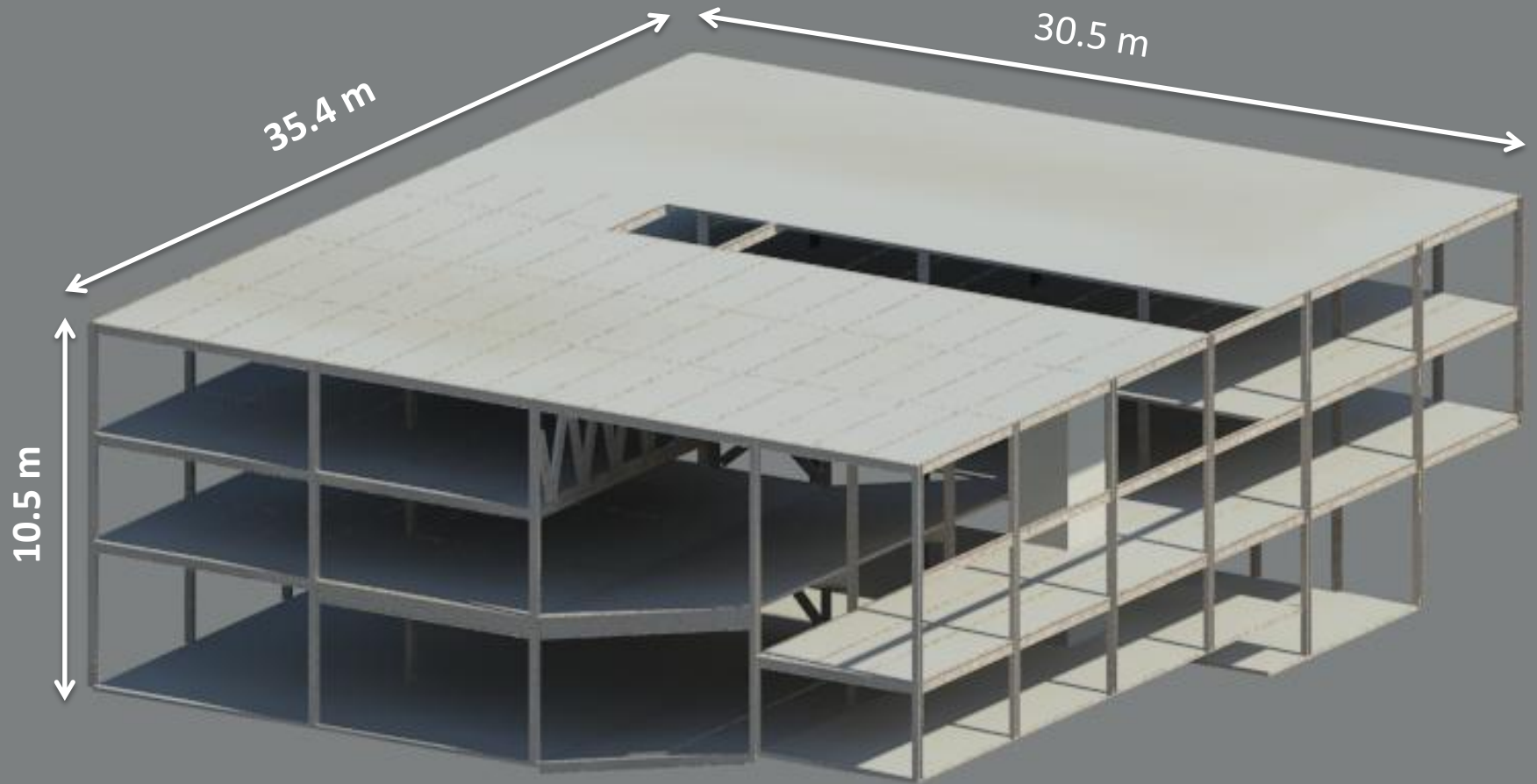
Periphery Detail



Periphery Structure Profile:

- Columns with capitals and drop panels
- 6" two way flat slab
- 5 shear walls
- Arched beams supporting the cantilever

Green Box- Steel



architecture

structure

construction

mep

life cycle financial management



Solutions- Auditorium

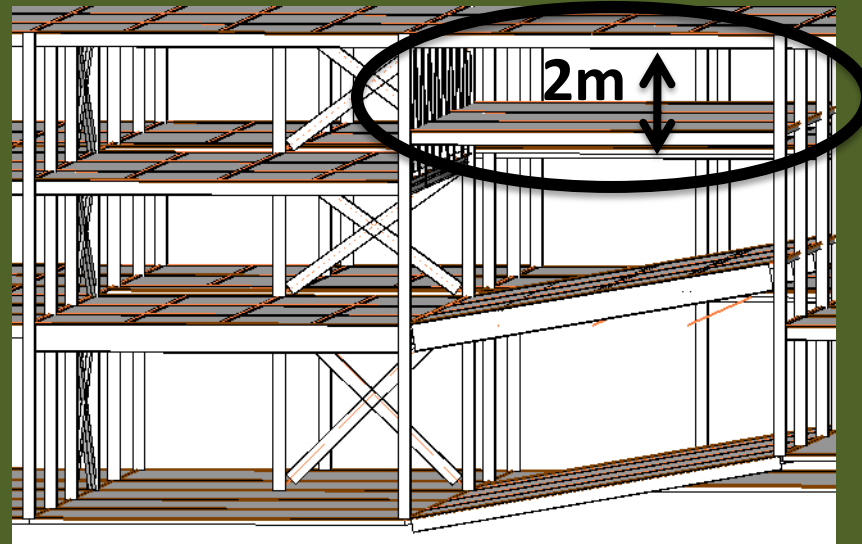
Need to reduce loading on top of the auditorium.

Solution 1-

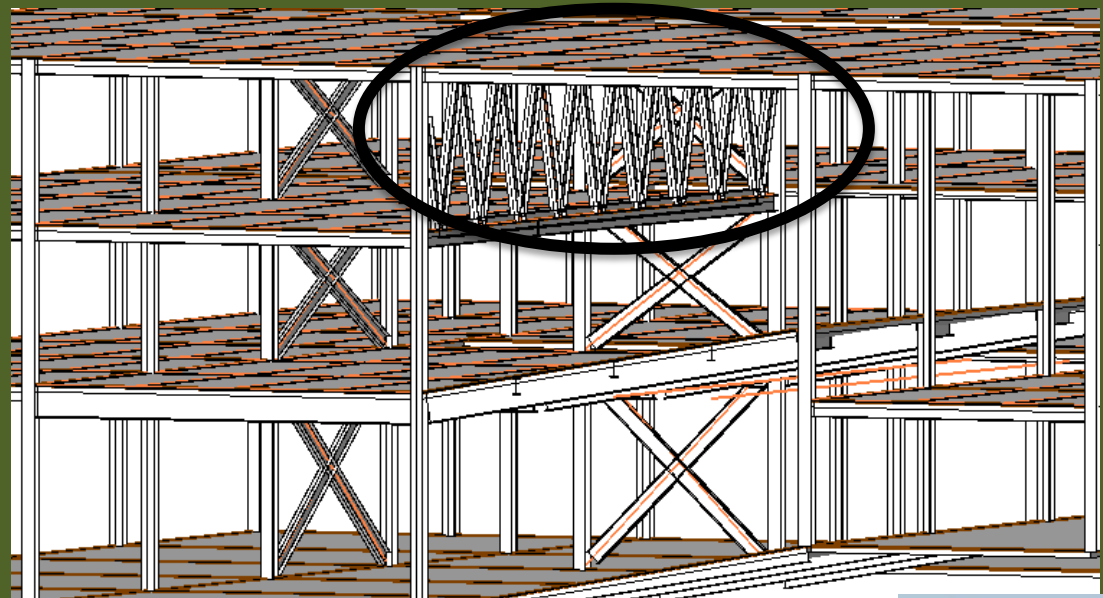
- Remove wasted floor space
- Removes 2 columns and allows for solution 2

Solution 2-

- Truss to carry more load
- Spans 17.3 m



REMOVED



SAP Analysis

W 24 x 104

Girder loading

$P = 107 \text{ kN}$

$P = 120 \text{ kN}$


Girder Moment

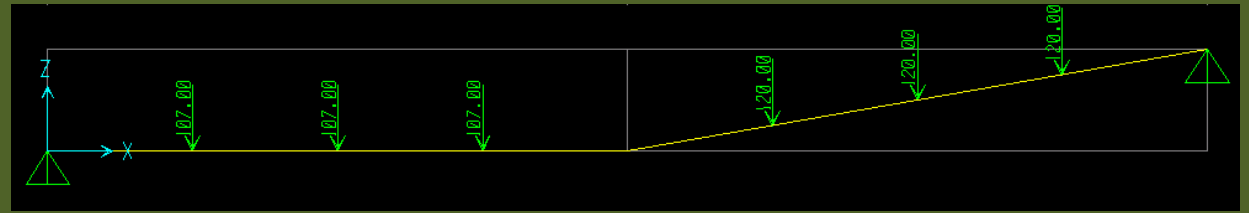
$M_u = 528 \text{ kN-m}$

Girder Shear

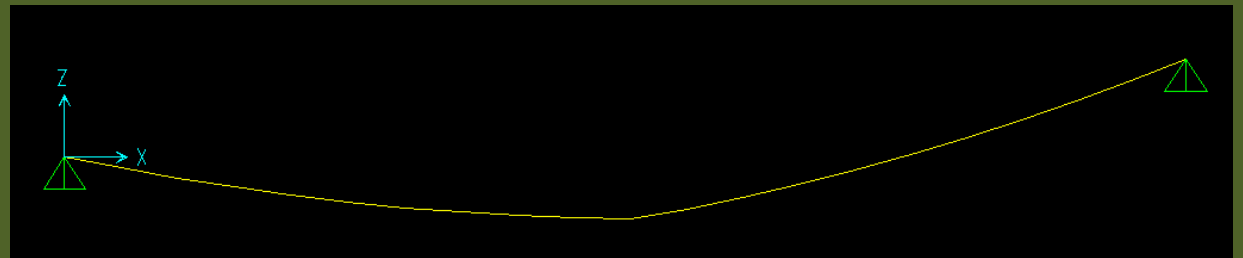
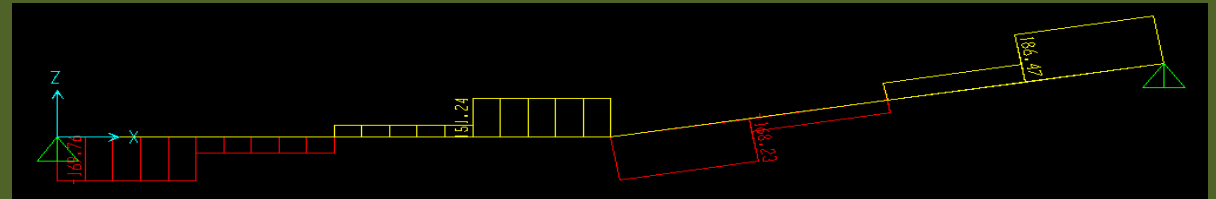
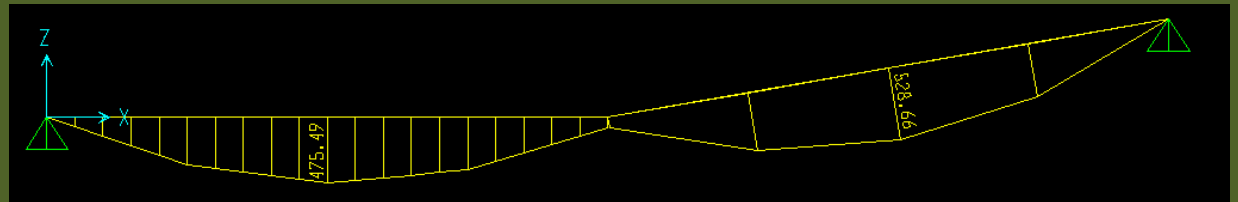
$V = 186 \text{ kN}$

Max Deflection:

 = .0043 m (1.7")



← 16.3 m →

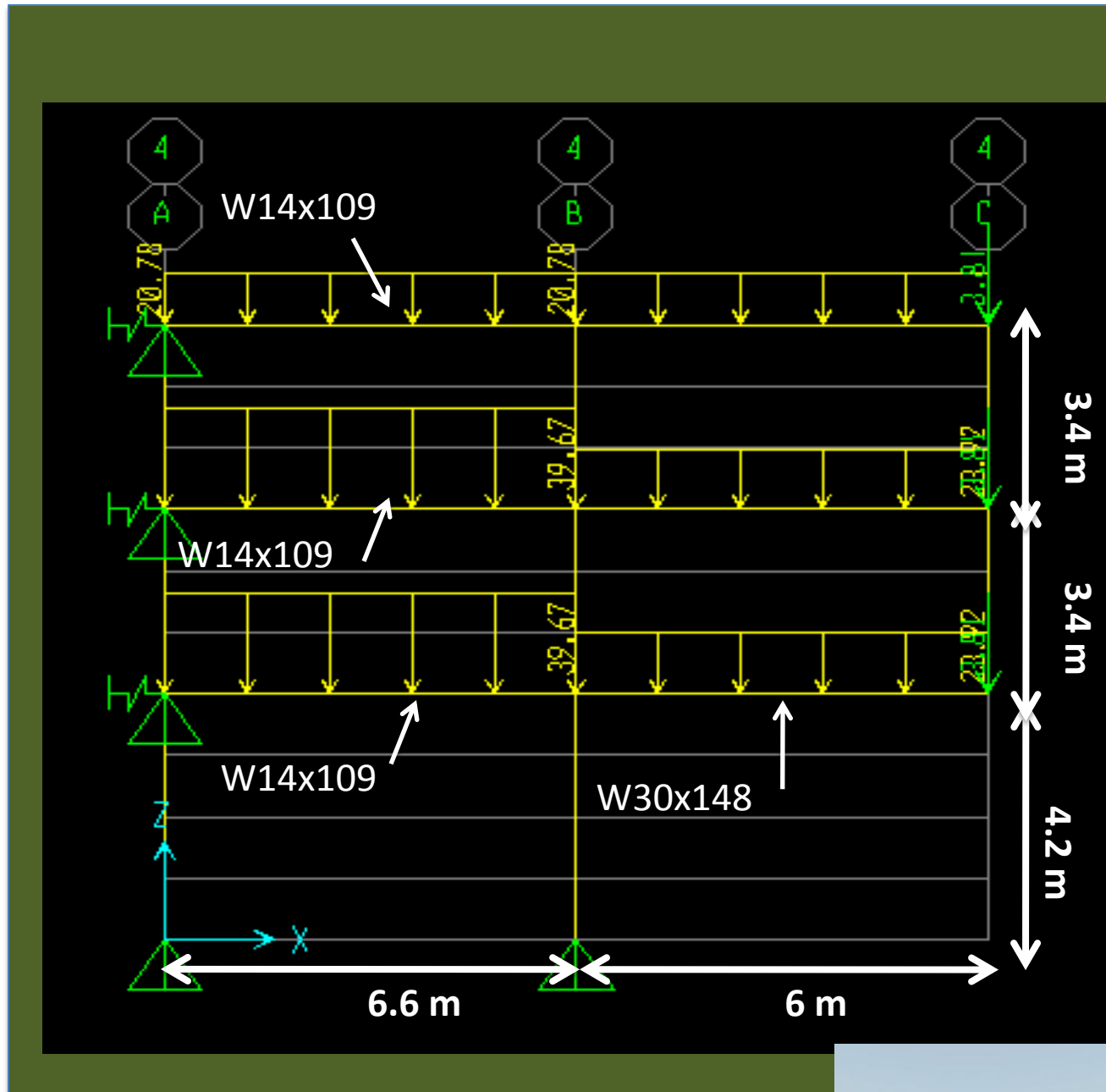


Solutions- Cantilever

-Large girders.


-Increase beam size on
third floor and roof

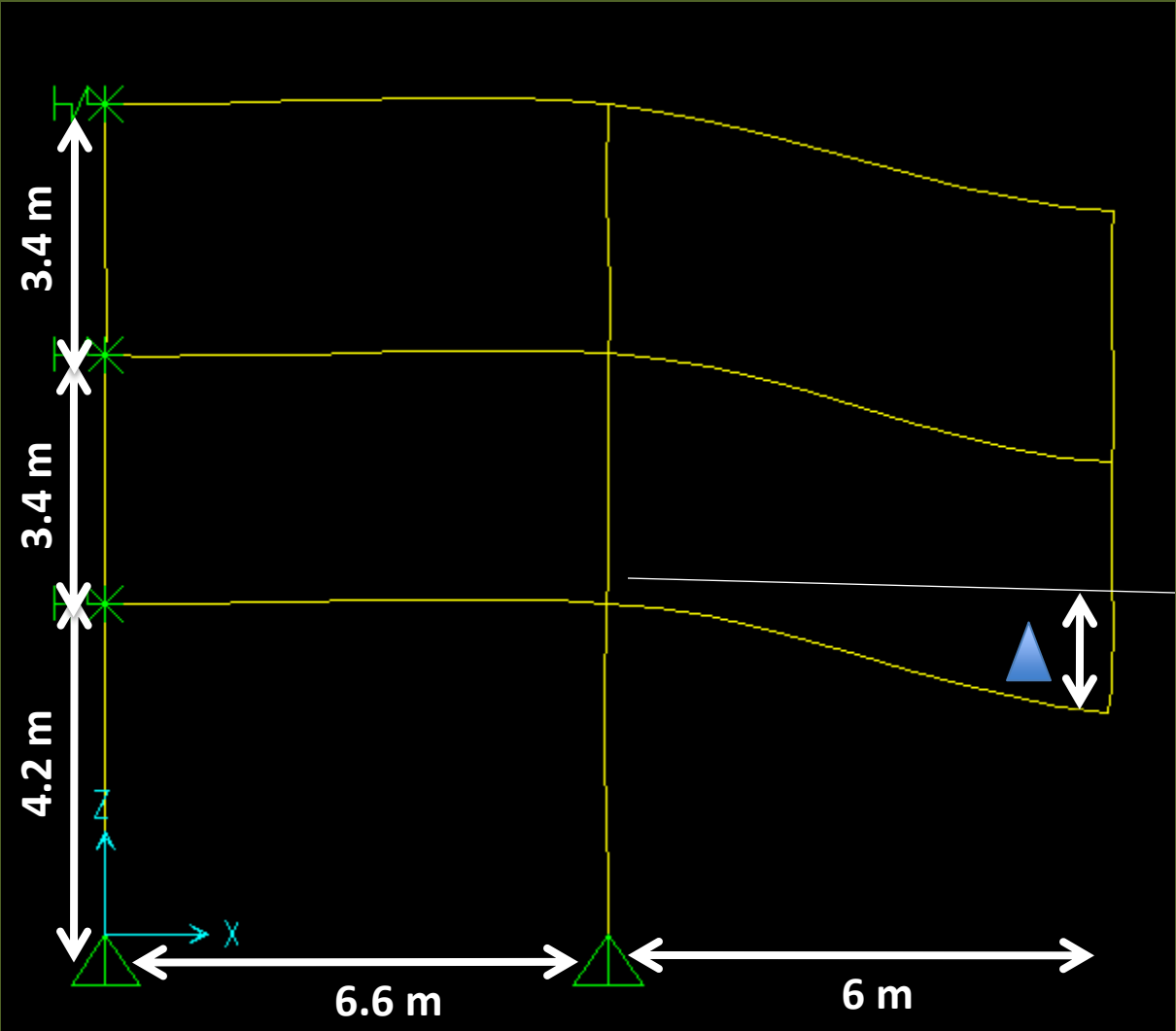
-Add extra columns to
reduce Tributary Area



SAP Analysis

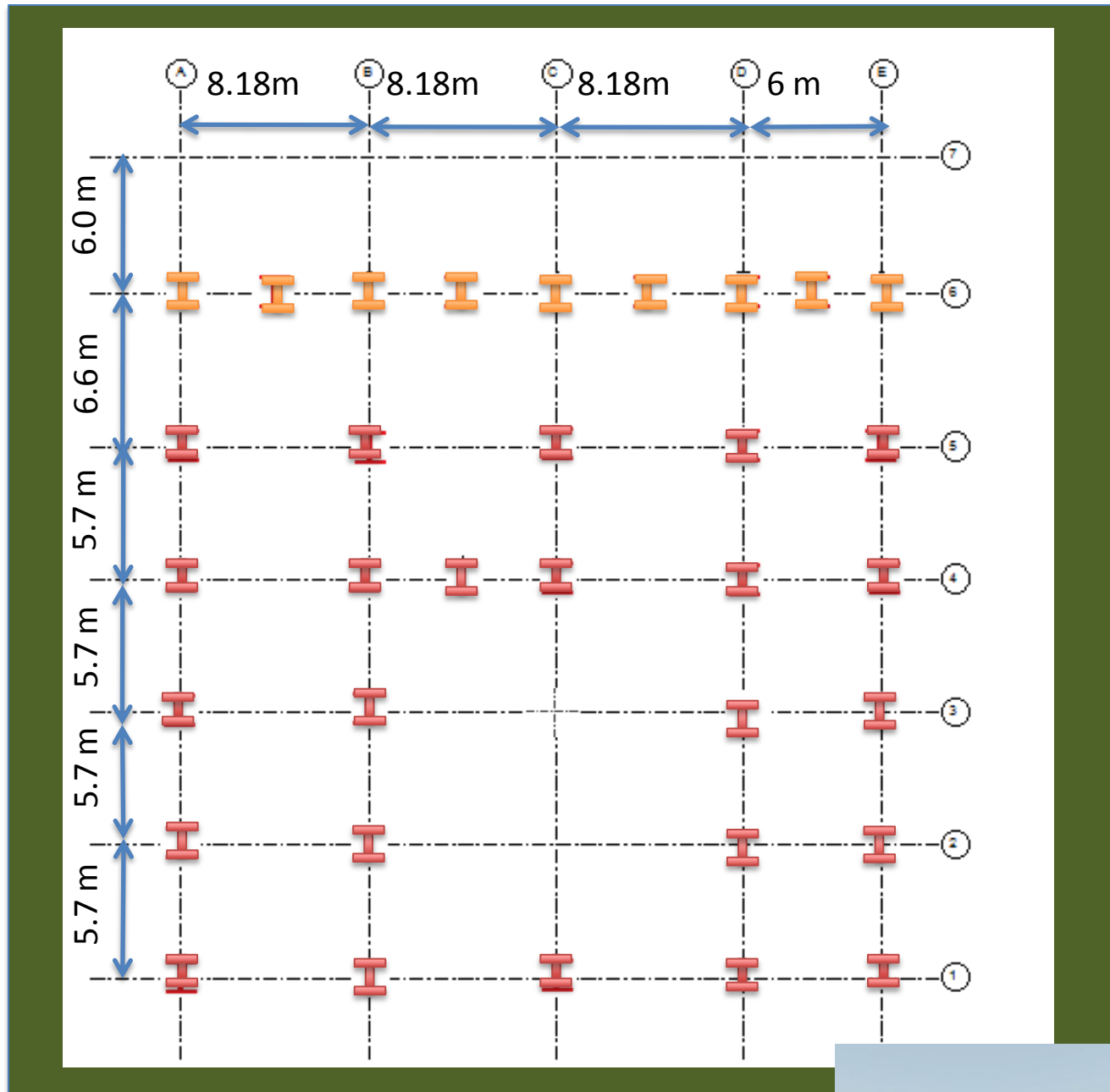
Deflection

 =.015 m (.59")



Level 1 Floor Plan

Columns
W 10 x 33
W12 x 40



Level 2 Floor Plan

W14 x 109

W12 x 35

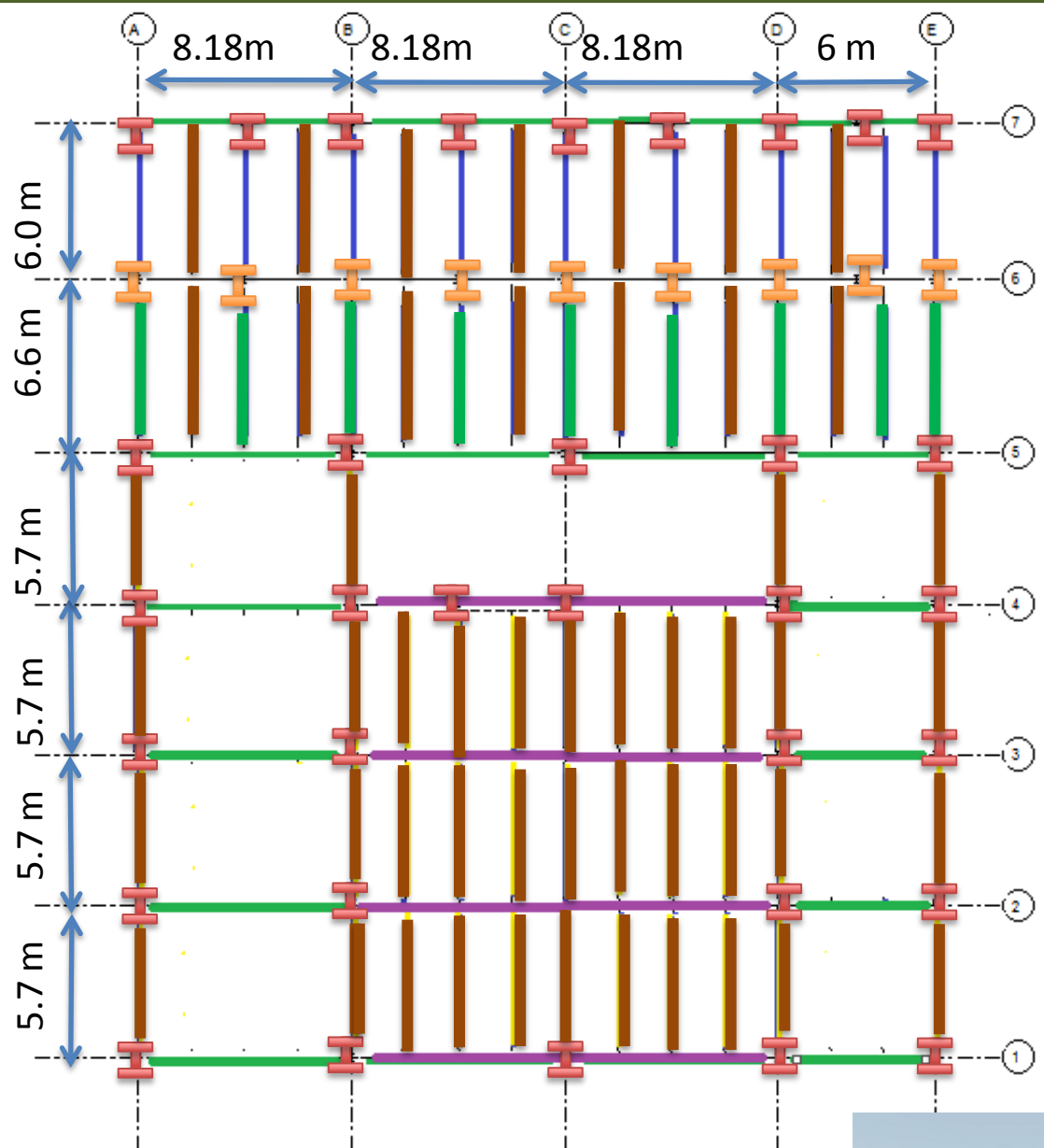
W24 x 104

W30 x 148

Columns

W 10 x 33

W 12 x 40



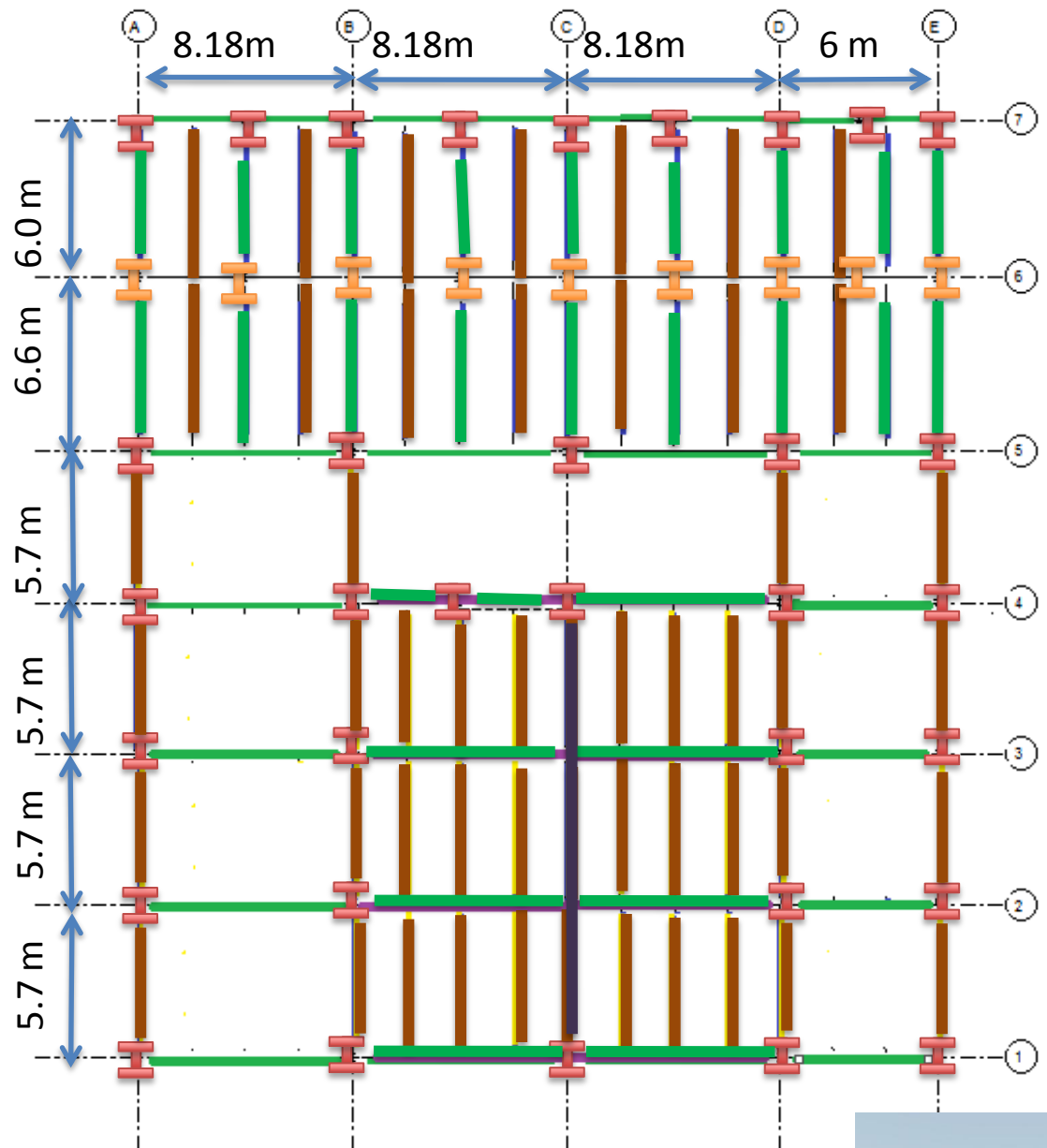
Level 3 Floor Plan

W14 x 109

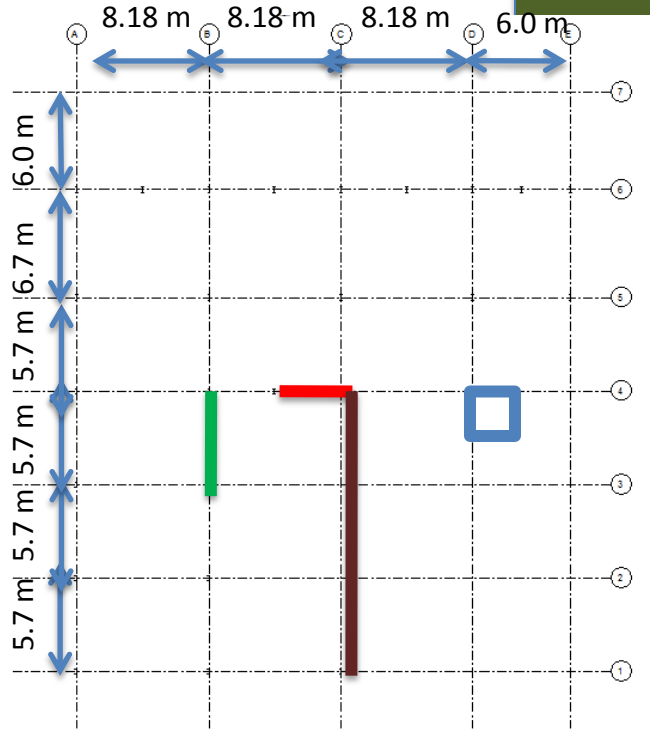
W12 x 35

Truss

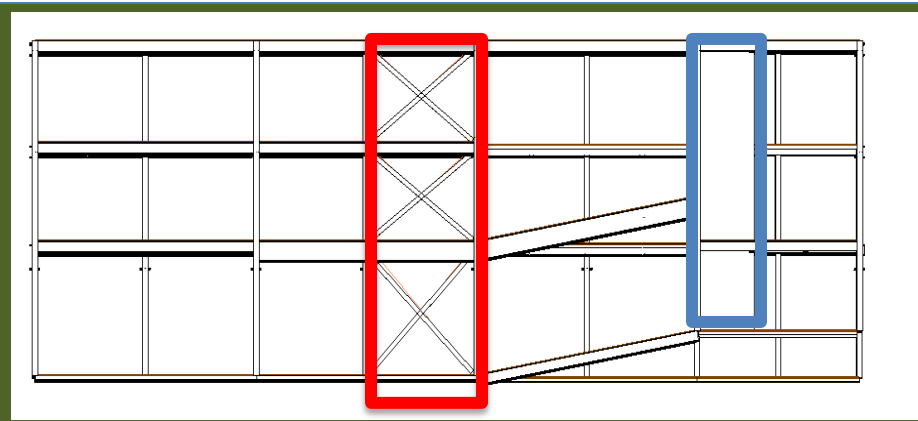
Columns
W 10 x 33
W 12 x 40



Lateral Sub-Syst

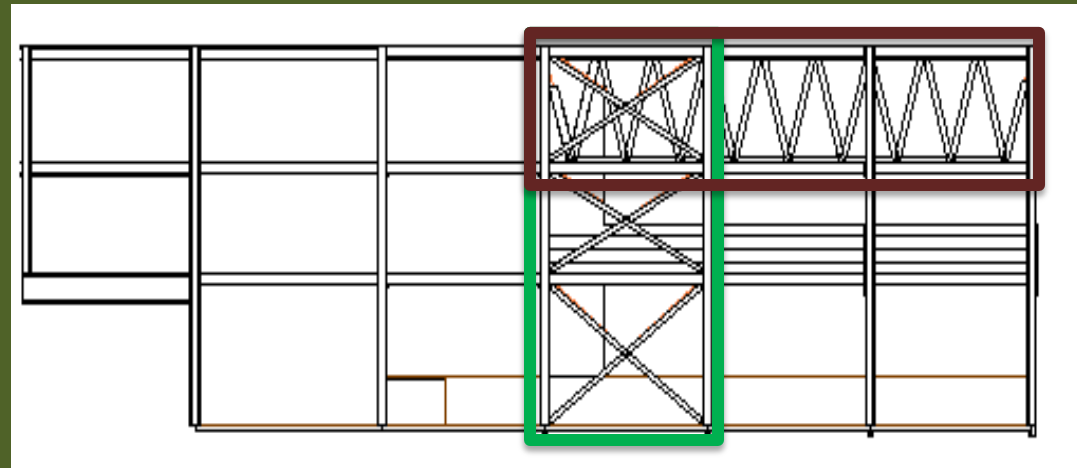


10.5 m



30.5 m

10.5 m



35.5 m

architecture

structure

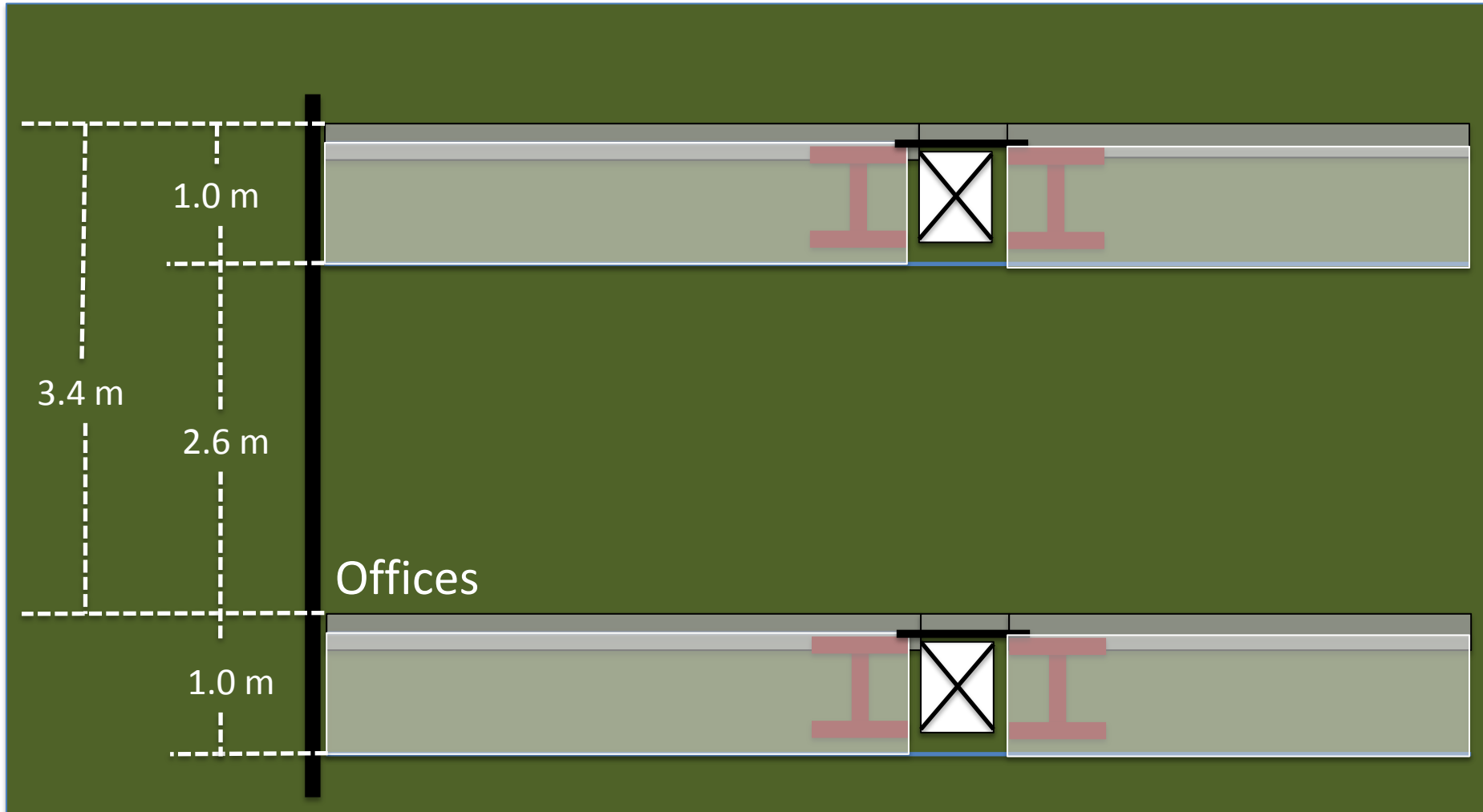
construction

mep

life cycle financial management



Floor to Floor Height



architecture

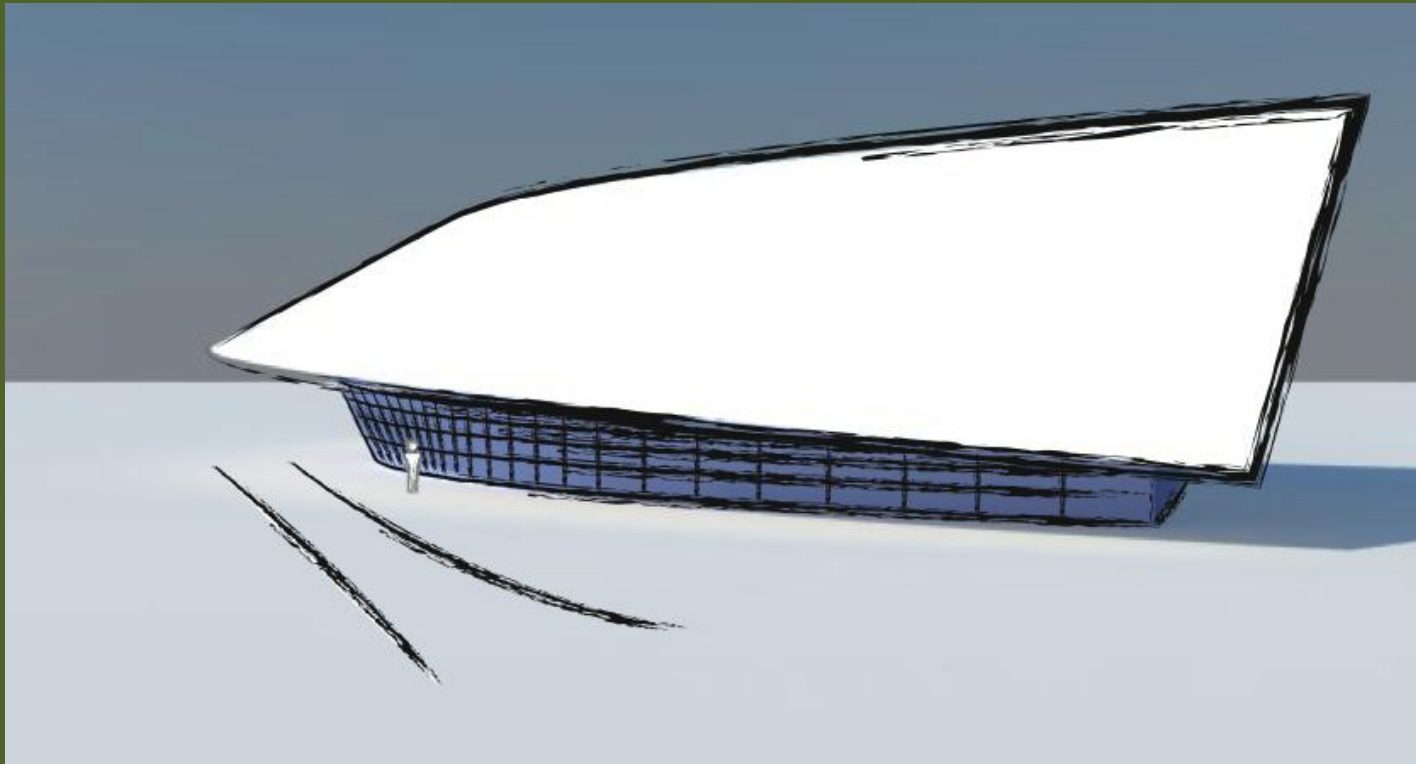
structure

construction

mep

life cycle financial management

Helio



architecture

structure

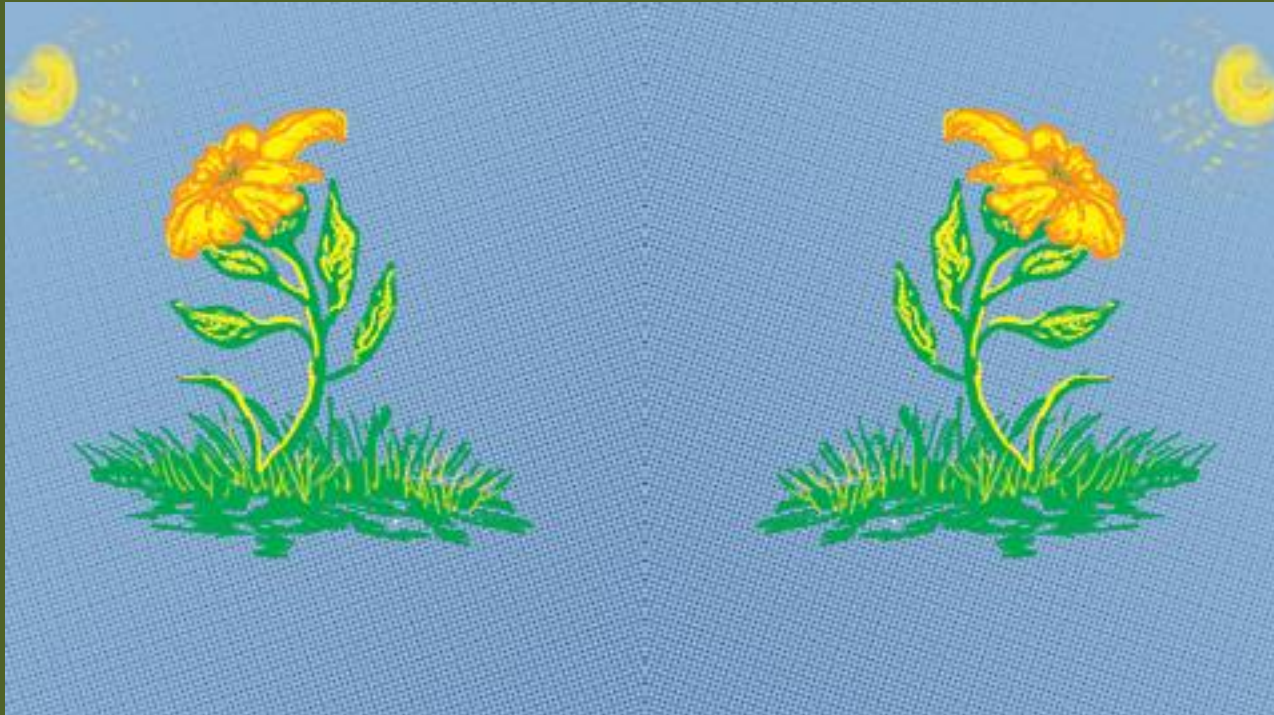
construction

mep

life cycle financial management

Bio Mimicry

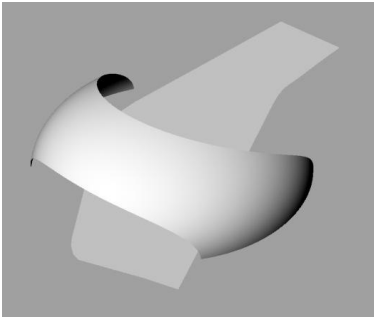
Heliotropism is the diurnal motion of plant parts (flowers or leaves) in response to the direction of the sun



Big idea

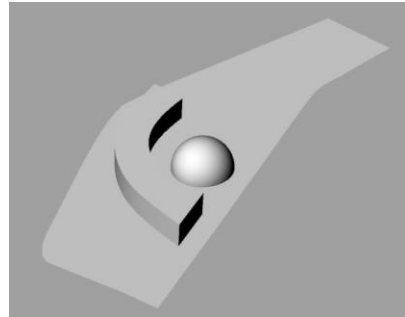
It all started with an idea

Sun Path on site



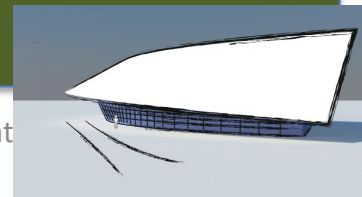
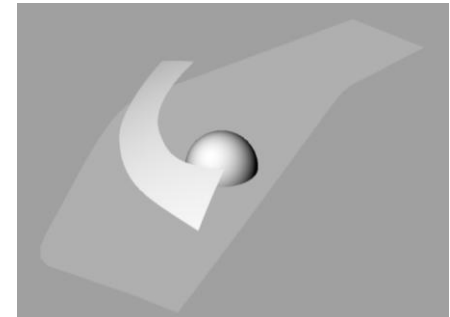
Subtract

Embrace space



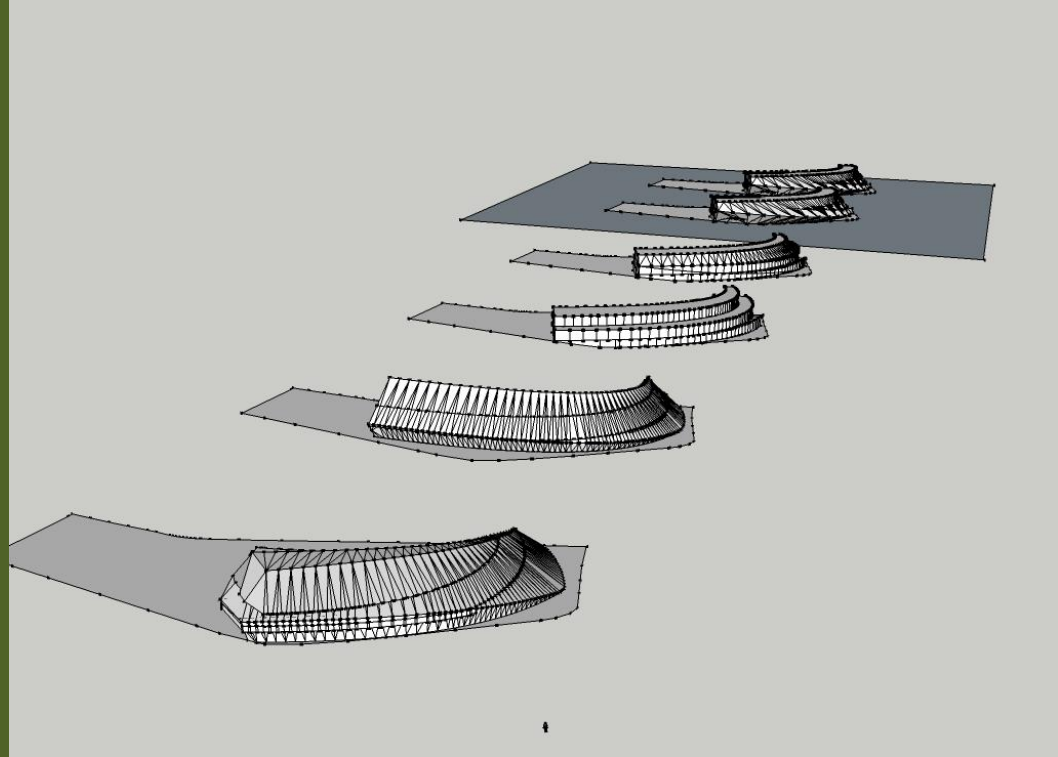
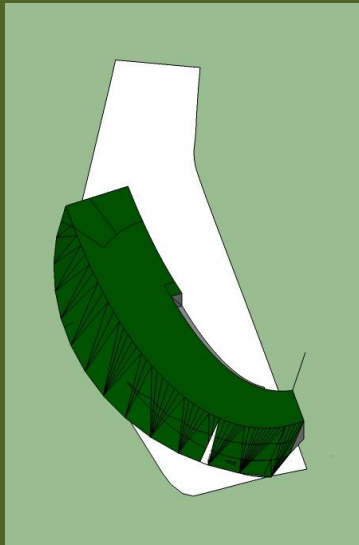
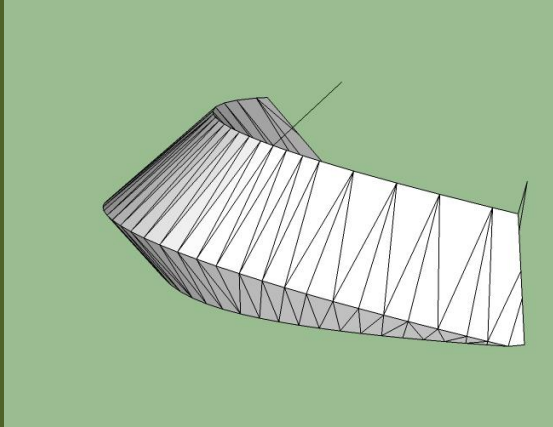
Equals

Roof shape



Iterations

Evolution of the design



architecture

structure

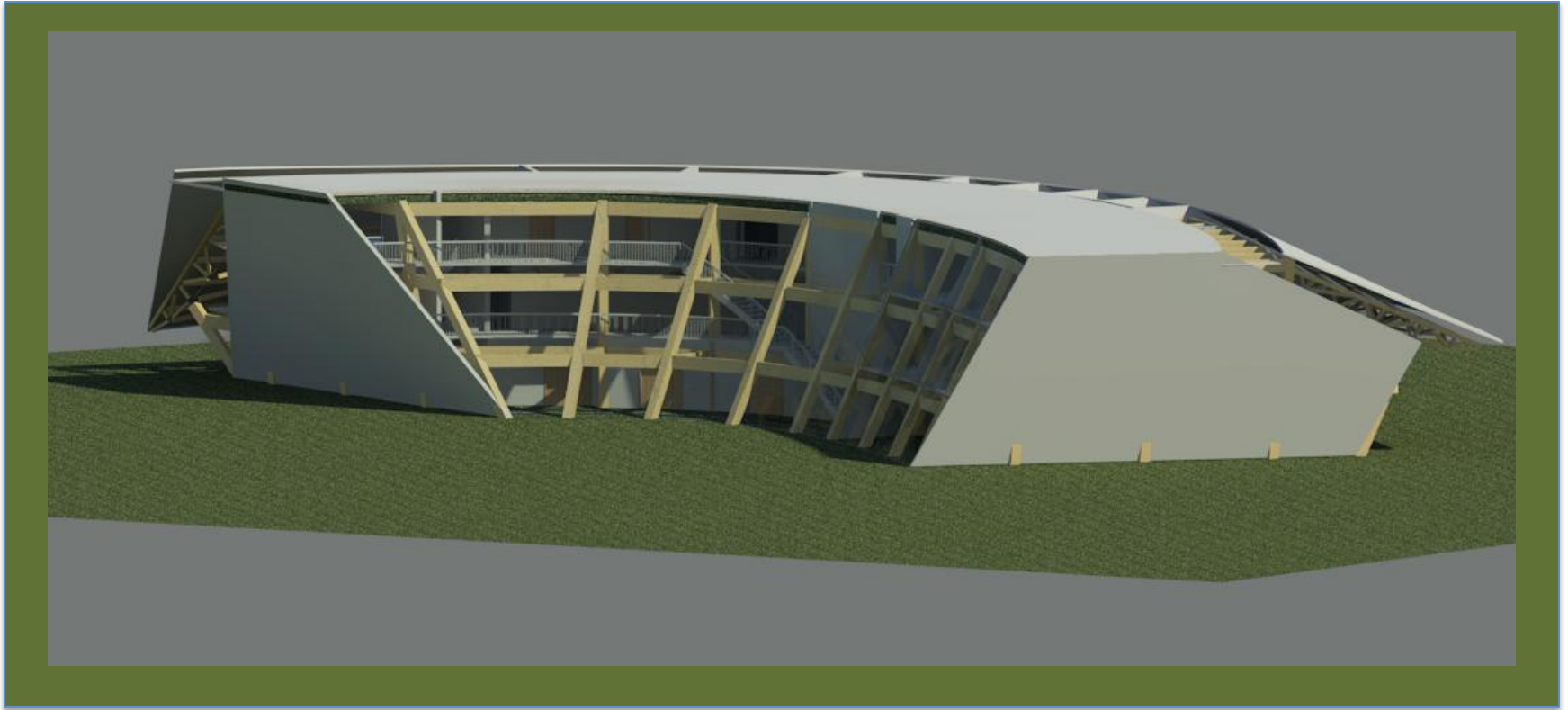
construction

mep

life cycle financial management



3d Overview

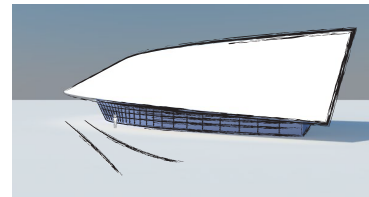


architecture

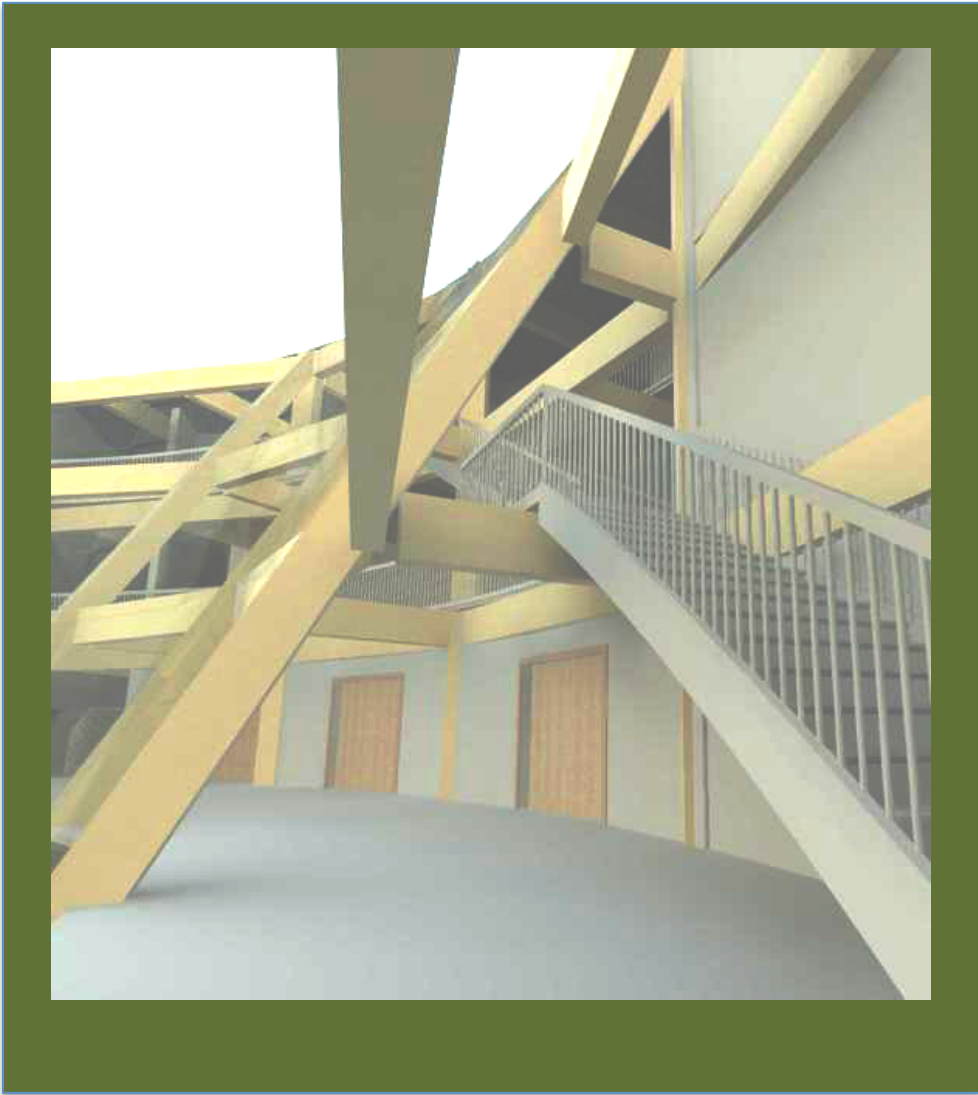
structure

Construction

Life cycle financial management



Atrium

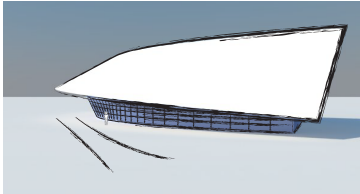


architecture

structure

Construction

Life cycle financial management

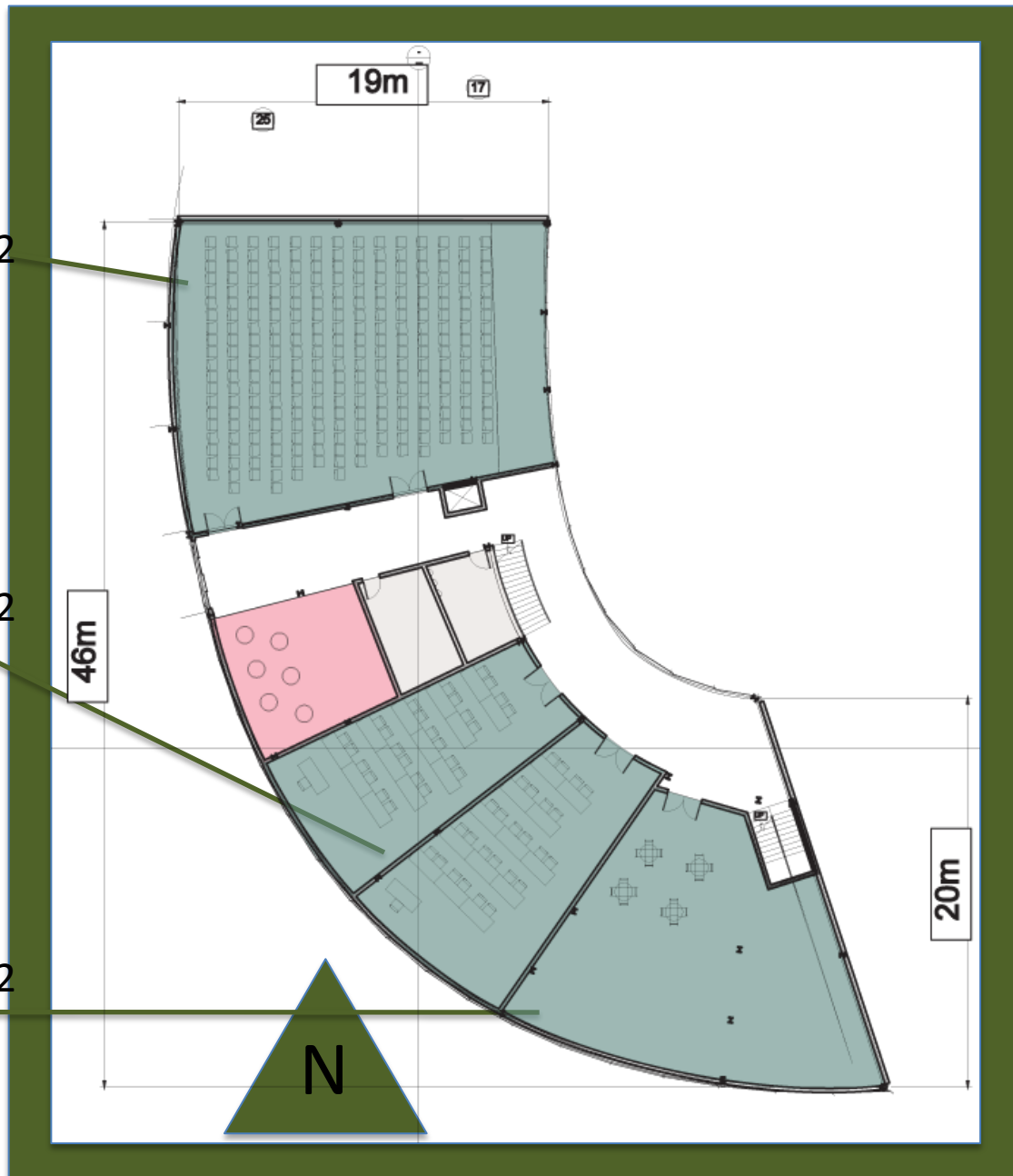


1st floor

Auditorium 280m²

Instructional labs 184m²

Student offices 125m²



architecture

structure

construction

mep

life cycle financial management



2nd floor

Large Classrooms

150m²

Small Classrooms

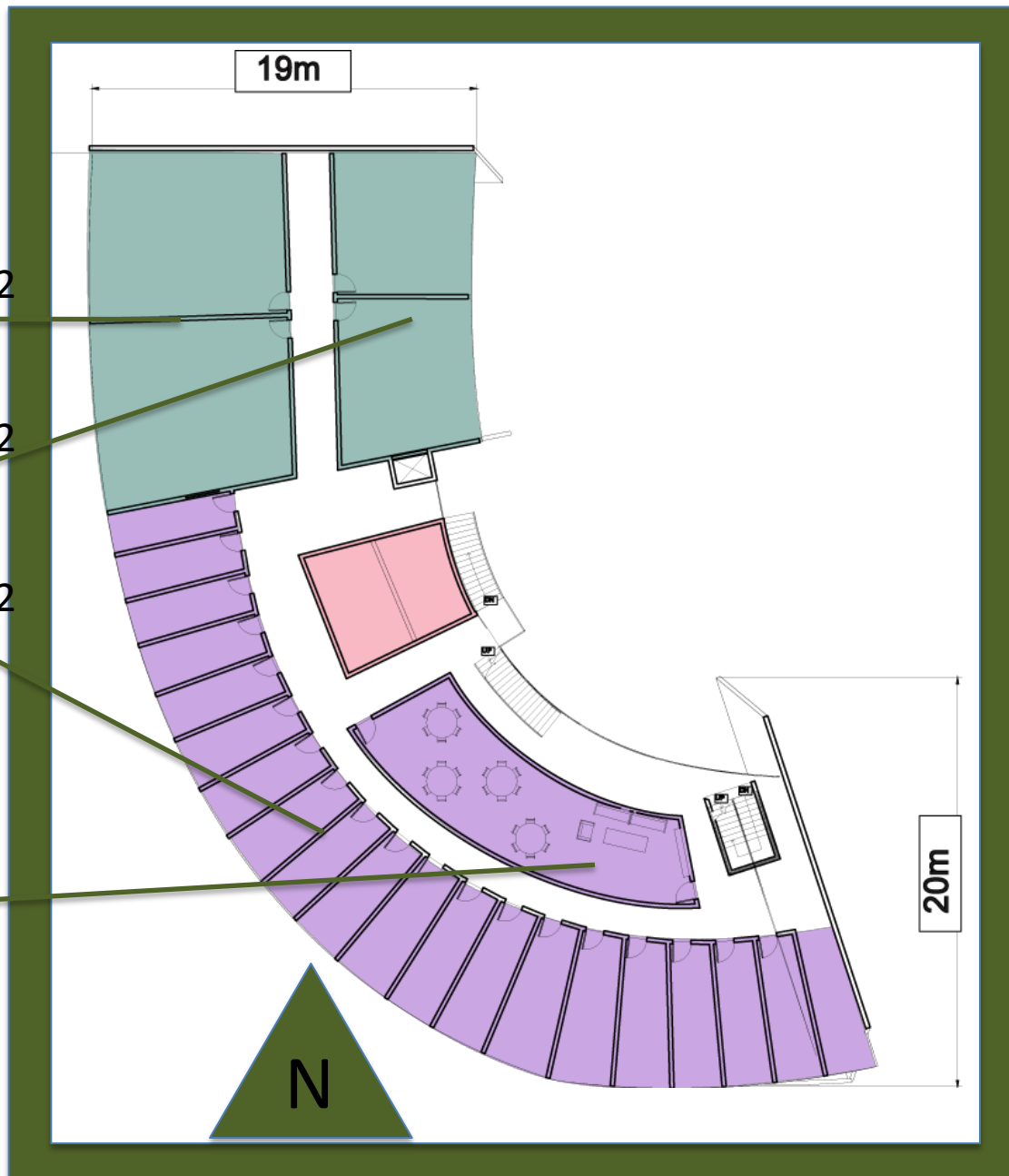
180m²

Faculty offices

321m²

Faculty lounge

66m²



architecture

structure

construction

mep

life cycle financial management



3rd floor

Classrooms

Small Classrooms

Seminar room

Administration

MEP room

Storage

180m²

75m²

90m²

65m²

95m²

18m

46m

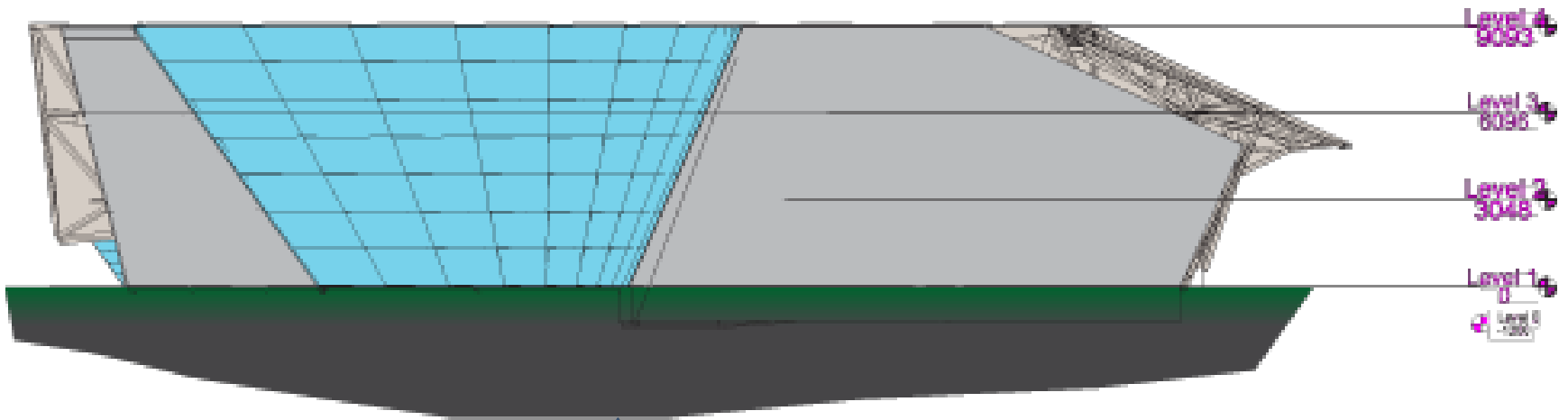
12m

N



North Facade

Classrooms



N

architecture

structure

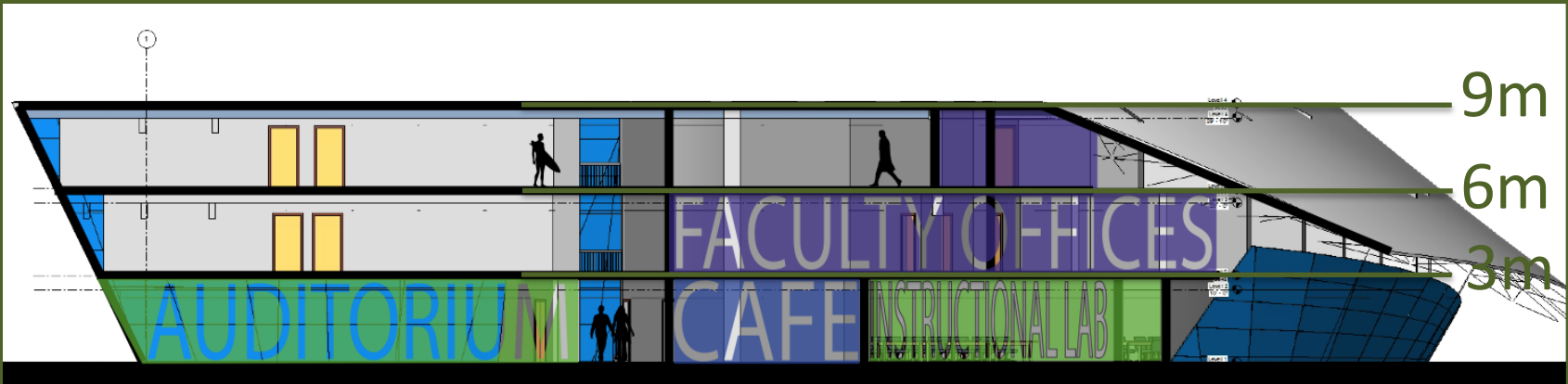
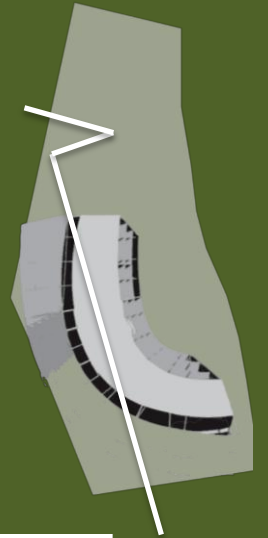
construction

mep

life cycle financial management



Section A



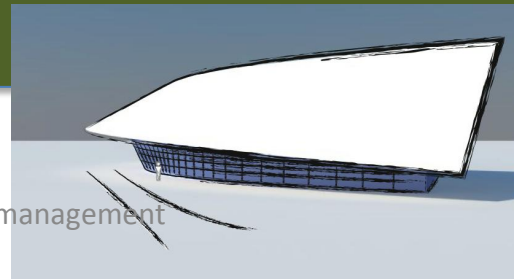
architecture

structure

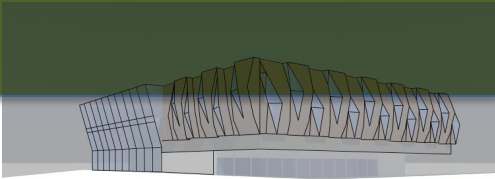
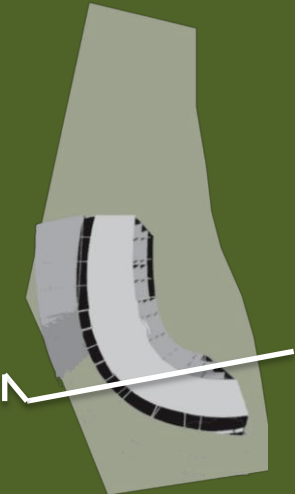
construction

mep

life cycle financial management



Section B



architecture

structure

construction

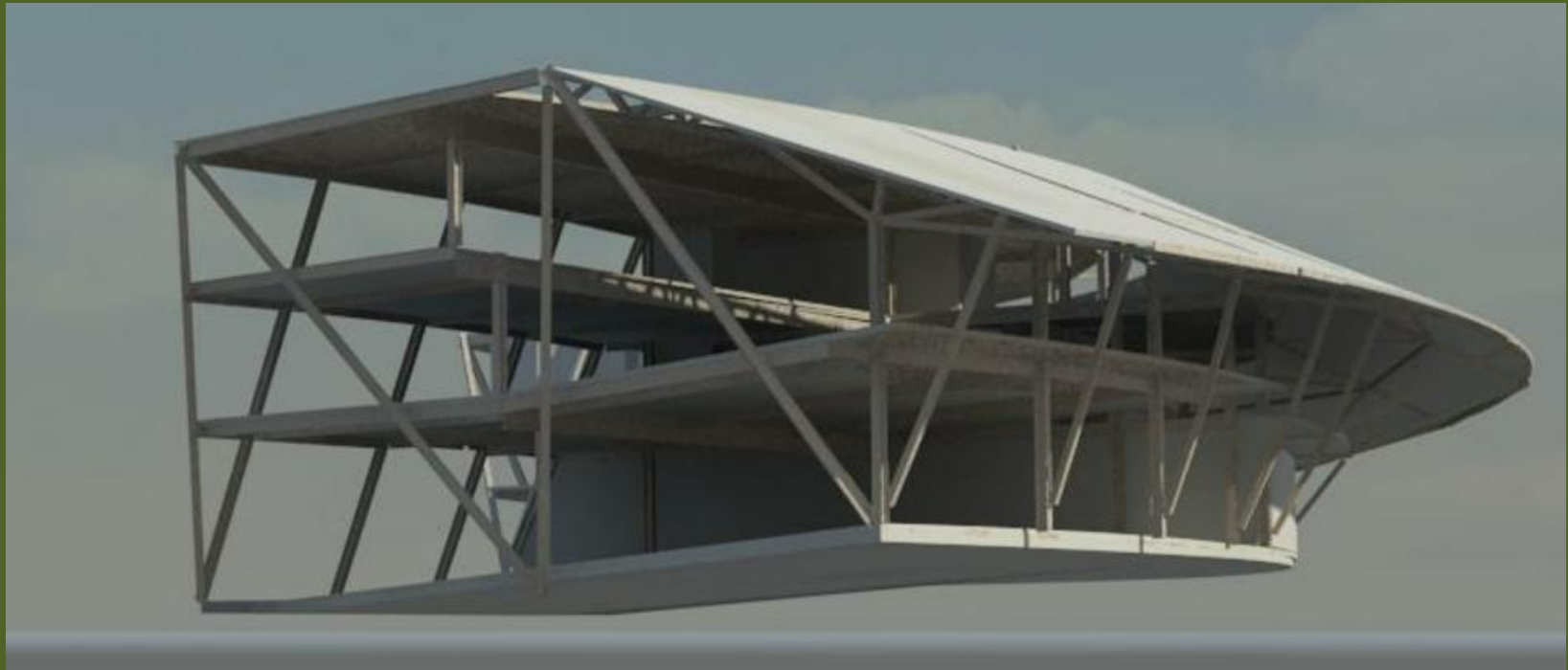
mep

life cycle financial management

Heliotropism – Structural

Structural Options:

- Steel
- Timber

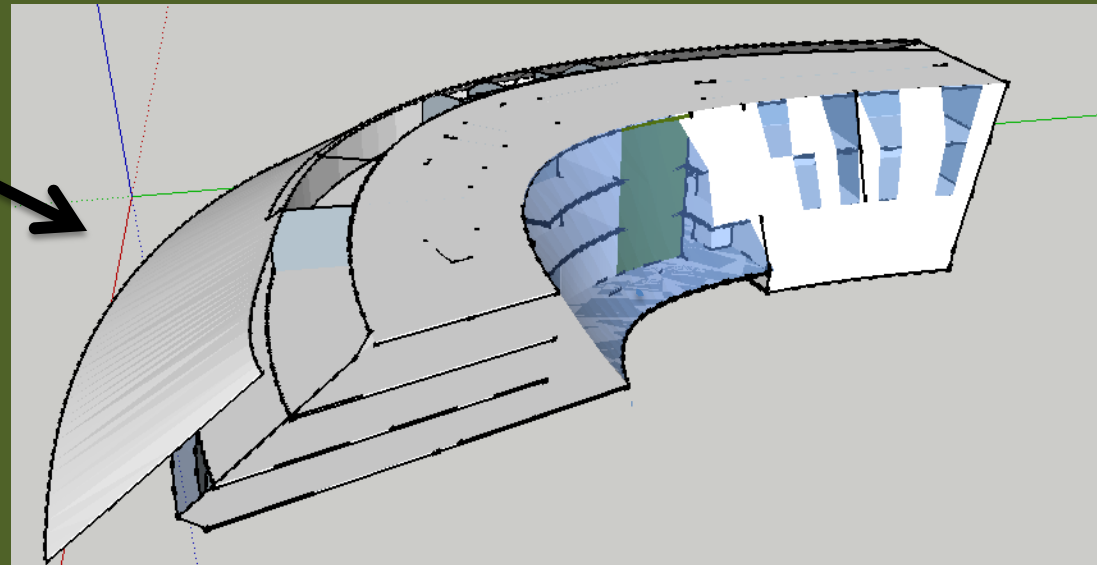
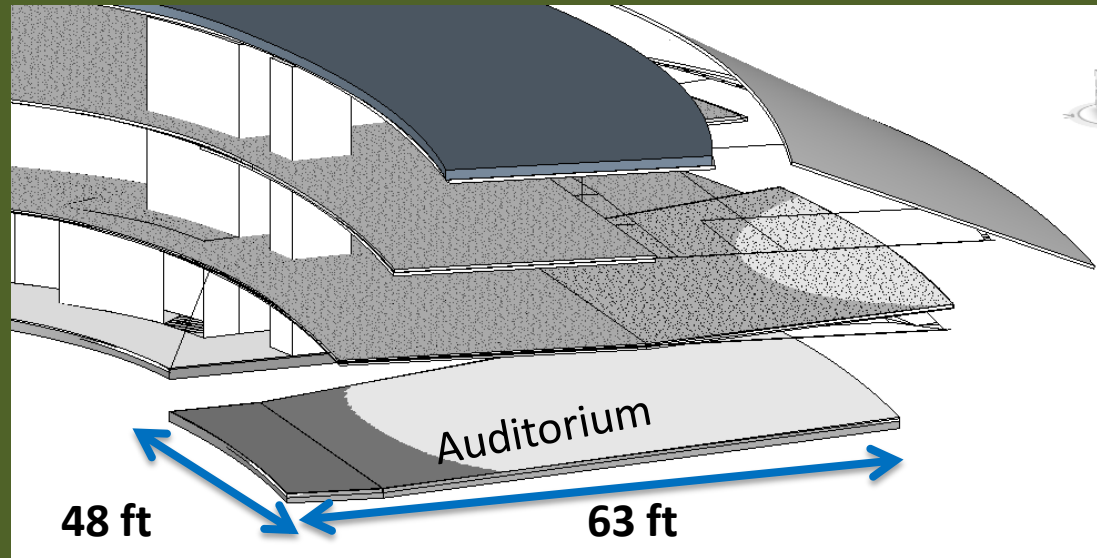


Design Challenges

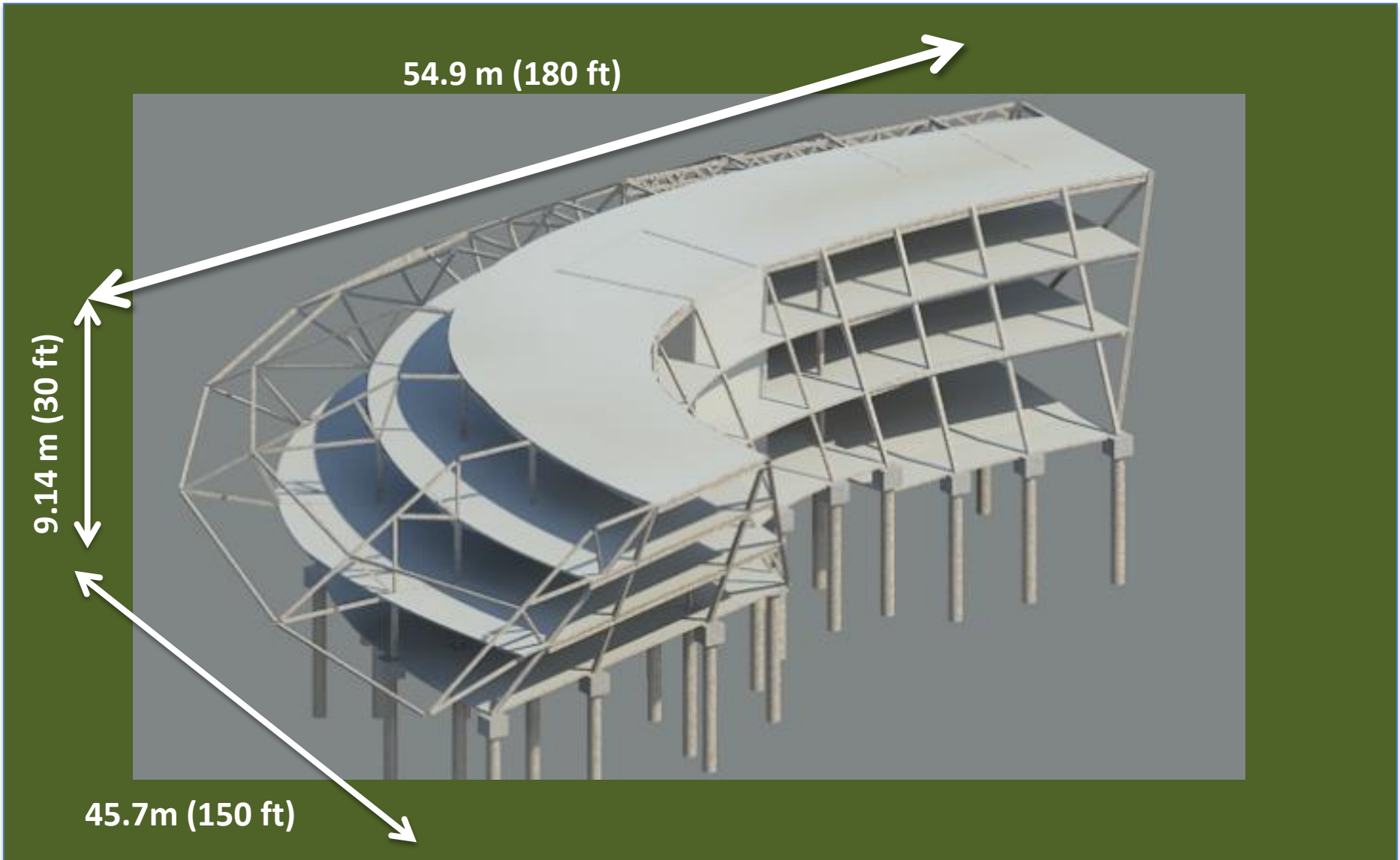
- 1st Floor Auditorium spans

- Curved, cantilevered green roof

- Slanted profile



Heliotropism – Steel Structure



architecture

structure

construction

mep

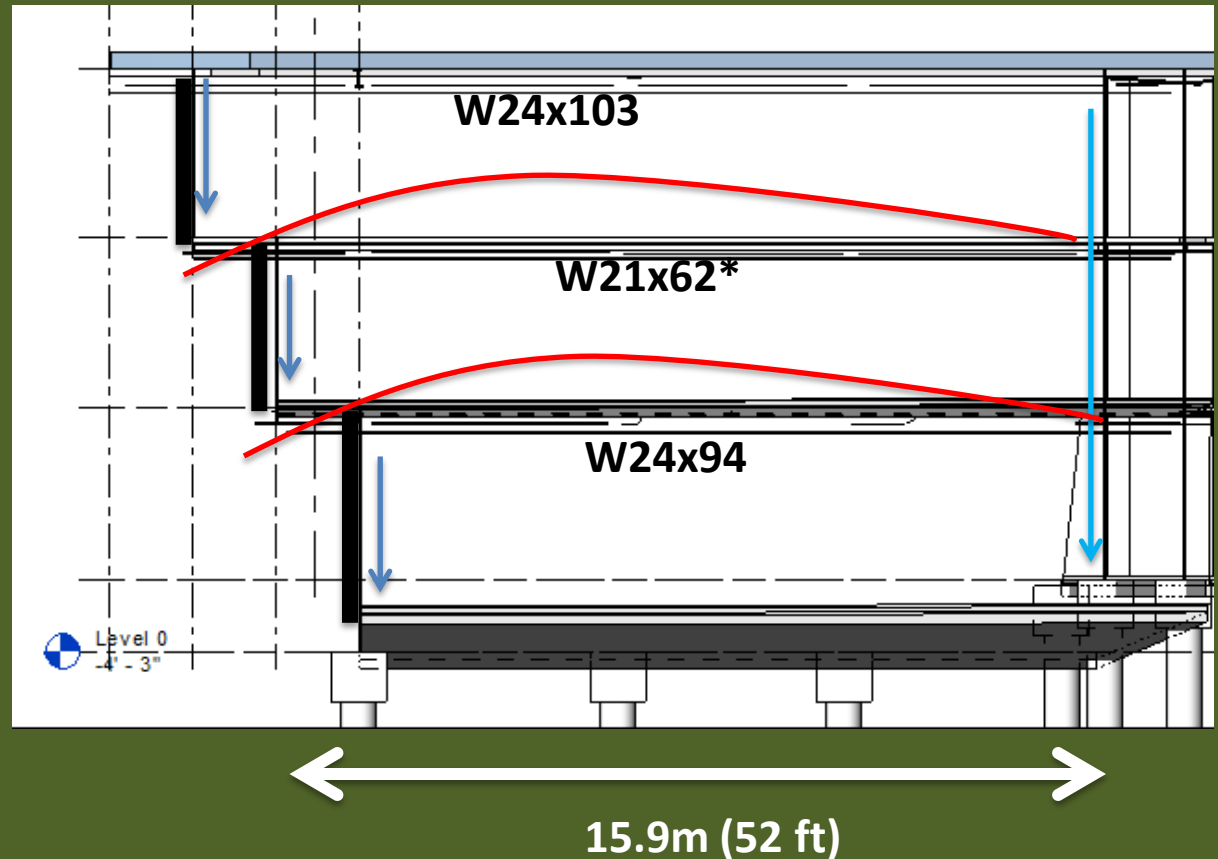
life cycle financial management



Solutions

- Auditorium spans
- Curved, cantilevered roof
- Slanted profile

Use shape to advantage with stepped columns



*3rd Floor spans $\frac{1}{2}$ the length of the auditorium



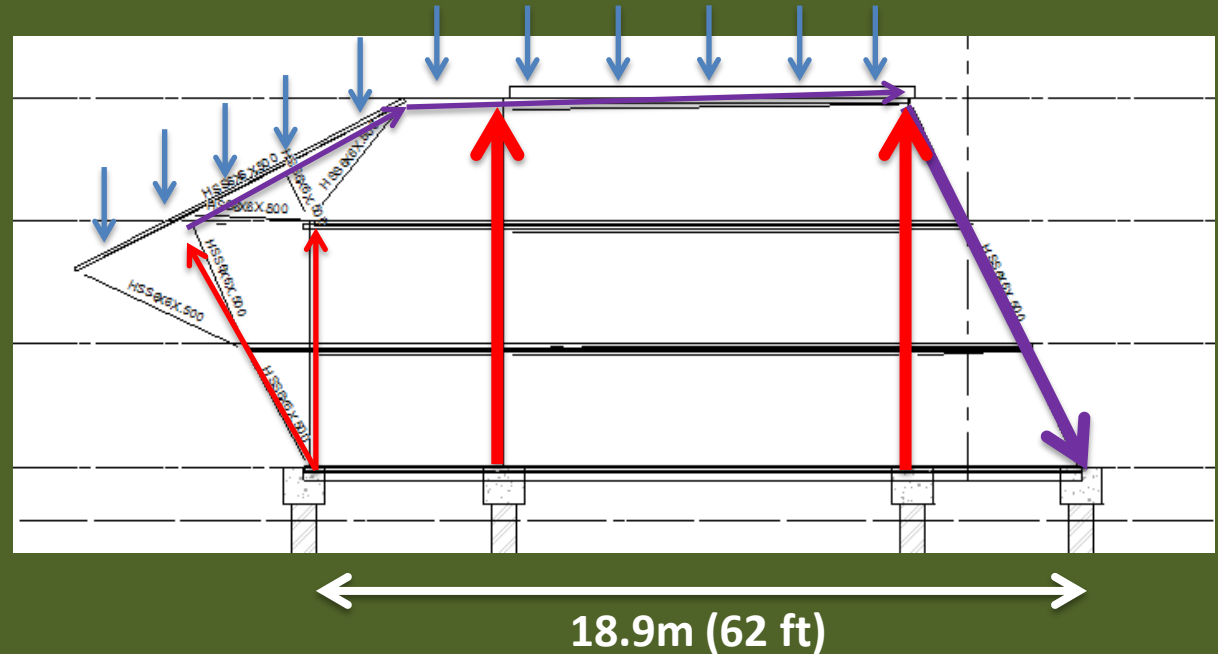
Solutions

- Auditorium spans

- Curved, cantilevered roof

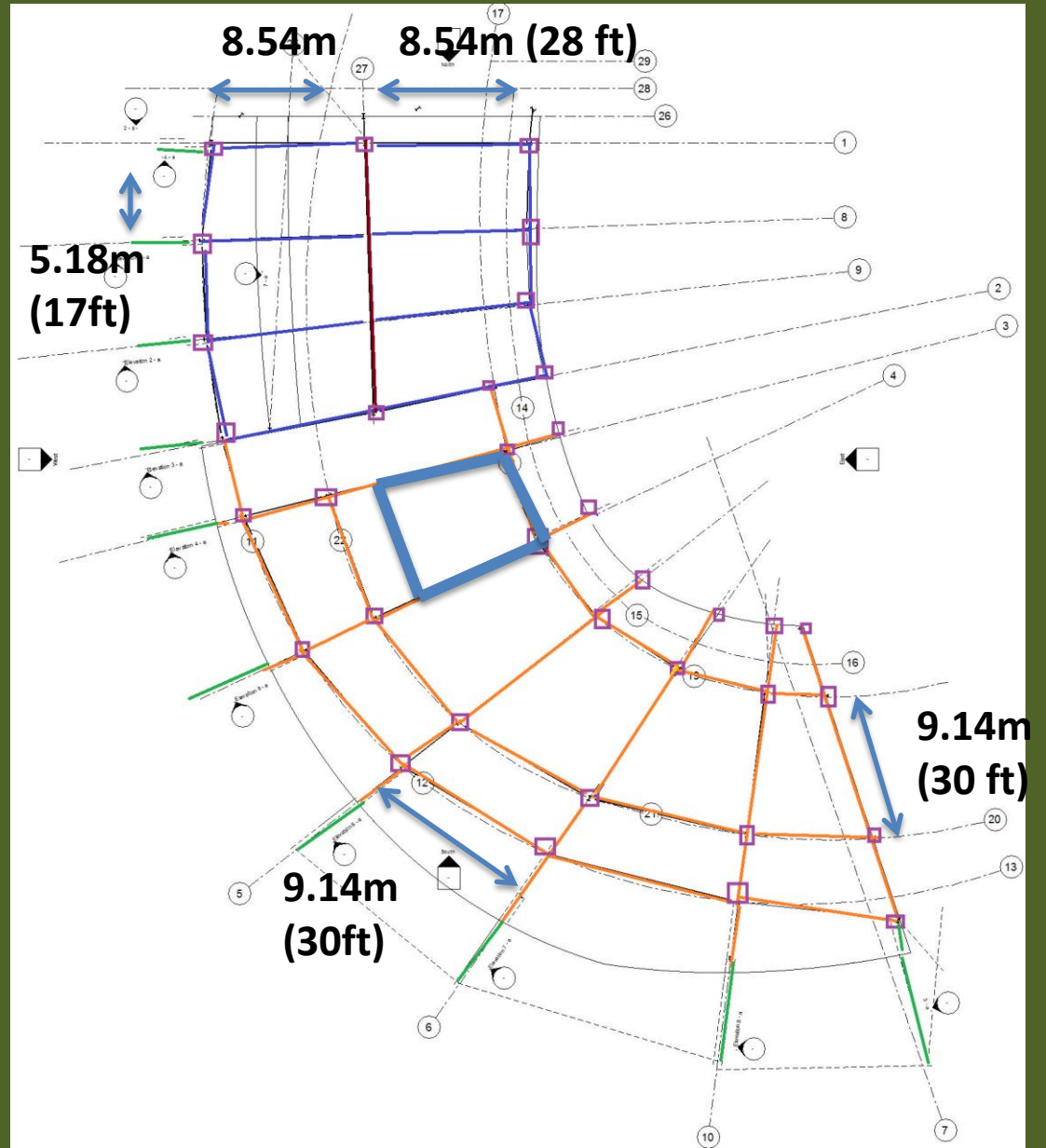
- Slanted profile

- Cut building into radial sections
- Use slanted shape for lateral stiffness



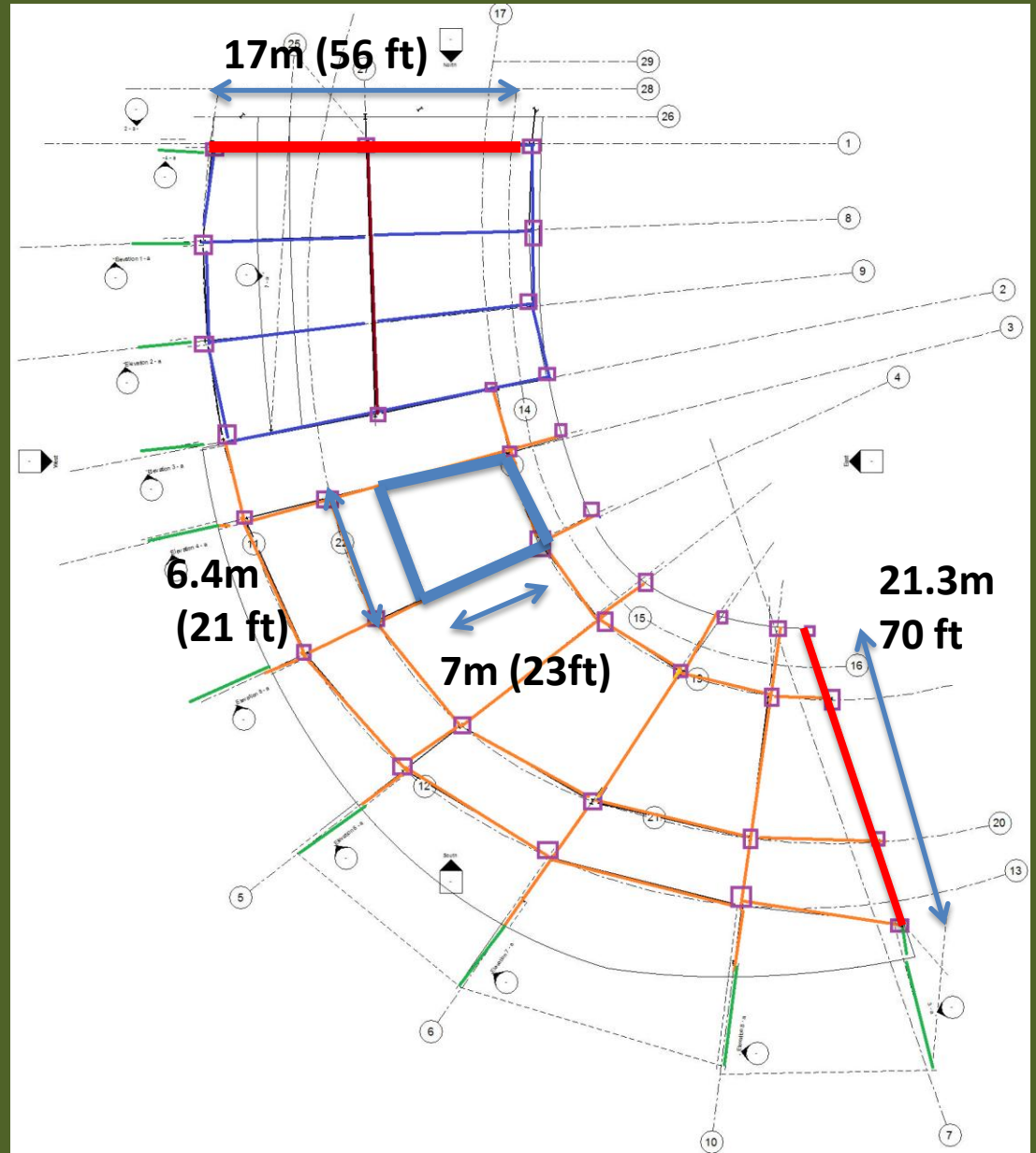
Gravity and Lateral System

- Beams**
 - W24x94
 - W12x35
 - W12x50
- Columns**
 - W10x33
- Roof Truss**
 - HSS6x6x0.5
- Braced Frame**
- RC Shear Wall**



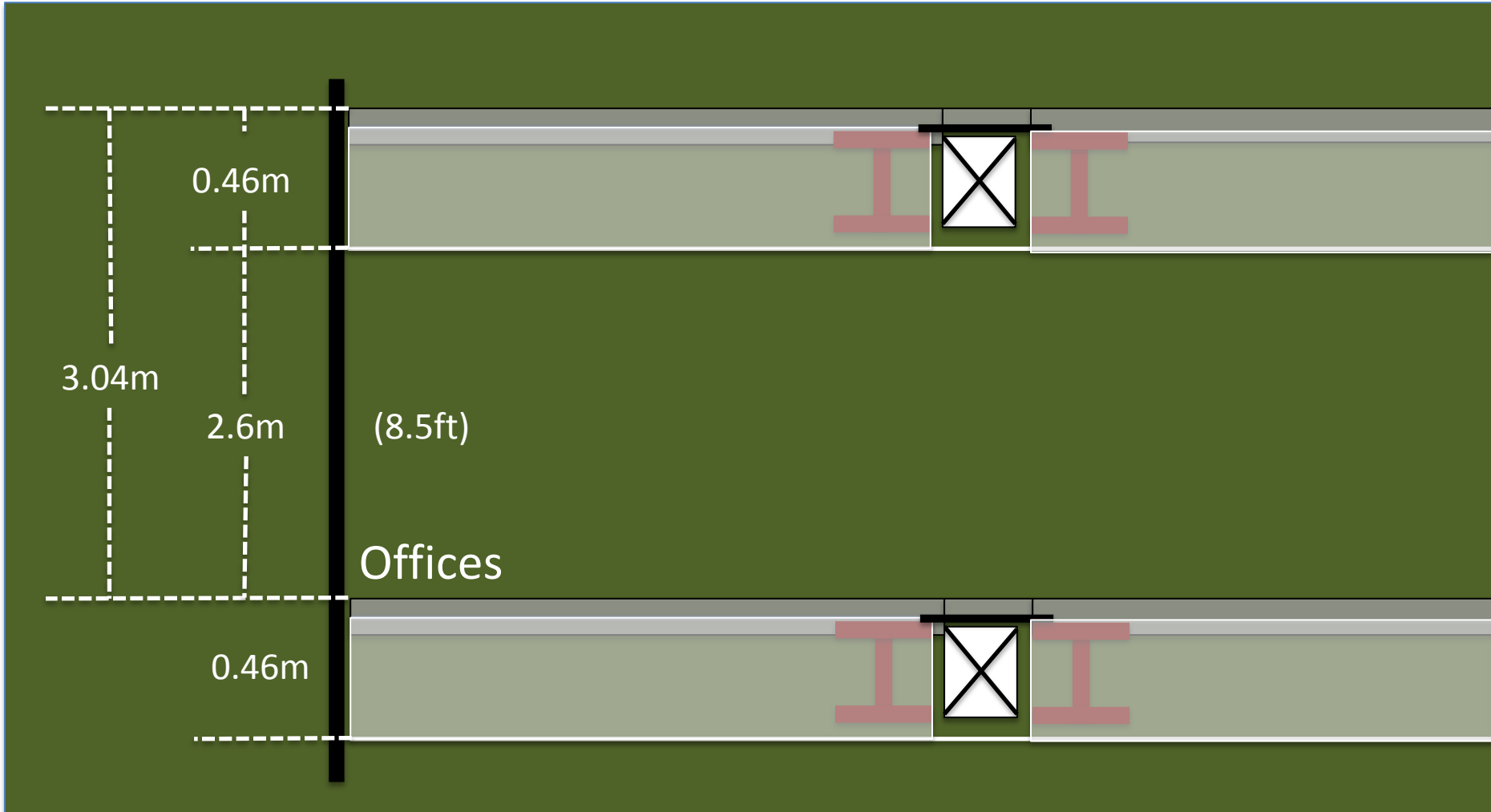
Gravity and Lateral System

- Beams**
 - W24x94
 - W12x35
 - W12x50
- Columns**
 - W10x33
- Roof Truss**
 - HSS6x6x0.5
- Braced Frame**
- RC Shear Wall**



Floor Sandwich

Typical Cross-section



architecture

structure

construction

mep

life cycle financial management

Design Inspiration - Timber



architecture

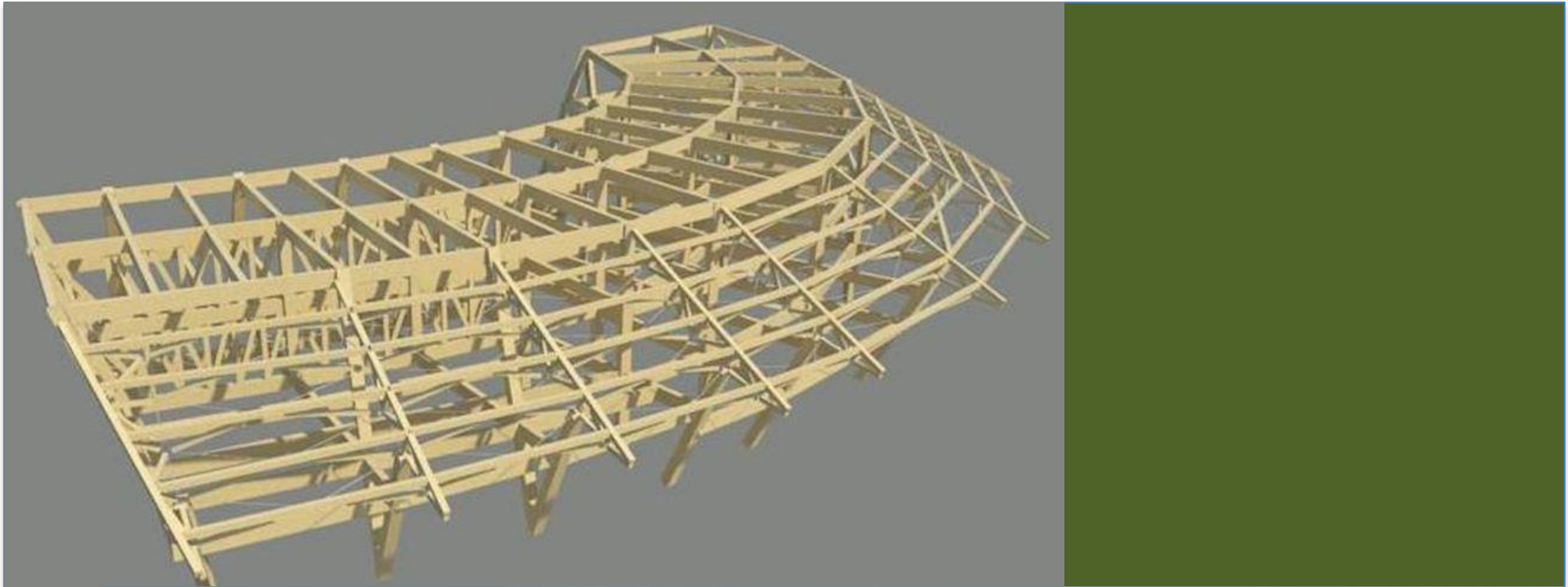
structure

construction

mep

life cycle financial management

Structural Rendering - Timber



architecture

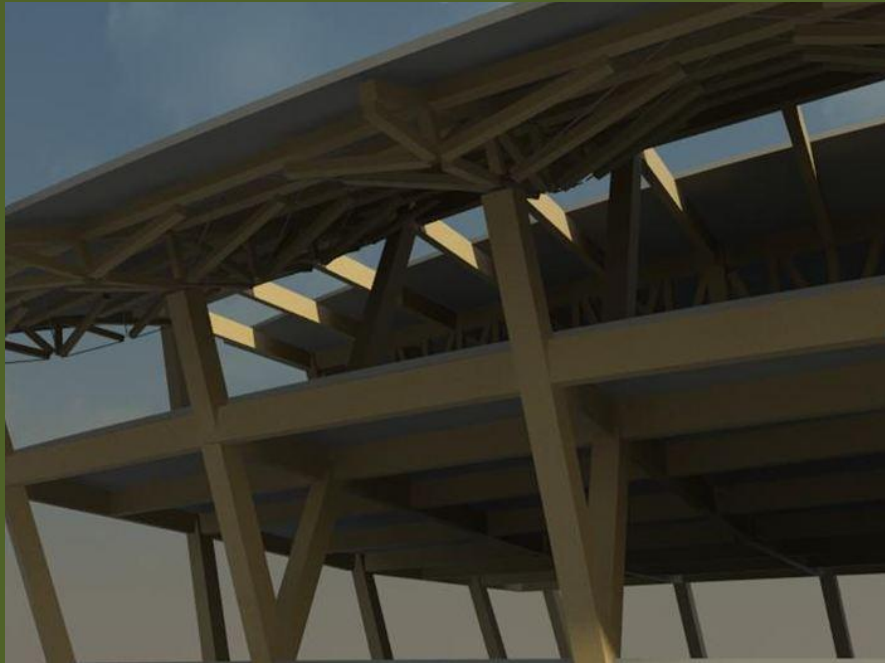
structure

construction

mep

life cycle financial management

Structural rendering Timber



architecture

structure

construction

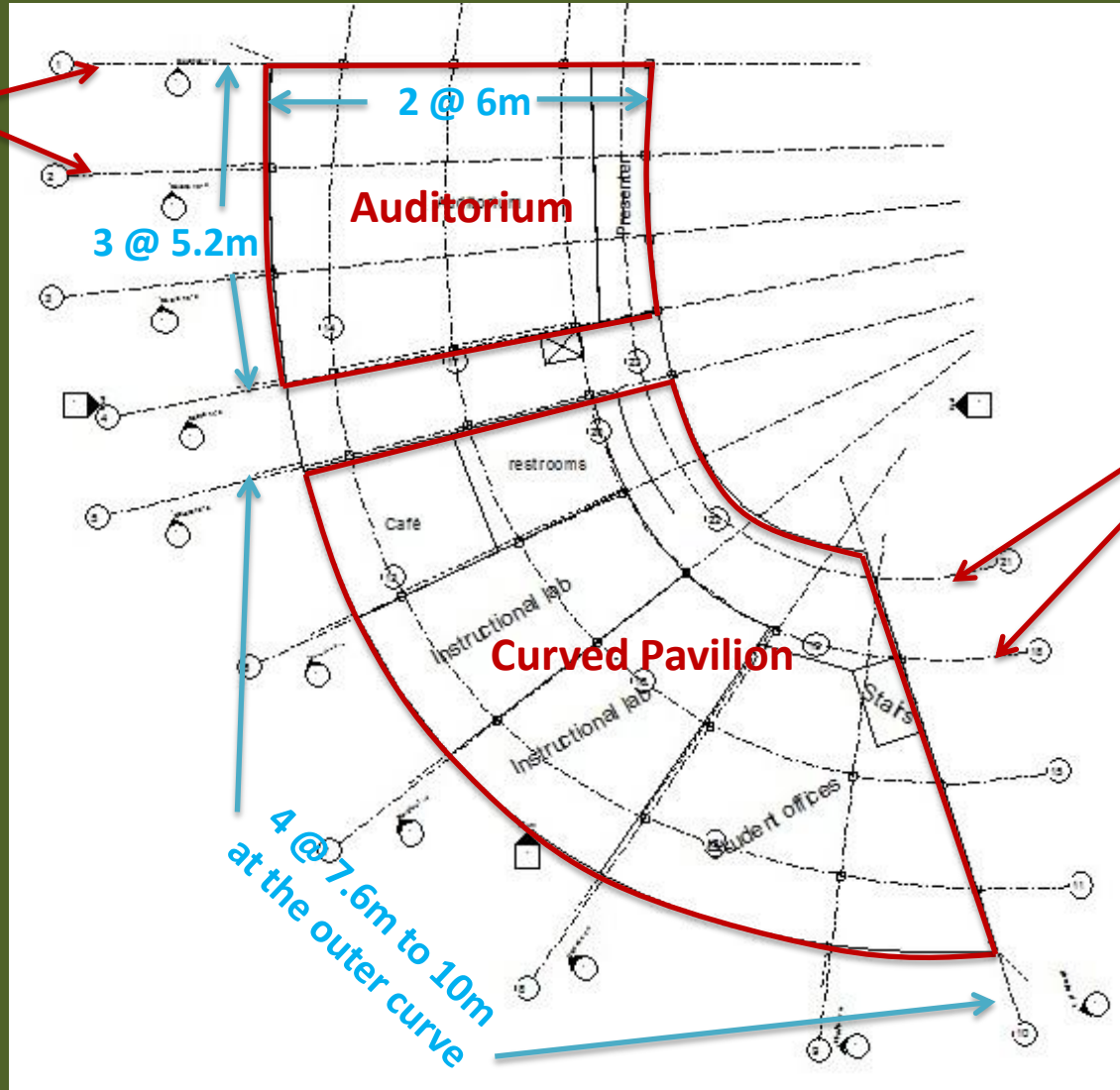
mep

life cycle financial management

Grid Layout

Transversal Grid lines:

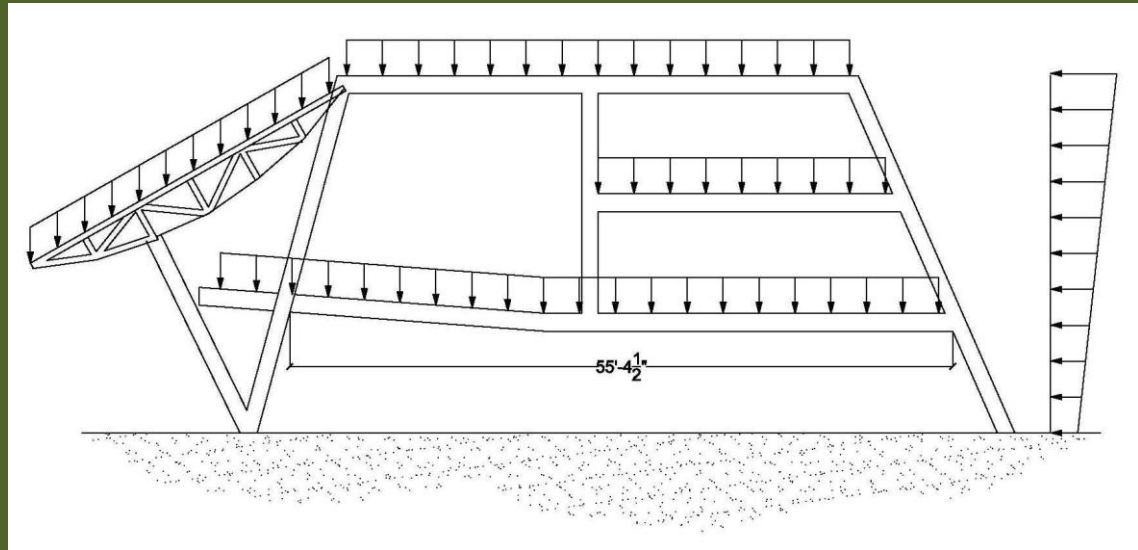
- 5.2m (17ft) span at the auditorium
- 11 to 15 degrees rotational span at the curved pavilion
- Transversal grid lines also define the diaphragm



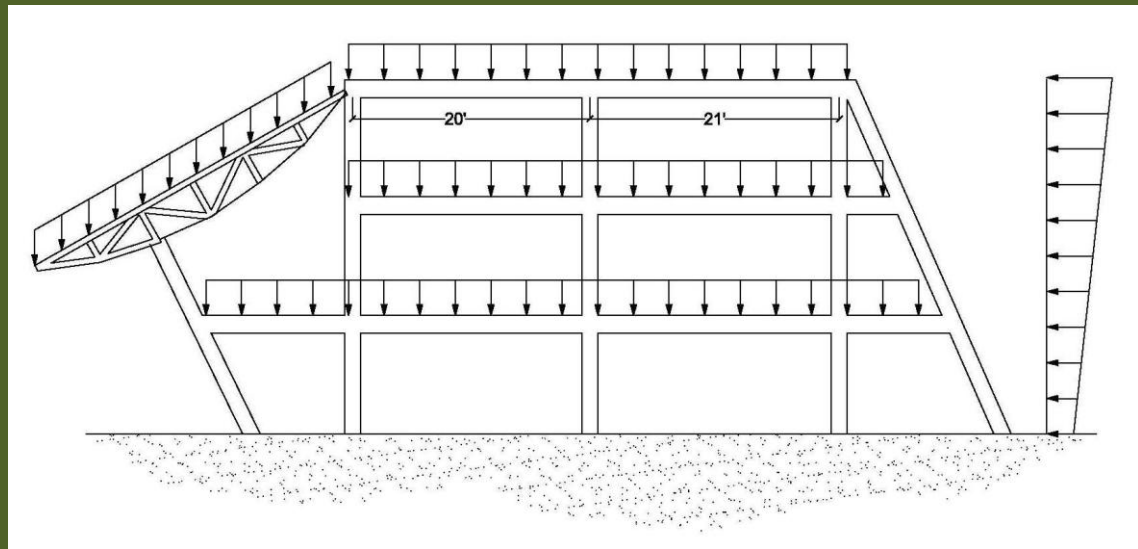
Longitudinal grid lines:

- 6m (20ft) span
- follow the shape of the building

Sections And Critical Loadings

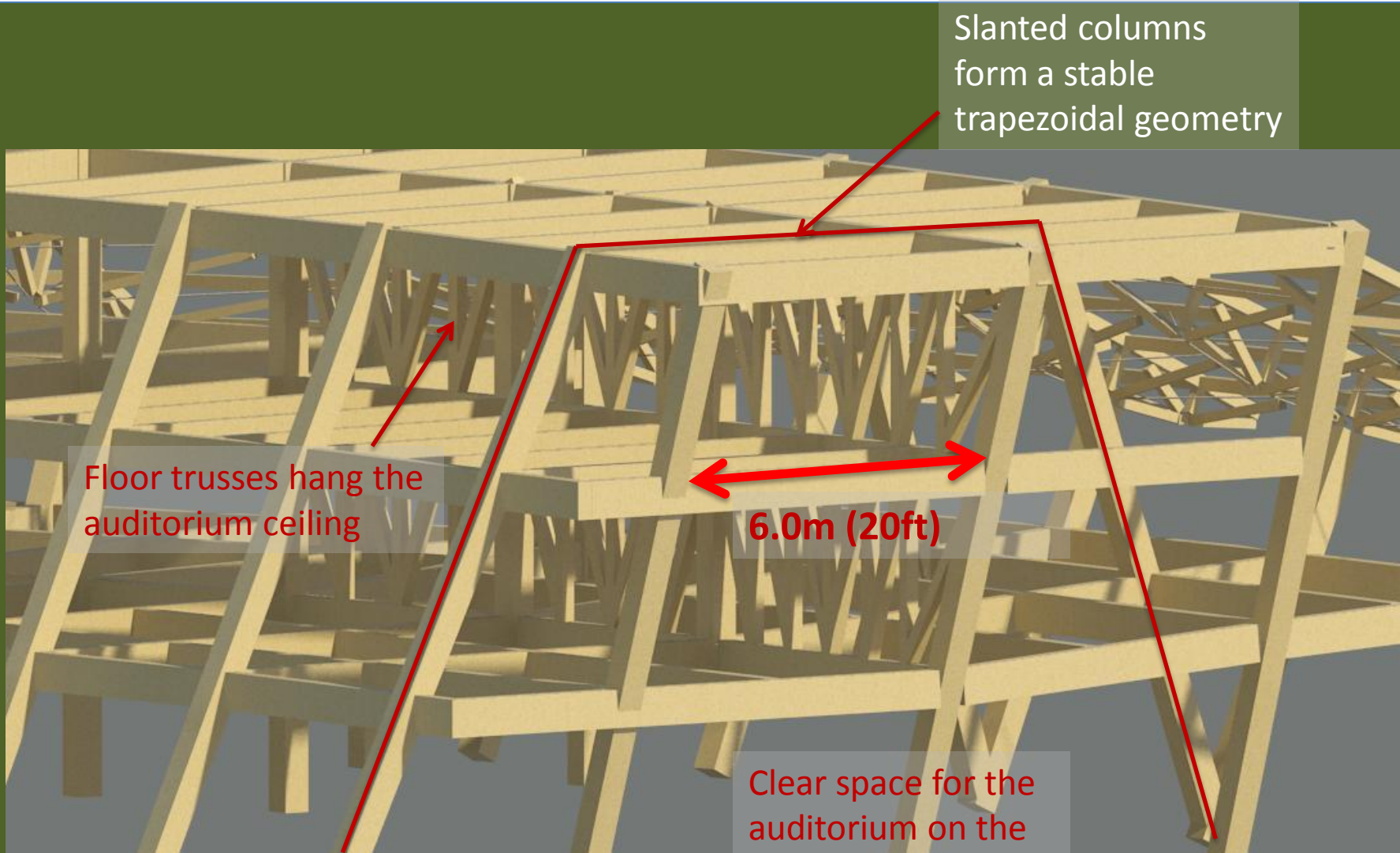


Auditorium Section and Load Profile



Curved Pavilion Section and Load Profile

Auditorium Framing Detail



Slanted columns form a stable trapezoidal geometry

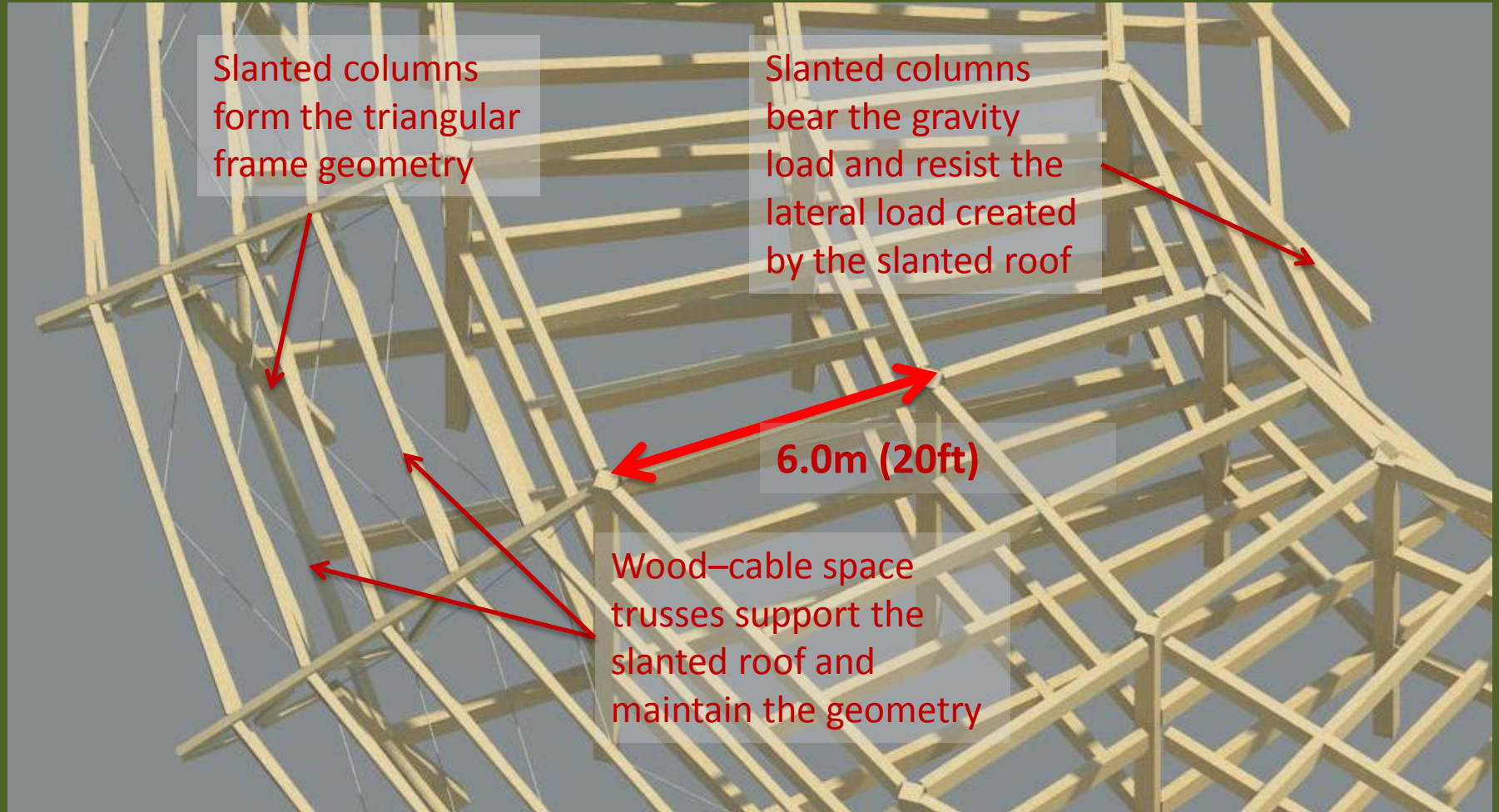
Floor trusses hang the auditorium ceiling

6.0m (20ft)

Clear space for the auditorium on the first floor



Curved Pavilion Framing Detail



Design and Considerations

Design:

- ◆ Used glued laminated (glulam) timber as structural members

- ◆ **Sizes**



Further Challenges:

- ◆ Connections
- ◆ Consider torsion
- ◆ Need further consideration on the structure supporting the auditorium



MEP



architecture

structure

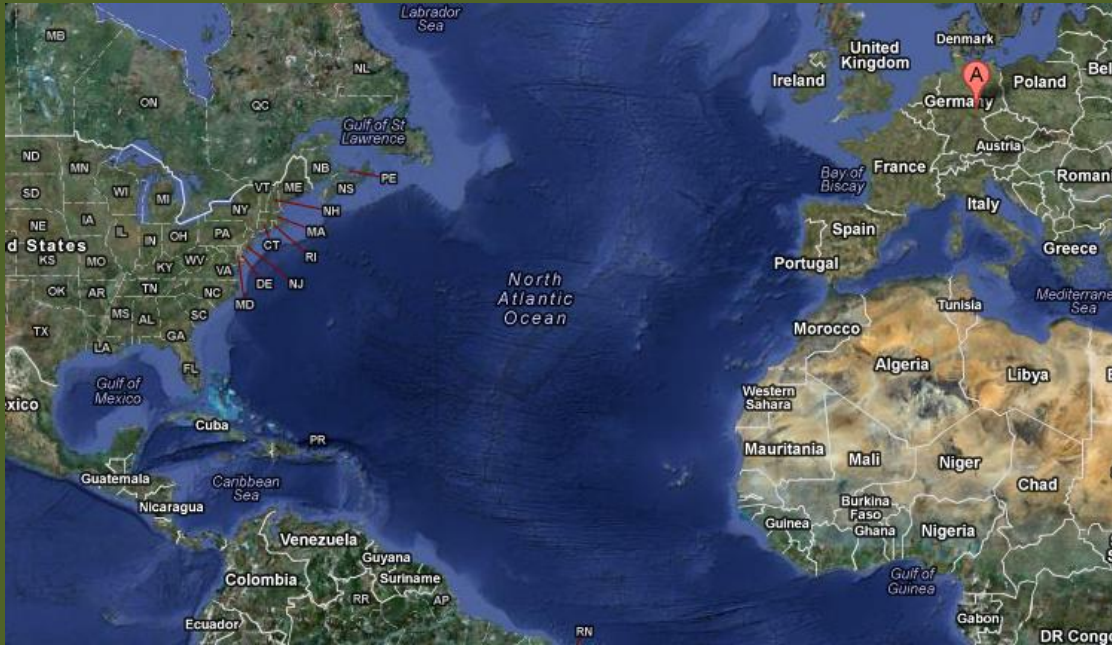
construction

mep

life cycle financial management

Heating/Cooling

Climate Data



Month starting	HDD	CDD
1/1/11	977	0
2/1/11	903	0
3/1/11	749	0
4/1/11	376	0
5/1/11	287	8
6/1/11	150	17
7/1/11	173	9
8/1/11	114	32
9/1/11	187	12
10/1/11	513	3
11/1/11	804	0
12/1/11	815	0

MEP

Approach

- Cogeneration
 - Fuel Cells
 - Solar Cogeneration
- Dual Air Handling Units
 - Auditorium
 - Ventilation
- Distribution
 - Forced air (Aud.)
 - Radiant heat flooring

Natural Gas



Energy

Hot Water

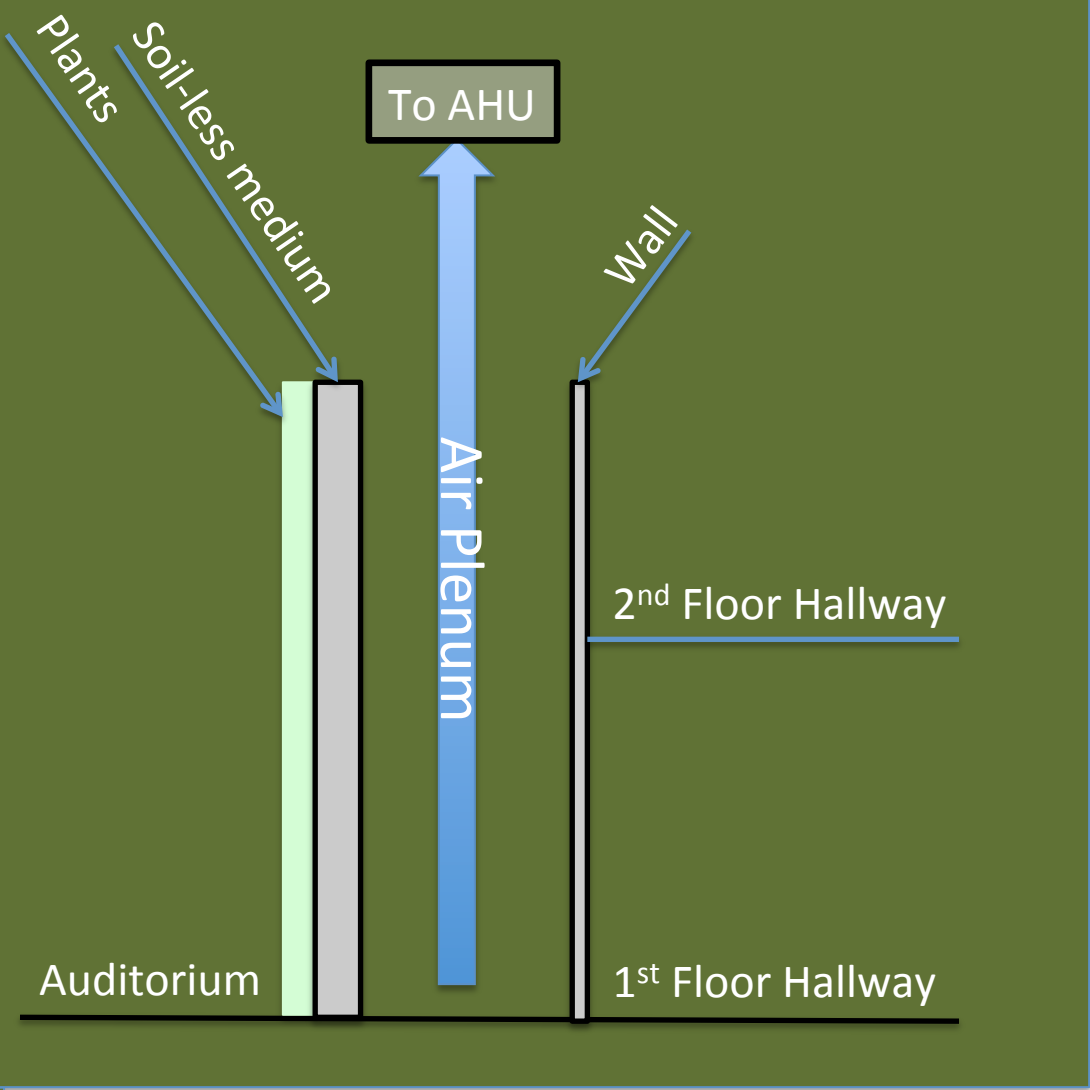
Solar



Energy

Waste Heat

BIOWALL



architecture

structure

Construction

Life cycle financial management

Net Zero Building

Feasibility Check

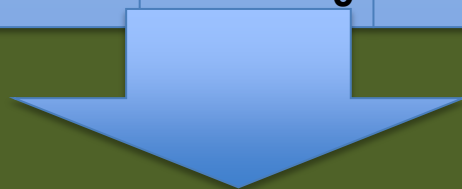
Price per kW system \$6,867.21 US Case Studies

Price per kW system \$3,700.00 German Average

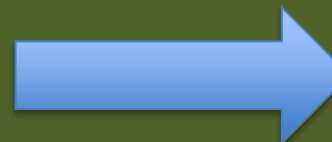


NET ZERO TARGET

Solar Energy Generation Potential (Weimar)		
Solar Radiation	3.32	kWh/m ² /day
Area of Footprint	929.00	m ²
Year	365	days
Efficiency	18.00%	
Solar Potential	202,637.2	kWh/year



Target Consumption	23,048.6	Btu/sf/yr
	3	
	555.1704	kWh/day



System Size: 101kW

architecture

structure

construction

mep

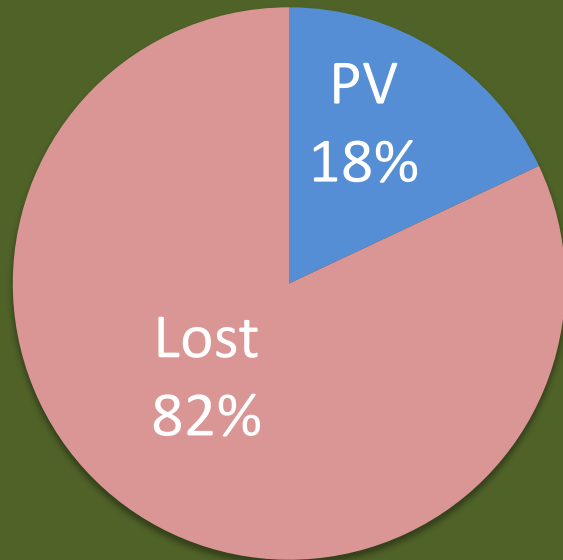
life cycle financial management

Solar Cogeneration

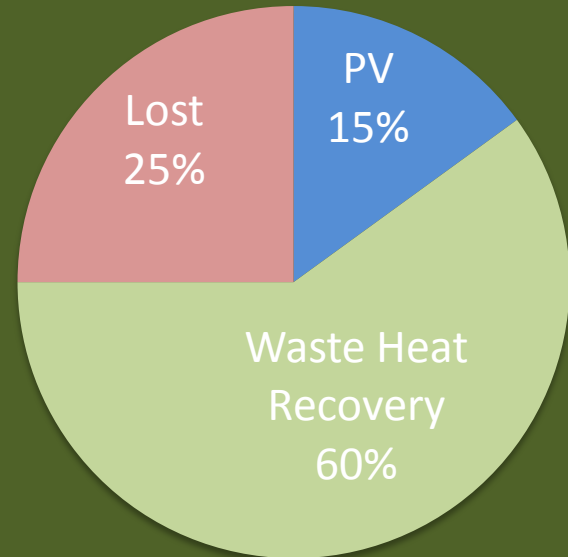
Efficiency Gains



PHOTOVOLTAICS



SOLAR COGENERATION

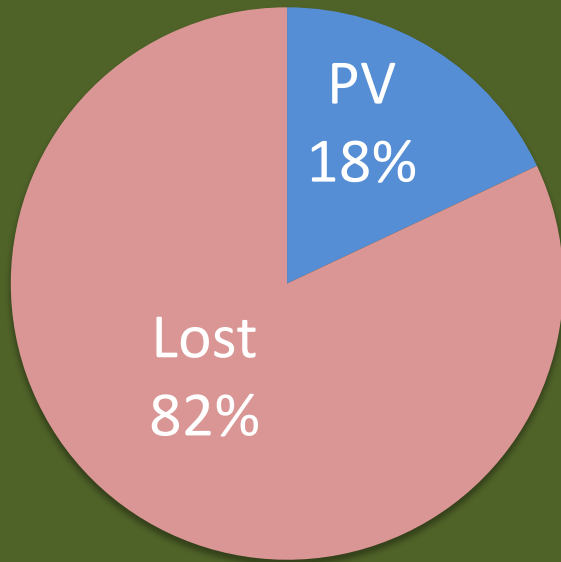


Solar Cogeneration

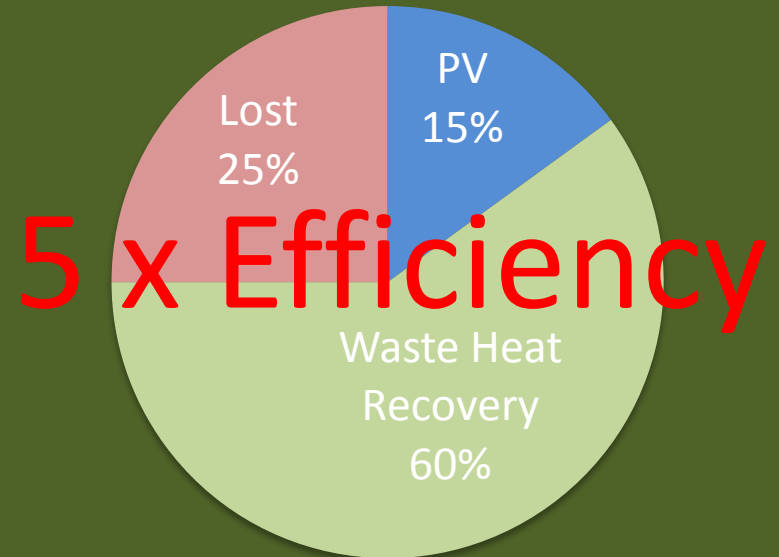
Efficiency Gains



PHOTOVOLTAICS



SOLAR COGENERATION



Solar Cogeneration

Efficiency Gains



PHOTOVOLTAICS

10,000 SF

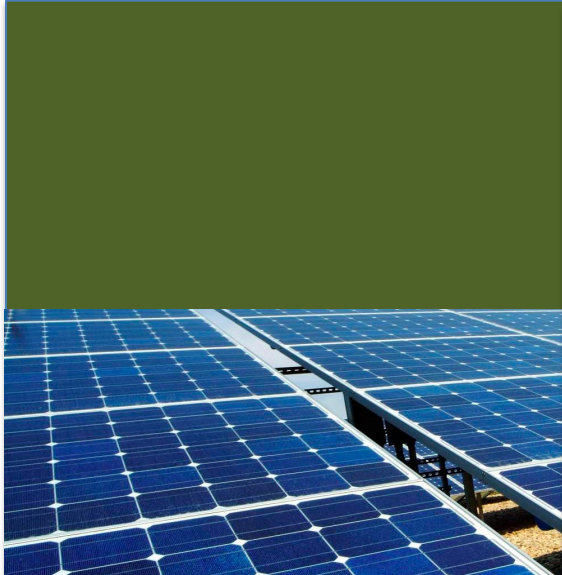


SOLAR COGENERATION

2,600 SF

Solar Cogeneration

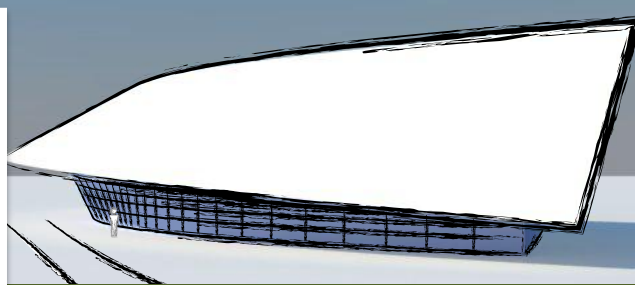
Efficiency Gains



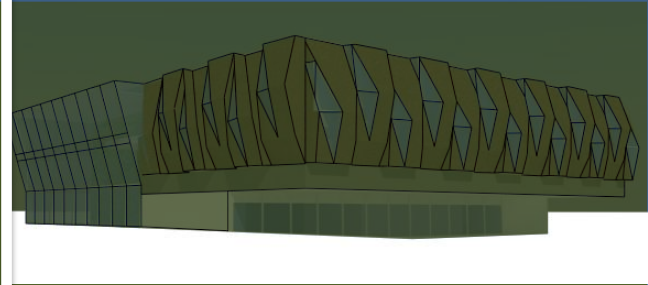
PHOTOVOLTAICS



SOLAR COGENERATION



2,000 SF

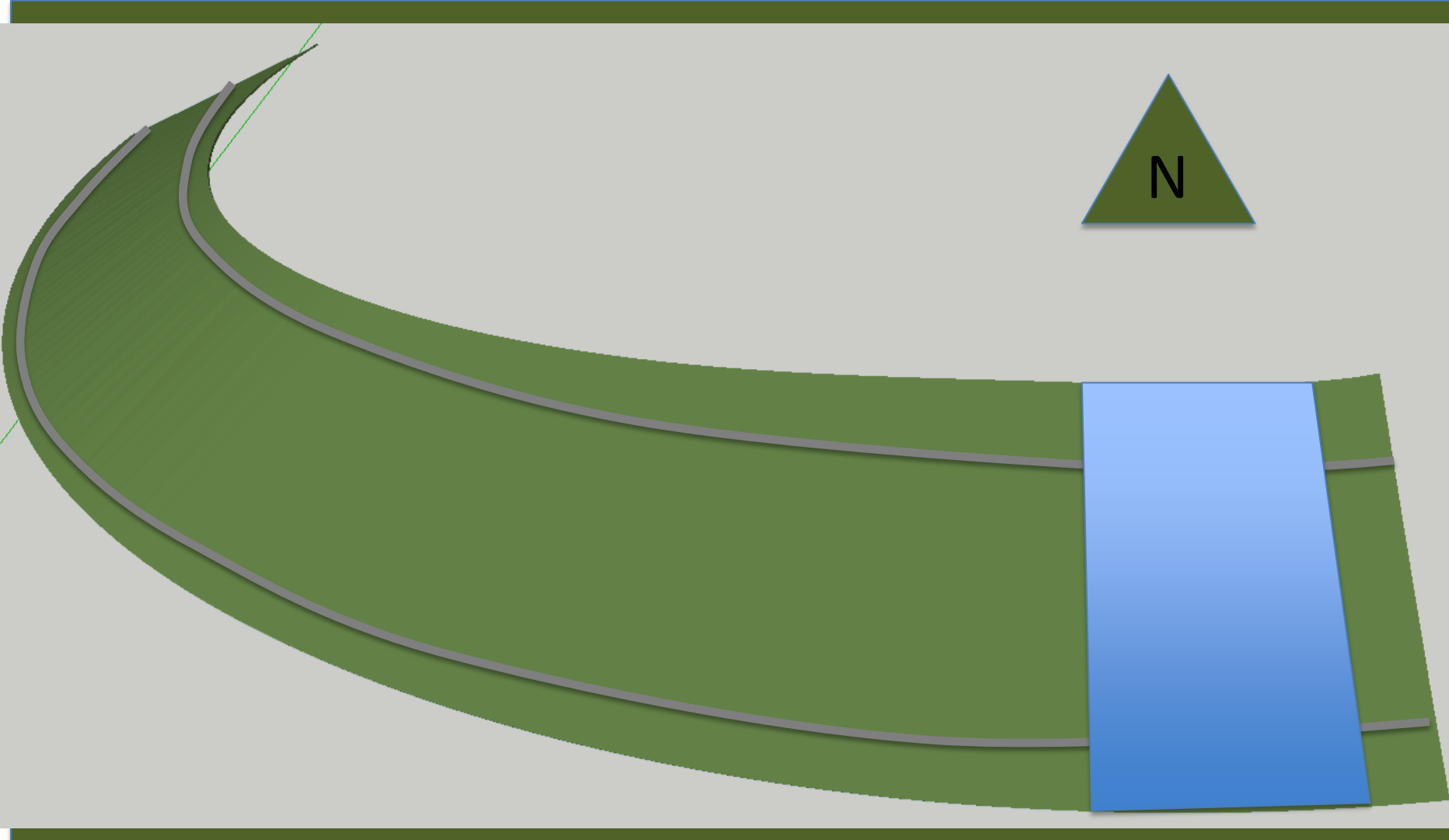


0 SF

2,000 SF

2,600 SF

Solar Tracking



architecture

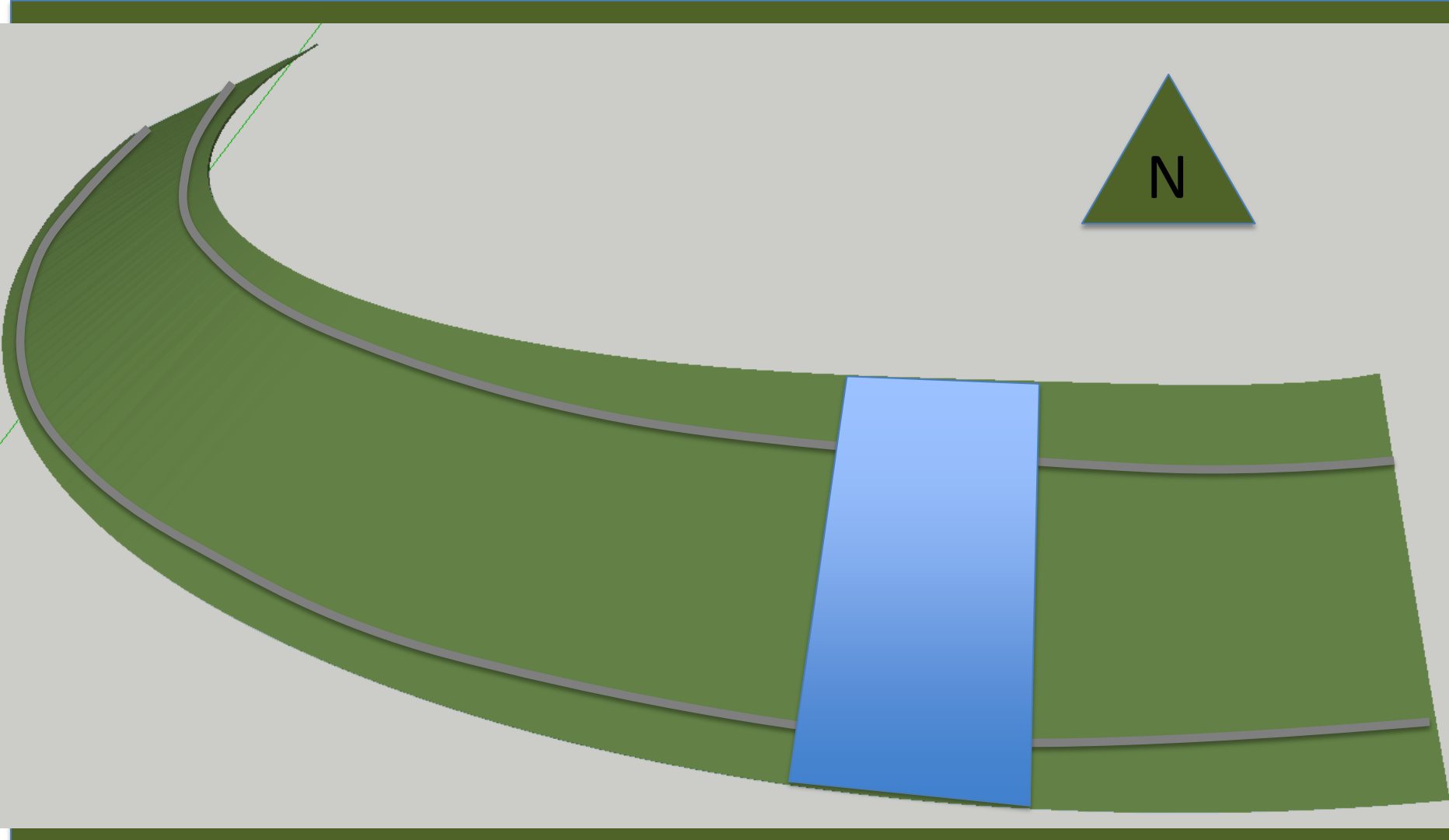
structure

construction

mep

life cycle financial management

Solar Tracking



architecture

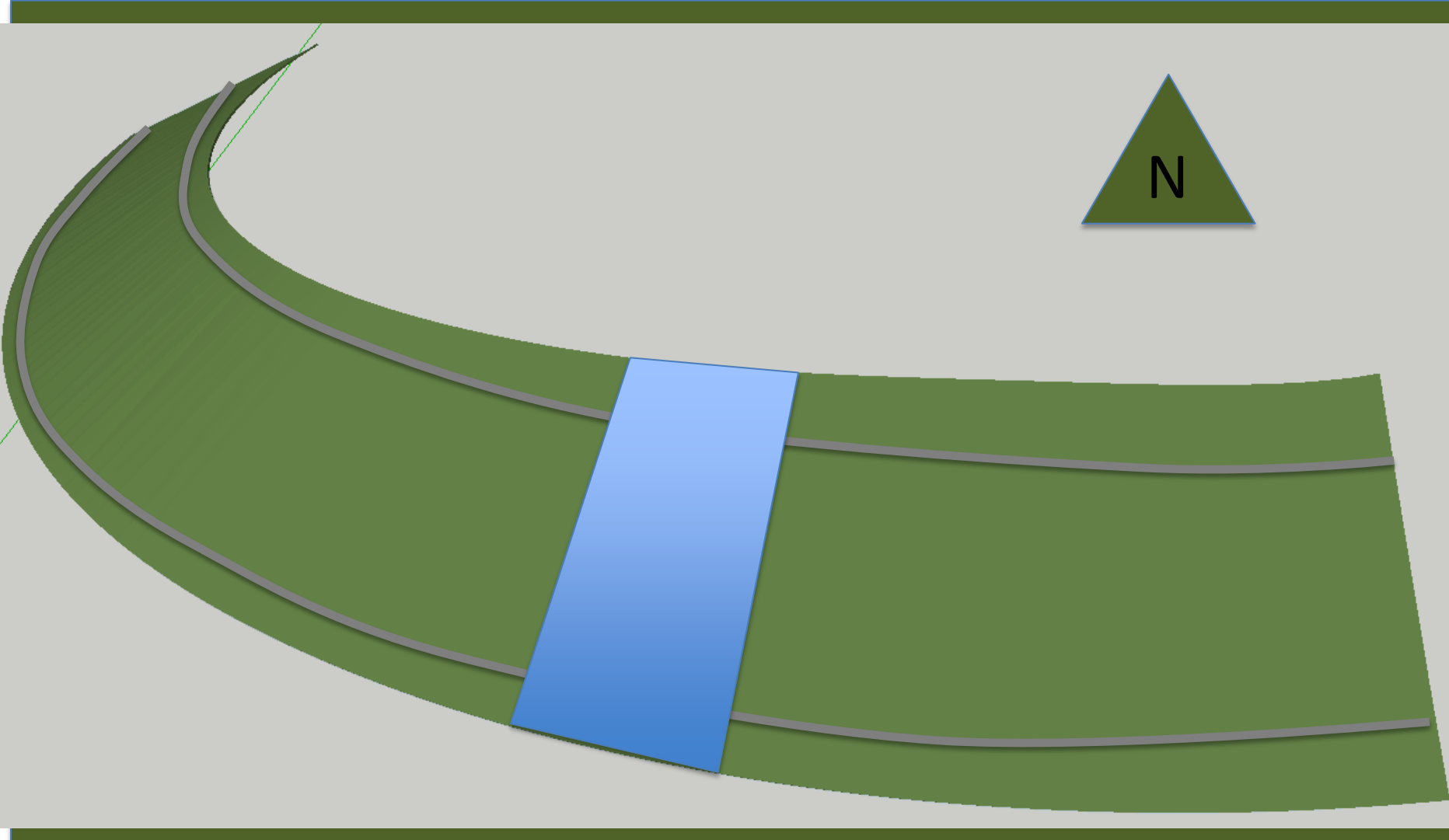
structure

construction

mep

life cycle financial management

Solar Tracking



architecture

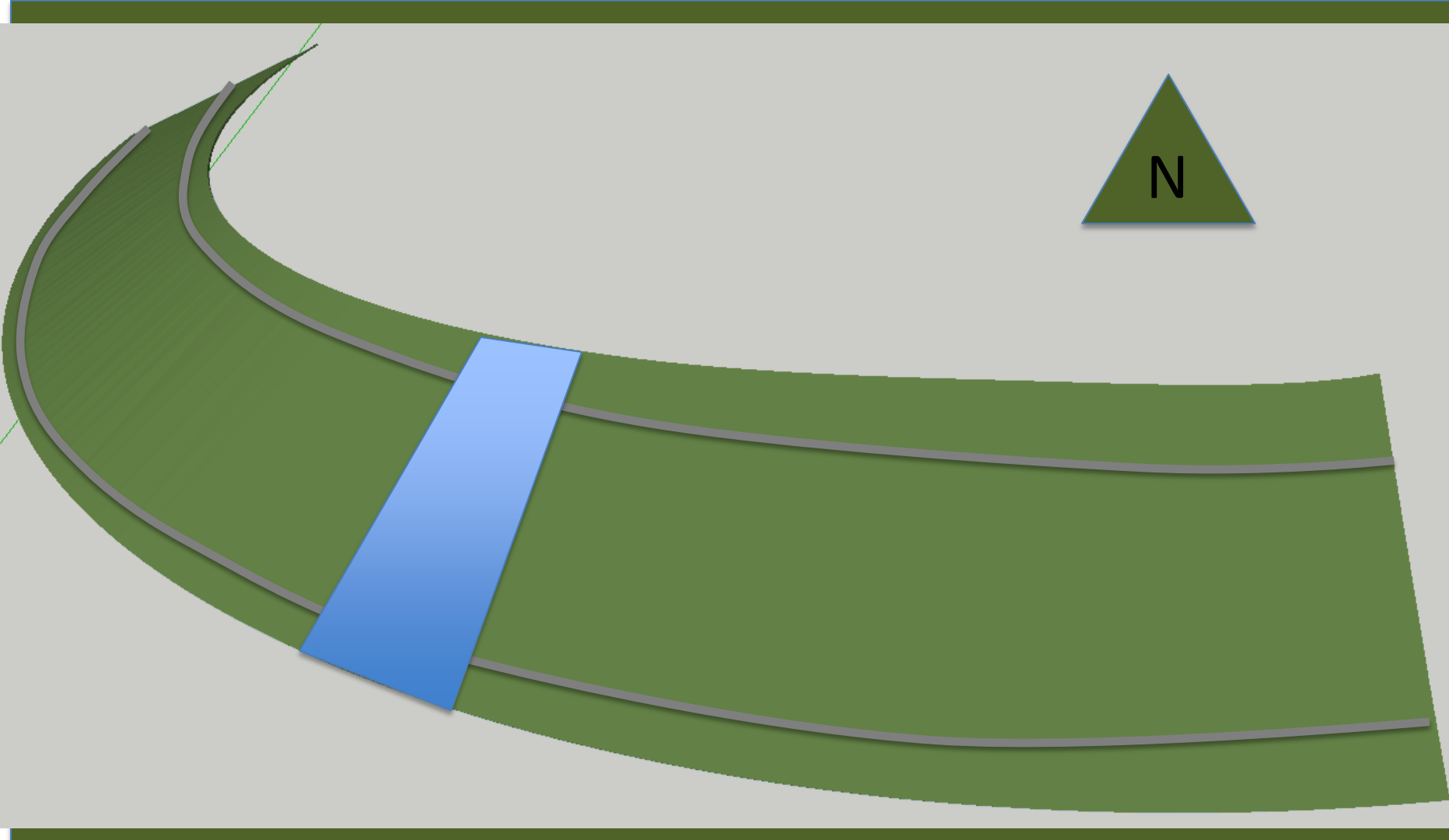
structure

construction

mep

life cycle financial management

Solar Tracking



architecture

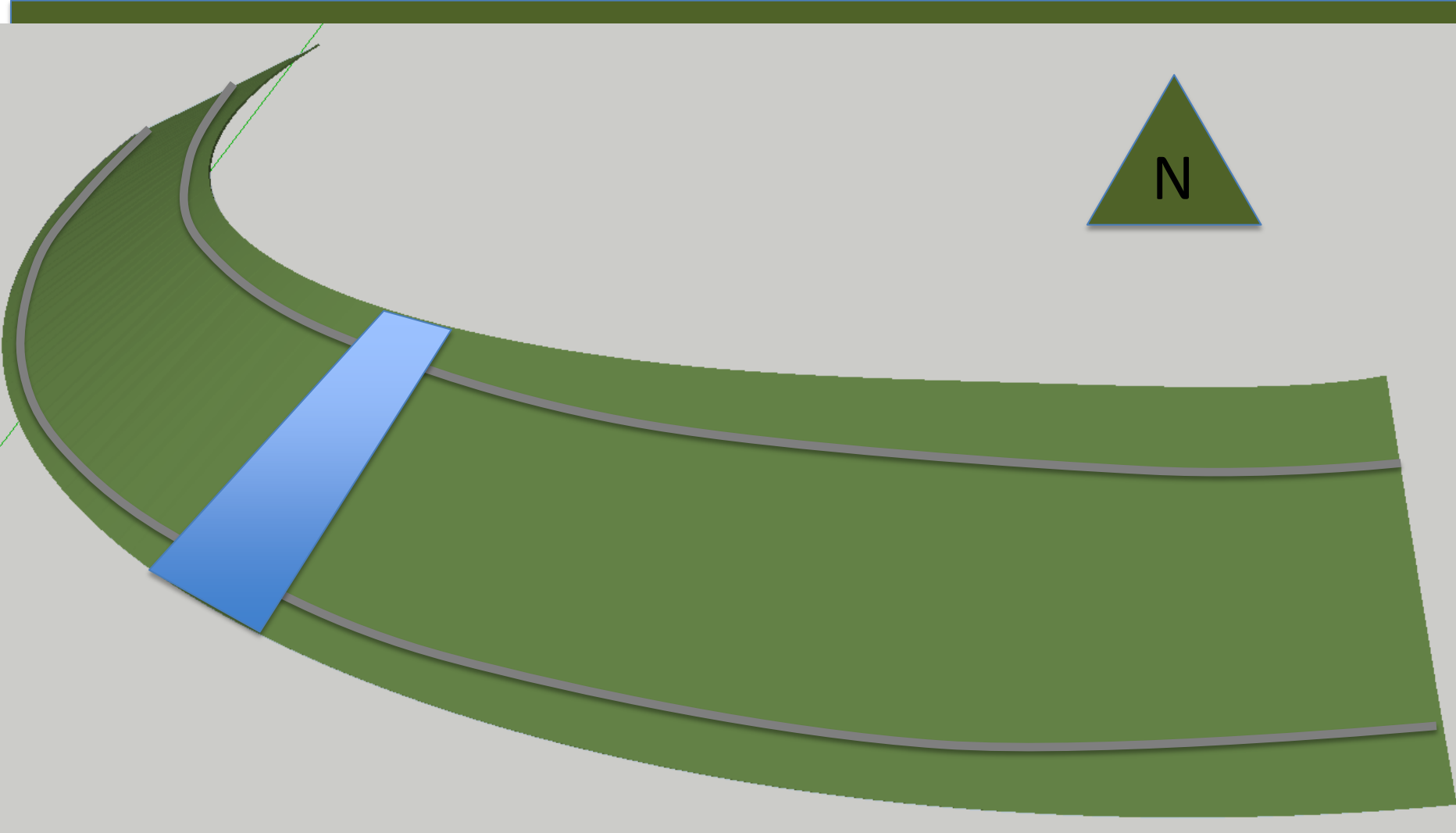
structure

construction

mep

life cycle financial management

Solar Tracking



architecture

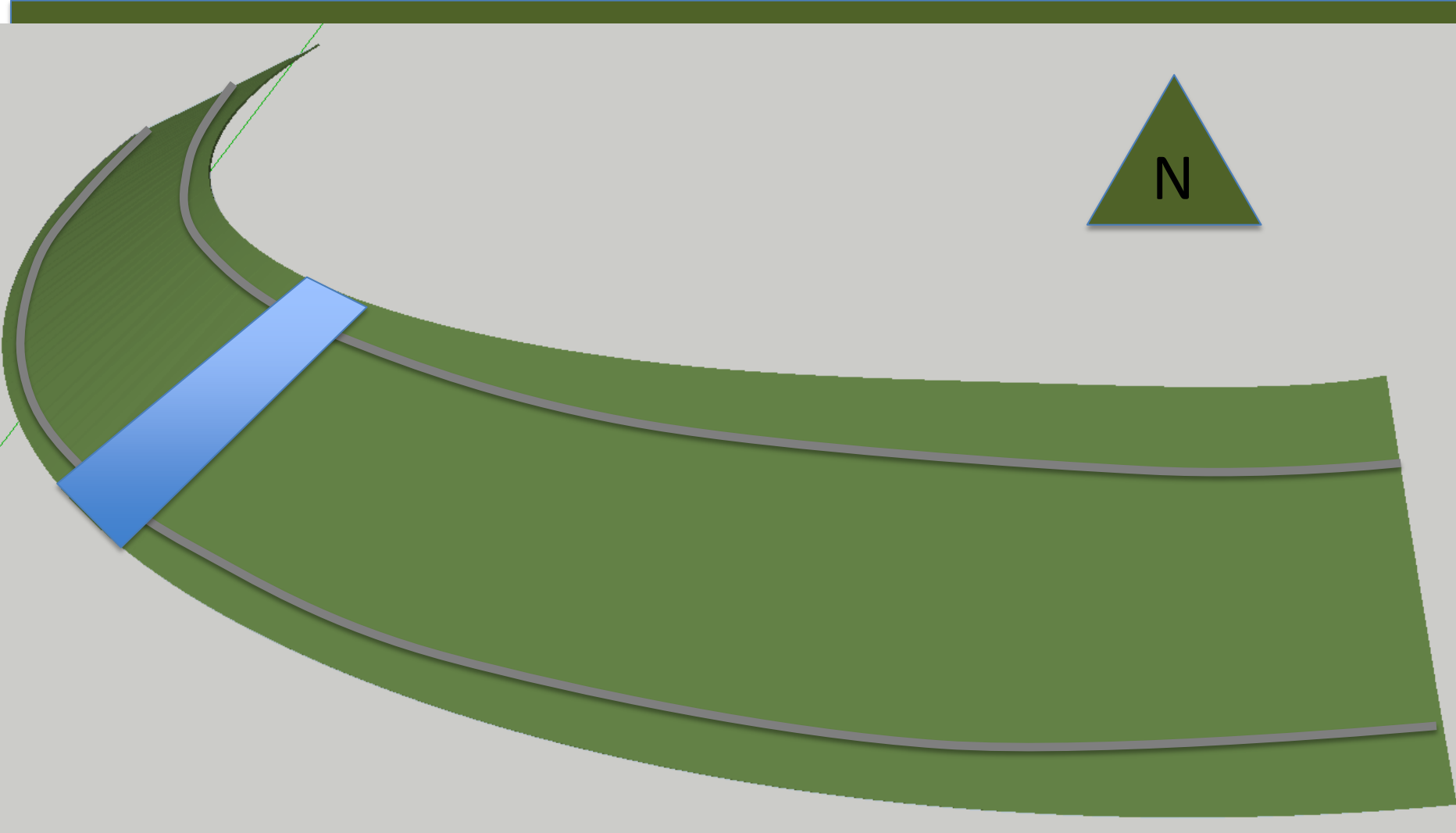
structure

construction

mep

life cycle financial management

Solar Tracking



architecture

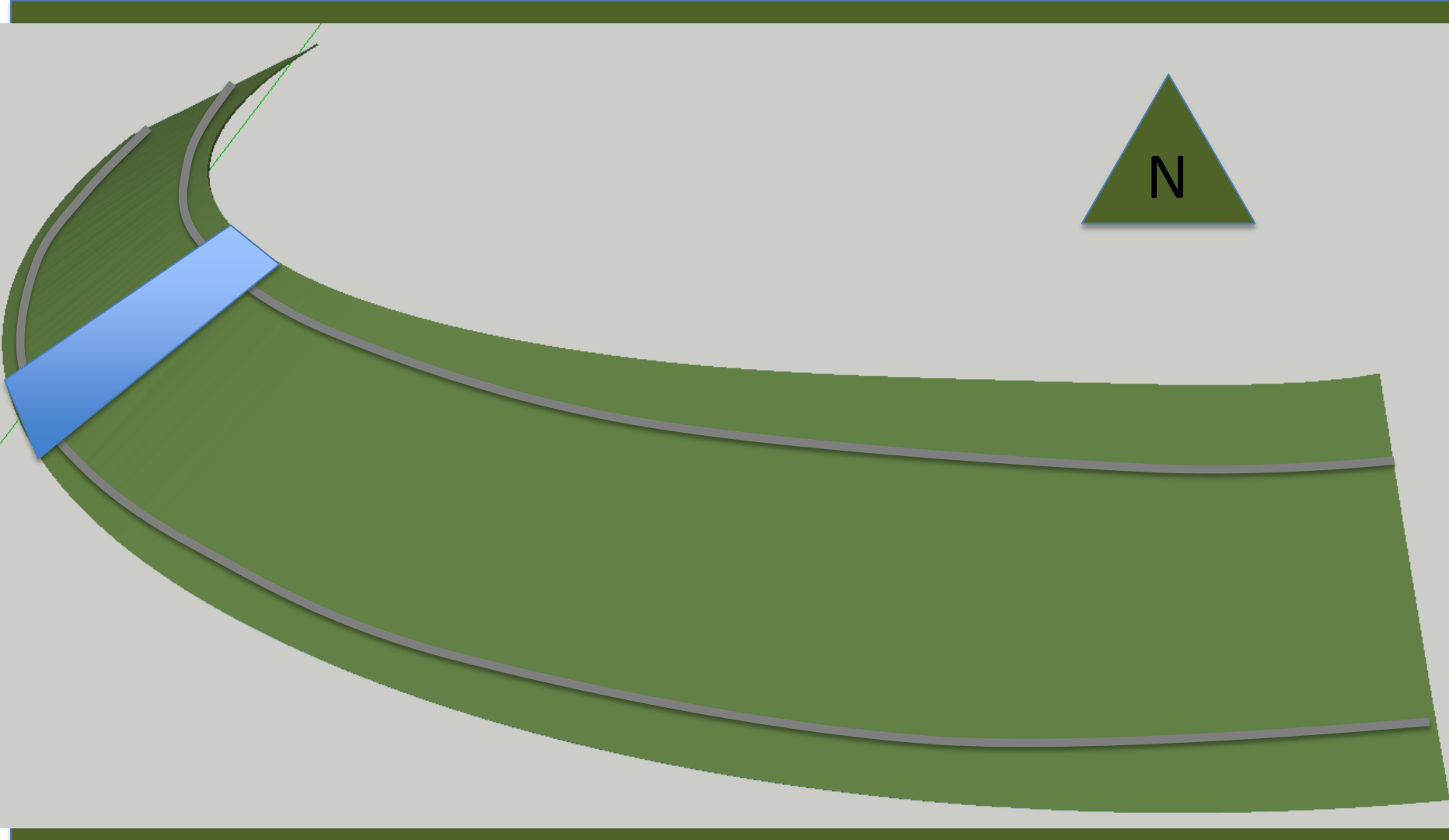
structure

construction

mep

life cycle financial management

Solar Tracking



architecture

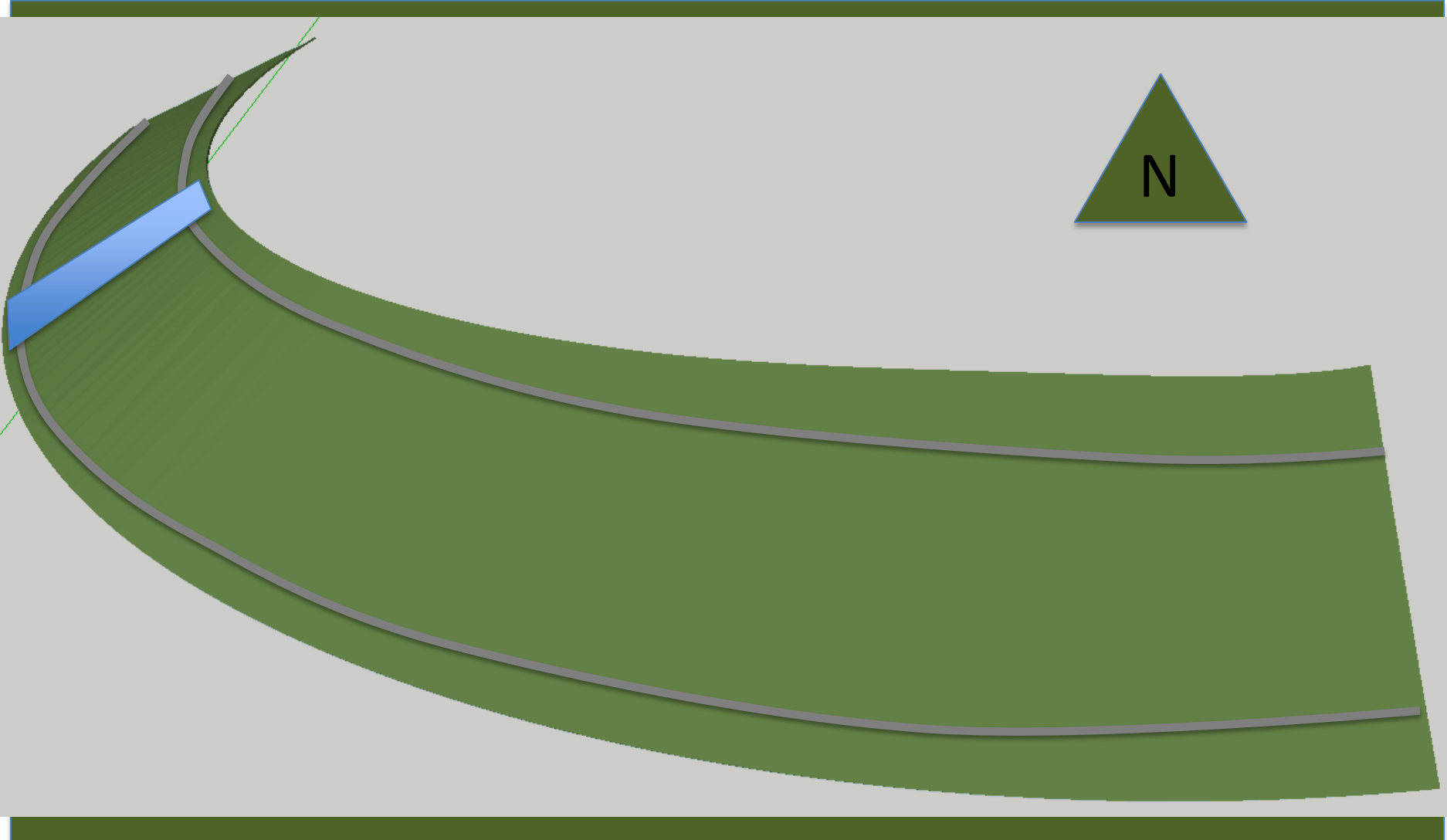
structure

construction

mep

life cycle financial management

Solar Tracking



architecture

structure

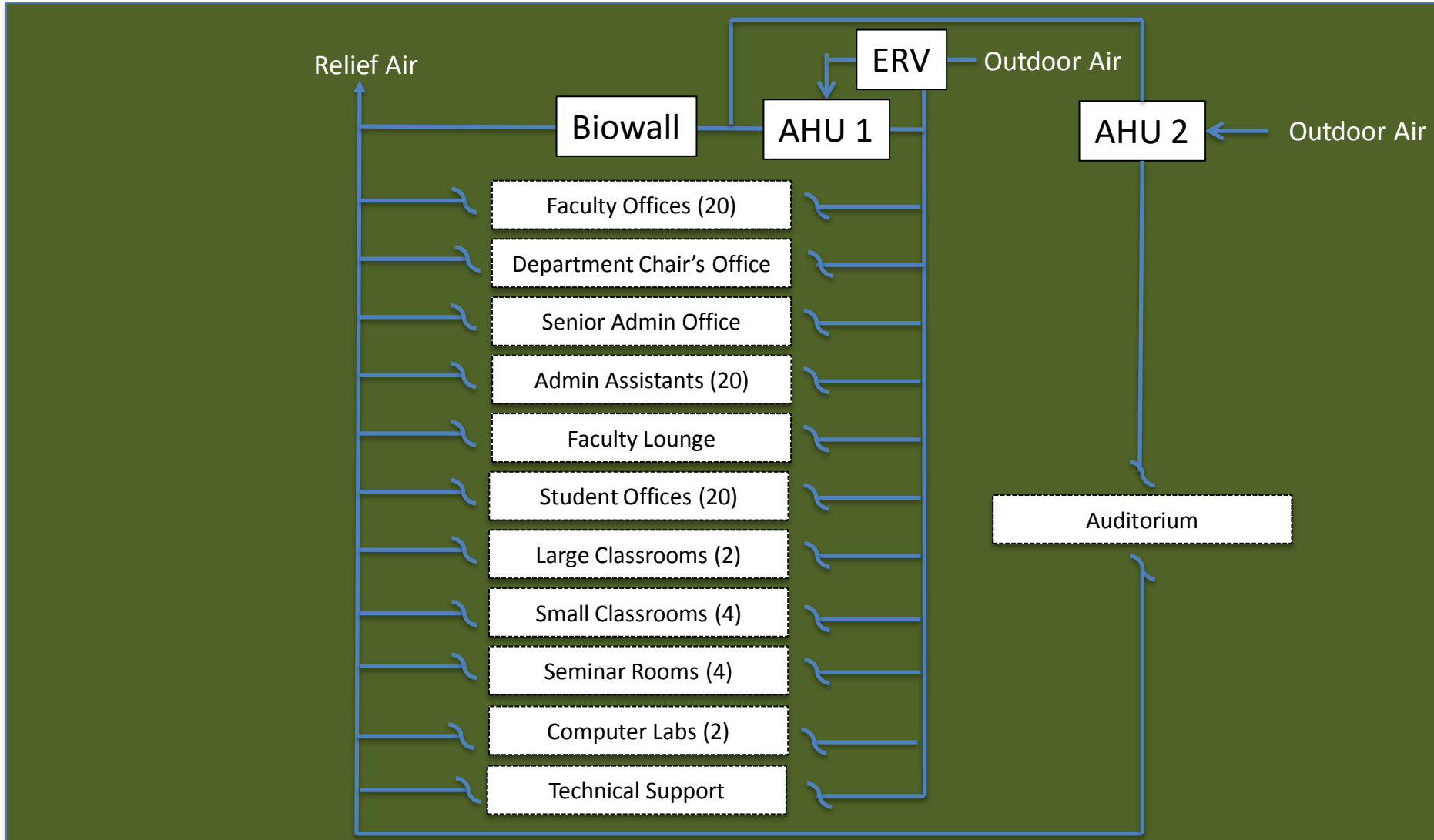
construction

mep

life cycle financial management

Ventilation

Schematic



architecture

structure

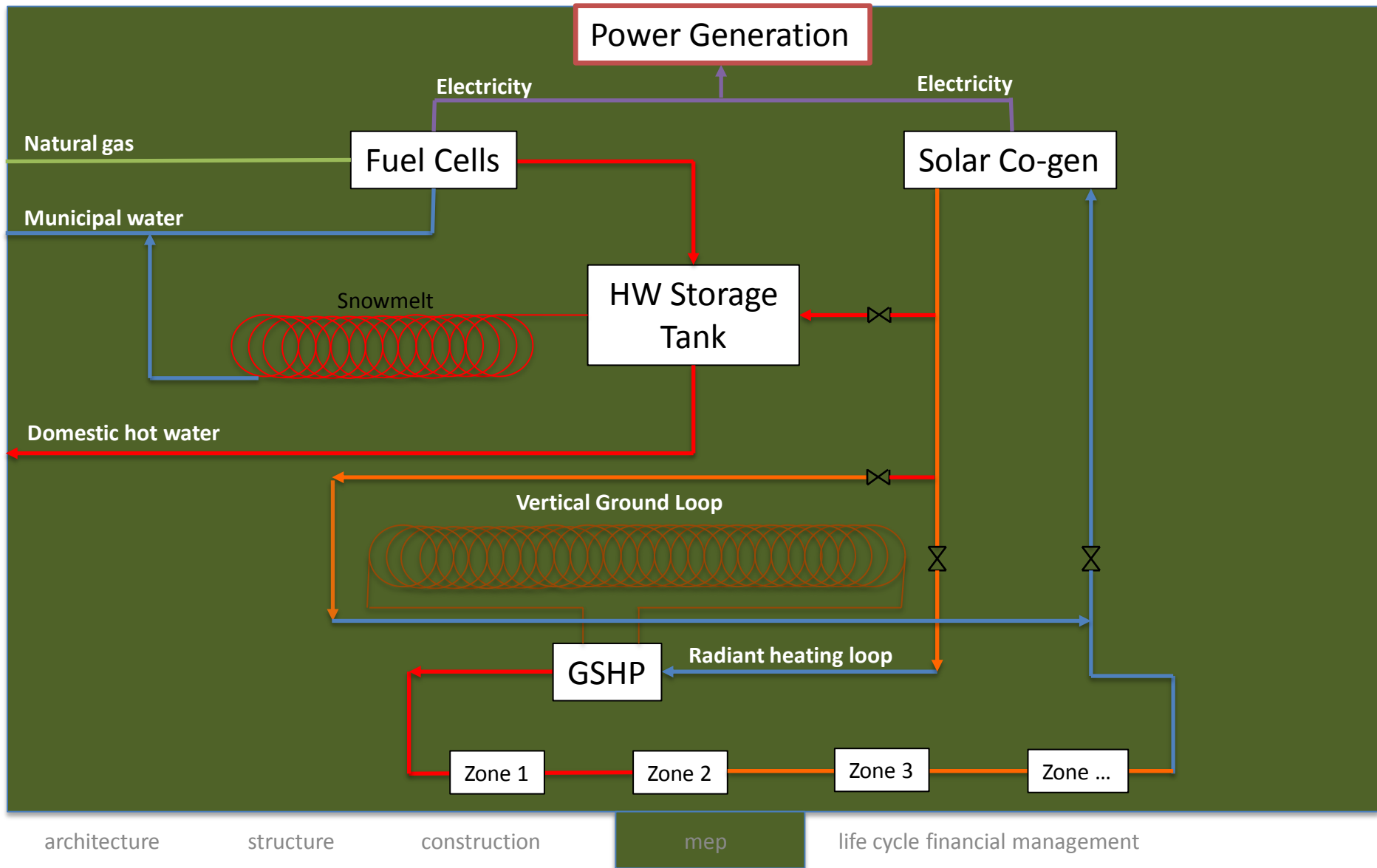
construction

mep

life cycle financial management

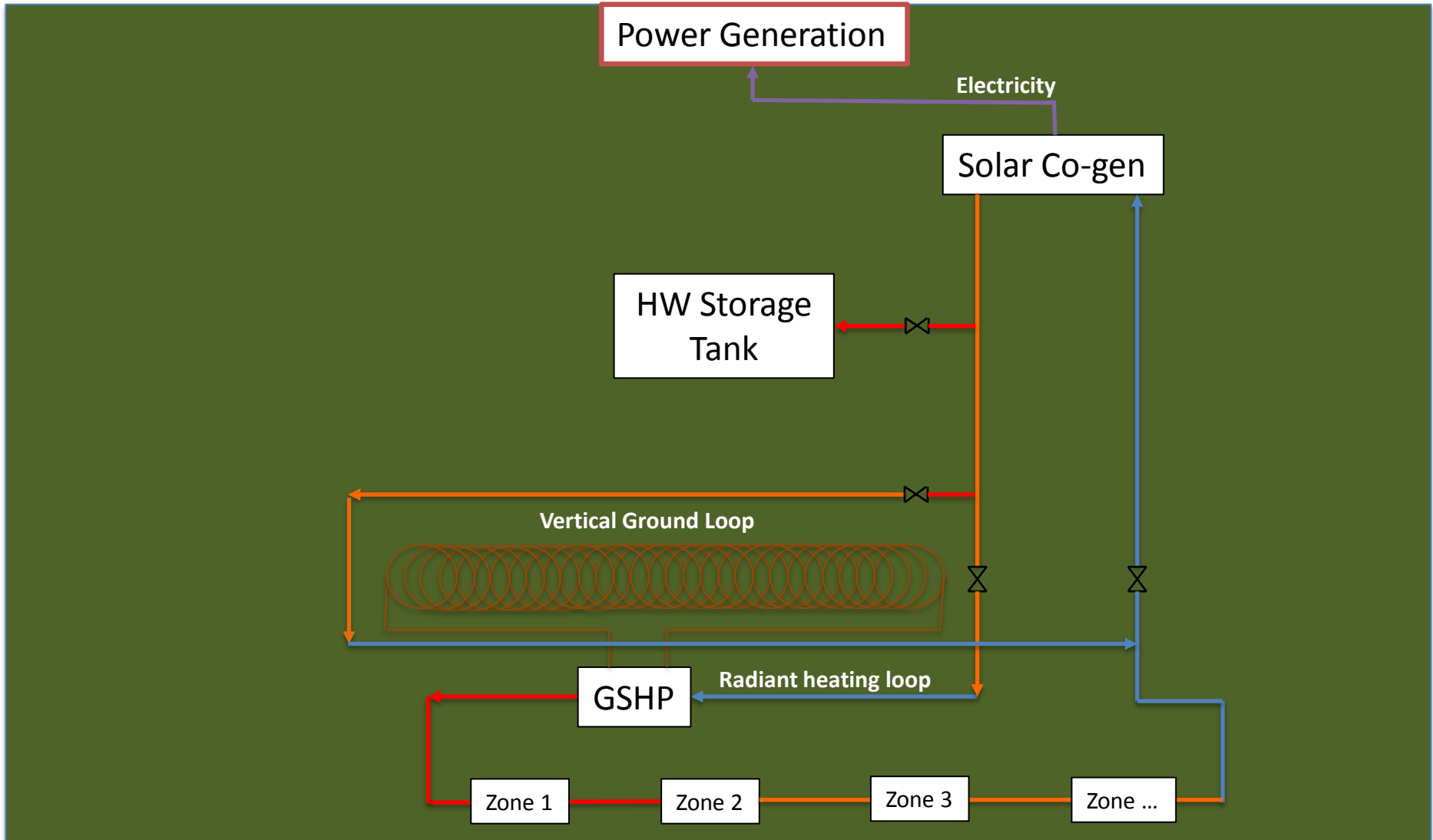
Heating/Cooling

Schematic



Heating/Cooling

Schematic – Solar CoGen



architecture

structure

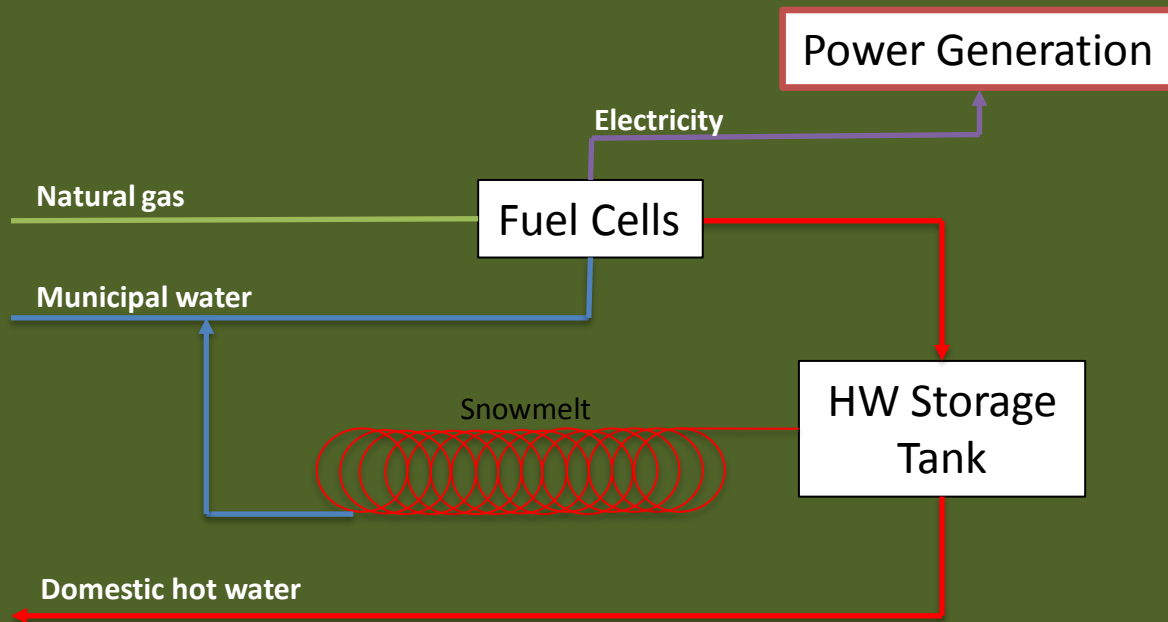
construction

mep

life cycle financial management

Heating/Cooling

Schematic – Fuel Cell



Construction



architecture

structure

construction

mep

life cycle financial management

Logistics Plan

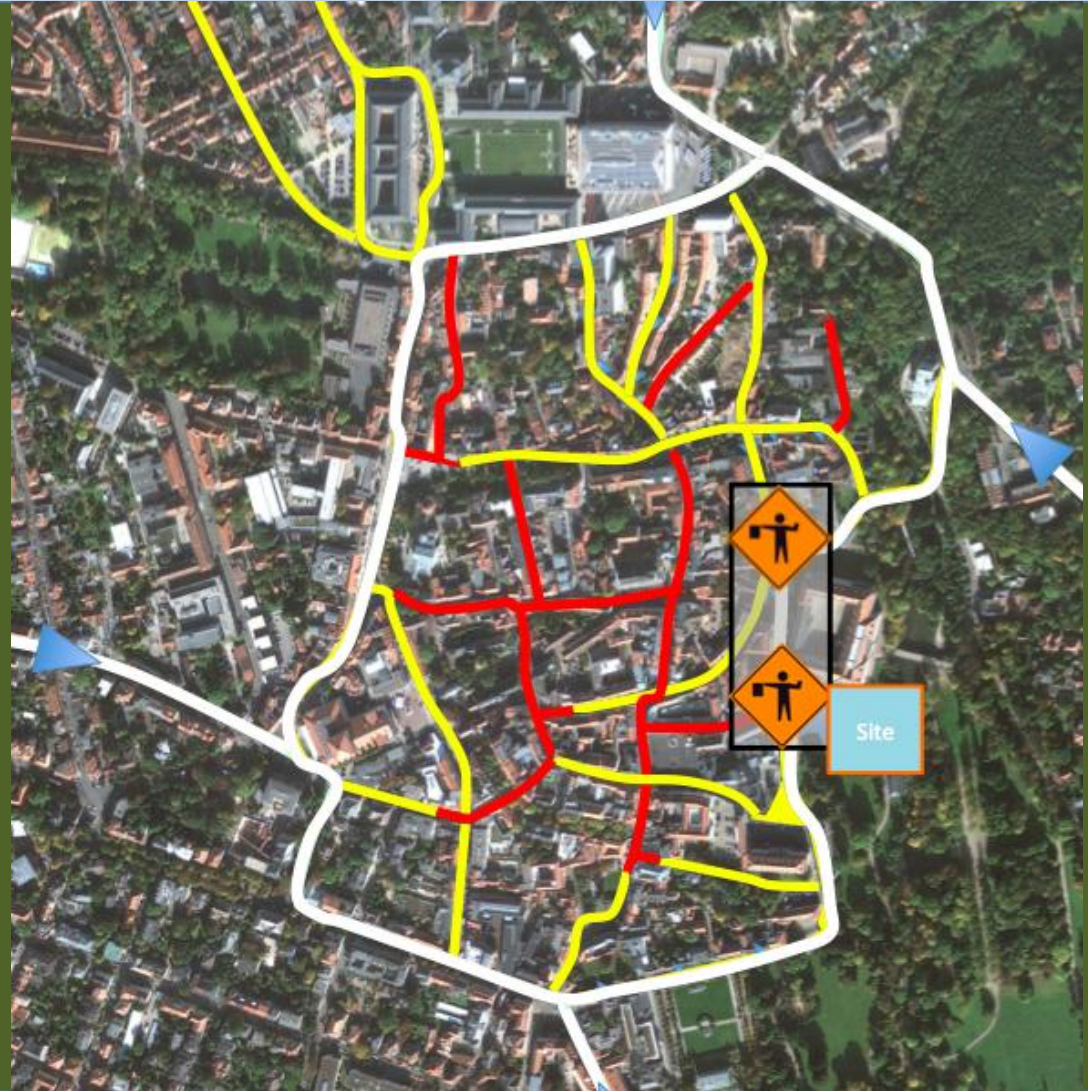
Site Access Limitations

- Streets
 - Narrow
 - Unusable
 - One way

Good Access

Slow Access

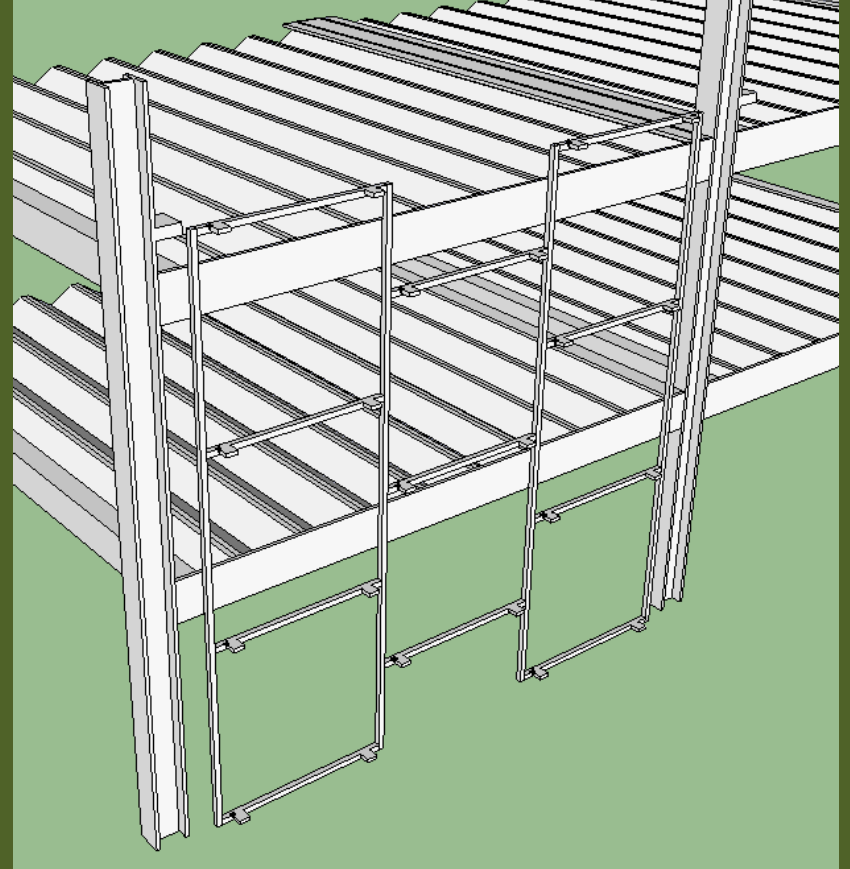
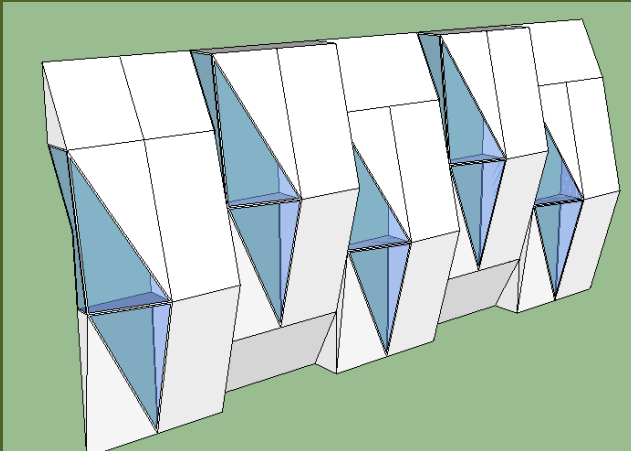
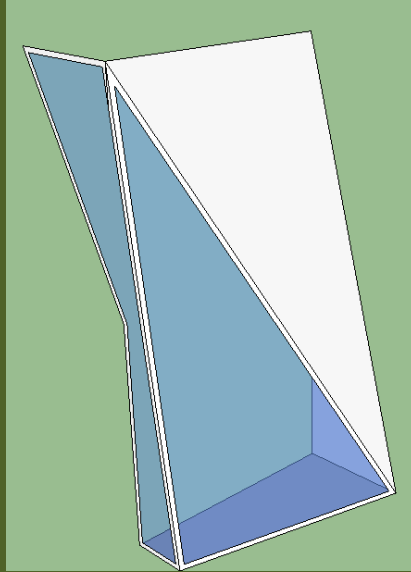
No Access



Prefabrication

Façade

- SIPS
- Curtainwall
- Orientation



architecture

structure

construction

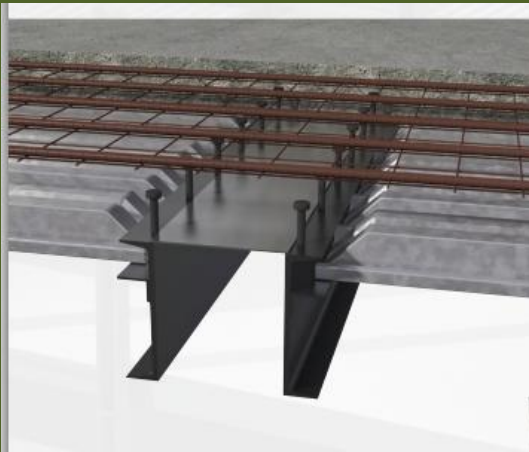
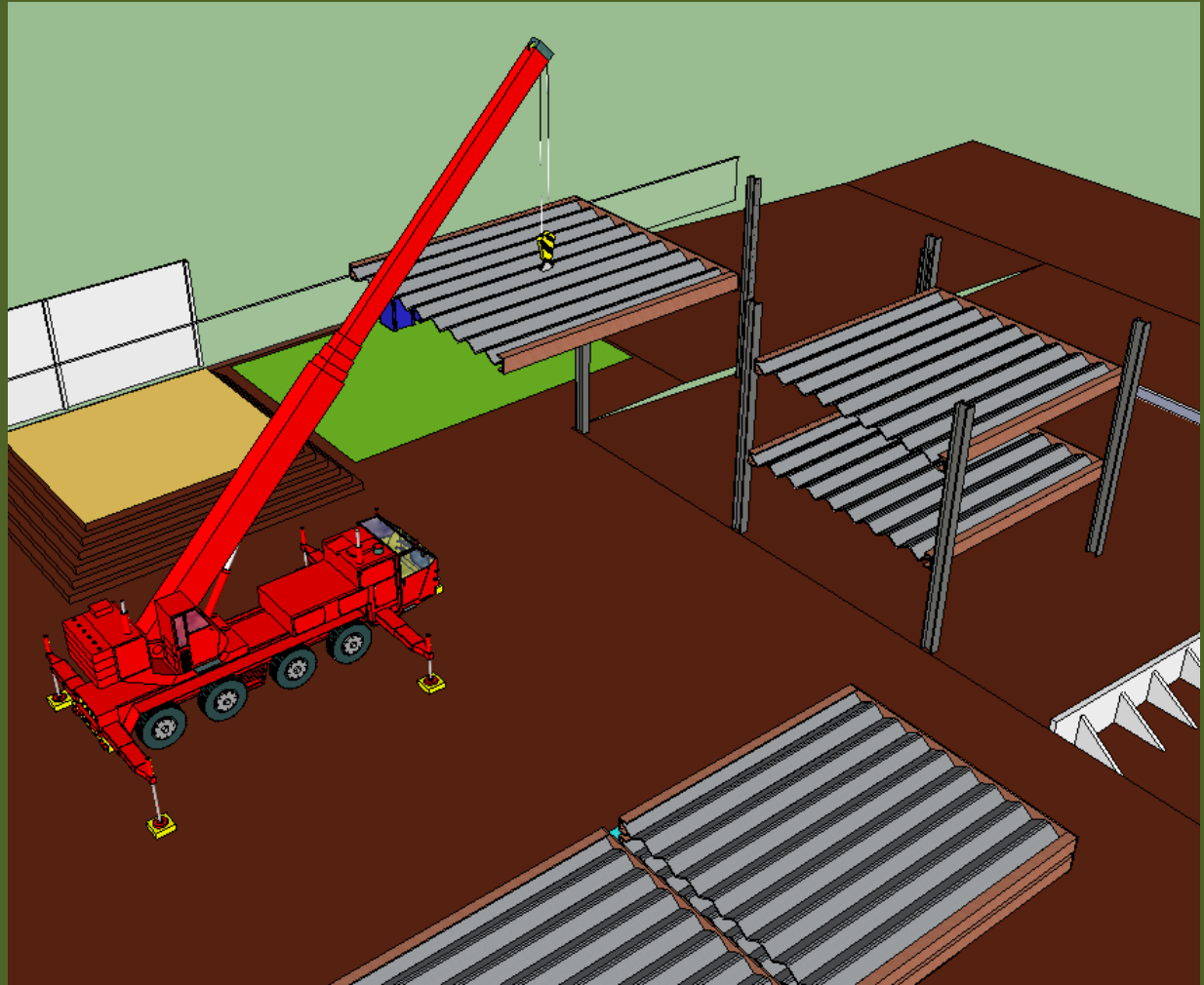
mep

life cycle financial management

Prefabrication

Structural Steel

- Prefabbed onsite
- MEP chaseway
- 50% schedule reduction



architecture

structure

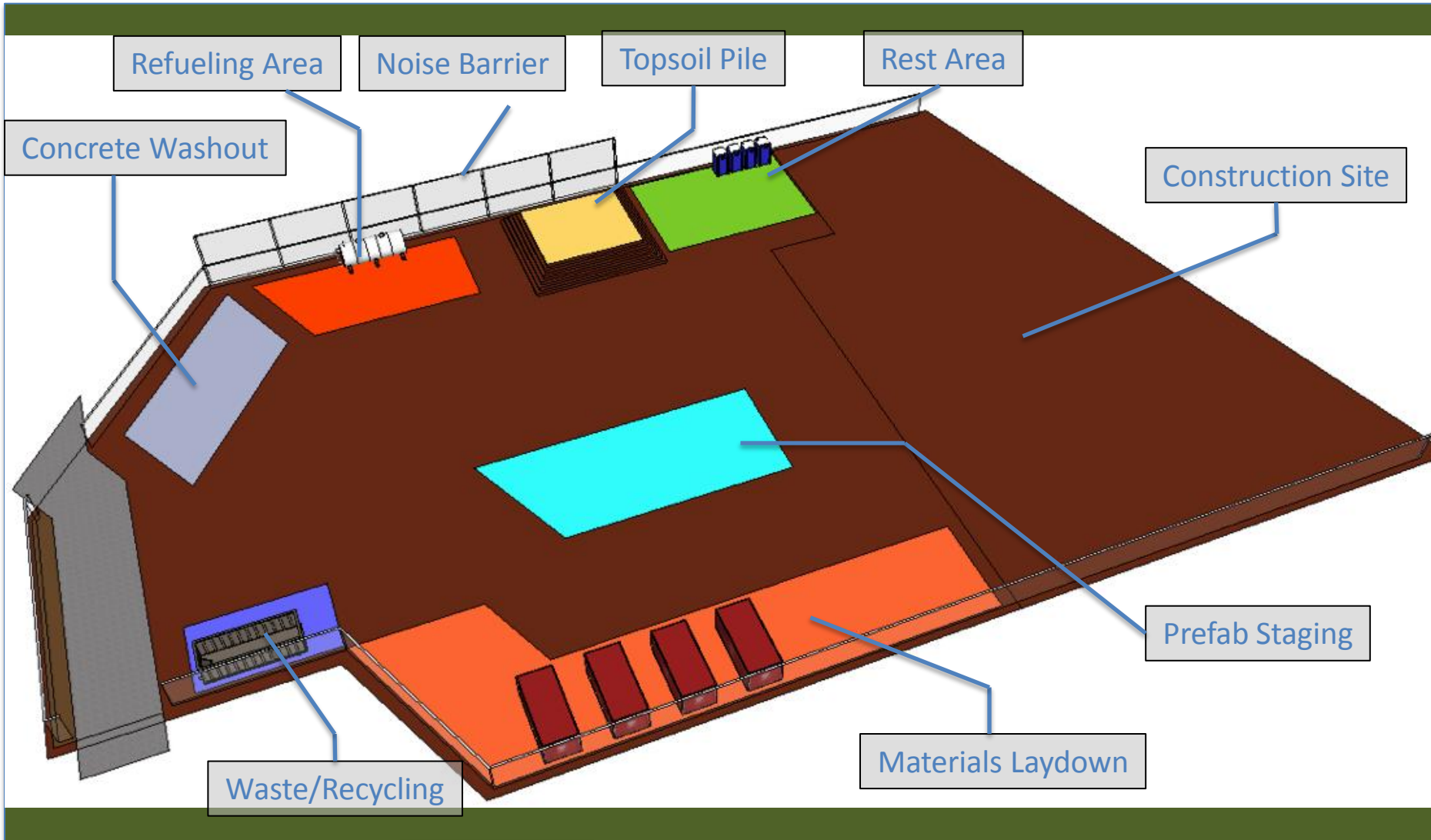
construction

mep

life cycle financial management

Logistics

Site Plan



architecture

structure

construction

mep

life cycle financial management

Local Materials



architecture

structure

construction

mep

life cycle financial management

Target Costing

Determining Value Needed

Avg. Baseline Est.	\$5,898,878
Budget	\$7,878,874
Value Needed	\$1,979,996

Target Costing

Owner Targets

Please rate each category as to the importance of spending money on that item. Note that some categories fall under several different areas.

Cluster	Category	Owner 1	Owner 2	Average
Building				
B. Shell	Roof System	0	0	0
B. Shell	Exterior Façade	0	0	0
B. Shell	Exterior Doors	0	0	0
D. Services	HVAC System	0	0	0
D. Services	Indoor Air Quality - Bio Wall/ERV	0	0	0
D. Services	Security	0	0	0
G. Building Sitework	Landscaping	0	0	0
Construction	Flood Protection	0	0	0
Construction	Noise Protection	0	0	0
Auditorium				
B. Shell	Windows	0	0	0
C. Interiors	Interior Doors	0	0	0
C. Interiors	Finishes	0	0	0
C. Interiors	Fittings	0	0	0
D. Services	Lighting	0	0	0
D. Services	Thermal Comfort	0	0	0
Classrooms				
B. Shell	Windows	0	0	0
C. Interiors	Interior Doors	0	0	0
C. Interiors	Finishes	0	0	0
C. Interiors	Fittings	0	0	0
D. Services	Lighting	0	0	0
D. Services	Thermal Comfort	0	0	0
Computer Labs				
B. Shell	Windows	0	0	0
C. Interiors	Interior Doors	0	0	0
C. Interiors	Finishes	0	0	0
C. Interiors	Fittings	0	0	0
D. Services	Lighting	0	0	0
D. Services	Thermal Comfort	0	0	0
Extra Income				
B. Shell	Windows	0	0	0
C. Interiors	Interior Doors	0	0	0
C. Interiors	Finishes	0	0	0
C. Interiors	Fittings	0	0	0
D. Services	Lighting	0	0	0
D. Services	Thermal Comfort	0	0	0
Faculty Lounge				
B. Shell	Windows	0	0	0
C. Interiors	Interior Doors	0	0	0
C. Interiors	Finishes	0	0	0
C. Interiors	Fittings	0	0	0
D. Services	Lighting	0	0	0
D. Services	Thermal Comfort	0	0	0
Faculty Offices				
B. Shell	Windows	0	0	0
C. Interiors	Interior Doors	0	0	0
C. Interiors	Finishes	0	0	0
C. Interiors	Fittings	0	0	0
D. Services	Lighting	0	0	0
D. Services	Thermal Comfort	0	0	0
Public Spaces				
B. Shell	Windows	0	0	0
C. Interiors	Interior Doors	0	0	0
C. Interiors	Finishes	0	0	0
D. Services	Lighting	0	0	0
D. Services	Thermal Comfort	0	0	0
Student Offices				
B. Shell	Windows	0	0	0
C. Interiors	Interior Doors	0	0	0
C. Interiors	Finishes	0	0	0
C. Interiors	Fittings	0	0	0
D. Services	Lighting	0	0	0
D. Services	Thermal Comfort	0	0	0

Auditorium

B. Shell	Windows	0	0	0
C. Interiors	Interior Doors	0	0	0
C. Interiors	Finishes	0	0	0
C. Interiors	Fittings	0	0	0
D. Services	Lighting	0	0	0
D. Services	Thermal Comfort	0	0	0

architecture

structure

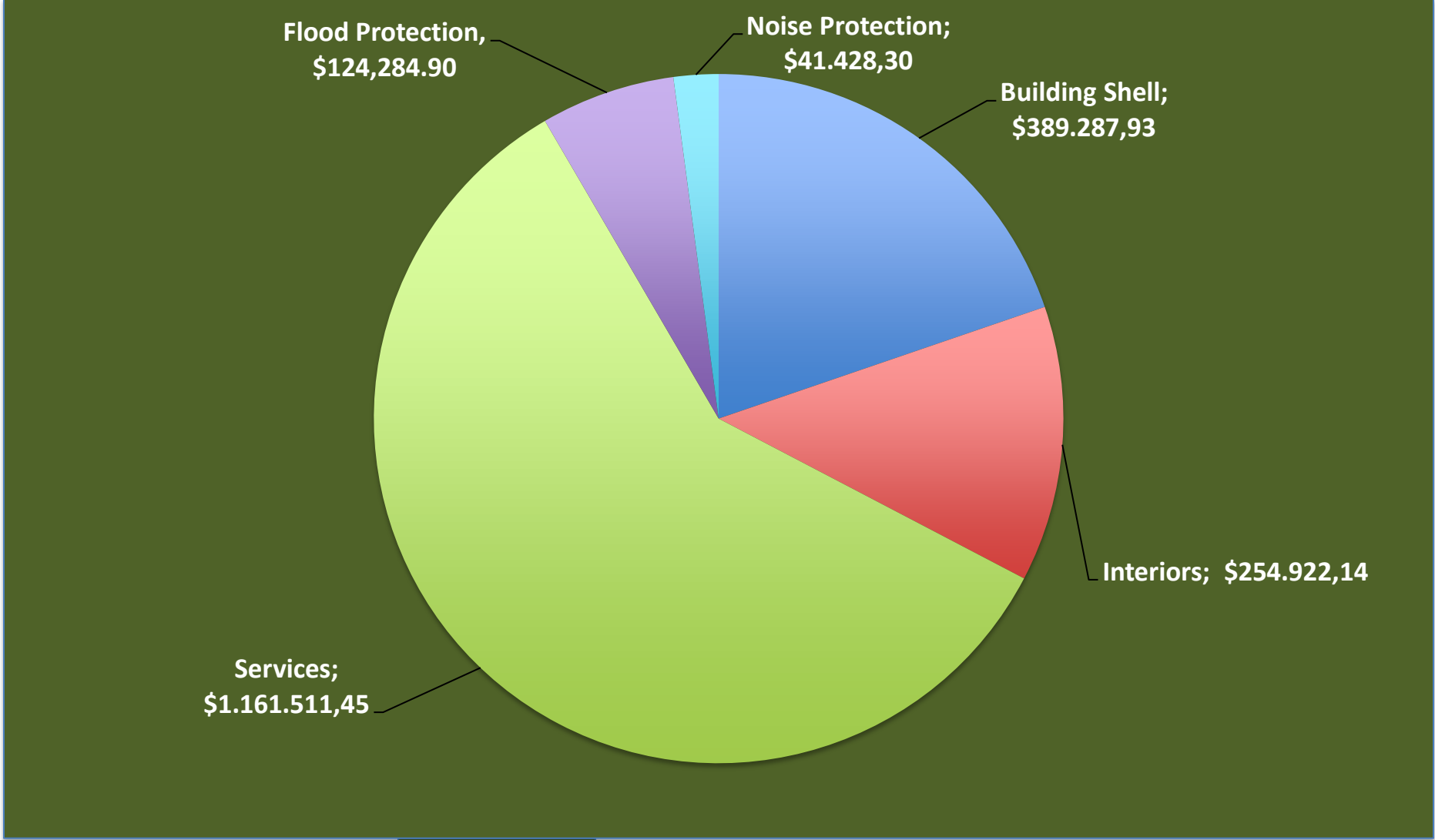
construction

mep

life cycle financial management

Target Costing

Developing Target Costs



architecture

structure

construction

mep

life cycle financial management

Target Costing

Developing Target Costs



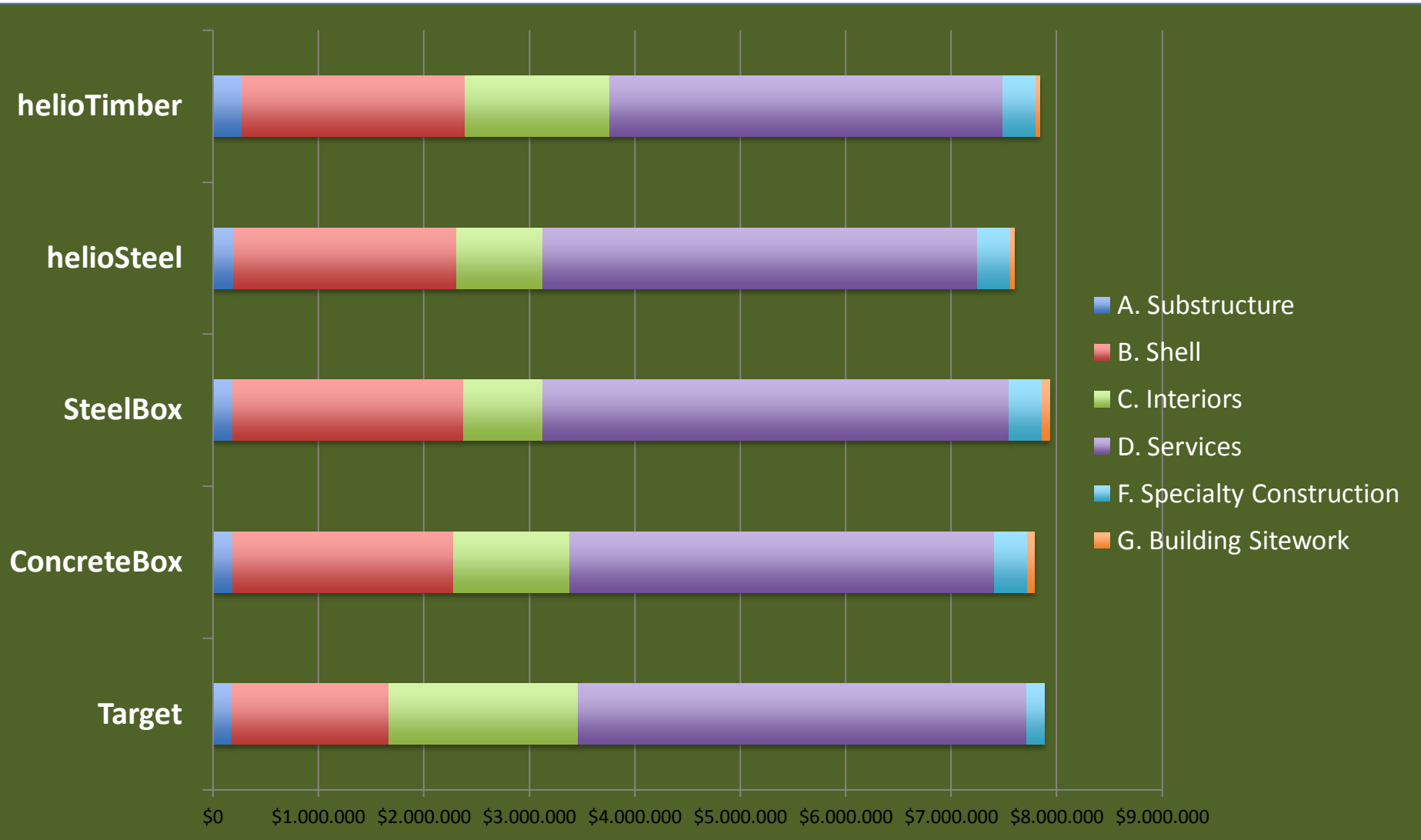
Target Costing

Developing Target Costs

	Estimate	Delta
Target	\$7,880,000	\$0
Green Box Concrete	\$7,792,000	-\$88,000
Green Box Steel	\$7,933,000	\$53,000
Helio Steel	\$7,598,000	-\$282,000
Helio Timber	\$7,840,000	-\$40,000

Target Costing

Final Estimates



architecture

structure

construction

mep

life cycle financial management

Construction

Schedule – Green Box Steel



architecture

structure

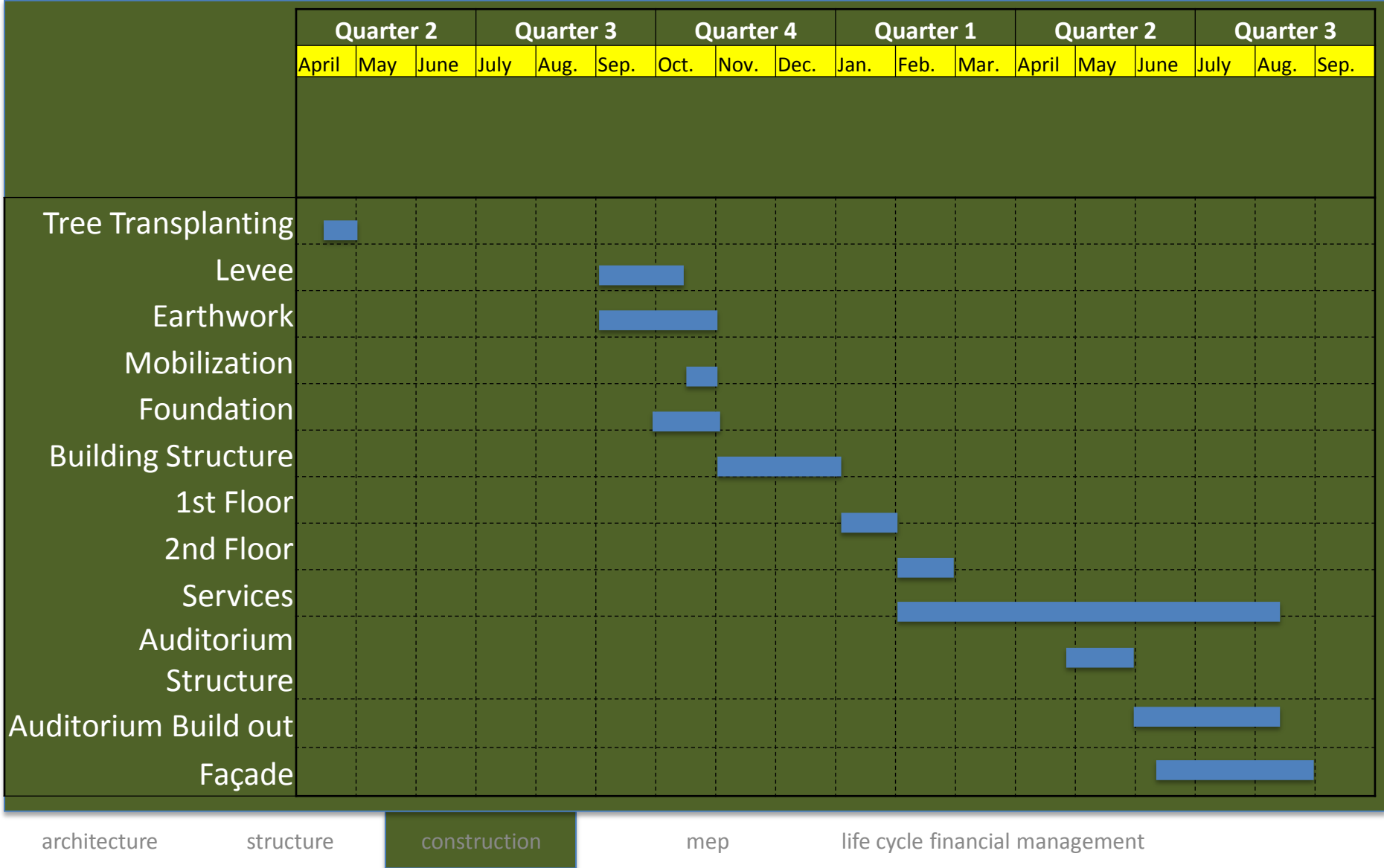
construction

mep

life cycle financial management

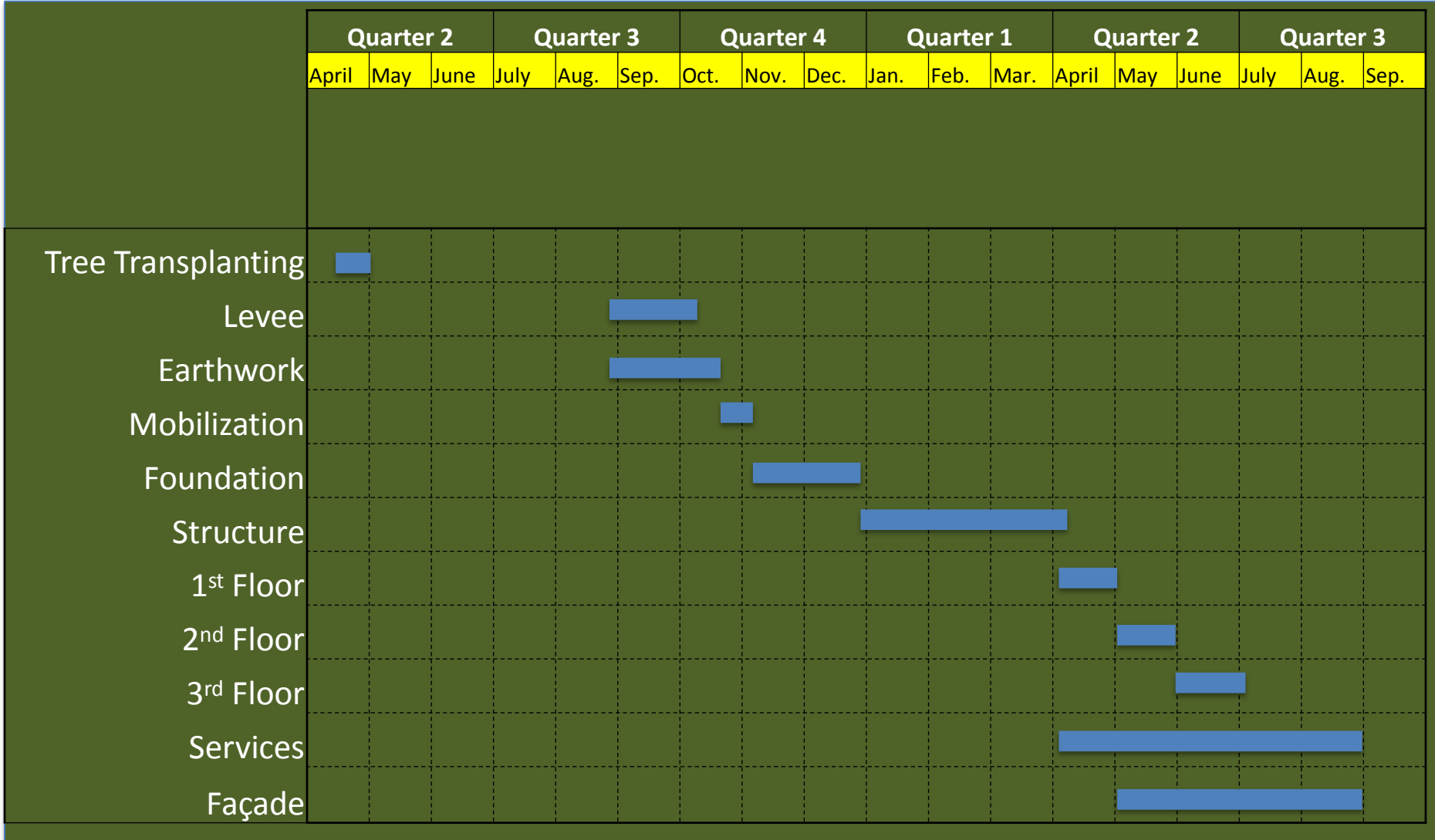
Construction

Schedule – Green Box Concrete



Construction

Schedule – Helio Steel



architecture

structure

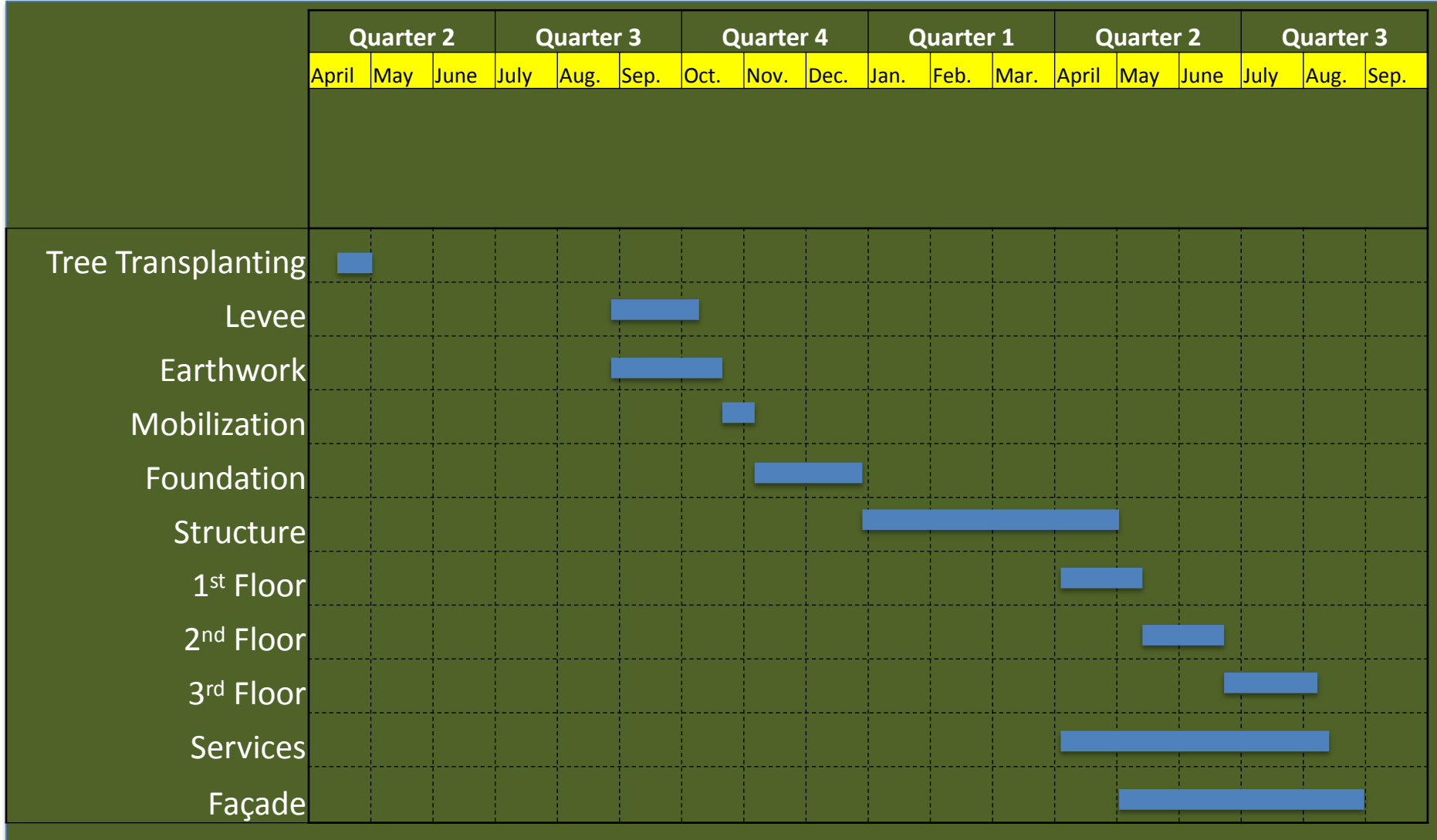
construction

mep

life cycle financial management

Construction

Schedule – Helio Timber



architecture

structure

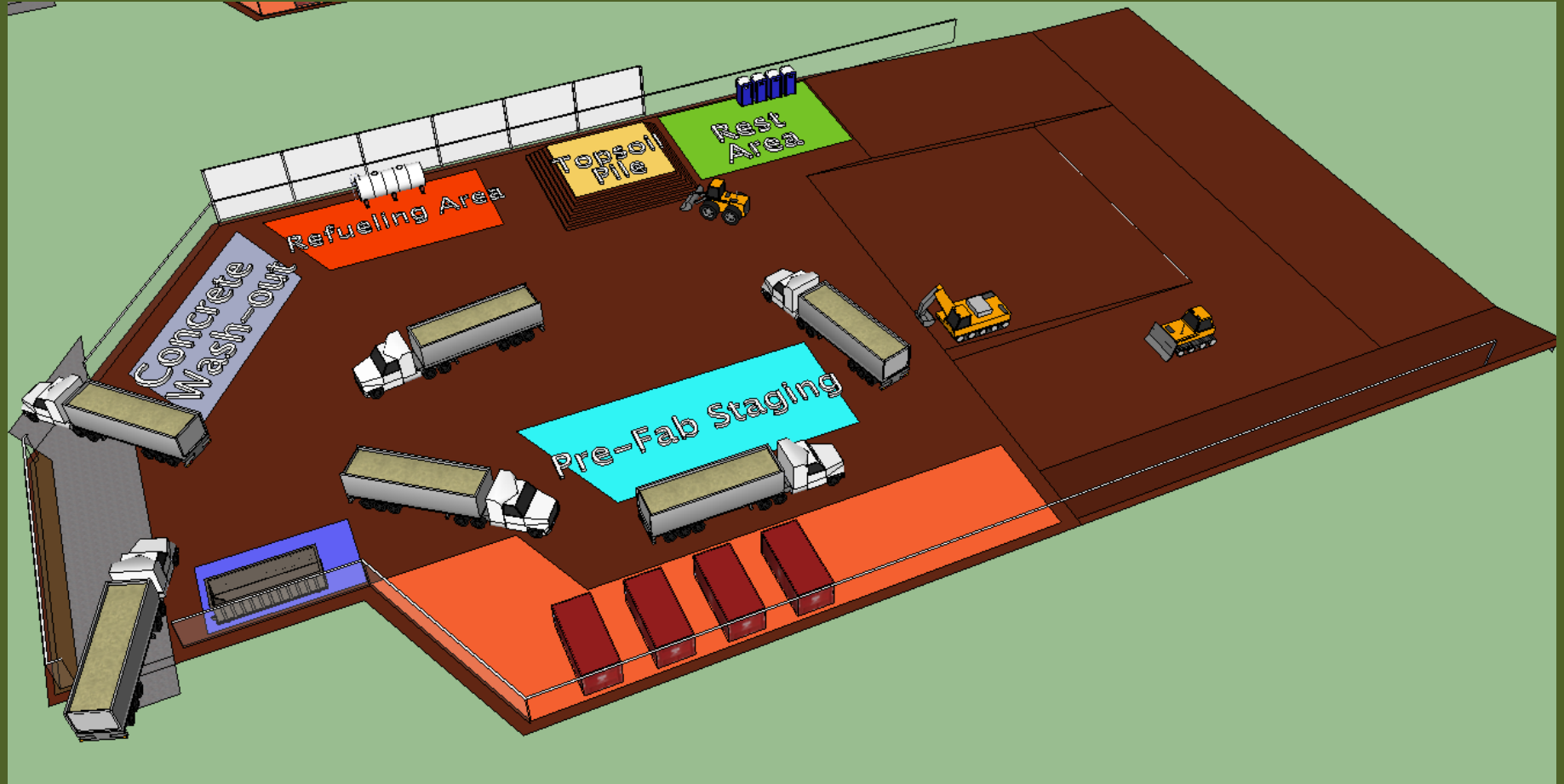
construction

mep

life cycle financial management

Construction Visualization

Excavation Phase



architecture

structure

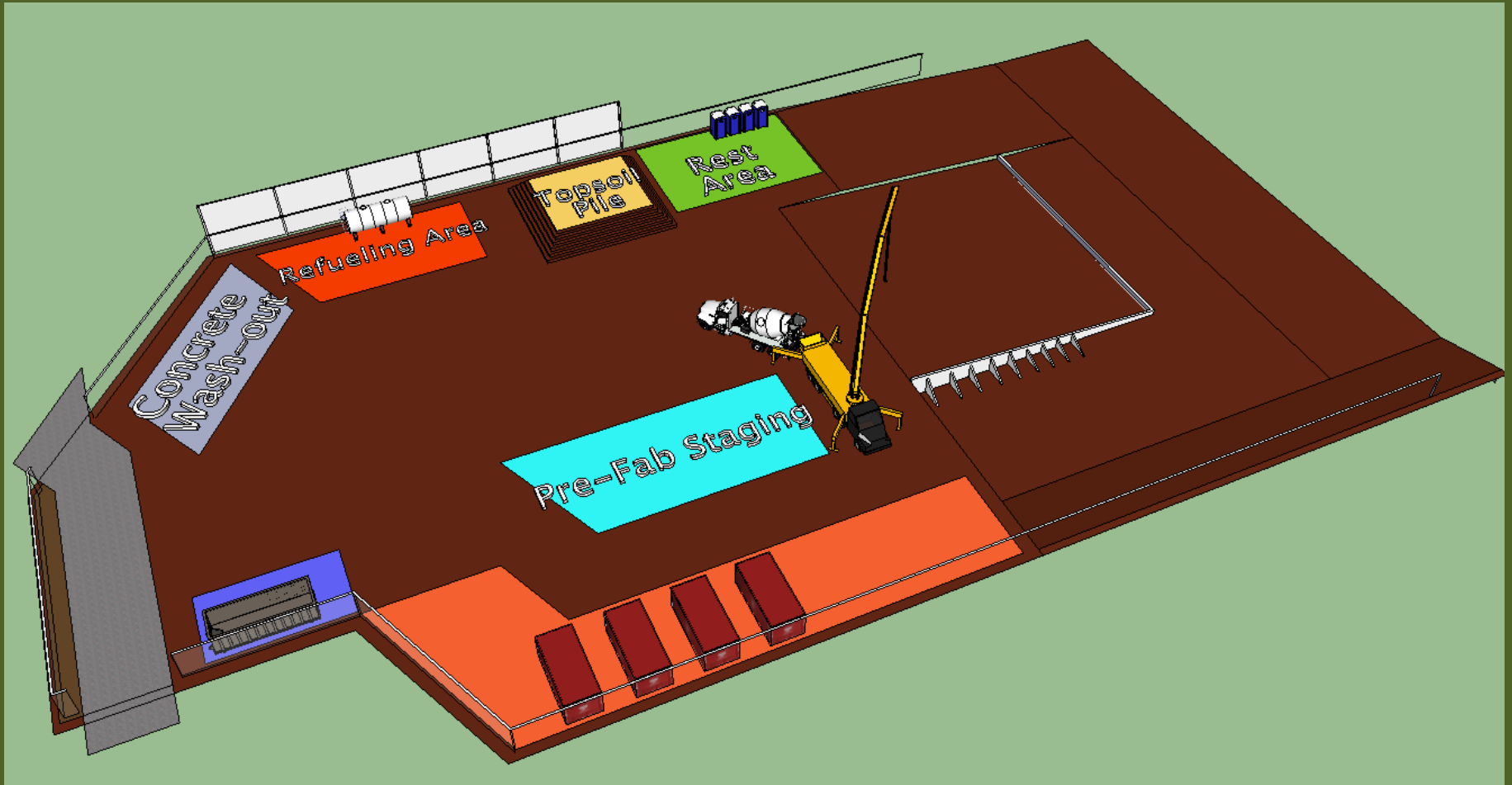
construction

mep

life cycle financial management

Construction Visualization

Foundation Phase



architecture

structure

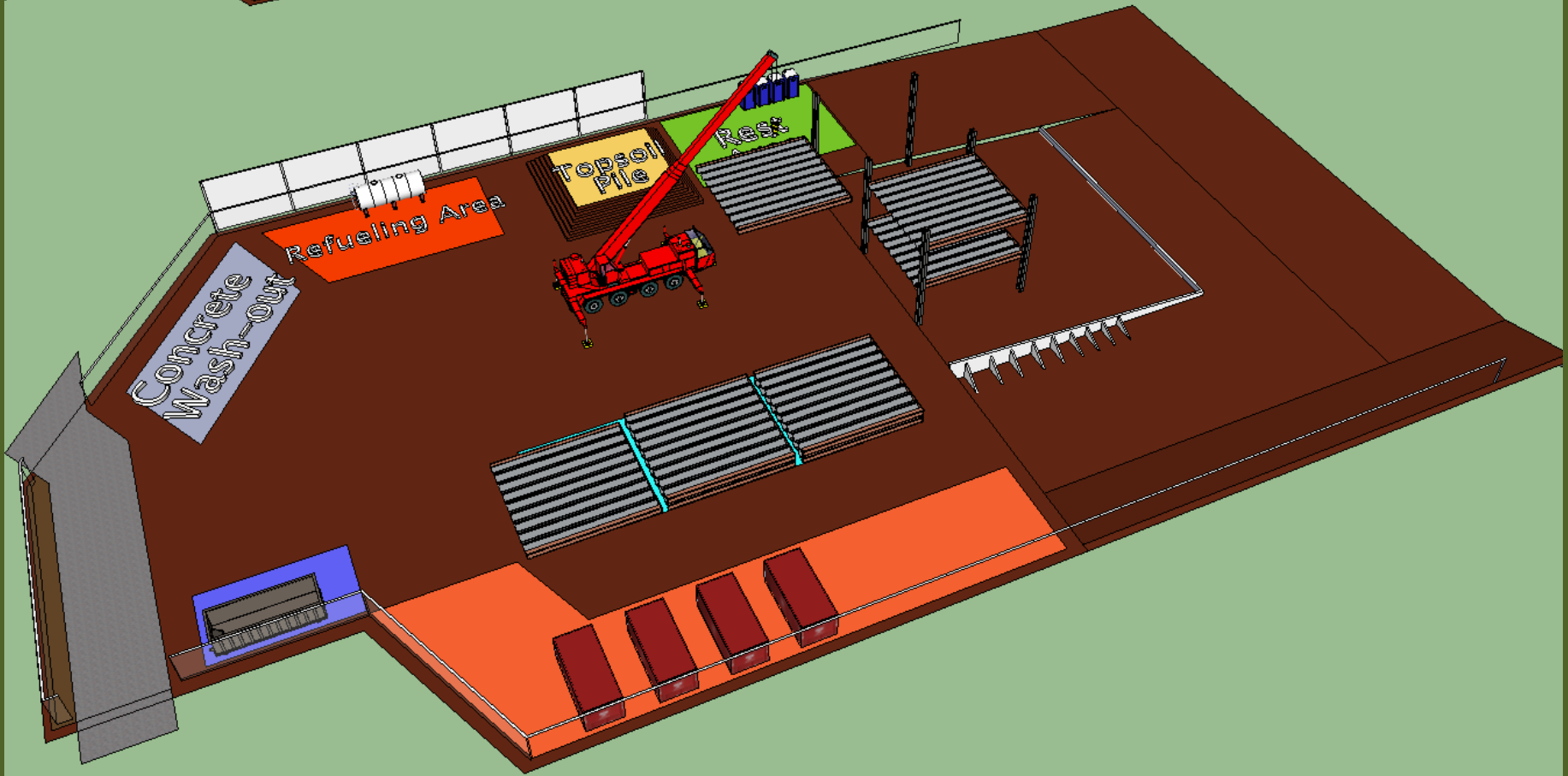
construction

mep

life cycle financial management

Construction Visualization

Prefabricated Structure Phase



architecture

structure

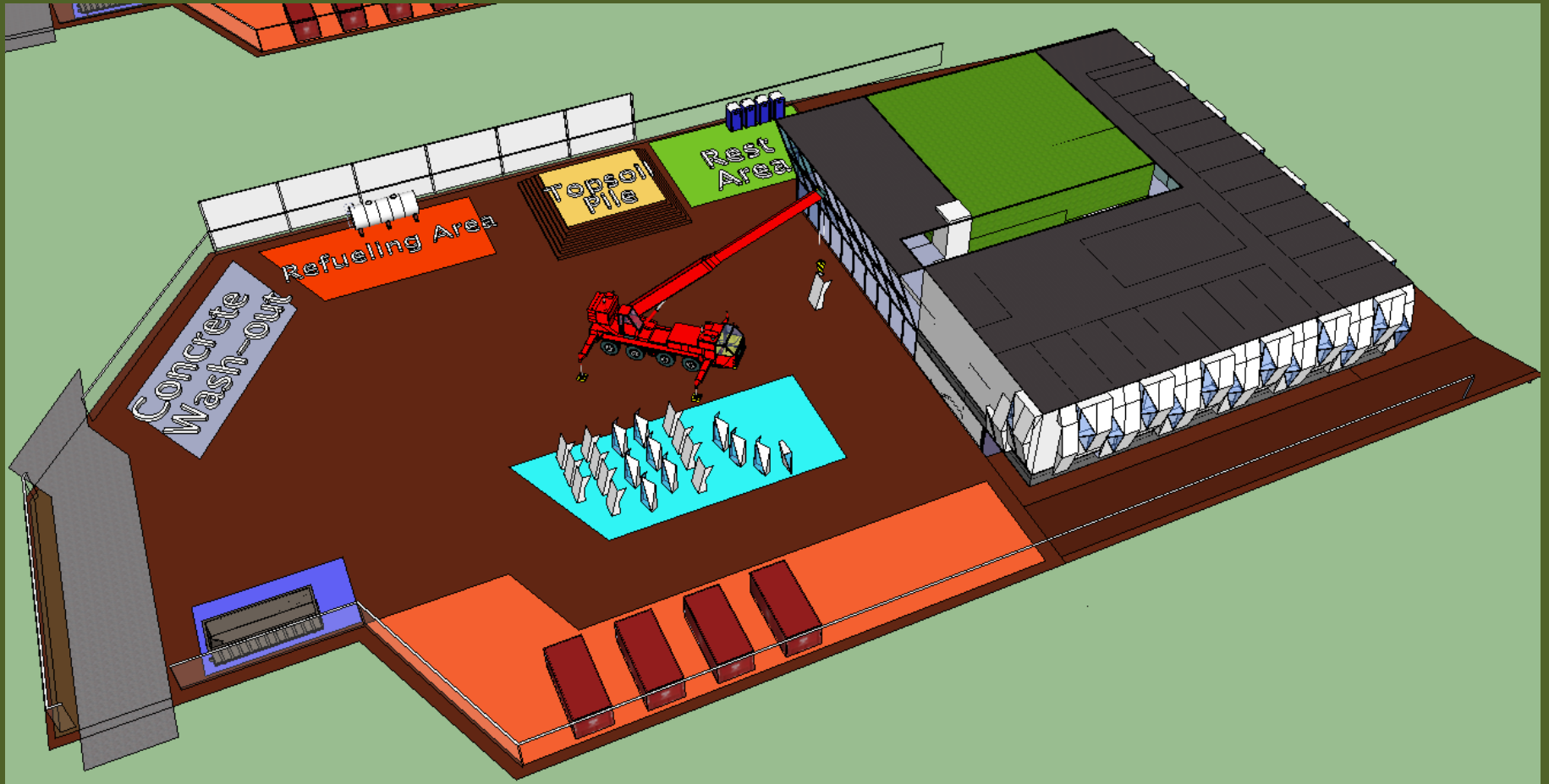
construction

mep

life cycle financial management

Construction Visualization

Prefabricated Cladding Phase



architecture

structure

construction

mep

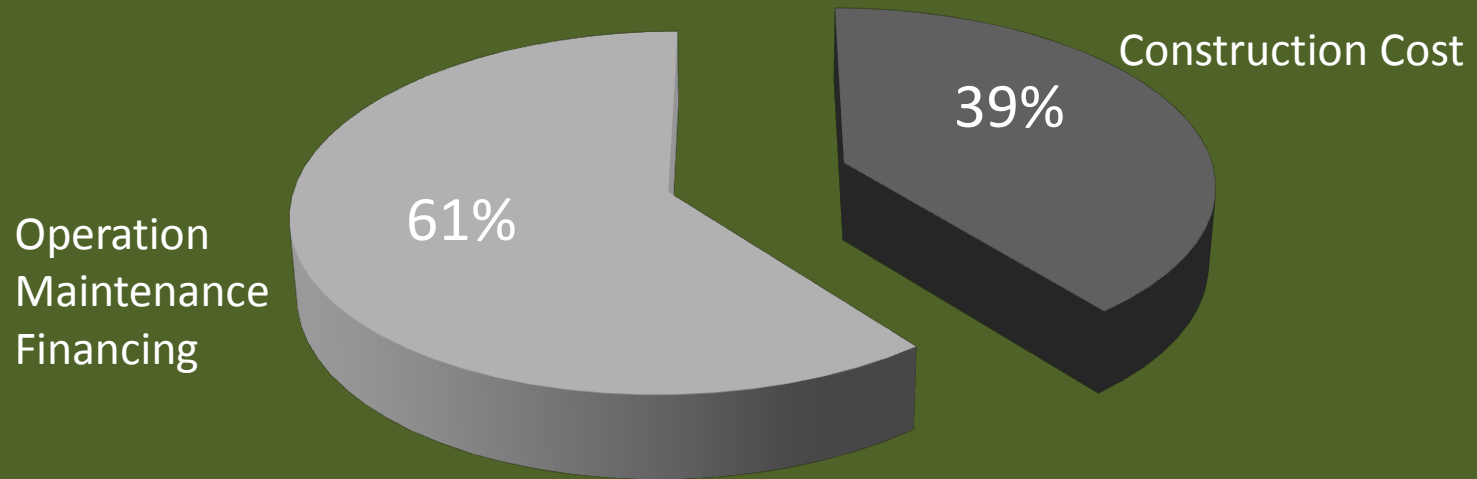
life cycle financial management

Life Cycle Financial Management

Team Member

Maria

Life Cycle Cost



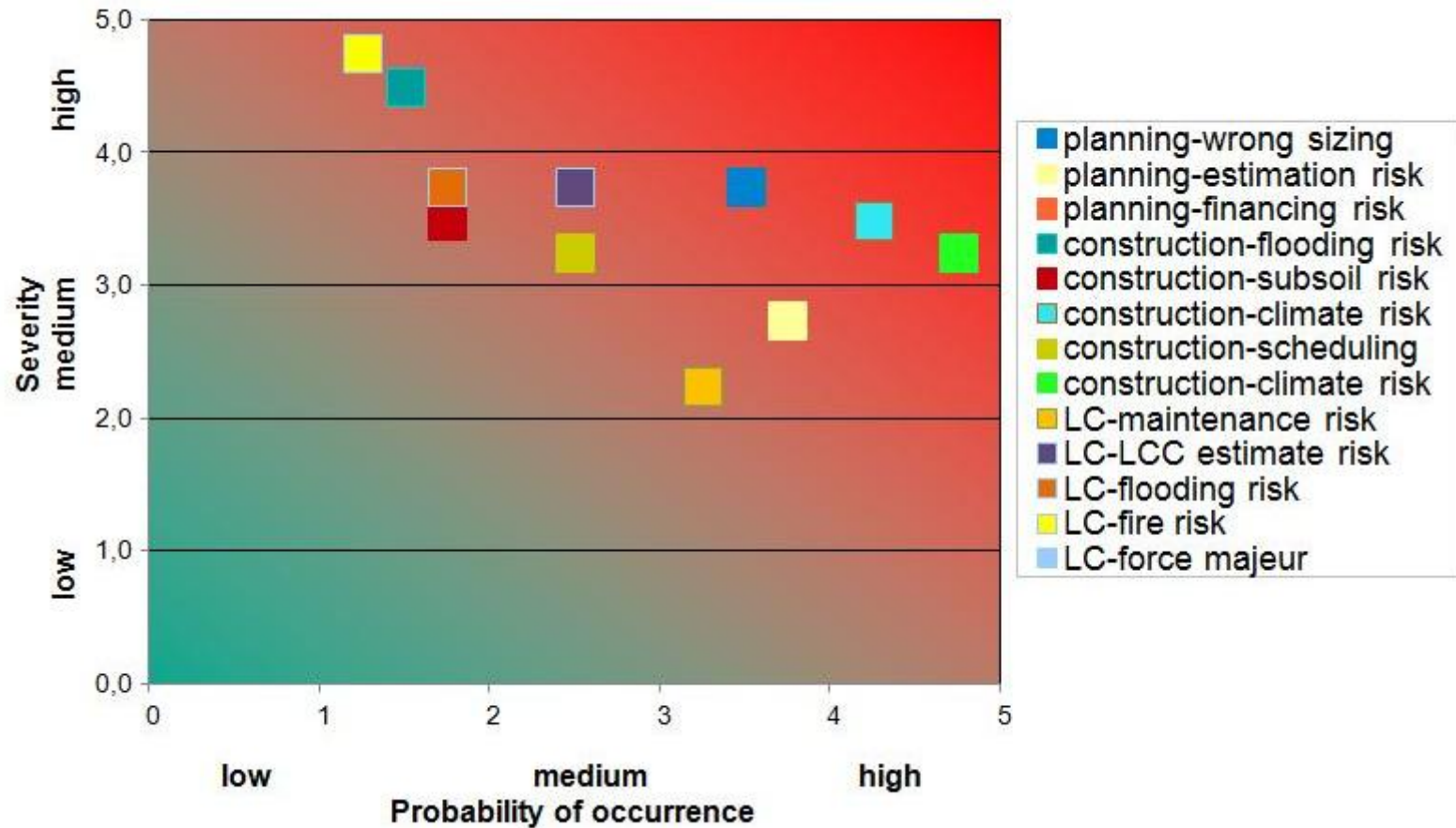
Risk Identification

Identification, allocation, evaluation of risks

	Risk name	Description	Consequences	Risk Allocation		Responsibility		
				Contractor	Owner			
	Planning phase							
1	wrong sizing	wrong sizing (windows, doors, columns...)	problems to fulfill the time schedule -> increasing costs	X		A, E		
2	requirement risk	incorrectly predicted user requirements (quantity, quality, functionality,...)	additional costs, possibly time delay -> increasing costs		X			
3	Financing risk	capital for intermediate or long-term financing cannot/not on the planned terms be applied	Risk for whole project, scheduling risk	X	X	all		
4	permission risk	permission takes longer than expected	problems to fulfill the time schedule -> increasing costs	X				
5	legal risk and changing of standards	revise planning/calculations	problems to fulfill the time schedule -> increasing costs		X			
6	wrong cost estimation	uncertainty of future prices	budget explosion	X				
7	date delay	bad schedule for hand-ins of plans	time delay, more costs	X	X			
						Risk Management	risk probability	damage
						good communication with engineers, very careful planning	2	3
						requirements fixed in contract, good documentation, owner integration	1	2
						detailed finance structure, good documentation	1	4
						good communication within team, go for partial permissions, stay in contact with authorities	2	2
						good documentation, forecasting	1	2
						close look at past price development and current trends, security deposit	2	2
						updating on dead lines, restrictions for late entry	1	2

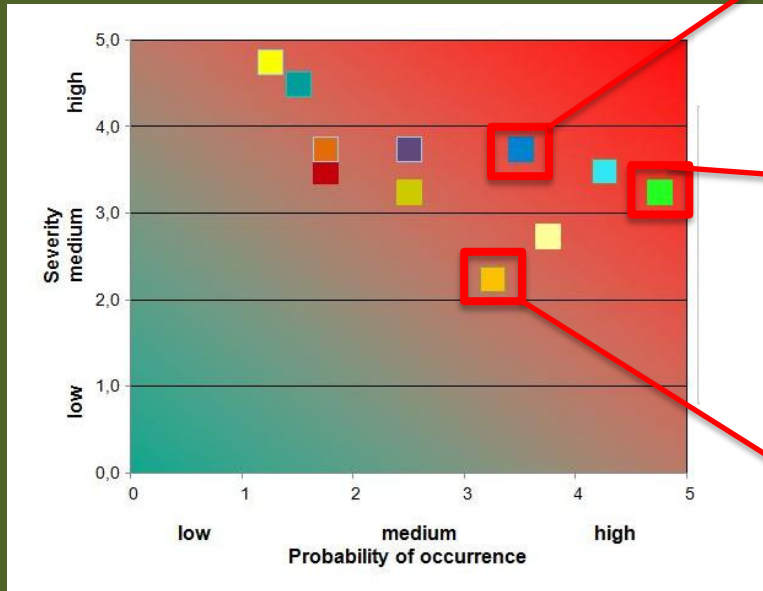
Risk Identification

Major risk aspects



Risk Treatment

Major risk aspects



Wrong sizing risk (planning):

- communication and collaboration

Climate risk (construction):

- Buffer in schedule
- schedule for bad weather

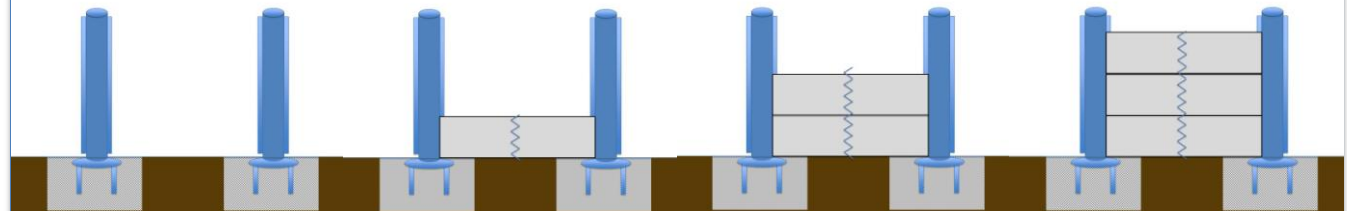
Maintenance risk (O&M):

- High quality equipment/materials
- maintenance plan

Risk Treatment

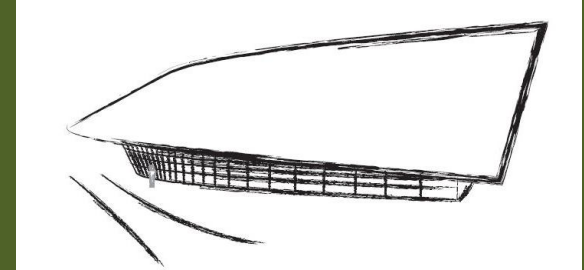
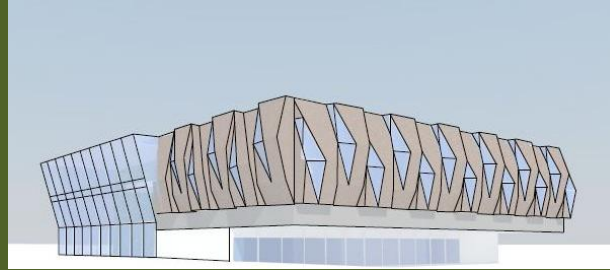
Flooding Risk

- temporary levee construction
- storable
- small modular components
- Cost 253.000€
- risk cost 360.000 €



Operation and Maintenance

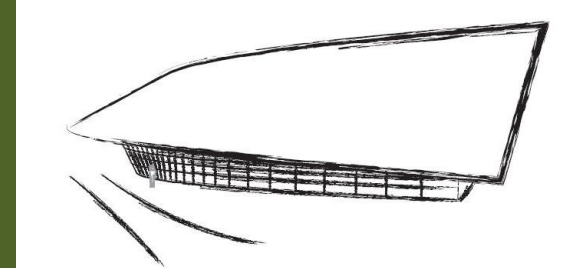
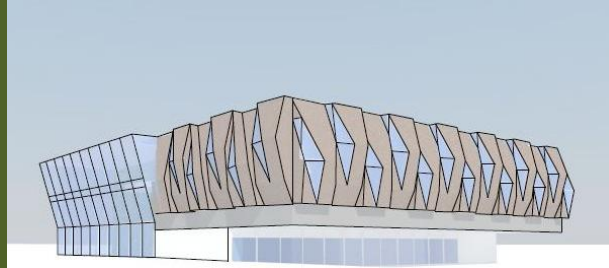
Comparison of monthly Operation and Maintenance cost



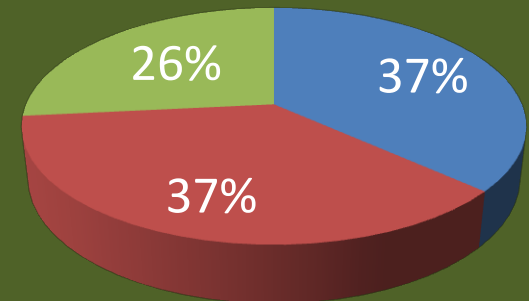
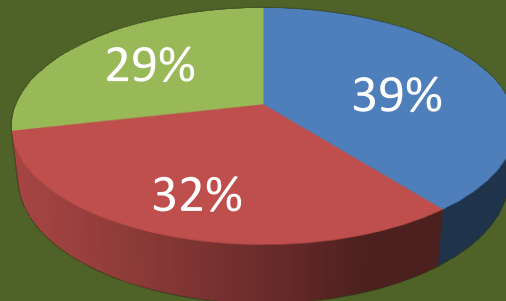
Per month	Green Box- Steel	Green Box- Concrete	Heliotropism-steel	Heliotropism- Wood
cleaning	23.179 €	23.293 €	25.468 €	27.471 €
energy	0 €	0 €	0 €	0 €
other supplies	24.270 €	23.698 €	27.132 €	29.421 €
Operation	47.449 €	46.991 €	52.600 €	56.892 €
Maintenance	42.106 €	40.676 €	49.424 €	54.575 €
Replacement	94.914 €	93.714 €	104.752 €	103.132 €
Operation & Maintenance	185.000€	182.000€	207.000€	215.000€

Life Cycle Cost

Comparison of Life Cycle Costs over 25 years

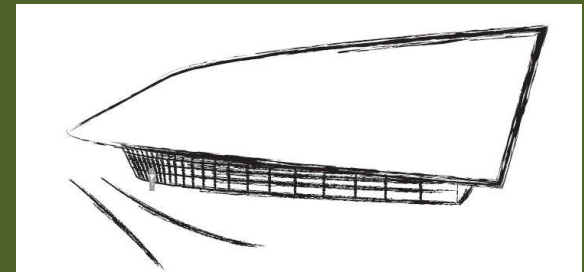


	Green Box- Steel	Green Box- Concrete	Heliotropism-steel	Heliotropism- Wood
Construction cost	6.364.000 €	6.278.000 €	6.413.000 €	6.054.000 €
O & M cost	5.187.000 €	5.097.000 €	5.825.000 €	6.082.000 €
Financing cost	4.617.000 €	4.554.000 €	4.653.000 €	4.392.000 €
Life Cycle Cost	16.168.000€	15.929.000€	16.891.000€	16.528.000€



Rent

Total first year rent



	Green Box- Steel	Green Box- Concrete	Heliotropism-steel	Heliotropism- Wood
rent first year	650.000€	640.000€	676.000€	657.000€

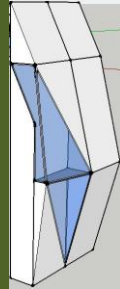
Target value in Operation & Maintenance

Minimizing the Rent

$$\text{Expenses} - \text{extra income} = \text{RENT}$$

Minimizing expenses

- construction cost
 - modular elements
- operation & maintenance
 - net zero
 - bio-wall
- financing
 - financial engineering



Maximizing income

- Café
 - size, location
- rent Auditorium
 - accessibility



LEED Evaluation

Gold and aiming for platinum

LEED Gold (71 points)

Innovation points:

- net –zero
- design of biowall
- 95% construction waste diversion

Aiming Platinum:

- storm water design
- water use reduction
- landscaping
- Measurement & Verification plans



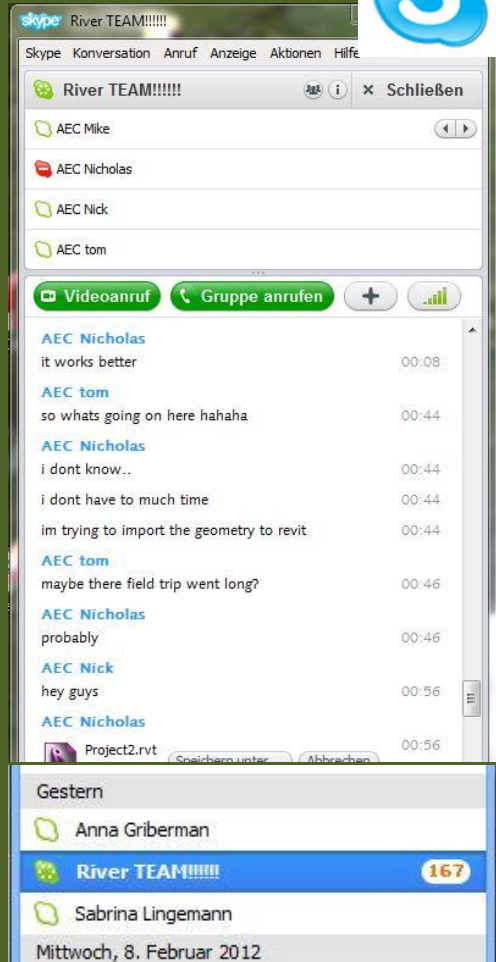
Team Process

technologies

announcements



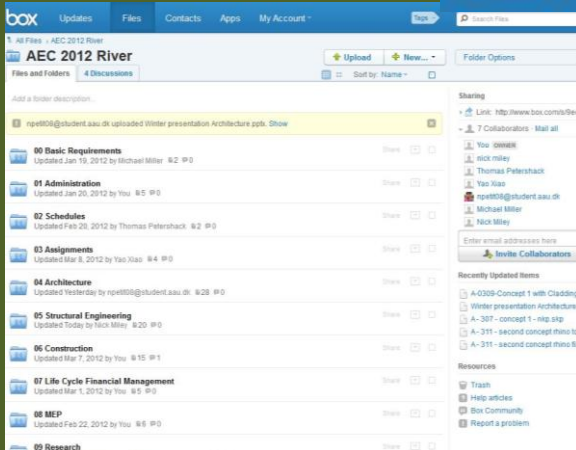
Conversation



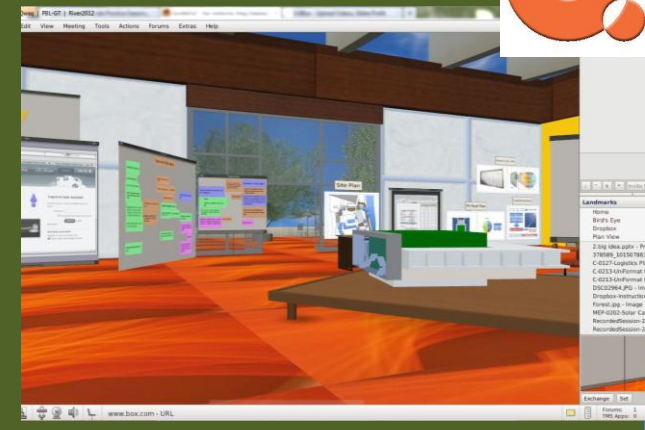
Regular Team meetings



File sharing



Team meetings



architecture

structure

construction


mep

life cycle financial management

Team process

Meeting organization

Meeting agenda



Meeting Minutes January 22nd, 2012

Name	E-mail	Role
Yao Xiao	yxiao1988@gmail.com	Structural Engineer
Maria Frank	maria_frank@web.de	LCFM
Nick Miley	nemiley@stanford.edu	Structural Engineer
Mike Miller	mike.s.miller44@gmail.com	Facilitator, CM
Nicholas Pettmaire	Nicholas.pettmaire@gmail.com	
Tommy Petershock	TPetershock@wisc.edu	Structural Engineer

- I. Meeting Agenda 2min
- II. Intro Communication 10min
- III. Architecture 25min
- IV. MEP 10min
- V. Construction 10min
- VI. Structural 10min
- VII. Life Cycle Analysis 10min
- VIII. Organization 5min
- IX. Assignments – Action items 10min
- X. Upcoming Deliverables 5min
- XI. Next Meeting

meetings



Weekly role rotation

Meeting Date	Facilitator	Recorder
1/22/2012	Mike	Nick
1/29/2012	Maria	Yao
2/5/2012	Nick	Tom
2/12/2012	Yao	Nicholas
2/19/2012	Tom	Mike
2/26/2012	Nicholas	Maria
3/4/2012	Mike	Nick
3/11/2012	Maria	Yao

real time Meeting minutes

I-0304-Meeting Minutes-MM.gdoc

1. Meeting Agenda
2. Scrum (5 minutes)
 - o What did you do this week?
 - o What will you do next week?
 - o What is stopping you from doing this?

Mike - Got the TVD matrix. Finished cladding model. Me Quantity takeoffs and estimates. Needs to know the final


Yao - Met with Greg. Research on wood design. Working

Tom - Working on model - having issues with revit.
3. Cladding Models (15 minutes)

system composed of a vertical grid with clip-on modules.

-Make the modules clip together rather than clip to the grid

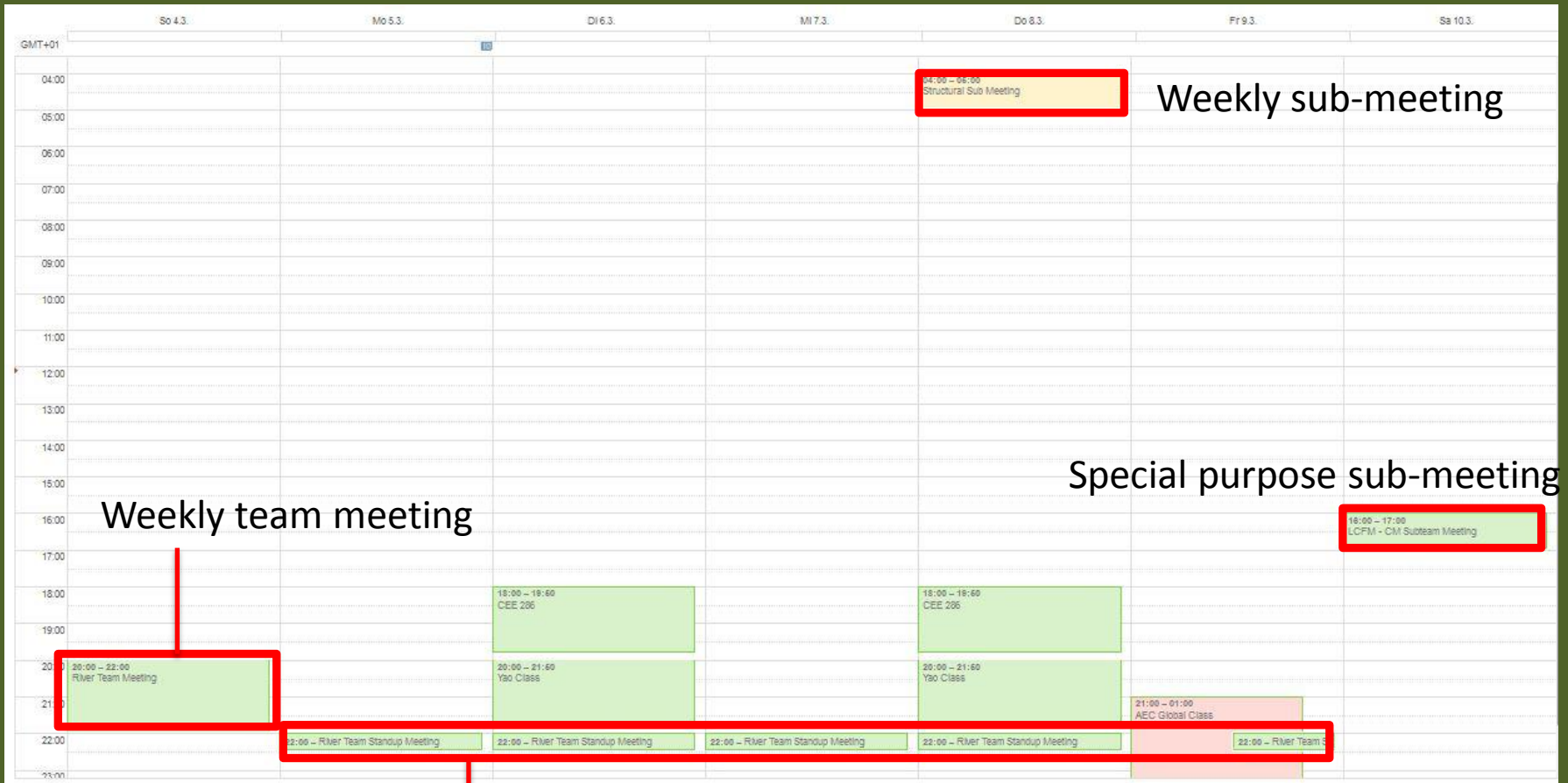
Setting new tasks



I-0115-TaskList-All.gsheets
 V11 Updated Mar 8, 2012 by

Team process

Meeting schedules



Weekly sub-meeting

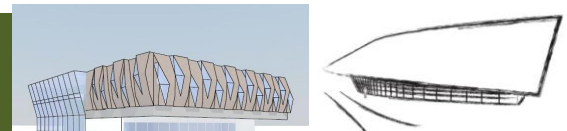
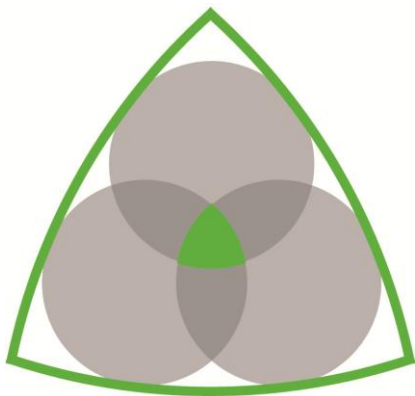
Special purpose sub-meeting

Weekly team meeting

daily stand-up meeting

Maximizing the Triple Bottom Line

Decision Matrix

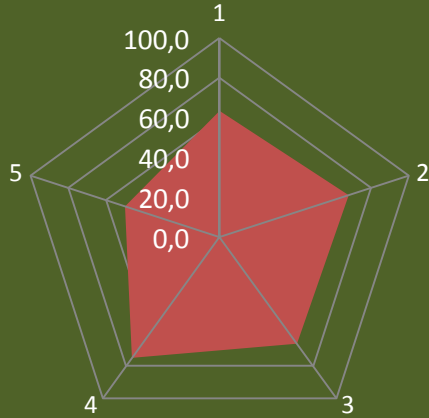


GOALS	SUBGOALS	ASPECTS	SUBASPECTS	STEEL	CONCRETE	STEEL	WOOD
Economic			33,00%	63,7	63,5	52,7	53,2
	NFA/GFA		20,00%	76	71	60	55
		max. ass. Area	50,00%	90	80	50	40
		efficient organization	40,00%	70	70	70	70
		Utilization of roof area	10,00%	30	30	70	70
	Structure performance		15,00%	72,5	72,5	50	57,5
		Regular grid	50,00%	90	90	30	30
		efficient structure	25,00%	90	80	70	70
		Complexity of structure	25,00%	20	30	70	100
	Construction Cost		20,00%	30	30	20	40
	Constructability		15,00%	62	58	65,5	46,5
		Manageable delivery	45,00%	40	80	60	30
		Short schedule	55,00%	80	40	70	60
	Maintenance cost		30,00%	74,5	79	64,5	62
		Low replacement cost	25,00%	70	70	50	50
		Operation cost	25,00%	80	90	80	70
		Operation ease	10,00%	70	70	60	50
	Minimizing risk	10,00%	60	80	50	60	
	Extra income	10,00%	80	80	70	70	
	Energy cost	20,00%	80	80	70	70	
Ecological			34,00%	71,0	68,3	72,2	72,8
	Quality of spaces		15,00%	83	83	83,5	83,5
		Quality of outdoor space	35,00%	70	70	90	90
		Quality of indoor space	65,00%	90	90	80	80
	choice of material		15,00%	70	52	70	74
		recycled material	20,00%	70	60	70	50
		Life cycle of materials	80,00%	70	50	70	80
	Energy efficiency		40,00%	75	75	78	78
		Renewable energy	40,00%	90	90	90	90
		Natural ventilation	30,00%	70	70	80	80
	Natural daylight	30,00%	60	60	60	60	
Waste		30,00%	60	60	60	60	
Social goals			33,00%	66,0	66,2	76,4	81,8
	Atmosphere		25,00%	50	50	76	91
		Design	30,00%	40	40	80	90
		Park view	30,00%	60	60	80	80
		Innovation	40,00%	50	50	70	100
	Educational Integration		20,00%	70	66	82	90
		Student/Teacher	60,00%	70	70	90	90
		Using building as	40,00%	70	60	70	90
	Local resources		20,00%	75	80	75	75
		local labor	50,00%	80	80	80	70
	local material	50,00%	70	80	70	80	
Involvement of public		25,00%	70	70	80	80	
Representation		10,00%	70	70	60	60	
Total				66,9	66,0	67,2	69,3

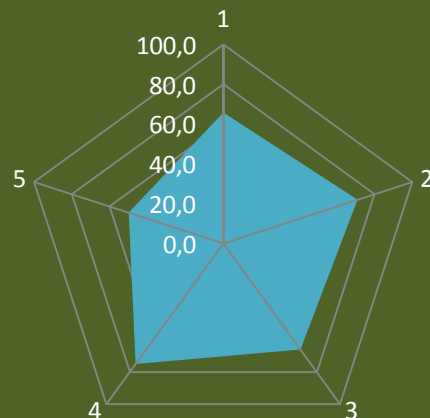
Maximizing the Triple Bottom Line

Identification, allocation, evaluation of risks

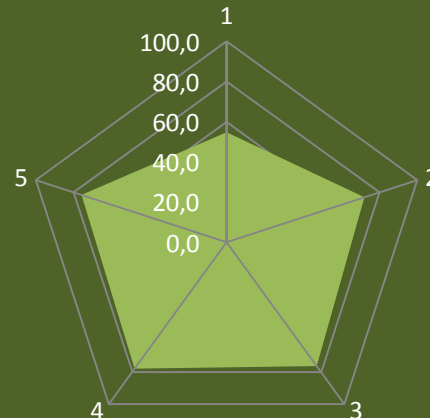
Green Box - steel



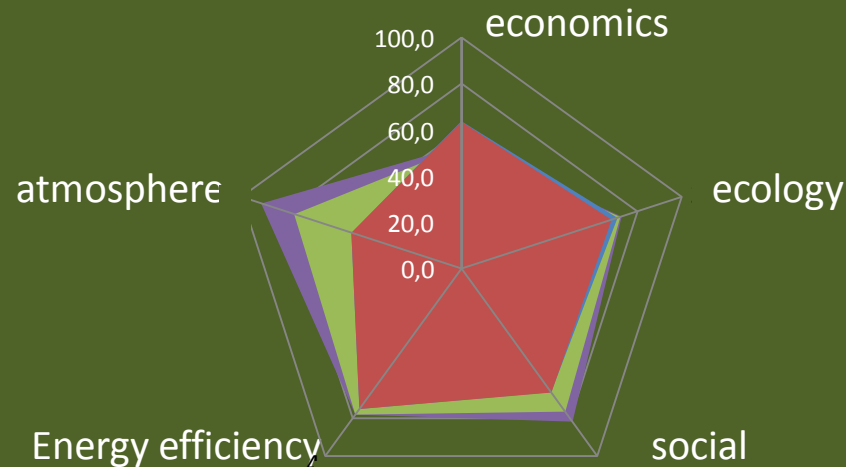
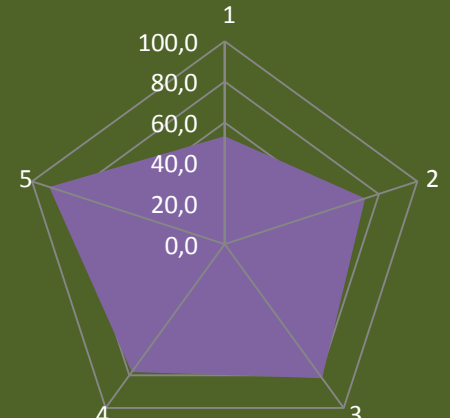
Green Box - concrete



Heliotropism - steel

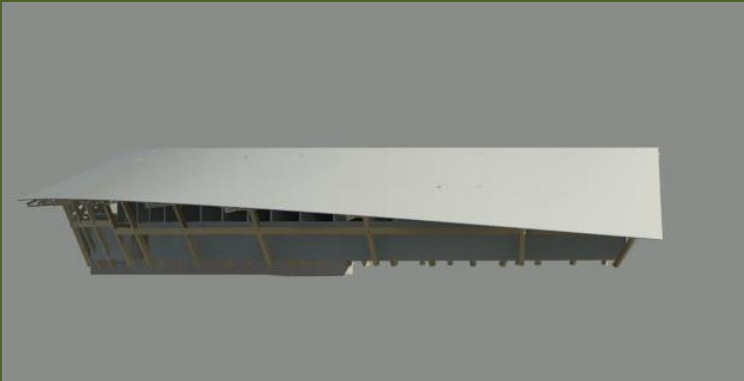


Heliotropism- wood



And the winner is....

Heliotropism timber construction



Thank you

Owners: Forest and Dave

ARUP: Kyle and Afaan

University of Wisconsin: John Nelson

GPLA: Greg Luth

Degenkolb: Erik Kneer

DPR: Dan Gonzales

capgemini: Mathias Ehrlich

Bauhaus-University Weimar: Björn Wündsich

QUESTIONS ???