

# The Allocation of Talent and U.S. Economic Growth

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# Occupational sorting in the U.S.

## **In 1960:**

- White men were 94% of Doctors, 96% of Lawyers, and 86% of Managers
- 20% of men worked in one of these professions or as Executives, Architects, Engineers, Math/Computer Scientists, Natural Scientists.
- 2% of blacks, 6% of white women worked in these professions (conditional on working).

# Occupational sorting in the U.S.

## In 1960:

- 58% of working white women in Nursing, Teaching, Sales, Secretarial and Office Assistances, and Food Prep/Service (vs. 17% for white men, mostly Sales)
  - 68% of white women stayed at home
  - Versus just 9% of white men
- 64% of working black men were Freight/Stock Handlers, Motor Vehicle Operators, Machine Operators, Farm Laborers, and Janitorial and Personal Services (vs. 29% for white men).
- 51% of working black women in Household Services, Personal Services, and Food Prep/Services (vs. 2% of white men).

# Occupational sorting in the U.S.

## By 2008:

- White men down to 63% of doctors, 61% of lawyers, and 57% of managers
- 15 to 20% of women and blacks now working in the higher-skilled professions (vs. 25% for white men)

# Our question

Suppose distribution of talent for each occupation is **identical** for whites, blacks, men and women.

Then:

- Misallocation of talent in both 1960 and 2008.
- But *less* misallocation in 2008 than in 1960.

**How much productivity growth between 1960 and 2008 was due to the better allocation of talent?**

# Households

4 groups: white men, white women, black men, black women.

Individuals draw iid talent  $\epsilon$  in each of  $I$  occupations.

Preferences  $U = c^\beta(1 - s)$

Human capital  $h = s^\phi e^\eta \epsilon$

Consumption  $c = (1 - \tau_w)wh - (1 + \tau_h)e$

Individuals choose their human capital  $(s, e)$  and an occupation to maximize their utility.

# What varies across occupations and/or groups

$w_i$  = the wage per unit of human capital in occupation  $i$  (endogenous)

$\phi_i$  = the elasticity of human capital wrt time invested for occupation  $i$

$\tau_{ig}^w$  = labor market barrier facing group  $g$  in occupation  $i$

$\tau_{ig}^h$  = barrier to building human capital facing group  $g$  for  $i$

# Some Possible Barriers

## **Acting like $\tau^w$**

- Discrimination in the labor market.
- Less time/flexibility for reported hours worked.

## **Acting like $\tau^h$**

- Quality of public schools available.
- Nutrition, family background.
- Discrimination in school admissions.



# Identification Problem (currently)

Empirically, we will be able to identify:

$$\tau_{ig} \equiv \frac{(1 + \tau_{ig}^h)^\eta}{1 - \tau_{ig}^w}$$

But not  $\tau_{ig}^w$  and  $\tau_{ig}^h$  separately.

**For now we analyze the composite  $\tau_{ig}$  or one of two polar cases:**

- All differences are from  $\tau_{ig}^h$  barriers to human capital accumulation ( $\tau_{ig}^w = 0$ )
- Or all differences are due to  $\tau_{ig}^w$  labor market barriers ( $\tau_{ig}^h = 0$ ).

# Individual Consumption and Schooling

The solution to an individual's utility maximization problem, given an occupational choice:

$$s_i^* = \frac{1}{1 + \frac{1-\eta}{\beta\phi_i}}$$

$$e_{ig}^*(\epsilon) = \left( \frac{\eta w_i s_i^{\phi_i} \epsilon}{\tau_{ig}} \right)^{\frac{1}{1-\eta}}$$

$$c_{ig}^*(\epsilon) = \bar{\eta} \left( \frac{w_i s_i^{\phi_i} \epsilon}{\tau_{ig}} \right)^{\frac{1}{1-\eta}}$$

$$U(\tau_{ig}, w_i, \epsilon_i) = \bar{\eta}^\beta \left( \frac{w_i s_i^{\phi_i} (1-s_i)^{\frac{1-\eta}{\beta}} \epsilon_i}{\tau_{ig}} \right)^{\frac{\beta}{1-\eta}}$$

# The Distribution of Talent

We assume **Fréchet** for analytical convenience:

$$F_i(\epsilon) = \exp(-T_{ig}\epsilon^{-\theta})$$

- McFadden (1974), Eaton and Kortum (2002)
- $\theta$  governs the dispersion of skills
- $T_{ig}$  scales the supply of talent for an occupation

**Benchmark case:**  $T_{ig} = T_i$  — identical talent distributions

In this case,  $T_i$  is observationally equivalent to production technology parameters (to be described later), so we normalize  $T_i = 1$ .

# Occupational Choice

$$U(\tau_{ig}, w_i, \epsilon_i) = \bar{\eta}^\beta \left( \frac{w_i s_i^{\phi_i} (1 - s_i)^{\frac{1-\eta}{\beta}} \epsilon_i}{\tau_{ig}} \right)^{\frac{\beta}{1-\eta}}$$

**Extreme value theory:**  $U(\cdot)$  is Fréchet  $\Rightarrow$  so is  $\max_i U(\cdot)$

Let  $p_{ig}$  denote the fraction of people in group  $g$  that work in occupation  $i$ :

$$p_{ig} = \frac{\tilde{w}_{ig}^\theta}{\sum_s \tilde{w}_{sg}^\theta} \quad \text{where} \quad \tilde{w}_{ig} \equiv \frac{T_{ig}^{1/\theta} w_i s_i^{\phi_i} (1 - s_i)^{\frac{1-\eta}{\beta}}}{\tau_{ig}}.$$

Note:  $\tilde{w}_{ig}$  is the reward to working in an occupation for a person with average talent

# Occupational Choice

Therefore:

$$\frac{p_{ig}}{p_{i,wm}} = \frac{T_{ig}}{T_{i,wm}} \cdot \left( \frac{\tau_{ig}}{\tau_{i,wm}} \right)^{-\theta} \left( \frac{\overline{\text{wage}}_g}{\overline{\text{wage}}_{wm}} \right)^{\theta(1-\eta)}$$

Misallocation of talent comes from **dispersion** of  $\tau$ 's across occupation-groups.

# Wages and Wage Gaps

Let  $\overline{\text{wage}}_{ig}$  denote the average earnings in occupation  $i$  by group  $g$ :

$$\overline{\text{wage}}_{ig} \equiv \frac{(1 - \tau_{ig}^w)w_i H_{ig}}{q_g p_{ig}} = (1 - s_i)^{-1/\beta} \gamma \bar{\eta} \left( \sum_s \tilde{w}_{sg}^\theta \right)^{\frac{1}{\theta} \cdot \frac{1}{1-\eta}}.$$

Therefore, the occupational wage gap between any two groups is the **same** across all occupations:

$$\frac{\overline{\text{wage}}_{i,women}}{\overline{\text{wage}}_{i,men}} = \left( \frac{\sum_s \tilde{w}_{s,women}^{-\theta}}{\sum_s \tilde{w}_{s,men}^{-\theta}} \right)^{\frac{1}{\theta} \cdot \frac{1}{1-\eta}}$$

- Selection exactly offsets  $\tau_{ig}$  differences across occupations because of the Fréchet assumption
- Higher  $\tau_{ig}$  barriers in one occupation reduce a group's wages proportionately in **all** occupations.

# Inferring Barriers

$$\frac{\tau_{ig}}{\tau_{i,wm}} = \left( \frac{T_{ig}}{T_{i,wm}} \right)^{\frac{1}{\theta}} \left( \frac{p_{ig}}{p_{i,wm}} \right)^{-\frac{1}{\theta}} \left( \frac{\overline{\text{wage}}_g}{\overline{\text{wage}}_{wm}} \right)^{-(1-\eta)}$$

We infer high  $\tau$  barriers for a group with low average wages.

We infer particularly high barriers when a group is underrepresented in an occupation.

We pin down the *levels* of the  $\tau$ 's by assuming “zero profits” by occupation (in the labor market and in the human capital market).

- U.S. Census for 1960, 1970, 1980, 1990, and 2000
- American Community Survey for 2006-2008

70 consistent occupations, one of which is the “home” sector.

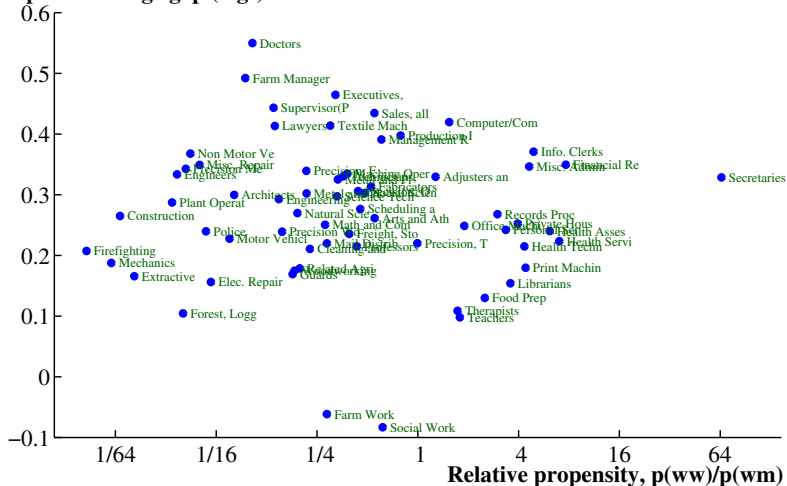
Look at full-time and part-time workers, hourly wages.

Prime-age workers (age 25-55).



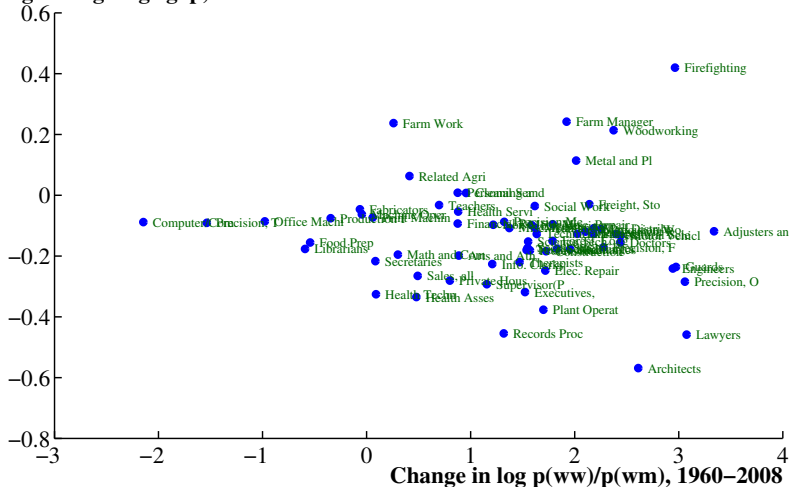
# Occupational Wage Gaps for White Women in 1980

Occupational wage gap (logs)



# Change in Wage Gaps for White Women, 1960–2008

Change in log wage gap, 1960–2008



## Estimating $\theta(1 - \eta)$

$$\frac{\tau_{ig}}{\tau_{i,wm}} = \left( \frac{T_{ig}}{T_{i,wm}} \right)^{\frac{1}{\theta}} \left( \frac{p_{ig}}{p_{i,wm}} \right)^{-\frac{1}{\theta}} \left( \frac{\overline{\text{wage}}_g}{\overline{\text{wage}}_{wm}} \right)^{-(1-\eta)}$$

Under Fréchet, the wage distribution within an occupation satisfies

$$\frac{\text{Variance}}{\text{Mean}^2} = \frac{\Gamma(1 - \frac{2}{\theta(1-\eta)})}{\left( \Gamma(1 - \frac{1}{\theta(1-\eta)}) \right)^2} - 1.$$

- Assume  $\eta = 1/4$  for baseline (midway between 0 and 1/2)
- Use this equation to estimate  $\theta$ .
- Attempt to control for “absolute advantage” as well (next slide)

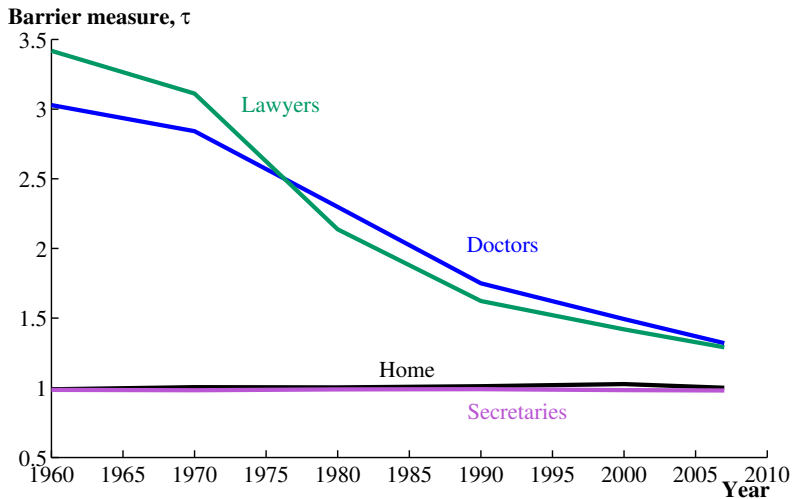
## Estimating $\theta(1 - \eta)$ (continued)

<b>Adjustments to Wages</b>	<b>Estimates of <math>\theta(1 - \eta)</math></b>
Base controls	3.11
Base controls + Adjustments	<b>3.44</b>
Assumptions about wage variation due to Absolute Advantage	
25%	<b>3.44</b>
50%	4.16
75%	5.61
90%	8.41

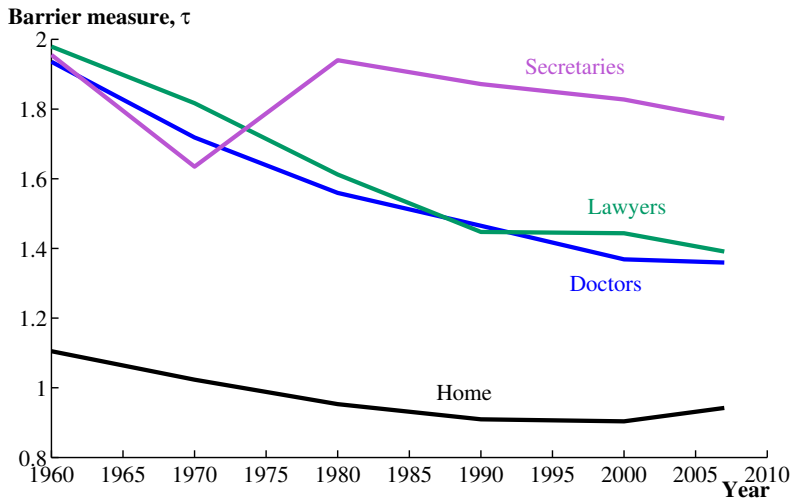
**Base controls:** potential experience, hours worked, occupation dummies, group dummies

**Adjustments:** transitory variation in wages, AFQT score, education

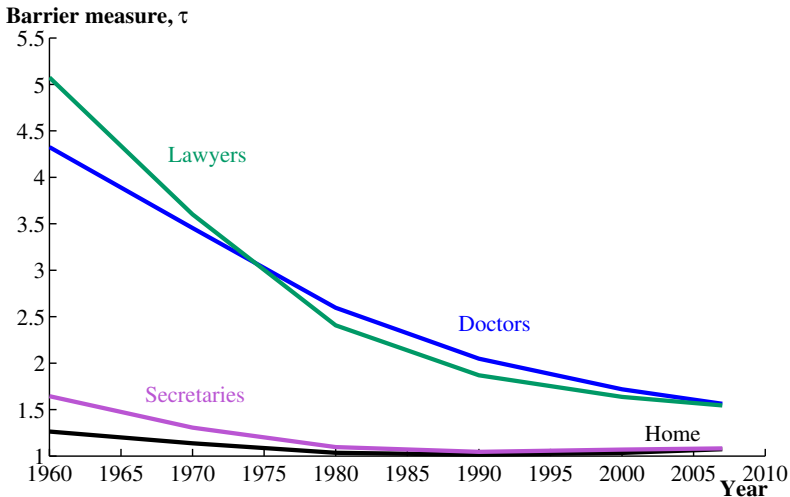
# $\tau_{ig}^h$ for White Women over Time



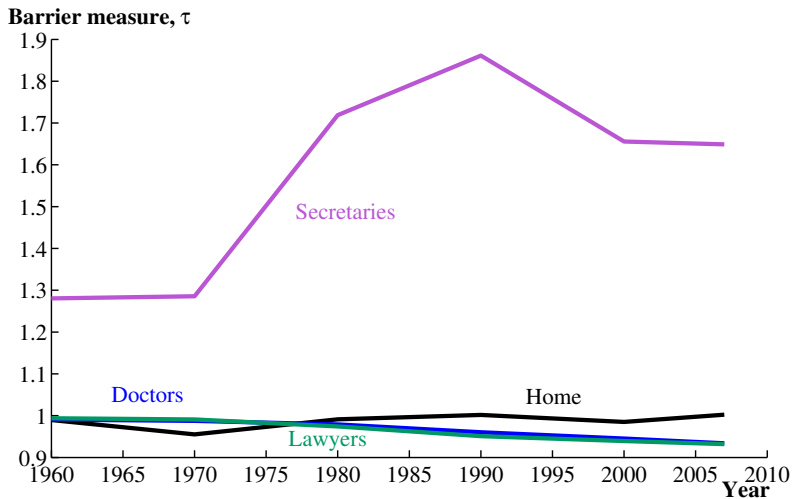
# $\tau_{ig}^h$ for Black Men over Time



# $\tau_{ig}^h$ for Black Women over Time



# $\tau_{ig}^h$ for White Men over Time





# Aggregates

Human Capital

$$H_i = \sum_{g=1}^G \int h_{jgi} dj$$

Production

$$Y = \left( \sum_{i=1}^I (A_i H_i)^\rho \right)^{1/\rho}$$

Expenditure

$$Y = \sum_{i=1}^I \sum_{g=1}^G \int (c_{jgi} + e_{jgi}) dj$$

# Competitive Equilibrium

1. Given occupations, individuals choose  $c, e, s$  to maximize utility.
2. Each individual chooses the utility-maximizing occupation.
3. A representative firm chooses  $H_i$  to maximize profits:

$$\max_{\{H_i\}} \left( \sum_{i=1}^I (A_i H_i)^\rho \right)^{1/\rho} - \sum_{i=1}^I w_i H_i$$

4. The occupational wage  $w_i$  clears each labor market:

$$H_i = \sum_{g=1}^G \int h_{jgi} dj$$

5. Aggregate output is given by the production function.

# Driving Forces

Allow  $A_i$ ,  $\phi_i$ ,  $\tau_{ig}$ , and population to vary across time to fit observed employment and wages by occupation-group in each year.

$A_i$ : Occupation-specific productivity

Average size of an occupation

Average wage growth

$\phi_i$ : Occupation-specific return to education

Wage differences across occupations

$\tau_{ig}$ : Occupational sorting

Level pinned down by zero revenue in each occupation

Trends in  $A_i$  could be skill-biased and/or market-sector-biased.

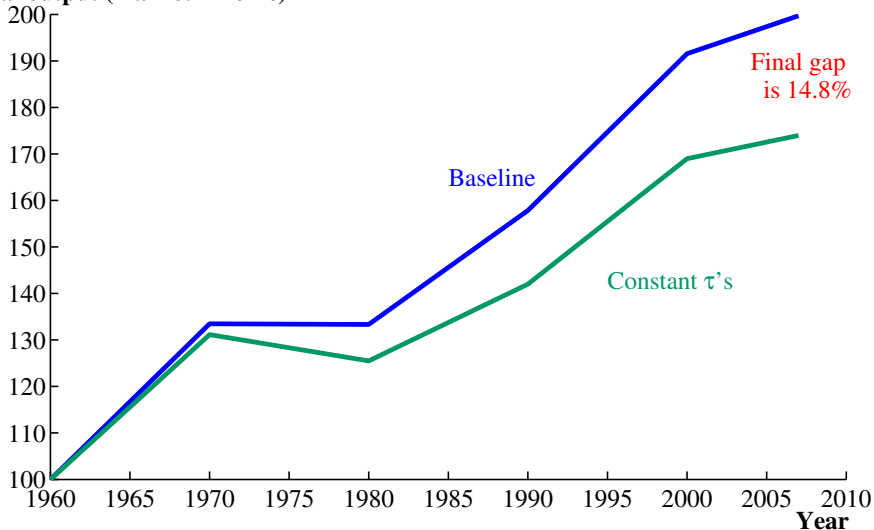
# Baseline Parameter Values

Parameter	Value	Target
$\theta(1 - \eta)$	3.44	wage dispersion within occupation-groups
$\eta$	0.25	midpoint of range from 0 to 0.5
$\beta$	0.693	Mincerian return across occupations
$\rho$	2/3	elasticity of substitution b/w occupations of 3
$\phi_{min}$	by year	schooling in the lowest-wage occupation

How much of growth  
is due to changing frictions?

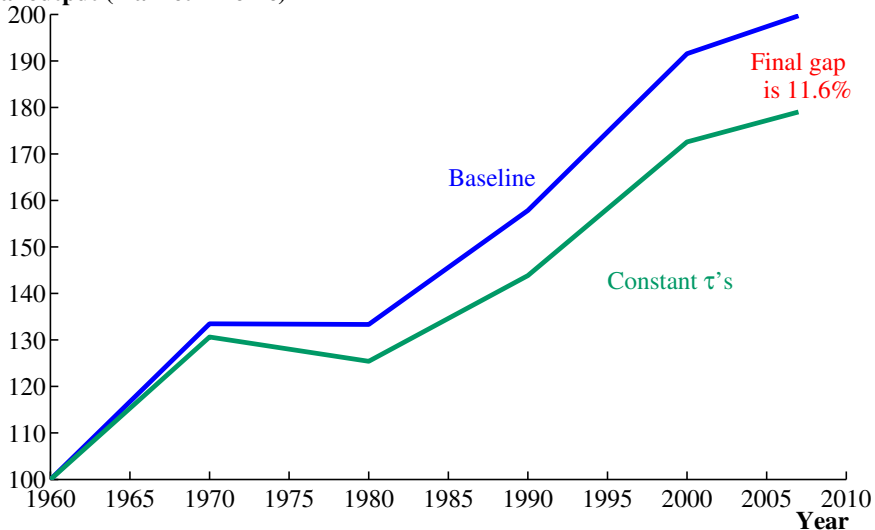
# Counterfactuals in the $\tau^h$ Case

**Total output (market + home)**



# Counterfactuals in the $\tau^w$ Case

**Total output (market + home)**



# Productivity Gains

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	$\tau^h$ case	$\tau^w$ case
<i>Average annual wage growth</i>		1.47
<i>Frictions in all occupations</i>		
Growth due to changing frictions (Percent of total)	0.294 (20.0%)	0.233 (15.8%)
<i>No frictions in “brawny” occupations</i>		
Growth due to changing frictions (Percent of total)	0.262 (17.8%)	0.197 (13.4%)

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# Potential Remaining Output Gains from Zero Barriers

	$\tau^h$ case	$\tau^w$ case
<i>Frictions in all occupations</i>		
Cumulative gain, 1960–2008	14.8%	11.6%
Remaining gain from zero barriers	9.3%	4.3%
<i>No frictions in “brawny” occupations</i>		
Cumulative gain, 1960–2008	13.1%	9.7%
Remaining gain from zero barriers	7.2%	3.0%

# Sources of productivity gains in the model

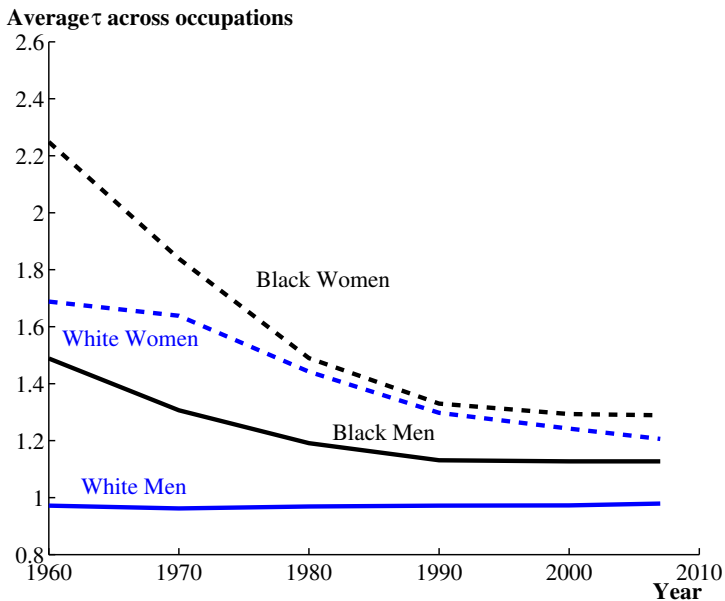
## **Better allocation of human capital investment:**

- White men over-invested in 1960
- Women, blacks under-invested in 1960
- Less so in 2008

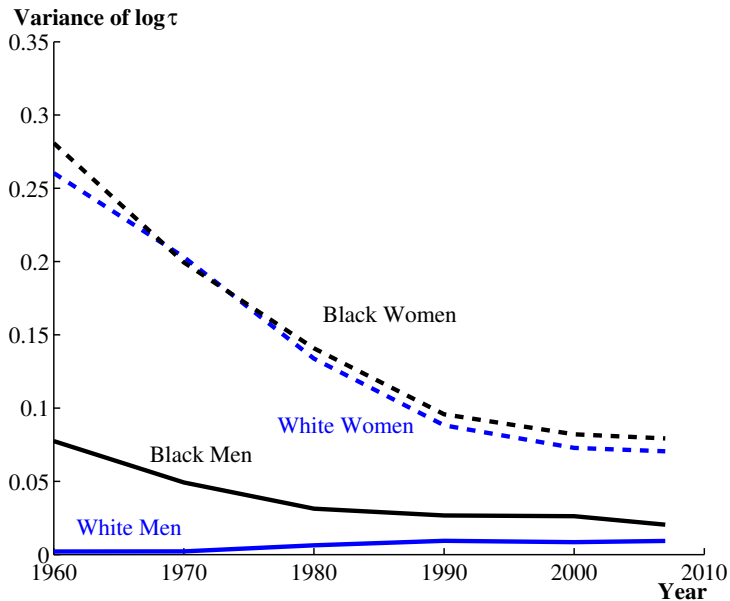
## **Better allocation of talent to occupations:**

- Dispersion in  $\tau$ 's for women, blacks in 1960
- Less in 2008

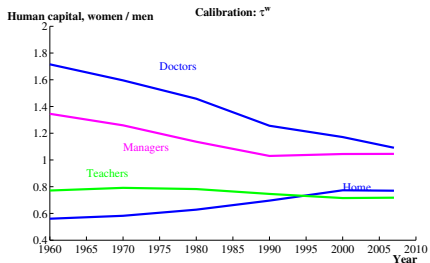
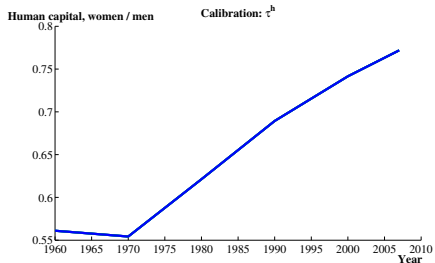
# Average Values of $\tau_{ig}$ over Time



# Variance of $\log \tau_{ig}$ over Time



# Human capital of white women vs. white men



# Back-of-the-envelope calculation

Take wages of white men as exogenous.

Growth from faster wage growth for white women and blacks?

**Answer: 26.6% (market), 12.8% (including home).**

Vs. 20.0% gains in our  $\tau^h$  case, 15.8% in our  $\tau^w$  case.

## Why do these figures differ?

- We are isolating the contribution of  $\tau$ 's.
- We take into account GE effects on all worker wages.
  - Wages of white men fall with fading reverse-discrimination.
  - But comparative advantage lifts all worker wages.
- In an extreme case, can match back-of-the-envelope with no productivity gains ( $\tau^w, \theta \rightarrow \infty$  and  $\eta = 0$ ).

## Wage Growth Due to Changing $\tau$ 's

	Actual Growth	Due to $\tau^h$ 's	Due to $\tau^w$ 's
White men	77.0 percent	-4.3%	-10.2%
White women	126.3 percent	39.4%	33.6%
Black men	143.0 percent	44.3%	40.2%
Black women	143.0 percent	57.0%	52.7%

Note:  $\tau$  columns are % of growth explained.

## Gains are not sensitive to:

- More detailed occupations (331 for 1980 onward)
- A broader set of occupations (20)
- Weight on consumption vs. time in utility ( $\beta$ )
- Average wage gaps
  - E.g. Cut gaps in half in every period: changing  $\tau^h$  accounts for 17.0% of growth instead of 20.0%



# Are we overstating dispersion of talent?

## **We looked at the variance of wages across workers within occupation-groups controlling for:**

- Years of education
- Years of potential experience
- Hours worked
- AFQT variation (based on NLSY)
- Transitory wage movements (based on CPS)

Our baseline  $\theta = 3.44$  attributes 75% of wage dispersion to comparative advantage (rest to absolute advantage).

If comparative advantage explains only 50%, 25% or 10% of wage dispersion within occupations, gains fall modestly (robustness table).

# Robustness: $\tau^h$ calibration

	<b>Baseline</b>				
	$\rho = 2/3$	$\rho = -90$	$\rho = -1$	$\rho = 1/3$	$\rho = .95$
Changing $\rho$	20.0%	15.9%	17.0%	18.6%	23.1%
Changing	3.44	4.16	5.61	8.41	
$\theta(1 - \eta)$	20.0%	18.8%	17.8%	17.0%	
	$\eta = 1/4$	$\eta = 0$	$\eta = .05$	$\eta = .1$	$\eta = .5$
Changing $\eta$	20.0%	14.3%	18.1%	19.3%	18.5%
	Full	1/2	Zero		
Wage gaps	20.0%	17.0%	12.8%		

Entries in the table are the percent of wage growth explained by changing frictions.

# Robustness: $\tau^w$ calibration

	<b>Baseline</b>				
	$\rho = 2/3$	$\rho = -90$	$\rho = -1$	$\rho = 1/3$	$\rho = .95$
Changing $\rho$	15.8%	10.0%	11.7%	13.9%	19.9%
Changing	3.44	4.16	5.61	8.41	
$\theta(1 - \eta)$	15.8%	15.2%	14.4%	13.6%	
	$\eta = 1/4$	$\eta = 0$	$\eta = .05$	$\eta = .1$	$\eta = .5$
Changing $\eta$	15.8%	15.6%	15.6%	15.6%	15.8%
	Full	1/2	Zero		
Wage gaps	15.8%	13.1%	10.1%		

Entries in the table are the percent of wage growth explained by changing frictions.

# Female Labor Force Participation

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	$\tau^h$ case	$\tau^w$ case
<i>Women's LF participation</i>	1960 = 0.329	2008 = 0.692
<i>Change, 1960 – 2008</i>		0.364
Due to changing $\tau$ 's	0.106	0.116
(Percent of total)	(29.1%)	(31.8%)

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# Education Predictions, $\tau^h$ case

	Actual 1960	Actual 2008	Actual Change	Change vs. WM	Due to $\tau$ 's
White men	11.11	13.47	2.35		
White women	10.98	13.75	2.77	0.41	0.60
Black men	8.56	12.73	4.17	1.81	0.62
Black women	9.24	13.15	3.90	1.55	1.10

## Gains from white women vs. blacks, $\tau^h$ case

	1960–1980	1980–2008	1960–2008
All groups	21.1%	19.2%	20.0%
White women	8.7%	15.4%	12.6%
Black men	3.4%	0.8%	1.9%
Black women	4.7%	1.4%	2.8%

Note: Entries are % of growth explained. “All” includes white men.

## North-South wage convergence, $\tau^h$ case

	1960–1980	1980–2008	1960–2008
Actual wage convergence	20.7%	-16.5%	10.0%
Due to all $\tau$ 's changing	2.9%	0.2%	3.3%
Due to black $\tau$ 's changing	3.3%	1.6%	5.0%

Note: Entries are percentage points. “North” is the Northeast.

## **Distinguishing between $\tau^h$ and $\tau^w$ empirically:**

- Look at cohort vs. time effects.
- Assume  $\tau^h$  is a cohort effect,  $\tau^w$  a time effect.
- Early finding: mostly  $\tau^h$  for white women, a mix for blacks.

## **Absolute advantage correlated with comparative advantage:**

- Talented 1960 women went into teaching, nursing, home sector?
- As barriers fell, lost talented teachers, child-raisers?
- Could explain Mulligan and Rubinstein (2008) facts.