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Sent: Monday, February 25, 2008 2:27 PM (GMT)
To: Felder, Eric <efelder@lehman.com>
Subject: Balance Sheet

Eric,

We need to reduce our net Balance sheet to hit the firm target net leverage ratio of 15.2. Currently FID is projected to be \$15.0 bn above its limit. As Equity and other businesses are below we only need to reduce our number by \$5.0 bn.

Looking at the numbers for High Grade in the US we are projecting to be \$1.4 bn above limit. Let me know if there is anything you could do to reduce the Balance Sheet and what would the price of doing that.

Clement