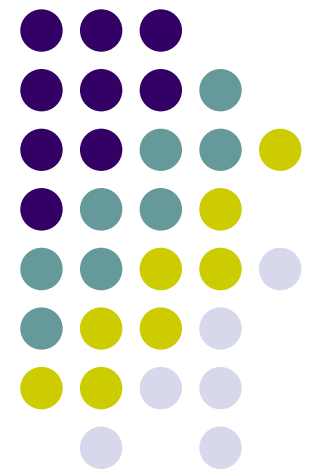


Simultaneous Ascending Auctions

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FCC Spectrum Auctions

- Auctions to allocate radio spectrum
 - Pioneered by FCC in 1994, and followed by UK, Germany, Netherlands, Belgium, Mexico, India, etc.
 - Generally perceived as quite successful, raising hundreds of billions of dollars in revenue.
- Structure of typical auction
 - FCC specifies a set of licenses to be sold, with each license conveying the right to use a portion of the spectrum in a certain geographic area.
 - Licenses allocated using SAA format proposed by Milgrom-Wilson-McAfee; some changes over time.



SAA Rules

- Auction consists of multiple rounds. In each round
 - FCC sets minimum acceptable bid for each object, some increment above current high bid.
 - Each bidder can submit bids on any number of items, subject to “activity rules”.
 - If multiple bids on a license, FCC selects one randomly to become standing high bid.
- Auction ends when no new bids are submitted.
- Information revealed:
 - FCC has typically revealed all bids after each round.
 - In recent auctions, FCC has anonymized the bids.



Activity Rules

- FCC uses Milgrom-Wilson “activity rule”
 - Each bidder j starts with some eligibility $e_j(1)$ determined by initial deposit, measured in “bid units”.
 - “Activity” in a round consists of new bids and standing high bids from the prior round: must have $A_j(n) \leq e_j(n)$.
 - A bidder’s “eligibility” evolves as $e_j(n+1) = \min(e_j(n), \alpha A_j(n))$, where α is close to but possibly larger than 1.
- Activity rule keeps the auction moving, but we will see later that it also has strategic consequences.



Why multiple rounds?

- Relative to sealed bidding, information revelation...
 - Allows bidders to identify target licenses “on the fly”
 - Mitigates inefficiency due to the winner’s curse
 - Helps bidders to assess “roaming” opportunities.
- The SAA design has some other virtues..
 - It’s transparent, and easy to check up on the gov’t.
 - Activity rule prevents super-slow bidding.
- Skeptics might argue...
 - Design is vulnerable to demand reduction/collusion.
 - Design does not facilitate new entry or “package” bidders.



Roadmap for Lecture

- Non-strategic theory
 - SAA is conceptually similar to matching theory algorithm (eg Kelso-Crawford).
 - With substitutes demand, “straightforward” bidding leads to approx. competitive equilibrium.
- Strategic bidding
 - Demand reduction, collusion may be a problem.
 - Bidders that want to buy some minimal set of licenses face complex “exposure” problems.



Non-strategic theory

- $\{1, \dots, L\}$ is a set of *indivisible* licenses with typical subset S .
- Bidders' payoffs are the value of licenses acquired minus the amount paid $v_j(S) - m_j$. (assume free disposal).
- Demand “correspondence”

$$D_j(p) = \operatorname{argmax}_S v_j(S) - p(S)$$

- “Personalized price” p_k^{jn} for bidder j on item k at round n is the lowest price at which j might conceivably acquire k
 - the high bid if j is the *standing high bidder* on k
 - the high bid plus one increment otherwise

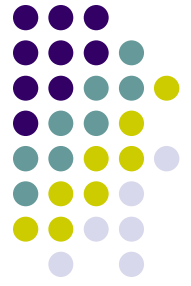


Definitions

- Bidder j *demands* set S at price vector p , if $S \subseteq D_j(p)$.
- Licenses are *substitutes* (standard definition) if:

$$(k \in D_j(p), p' \geq p, p'_k = p_k) \Rightarrow k \in D_j(p')$$

- Examples
 - A bidder who wants just one license.
 - A bidder who wants spectrum in several areas, but has declining marginal value for bandwidth in each area.
- Bidder j *bids straightforwardly* if in each round she bids on a preferred set of licenses given her current standing high bids and next price increments for other licenses.



Substitutes and “no regret”

- **Theorem:** Assume that licenses are substitutes for j . If j bids straightforwardly at every round n , $S_j^n \subseteq D_j(p^{jn})$.
 - That is, at every round j demands its preferred licenses at its personalized prices.
- This means j never “gets stuck” with a standing high bid on a license it no longer wants as other prices rise. There is *no regret*.
 - This property depends crucially on substitutes.



The Exposure Problem

- Suppose a bidder has value
 - 10 for either A or B alone
 - 30 for A and B together
- The “exposure problem”
 - If both license prices reach 12, straightforward bidding means bidding on both A and B.
 - If bidding on A stops and B’s price subsequently climbs to 20, the bidder will regret purchasing A.



Market clearing prices?

- Bidder 1 values: 17 for A, 22 for B, 34.5 for both.
- Bidder 2 values: 20 for A, 20 for B, 37.5 for both.

Round	A's price: p_A	B's price: p_B	A's High Bidder	B's High Bidder
25	11	16	1	1
26	12	17	2	2
27	13	17	1	2
28	14	17	2	2
29	14	18	2	1



Describing Outcomes

- Auction won't necessarily find *exact* market clearing prices, but it gets close...
- In particular, the auction outcome with straightforward bidding will be an exact competitive equilibrium for a nearby set of values.
- The nearby values are constructed as follows:
 - Identify the goods that bidder j wins at the auction.
 - Define j 's modified values for any set of goods T to be the original value minus one bid increment for each good in T that j does not win.



Substitutes: Competitive Equilibrium

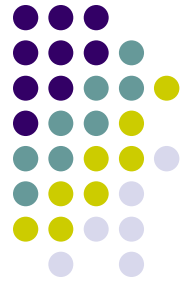
- **Theorem:** Suppose the licenses are substitutes and that all bidders bid straightforwardly. Let (p^*, S^*) be the final standing high bids and license assignment and suppose the minimum bid increment vector is q . Then the final allocation is “nearly efficient” and (p^*, S^*) is a competitive equilibrium for a nearby economy with individual valuations defined by: $\hat{v}_j(T) = v_j(T) - q \cdot 1_{T \cap S_j^*}$



Example, continued...

Round	A's price: p_A	B's price: p_B	A's High Bidder	B's High Bidder
29	14	18	2	1

- Bidder 1 values: 17 for A, 22 for B, 34.5 for both.
- Bidder 2 values: 20 for A, 20 for B, 37.5 for both.
- Nearby values
 - Bidder A: (16, 22, 33.5) and Bidder B (20, 19, 36.5)
 - Final prices (14,18) and allocation clear the market using the nearby values.



Summary of non-strategic SAA theory

- Suppose bidders view licenses as substitutes and bid straightforwardly in the SAA.
 - **Arbitrage:** The final prices for identical items will differ by at most one bid increment.
 - **Efficiency:** If the bid increments are small, the final license allocation will be efficient.
 - **Competitive Equilibrium** The final prices will “close” to competitive equilibrium prices.



Good market design

- UK sale of 3G spectrum (1999)
 - 5 national licenses, 2 larger than the others.
 - 4 incumbent (2G) operators, plus entrants.
 - Each bidder could win at most one license.
- What happened in the auction
 - Straightforward bidding a natural strategy.
 - Outcome widely perceived as efficient.
 - British government raised 22 billion pounds.



Bad market design

- Netherlands 3G auction in 1999.
 - 5 nationwide licenses, pretty similar.
 - 5 incumbent (2G) operators.
 - Prior to auction, major outside telecom firms (Deutsche Telekom, DoKoMo, Hutchinson Whampoa) all reach partnership agreements with an incumbent.
 - Only one additional entrant, startup called Versatel.
- What happened in the auction
 - On day 1, Telfort (owned by BT) sends Versatel a letter saying that it “can’t win” and should drop out immediately!
 - Versatel shortly drops out: total revenue of 3bn euros – at UK prices, auction would have raised 10bn euros.



Strategic Demand Reduction

- German GSM auction (2000)
 - 10 nationwide licenses, almost identical.
 - Starting price of zero.
 - Bid increments of DM 10m.
 - Bidders: Mannesman, T-Mobile (large) and small guys.
- What happened in the auction
 - Round 1: Mannesman bids 36.6m for each of 5 bands, and reduces eligibility.
 - Round 2: T-Mobile (Deutsche Telekom) bids 40m for the other five bands, reduces eligibility.
 - No bids in round 3!



Complexity and strategy

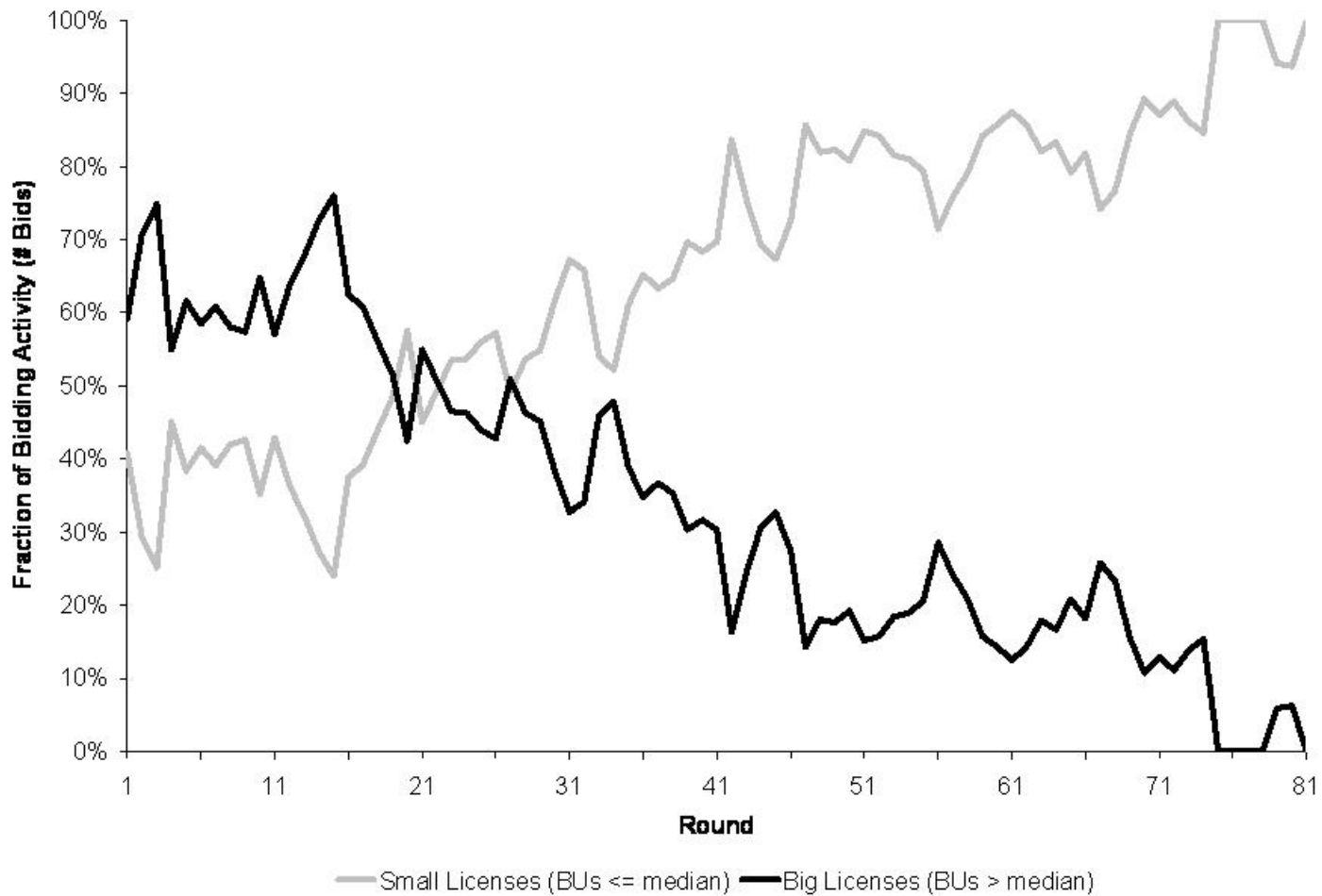
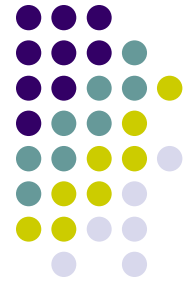
- US sale of AWS spectrum (2006)
 - 90 MHz of nationwide spectrum, 1122 licenses
 - Regional licenses (10,10,20 MHz), 6 to cover US
 - Smaller licenses (10,20,20 MHz), ≥ 176 to cover
 - Total of 168 bidders, including major incumbents, small firms and two potential national entrants.
- Entrants face a difficult problem
 - Theory doesn't provide much guidance on how to bid in a way that avoids the exposure problem...
 - This has been a standard concern in spectrum auctions.

Timing problems & opportunities



- Activity rules force bidders to make early commitments
 - Creates exposure problem for entrants (package bidders)
 - Creates difficulties for bidder with budget constraint
 - Not so easy to arbitrage different size licenses: easy to substitute from a big license to smaller licenses, but not so easy to get back!
- *Empirical proposition:* bidding tends to start on large licenses, and these licenses tend to clear first.

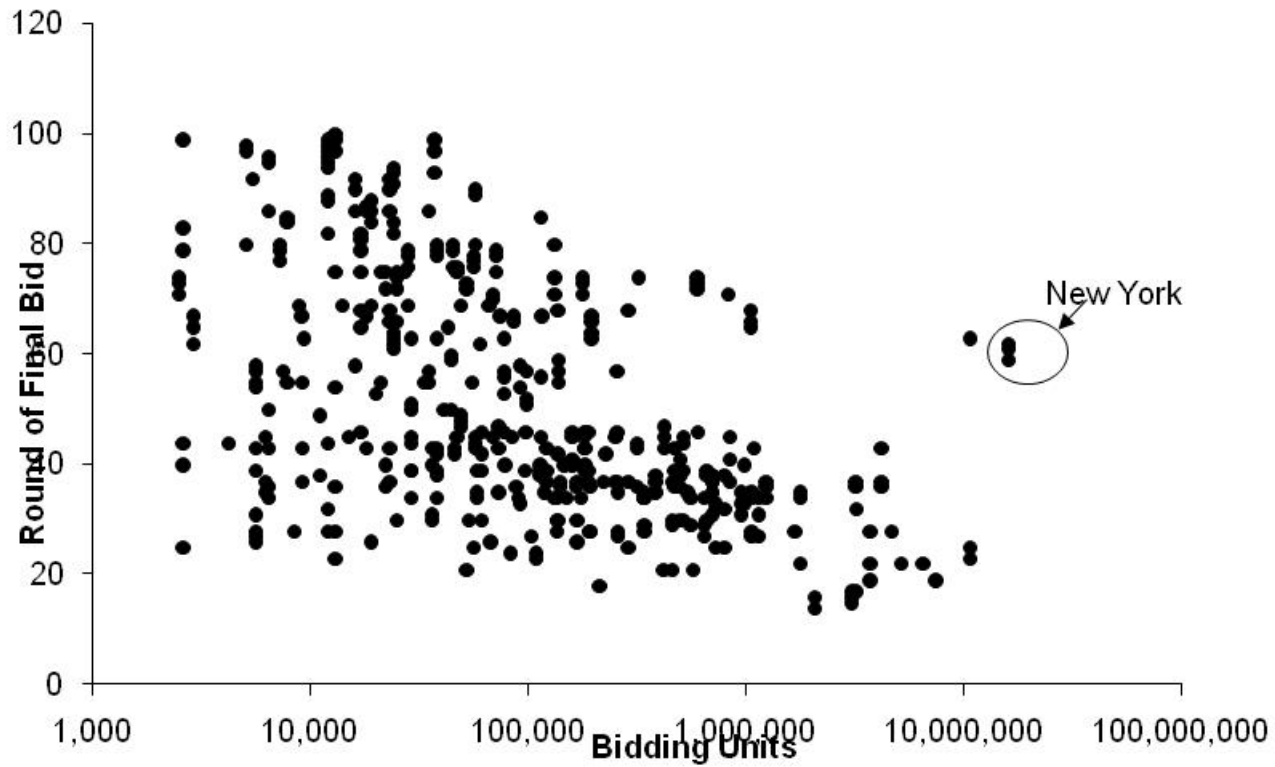
Auction 35: bidding activity



Auction 35: time of last bids



Figure 3b: Round of Final Bid by License Size (Auction 35)



The exposure problem



- New entry may require a package of licenses
 - Because markets clear at different times, could easily end up with some very expensive spectrum but not enough for viable entry.
- Fundamentally a problem of uncertainty.



Prices vary enormously!

No.	Description	When?	\$ Billion	\$/MHz-Pop
5	PCS C Block	1996	13.4	1.77
10	C Block Re-auction	1996	0.7	1.50
11	PCS DEF Blocks	1997	2.7	0.36
22	PCS	1999	0.5	0.20
34	800 MHz	2000	0.3	0.18
35	PCS C&F	2001	17.6	4.37
58	Broadband PCS	2005	2.3	1.05



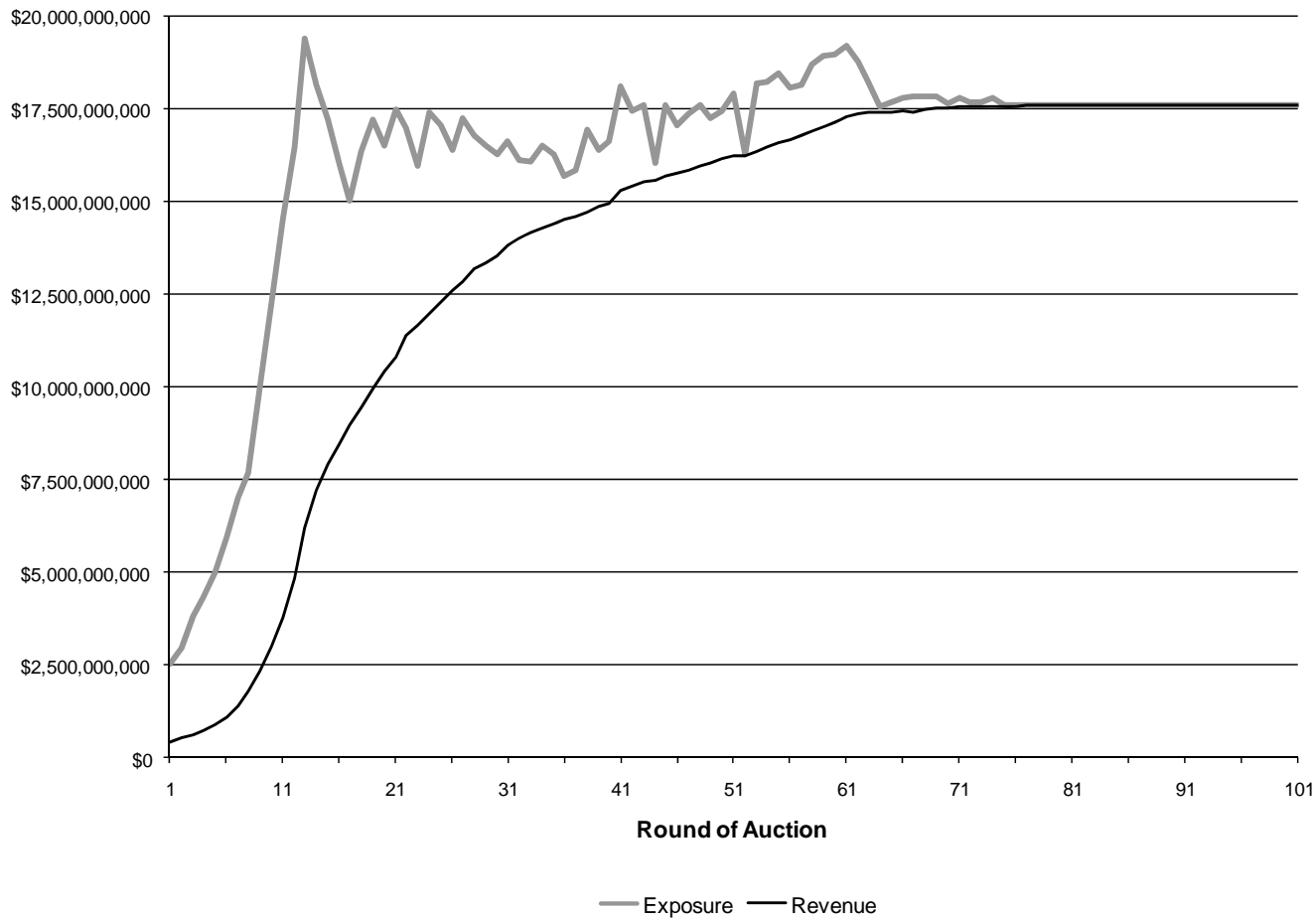
Role of bidder budgets

- Many bidders appear to be limited in their bidding by *budgets*, rather than *values*.
 - This neglected pattern is significant for both bidder strategy and auction design.
- *Empirical proposition*: at an aggregate level, budgets appear to play key role in determining prices.

“Exposure” forecasts prices



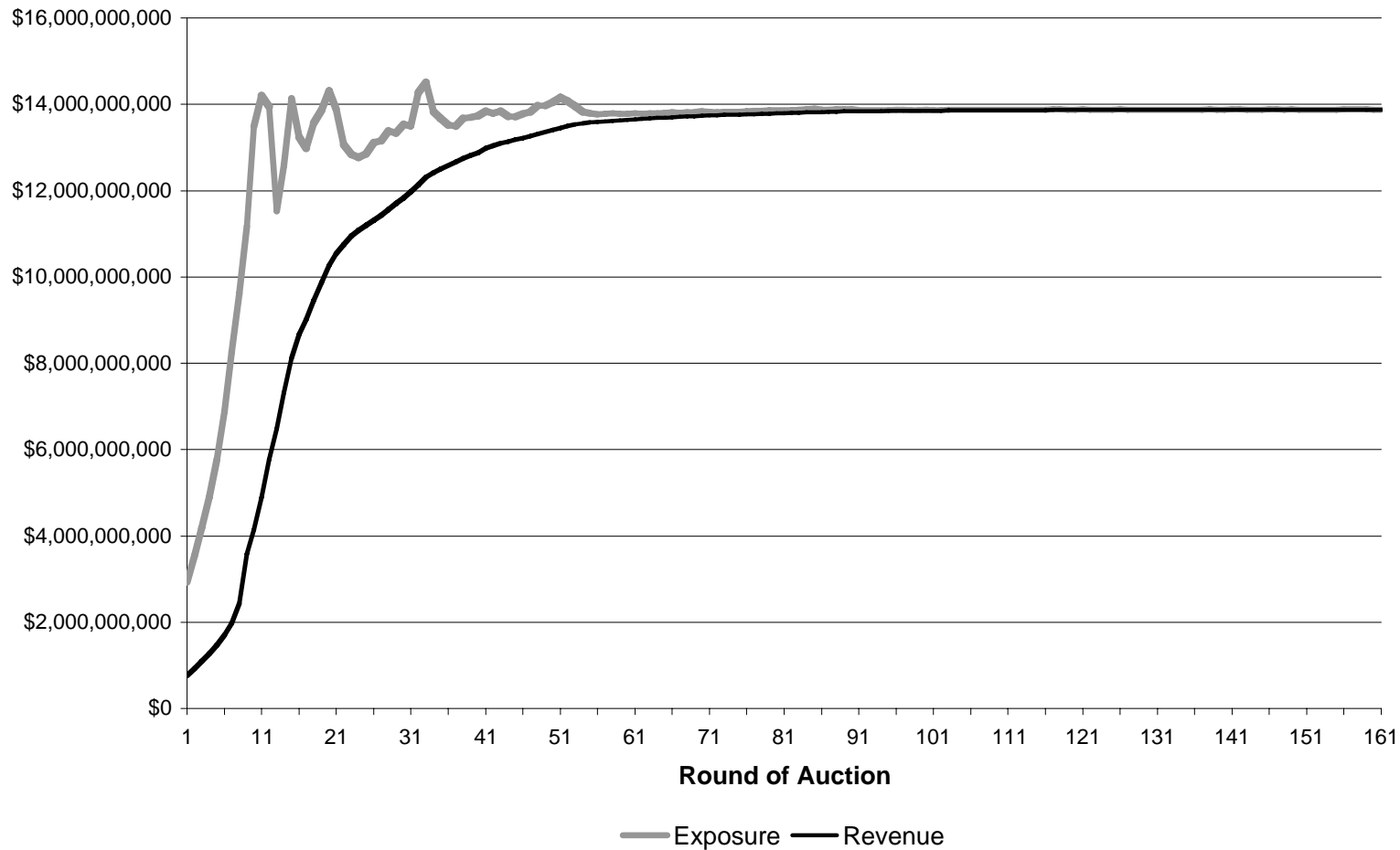
Figure 4: Revenue and Exposure in Auction 35



Forecasting in the AWS auction



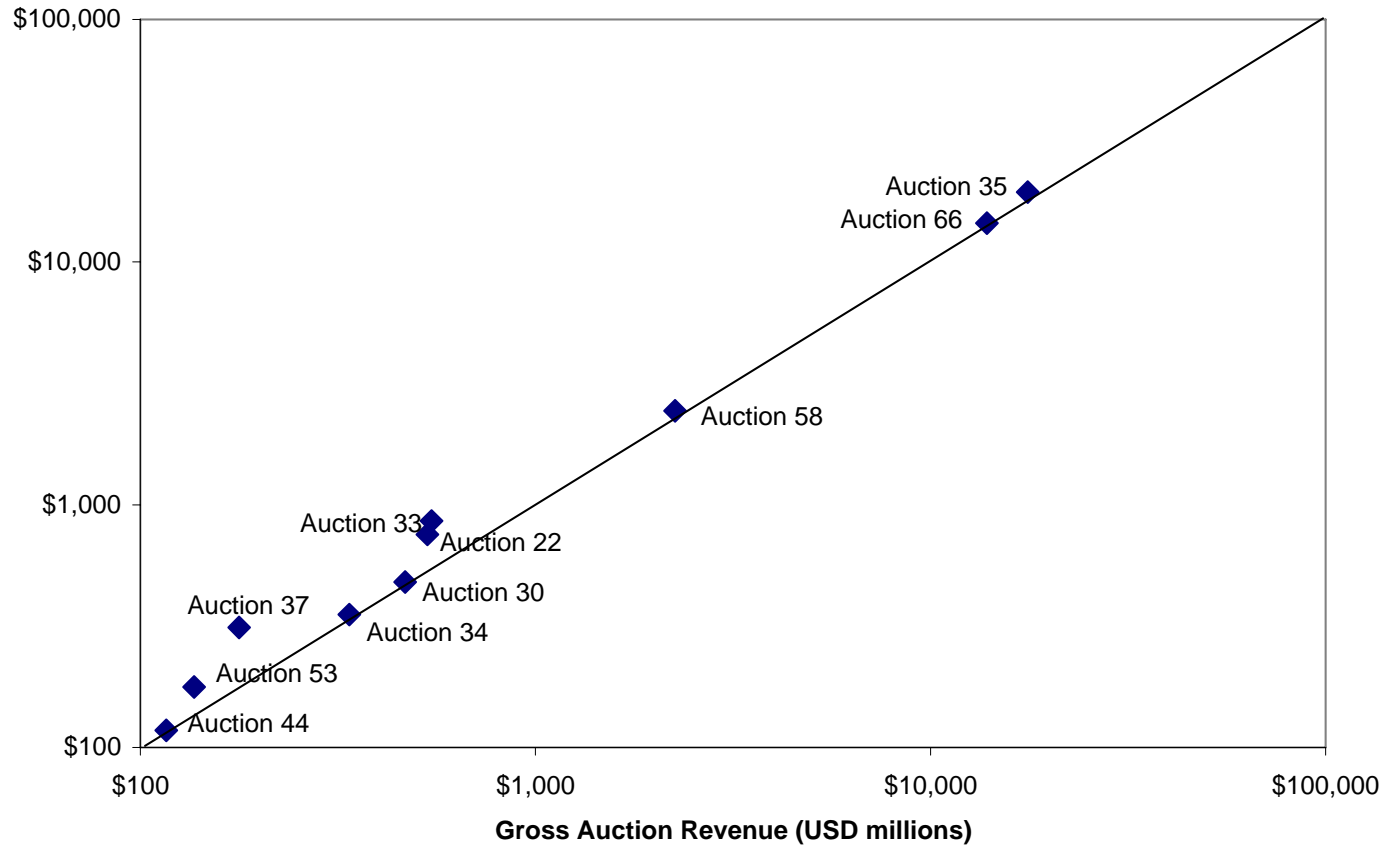
Figure 5: Revenue and Exposure in Auction 66



Peak/final exposure FCC sales



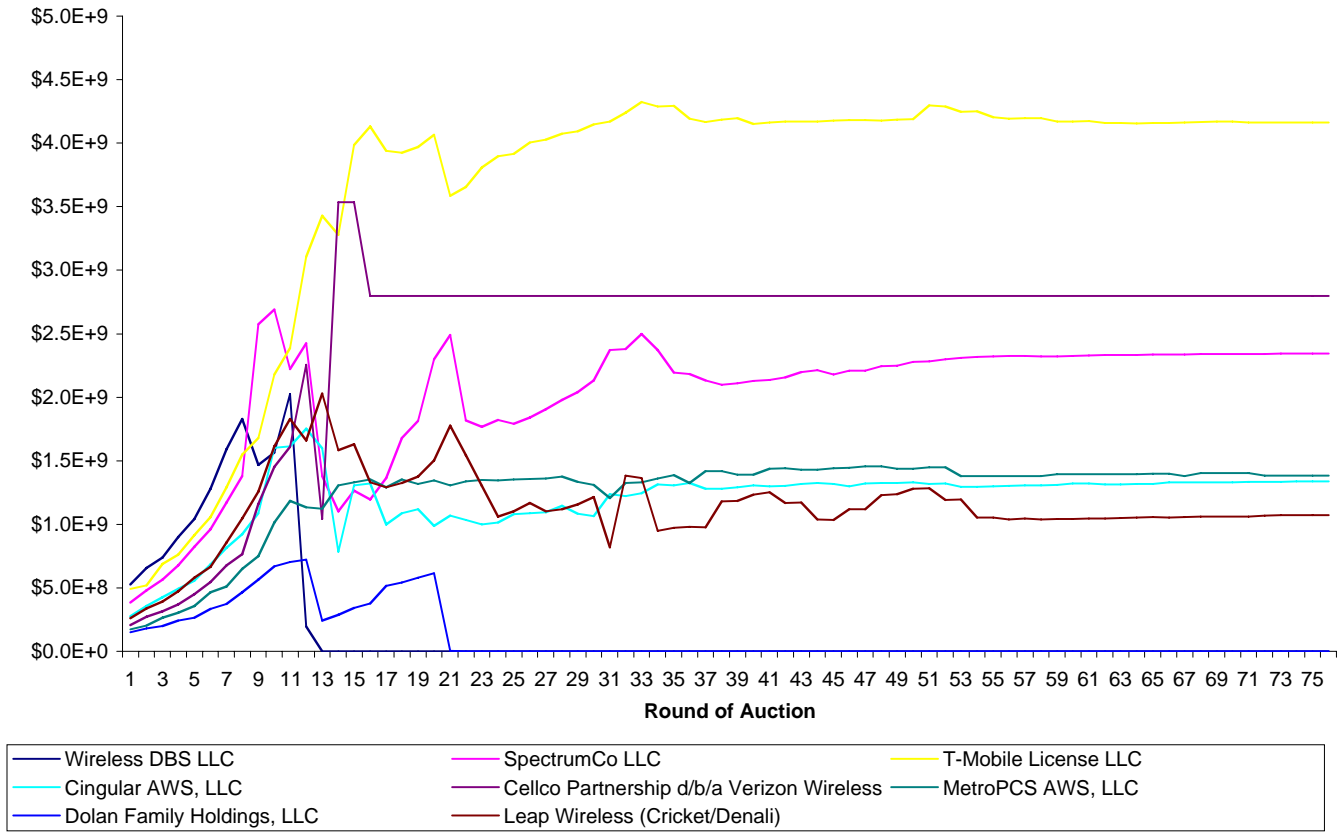
Figure 8: Budget Forecasting in Major FCC Auctions



Exposure by bidders in AWS



Figure 6b: Bidder Exposure in Auction 66





Use of budget forecasts

- To avoid the exposure problem:
 - Allows an entrant to identify if a desired aggregation is achievable at reasonable price.
- To acquire licenses cheaply:
 - Allows a bidder to anticipate price anomalies when individual licenses clear in sequence.

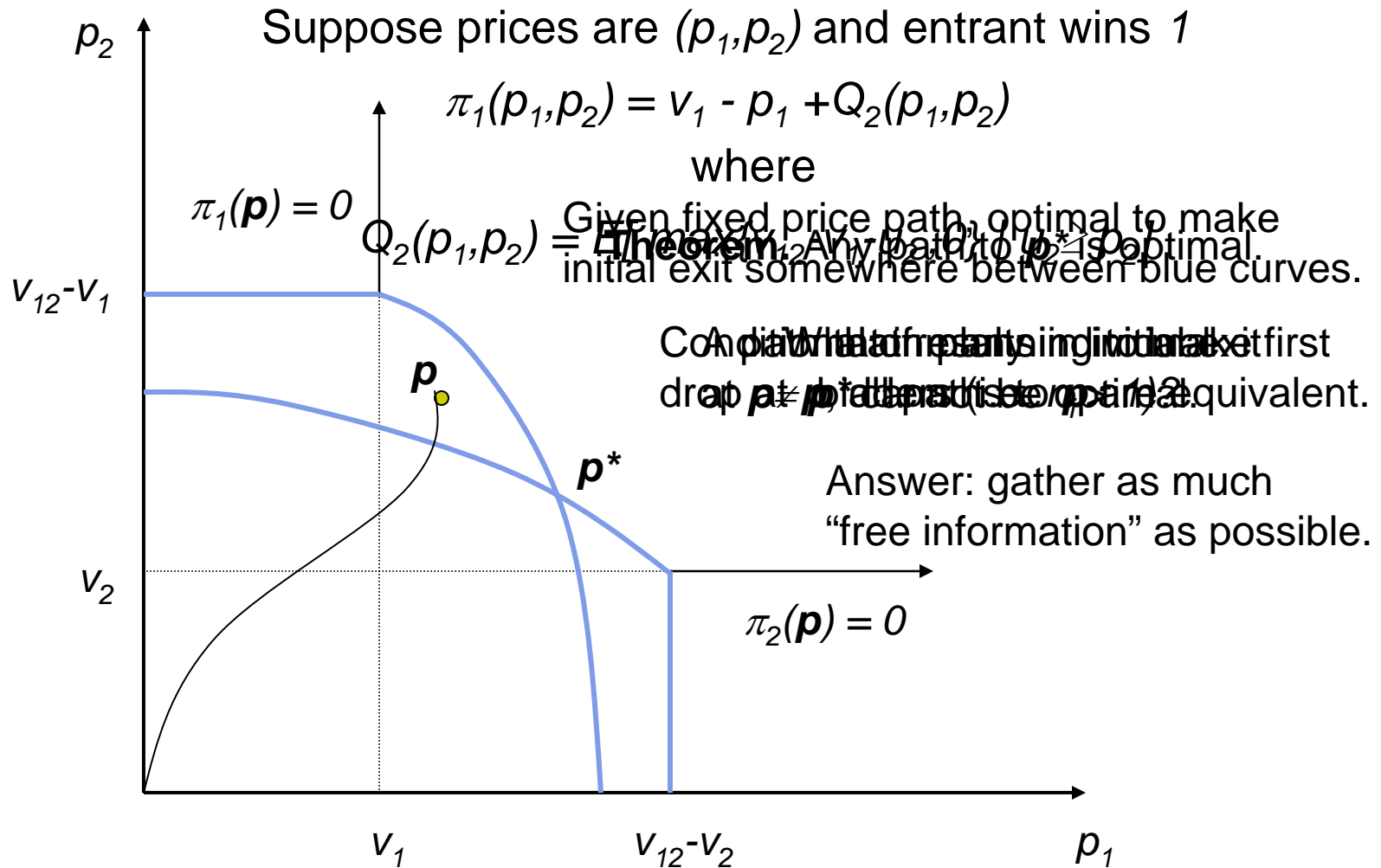


Controlling auction prices

- Simultaneous ascending auction
 - Entrant wants two licenses: value $v_{12} > v_1 + v_2$
 - Individual bidders: values $u_i \sim F_i$
- If the entrant can control the rate of price increases, how should it behave?



Optimal timing



Pacing and efficiency



- **Theorem.** Any change in pacing that benefits entrant also increases efficiency.
 - Entrant may win too many or too few licenses from efficiency perspective, but always pays social cost.



The AWS auction

- Recall basic structure of licenses:
 - “Large” regional licenses (40 MHz)
 - “Small” EA/CMA licenses (50 MHz)
- Competitive landscape: 168 bidders, major incumbents, and two potential national entrants
 - SpectrumCo: cable TV consortium
 - Wireless DBS: satellite TV consortium
- Prior to auction, appeared there would be room for at most one successful entrant, if any.



Controlling the pace

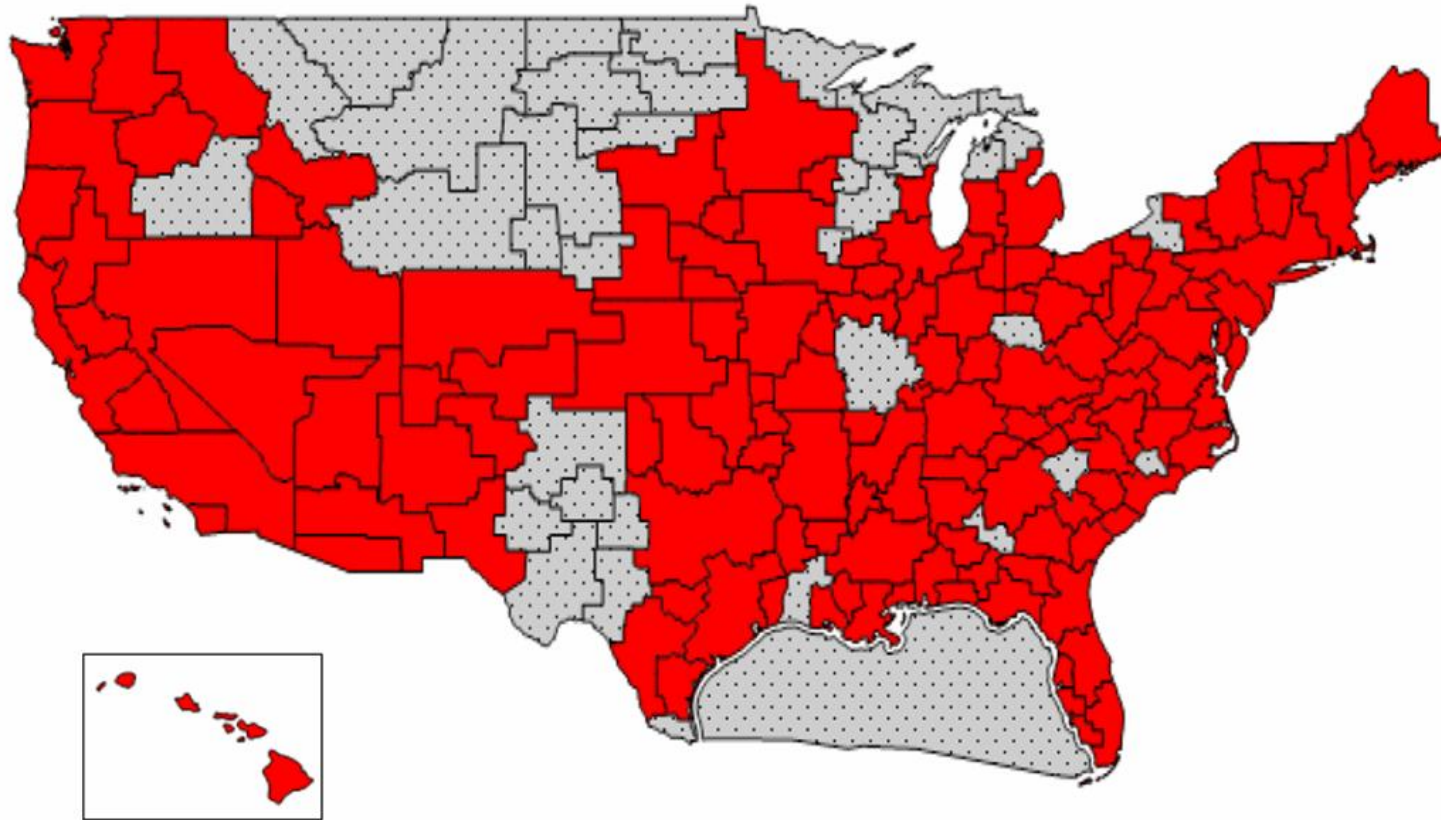
- Bidding started on large regional licenses.
 - But prices rose uniformly on coasts/interior, creating serious exposure problem...
- In response, SpectrumCo makes maximal (\$750m) jump bid, *doubling* prices in Northeast and West.
 - What happens? Wireless DBS takes waivers, then exits
 - FCC eliminates jump bidding in subsequent auctions.



Budget forecasting

- As of round 13, the situation is
 - High bids on REAGs (40 MHz): \$ 5.03 bn
 - High bids on EA/CMAs (50 MHz): \$ 0.76 bn
 - Level where auction exposure had peaked: \$ 14.2 bn
- SpectrumCo - alone among the major bidders - gives up REAGs and switches to smaller licenses.

SpectrumCo's licenses (20 MHz)



Failure of price arbitrage

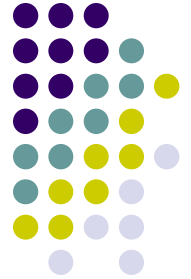


Table 1: Prices Paid by the Five largest Buyers in Auction 66

Bidder	Total Winning Bids	Per MHz-Pop	SpectrumCo's Savings
SpectrumCo	\$2,377,609,000	\$0.45	--
Cingular	1,334,610,000	\$0.55	\$511 m
T-Mobile	4,182,312,000	\$0.63	\$943 m
Verizon	2,808,599,000	\$0.73	\$1,476 m
MetroPCS	1,391,410,000	\$0.96	\$2,699 m
Four incumbents	9,716,931,000	\$0.68	\$1,191 m